



The Children's Hospital Trust, South Africa

ANNUAL REPORT AND ACCOUNTS 2016

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OBJECTIVES AND ACTIVITIES

THE CHILDREN'S HOSPITAL TRUST, SOUTH AFRICA

We are the UK fundraiser for the Children's Hospital Trust based in Cape Town, South Africa. Together our vision is of a world in which Africa's children have access to quality healthcare, no matter where they live.

Established in 2007, the role of the UK office is to broaden the Trust's international support base and to raise its profile globally. As per the objects of the Trust Deed, all funds raised are directed to the relief of sickness, promotion and protection of good health by supporting the activities of the Red Cross War Memorial Children's Hospital, together with the Trust's broader work in paediatric healthcare across Africa.

We are proud to have helped raise more than £1.5 million in this time.

FUNDRAISING ACTIVITIES

In 2016 we transferred £199 404 to support the Trust's work in South Africa and beyond. The fundraising activities delivered in order to raise these funds included:

- **Trusts and Foundations:** Making up 57% of our total income, we are proud to continue our partnerships with the Vitol Foundation and LJC fund. Their support has helped us reach out to medical professionals across the African continent. We would also like to recognise the Quercus Foundation for its continued support, which is granted directly to our partner in South Africa.
- **Events:** Every year supporters across the UK come together to raise vital funds for our work. This year saw 70 runners raise more than £25 000 through the Royal Parks Half Marathon. We would also like to thank the dedicated team that took part in the Cape Town Cycle Tour, as well as those individuals that pushed themselves to the limit on our behalf - running the London Marathon, climbing Britain's most famous three peaks, and taking on the Caledonian Challenge.
- **Individuals and community fundraising:** This year staff, students and families at The Dragon, Cheam, and St Marys & Michael's schools have shown their support by once again taking on a range of fundraising ventures. We would also like to thank our generous team of supporters in Guernsey, as well as our Trustees and Patron. Together with individuals across the UK, we have raised more than £23 000 - proof that every pound really does count!
- **Corporate support:** We are once again proud to have the support of Apax Partners LLP, whose commitment to making the Royal Parks 2016 an outstanding success has inspired our team for 2017.





ABOUT THE HOSPITAL

Based in Cape Town, the Red Cross War Memorial Children's Hospital is one of the only specialist, stand-alone hospitals in Africa that's dedicated entirely to the care of children. Every year, the Hospital sees 250 000 patient visits. The majority are from South Africa's poorest communities, but some are referred from across the continent.

More than just a place of healing, this extraordinary building is famed for the delivery of ground-breaking treatment, specialist training and cutting-edge medical research. With a reach that extends well beyond the local Cape, the Hospital brings world-class healthcare to some of Africa's sickest children.

The Children's Hospital Trust was established in 1994 to help keep the Hospital at the forefront of child health. Together with the UK office, the team has raised more than R730 million since its inception.

ACHIEVEMENTS AND PERFORMANCE

MOVING UP IN 2016

We are proud to see this year's income increase from £104 472 (2015) to £219 929. This achievement has enabled us to support a number of priority projects that are reaching out to some of Africa's most vulnerable children.

BRINGING WORLD-CLASS HEALTHCARE TO AFRICA

Everything we do is designed to improve the health of Africa's children. They will always be our primary beneficiary and our 'reason to be'. Healthcare shouldn't be a lottery, and it is our job to make sure that the continent's most critically ill children are given access to high-quality care, no matter where they live. As such, projects directly supported by the UK office include:

- **The development of Africa's largest operating Paediatric Intensive Care Unit:** In addition to the support of the Quercus Foundation, this year we have raised vital funds to support the development of a new Intensive Care Unit (ICU) at the Hospital. This three-unit ward will increase bed capacity from 22 to 39, add 10 high-care neonatal beds, and eight isolation rooms. But it isn't just the number of beds that matters. Essential to the ward's design is the increase of space around each bed so that they can comfortably accommodate life-saving equipment and a team of 24/7 nursing staff – whilst also ensuring that there's adequate space for parents. Having a child in ICU is a frightening experience for any family, and with a new ICU we can make sure that these children receive the best-possible care and support.

- **The African Paediatric Fellowship Programme (APFP):** This year our teams have helped give 35 doctors from across sub-Saharan Africa the chance to gain specialist skillsets through this unique fellowship programme. Run in partnership between the Red Cross Children's Hospital and the University of Cape Town, fellows train on-site with leading health professionals for a period that runs from six-months to four years. During this time, they develop a specialist skillset that not only enables the delivery of direct healthcare, but that also gives returning fellows the chance to pioneer long-term change in child health.

