

Company Registration No. 03411540 (England and Wales)
Charity Registration No: 1063740



Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

**Report and financial statements for the
year ended 31 August 2019**

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(A company limited by guarantee and not having a share capital)

Contents

	Page
Reference and administration	1
Governors' report (incorporating the Strategic Report)	2-17
Independent auditors' report	18-20
Statement of financial activities	21-22
Balance sheet	23
Cash flow statement	24
Notes to the financial statements	25-46

Merchant Taylors' School
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Reference and administration
For the year ended 31 August 2019

Governors

The Governors of Merchant Taylors' School are Directors of the Charitable Company ('the Company') and Trustees of the Charity ('the Charity').

Mr C P Hare (Chairman)
Mr R J Brooman, MA, FCA
Dr J M Cox, BSc, PhD
Mr G B M H du Parc Braham MA, MPhil
Mr A Eastwood, BComm, ACA
Mrs L Gadd, MA (resigned 31/08/19)
Dr G Gardiner, Ph.D, MSc, MA (appointed 12/10/18 - resigned 31/08/19)
Mr D Haria, FCA
Mrs S Morgan, BA (Hons), MA, FCIPD
Mr A G Moss, FCA
Mrs J K M Redman, LL.B (Hons)
Mr D J Shah, OBE, MSc, FRSA
Mr R-J Temmink QC, FCI Arb
Sir Michael Tomlinson, CBE, FRSA
Mr James Twining, BA (appointed 1/10/2018)

Head Master	Mr S J Everson, MA
Bursar and Company Secretary	Mr I D Williams BSc (Hons), MBA
Contact address and registered office	Merchant Taylors' School Sandy Lodge Northwood HA6 2HT Website www.mtsn.org.uk
Registered numbers	Company registration number 03411540 Charity registration number 1063740
Bankers	Barclays Bank PLC 62-64 High Street Watford Herts WD17 2BT
Solicitors	Charles Russell Speechlys LLP 5 Fleet Place London EC4M 7RD
Auditors	Saffery Champness LLP 71 Queen Victoria Street London EC4V 4BE

1. INTRODUCTION

The Governors of Merchant Taylors' School present their annual report and audited financial statements of the Charity for the year ended 31 August 2019. The financial statements comply with the Companies Act 2006, Charities Act 2011, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102).

2. STRUCTURE, GOVERNANCE AND MANAGEMENT

Merchant Taylors' School ("the School" or "MTS") was founded in 1561 by the Merchant Taylors' Company, one of the Great Twelve City of London Livery Companies. In 1933, the School moved to its present site at Sandy Lodge in Northwood. In 1967, the Merchant Taylors' Company appointed the Merchant Taylors' Educational Trust ("MTET"), a charitable trust set up for educational purposes, to take over the governance of Merchant Taylors' School and other educational institutions. On 1 August 1997, the School was incorporated as a private company limited by guarantee and was registered as a charity, taking over the business, assets and liabilities of Merchant Taylors' School. On 15 October 2015, the School joined with Northwood Prep School to form a combined Merchant Taylors' School, thereby providing pupils with an all-through experience of education for boys aged 3 – 18.

2.1 Governing document

Merchant Taylors' School is governed by its Articles of Association, which were last updated on 28 June 2018.

2.2 Recruitment and training of governors

There shall be at least six and a maximum of twenty Governors. New Governors are provided with the Articles of Association, an induction visit and an induction pack covering their responsibilities. Collective training is provided annually and individual training is made available to Governors, including conferences, training courses and briefing papers.

2.3 Management

The Governors, who are also the Charity trustees, are responsible for the overall management and control of the School. They meet at least three times a year under the Chairman of Governors, Mr Christopher Hare. Financial performance is monitored by the Finance Committee, chaired by Mr Andrew Moss. The Education Committee, chaired by Mrs Lynn Gadd (and since 1 September 2019 by Mrs Jane Redman), steers the management of teaching and learning across the School. Individual Governors hold specific responsibility for Child Protection (Mrs Sarah Morgan), Health & Safety (Mr Alan Eastwood) and Support Staff (Sir Michael Tomlinson). An Estates Working Group, chaired by Mr Guy du Parc Braham, provides strategic direction on the maintenance and development of the School buildings and grounds. A Development and Alumni Relations Committee, chaired by Mr Deepak Haria, provides strategic direction for our fundraising and alumni activities.

Day to day management of the School is delegated to the Head Master, Bursar and Head of Prep, supported by members of the Senior Leadership Team. As Clerk to the Governors and Company Secretary, the Bursar coordinates the work of Governors and their Committees. All Trustees give freely of their time and no remuneration was paid during this period.

2.4 Group structure and relationships

The School has close links with St John's Preparatory School in Northwood, by virtue of common control, mutual support and shared financial administration. St John's is a private company limited by guarantee and a separate registered charity, which can be contacted at Potter Street Hill, Northwood, Middlesex, HA6 3QY (www.st-johns.org.uk).

3. CHARITABLE OBJECTS AND AIMS

3.1 Charitable objects

The objects of the School are to advance education by providing and maintaining in the United Kingdom or elsewhere a boarding or day school or schools for the education of children or young persons.