To date, 98% of fellowship graduates return to practice in their home country. Whether it is the neonate breathing steadily thanks to the introduction of bubble CPAP systems in Malawi, the child with cerebral palsy attending a new specialist clinic in Tanzania, or the young child in Uganda receiving treatment for cancer, each and every life touched is one that takes us closer to our vision of a world in which children receive access to quality healthcare – no matter where they live.

- **The Child Nurse Practice Development Initiative (CNPDI):** Nurses are the backbone of any health system, but with just 1.16 nurses/midwives to every 1 000 people, they are a resource that is in desperately short supply. To meet this need, the CNPDI offers a unique 'South-South' solution that delivers relevant training for child health nurses by Africans, in Africa. Bridging a critical skills gap, the team offers PG Diploma and Masters Level opportunities to nurses that come to us from South Africa and beyond.

The UK office has helped 32 nurses train with the CNPDI team in 2016. As with the APFP, each and every graduate takes valuable knowledge, skills and experience back to their home clinical settings – with many going on to establish innovative projects and programmes. We are also particularly proud to see the team support the development of new local training hubs in Malawi, Zambia and Kenya.

A NEW CHAPTER FOR THE UK OFFICE

In addition to the above, we are pleased to welcome our new Fundraising Manager to the UK office. Currently the Trust's only employee, this recruitment marks an exciting step forward in the charity's development. A senior fundraising and communications professional, the purpose of this role is to formalise UK operations and to drive forward new fundraising activities. With a focus on Trusts and Foundations, the next few years will see the growth of the Trust's funding portfolio and communication activities – an exciting investment that will help us reach out to more children in Africa.



STRUCTURE, GOVERNANCE AND MANAGEMENT

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Children's Hospital Trust, South Africa, registered as an independent UK Charity (1121573) on 12th November 2007. The organisation is controlled by its Governing document, a Deed of Trust, with the Board of Trustees responsible for its overall governance.

The charity employs one part-time member of staff, the UK Fundraising Manager. The UK Fundraising Manager is responsible for the day-to-day delivery of charitable activities, with operations overseen by the Chair of Trustees. Operations are run through a remote office system with correspondence directed to the charity's registered address.

Management Team:

Mr Benedict Hall (Chair of Trustees)
Miss Jennifer Parsons (UK Fundraising Manager)

It is our aim that all donations made to the UK Charity are transferred to the South African team within eight weeks of receipt, with amounts greater than £5 000 transferred within the week of donation. Fundraising income and operational expenditure is reviewed on a monthly basis, with monthly accounts submitted to the South African team and verified against bank statements. From this, quarterly management accounts and Trustee meetings provide forum to monitor overall financial performance together with the general management of the charity. This also serves as a means of risk mitigation.

TRUSTEES

All Trustees are volunteers who have been invited to serve on the Board in an administrative capacity because of their commitment to the work of the Red Cross Children's Hospital. In 2016 there were 12 Trustees serving on the Charity's Board:

Board of Trustees:

Mr Benedict Hall (Chairman)
Mr John Bester (appointed May 2016)
Mrs Georgina Cadbury
Dr Caroline Cormack
Dr George du Toit
Professor Michael Levin
Mr Benjamin Morton
Mrs Iliane Thompson
Dr Fiona Groenewald (appointed May 2016)
Dr Lauri-Ann Van der Poel (appointed November 2016)
Mr Jaimie Waddell
Lady Veena Williams of Mostyn

When considering the charity's activities, the Trustees have complied with the duty in Section 4 of the Charities Act 2006 to have due regard to the Charities Commission's general guidance on public benefit.

The Trust Deed allows for the appointment of Trustees at any time. All appointments follow recruitment and interview by the Chair of Trustees and are for a two-year period followed by the option for a 12-month extension. No Trustee receives remuneration for their role.

FINANCIAL SUSTAINABILITY

Core costs of the UK office are currently funded through a combination of Gift Aid, administrative allocations within specified grants, plus surplus event sponsorship. Any shortfall is underwritten by the Children's Hospital Foundation* in South Africa. This is budgeted on a two year period, with funds drawn-down on a quarterly basis on request from the UK office. As UK operations grow, it is our aim that The Children's Hospital Trust, South Africa, become a financially independent, self-funded, organisation.

* The Children's Hospital Foundation (the Foundation) is an independent South African trust that was established during 2006 as a result of a bequest which the Trustees of The Children's Hospital Trust (the Trust) decided would be in the best interest of the Red Cross War Memorial Children's Hospital to be retained in perpetuity. The income earned on the funds invested in the Foundation from this original bequest are used to cover the working capital requirements of the Trust.

RESERVES POLICY

As a fundraising body, the level of funding held in the UK is kept to a minimum. As such, our operating reserves are viewed as the surplus operating funds held in the UK account for each quarter, together with the budget allocation that has been underwritten for the next two years.

RISK MANAGEMENT

The Children's Hospital Trust, South Africa, takes risk management seriously with mitigation activities integrated into daily operating systems. Weekly calls and e-reports between the UK Fundraising Manager and Chair of Trustees provide opportunity to track risks as they arise and to identify a suitable course of action. Where necessary, threats identified as 'High Risk' will be elevated to the Board of Trustees and reviewed as part of the quarterly meeting agenda.

WORKING IN PARTNERSHIP

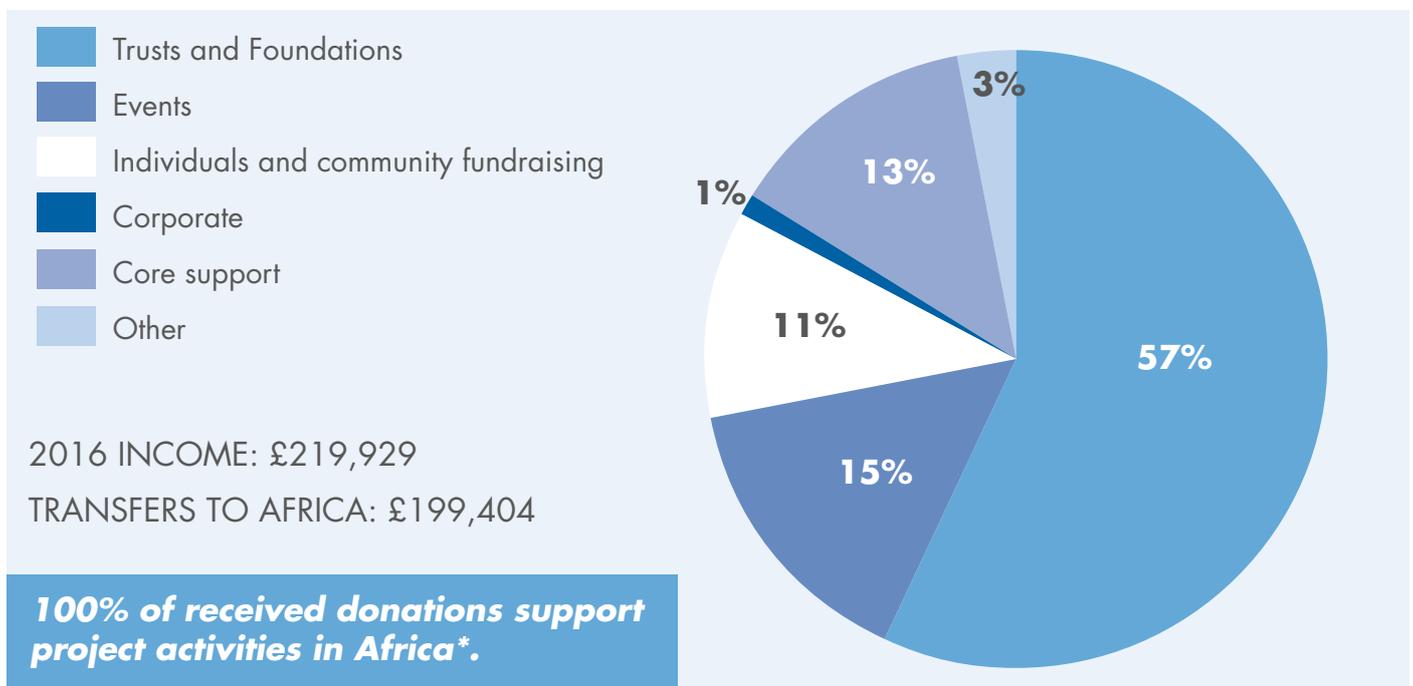
The object of The Children's Hospital Trust, South Africa, is to raise funds in support of the Children's Hospital Trust based in Cape Town. As such, the UK office works in close collaboration with the team in South Africa who provide additional resources with regards to marketing communications, strategy development and finance monitoring. Annual fundraising targets are based on an assessment of the UK fundraising landscape and are set by the UK Fundraising Manager in collaboration with South Africa's Head of Fundraising. All UK targets are integrated into the annual strategy of the Children's Hospital Trust and as such are subject to review by the South African Board of Trustees.



FINANCIAL REVIEW

In 2016 the Children's Hospital Trust, South Africa, had an overall income of £219 929. This represents a 110% increase on income for 2015. Of this, £182 386 is donation income raised through a combination of Trusts and Foundations (57%), events (15%), community and individuals (11%), together with corporate support (1%). We strongly protect that 100% of received donations go to projects* and that administration is funded separately. However, we do keep a tight track on our cost ratio runs which runs at 11% for FY2016 and is well below industry standard.

In total, £199 404 was transferred to South Africa. These figures are greater than the donations received and include income from the end of 2015. A total of £15 582 was spent on development costs to ensure the smooth running of the UK charity, with a further £9 350 enabling registration with the 2016 Royal Parks Half Marathon. By the end of the year, the charity expended a total of £224 336 with £14 475 available in cash funds. This will see us start FY2017 in a financially stable position as we look forward to another year of growth.



* Excluding Gift Aid and, where stated, administrative allocations within grant funding.

Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the Charity's Trustees

Signature(s)		
Full name(s)	BENEDICT J D HALL	DR CAROLINE CORMACK
Position (eg Secretary, Chair, etc)	CHAIRMAN	TRUSTEE
Date	6 th October 2017	

Section A: Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Donations - voluntary	23 788	117 567	-	141 355	55 209
Donations - events	33 135	-	-	33 135	33 761
Admin fees received	7 896	-	-	7 896	6 292
Funding received	27 845	-	-	27 845	-
Giftaid receipts	4 035	-	-	4 035	4 644
Interest received - banks	14	-	-	14	9
Reimbursed costs	3 649	-	-	3 649	357
Sponsorship income - events	2 000	-	-	2 000	4 200
Sub total (Gross income for AR)	102 362	117 567	-	219 929	104 472
A2 Asset and investment sales					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	102 362	117 567	-	219 929	104 472
A3 Payments					
Donations paid to charitable trust	81 837	117 567	-	199 404	154 142
Development costs	15 582	-	-	15 582	13 287
Royal Park registration fees	9 350	-	-	9 350	12 870
Governance costs	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	106 769	117 567	-	224 336	180 299
A4 Asset and investment purchases					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	106 769	117 567	-	224 336	180 299
Net of receipts/(payments)	4 407	-	-	4 407	75 827
A5 Transfers between funds					
	-	-	-	-	-
A6 Cash funds last year end	18 882	-	-	18 882	94 709
Cash funds this year end	14 475	-	-	14 475	18 882

Section B: Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Bank account - Donations	4 920	-	-
	Bank account - Development & expenses	6 025	-	-
		-	-	-
Total cash funds		10 945	-	-
(agree balances with receipts and payments account(s))		Agreement Error	OK	OK
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use	Royal Parks Registration - prepayment	unrestricted		9 450
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities	Loan: The Children's Hospital Trust	unrestricted	5 921	04/2017
			-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of Approval	
		BENEDICT HALL	6/10/17	
		CAROLINE CORMACK	6/10/17	

Independent Examiner's Report on the Accounts

Report to the trustees/
members of

CHILDREN'S HOSPITAL TRUST SOUTH AFRICA

On accounts for the
year ended

31 DECEMBER 2016

Charity no
(if any)

1121573

Set out on pages

Respective
responsibilities of
trustee and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent
examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair" view and the report is limited to those matters set out in the statement below.

Independent
examiner's statement

In connection with my examination, no matter has come to my attention (other than that disclosed below*)

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
 - to keep accounting records in accordance with section 130 of the Charities Act; and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the account to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Gemma Clarke

Date:

26.9.17

Name:

GEMMA CLARKE

Relevant professional
qualification(s) or body
(if any):

CHARTERED ACCOUNTANT

REFERENCE AND ADMINISTRATION DETAILS

CHARITY NAME: The Children's Hospital Trust, South Africa
REGISTRATION NUMBER: 1121573
ADDRESS: C/O Berry Court Farm
Church Hill
Nether Wallop
Hampshire
SO20 8EY

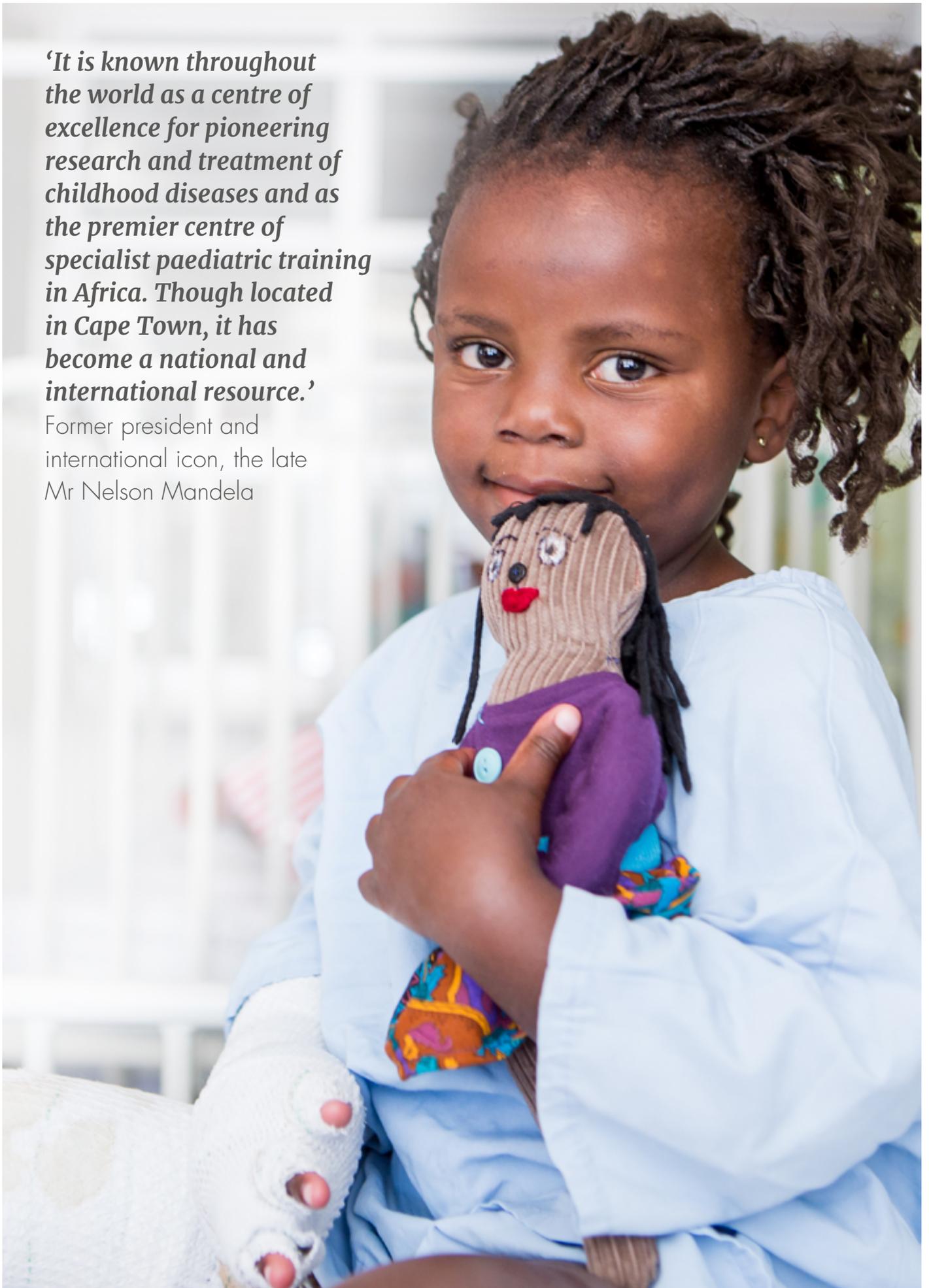
PATRON:
Cynthia Cormack MBE

TRUSTEES:

Mr John Bester	Mr Benedict Hall (Chairman) (appointed May 2016)
Mrs Georgina Cadbury	
Dr Caroline Cormack	
Dr George du Toit	
Professor Michael Levin	
Mr Benjamin Morton	
Mrs Iliane Thompson	
Dr Fiona Groenewald	(appointed May 2016)
Dr Lauri-Ann Van der Poel	(appointed November 2016)
Mr Jaimie Waddell	
Lady Veena Williams of Mostyn	

'It is known throughout the world as a centre of excellence for pioneering research and treatment of childhood diseases and as the premier centre of specialist paediatric training in Africa. Though located in Cape Town, it has become a national and international resource.'

Former president and international icon, the late Mr Nelson Mandela



The Children's Hospital Trust, South Africa
UK Registered Charity: 1121573

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