3.2 Aims

Merchant Taylors' School is a community forged from innovation, bravery, confidence, inspiration and joy. We inspire a life-long love of learning and provide academic excellence. We have a culture of collaboration, coaching and challenge. We are brave in our pursuit of excellence: progress is driven by innovation and reflection.

The co-curriculum supports and enriches the academic curriculum through clubs, societies, trips and publications. The School celebrates and explores the relationship between academic excellence and co-curricular participation and maintains the balance between promoting excellence and wide participation.

Merchant Taylors' School provides co-curricular opportunities to develop the character of everyone in the school – pupils, teaching staff and support staff. All aspire to become well-rounded, charming, confident, enthusiastic and independent. We work as a team, creating lasting bonds within our community.

People at Merchant Taylors' School care for each other in a civilised, collaborative and respectful manner. That spirit creates a safe, inspiring and inclusive environment that promotes self-esteem. Our focus is upon the individual and the community: knowing and caring for everyone in the School, whether pupil, teaching staff or support staff, creates a place in which people feel they belong, have shared purpose and have a role to play. We use our strength to serve the wider community beyond the School. The School seeks to create an environment that is free from discrimination on any grounds, including colour, race, ethnicity, religion, sex, sexual orientation or disability.

Governors' report (continued)
For the year ended 31 August 2019

3.3 Bursary and scholarship policies

Governors are committed to broadening access to the School by offering means tested bursaries to boys, whose families would otherwise be unable to afford the fees. In addition to bursary income drawn from charitable endowments and fundraising, Governors strike a balance between bursary beneficiaries and other fee-paying parents, many of whom make considerable sacrifices to support their child's education.

Bursaries are made available to boys who meet the School's entrance requirements and awards of between 5% and 100% of tuition fees are determined through rigorous means testing. When required, further assistance is provided with additional expenses including activities, trips and uniforms. Hardship bursaries are awarded to parents of existing pupils, whose continued education is jeopardised by a change in financial circumstances. Scholarships are awarded for excellence, as stipulated by donors and irrespective of parental income. In addition to fee discounts, recipients participate in a broad Scholars' Enrichment Programme, as do bursary holders, when merited by their performance.

During the year under review, the value of means tested bursaries totalled £935,594 and represented 3.86% of gross fee income. They provided assistance to 75 pupils of whom 11 benefitted from full fee remission. In addition, there are 158 pupils in receipt of scholarships based on educational merit and potential, totalling £410,979 and representing 1.7% of gross fee income. The performance of pupils receiving scholarships is reviewed annually to ensure that their progress remains in line with their abilities. No scholarships were withdrawn during the year as a result of this review.

4. STRATEGIC REPORT (incorporating Operational Performance Review, Financial Review, Reserves Policy, Risk Management Review and Future Plans on pages 5 to 15)

4.1 Principal activities of the year 2018-19

Educational activities were carried out as an independent day school for boys from the age of 3 to 18. Average pupil numbers remained slightly above the budget level throughout the period with 908 boys (2017/18: 912) at the Senior School and 360 boys (2017/18: 352) at the Prep School ("MTP"). The School continued to achieve high academic standards, whilst maintaining the outstanding level of pastoral care that underpinned all activities. The School continued to develop strong links with the local educational and wider communities.

4.2 Objectives for the year 2018-19

The School Improvement Plan ("SIP") provides a relevant and effective framework for the School's strategic goals. The updated SIP identified five clear objectives for development:

- Developing our links with local schools;
- Consolidation of progress made in self-evaluation and teaching;
- Excellence in academic and pastoral matters;
- Improvement of facilities; and
- Outward Facing Work (marketing, alumni and admissions).

4.3 Operational performance review 2018-19

Academic

Public examination results throughout the School were excellent this year. It was particularly pleasing to note no discernible difference in performance from the overall cohort for those from any particular ethnicity, or for those involved with our Learning Support department. This latter point is unusual and sets us apart from very many other schools.

All boys achieved excellent results in relation to their ability and well above national expectations.

A Level & Pre U

The A Level and Pre U cohorts did very well indeed. The results were notably higher than last year for both A* and A*-A, which shows the extent to which the boys are being supported to achieve the very best they can. Lower down there is a marginal dip on last year with a few more boys gaining B and C grades. This is best explained both by reference to the growth in unconditional university offers and by reference to our policy of remaining loyal to our pupils and finding subjects for all Fifts who want to approach our Sixth Form in the right spirit. There is likely to remain a small number of boys who we support to do their very best and for whom B and C grades represent a good outcome.

	A*	A* - A	A* - B	A* - C	A* - D	A* - E
2019	34%	76%	92%	98%	99%	100%
2018	31%	71%	93%	98%	99%	100%
2017	32%	69%	88%	97%	99%	99%
2016	33%	67%	87%	97%	100%	100%
2015	30%	71%	92%	98%	100%	100%
2014	23%	67%	90%	98%	100%	100%

Our pupils have excelled:

- 8 boys got 4 A* grades;
- 21 boys with 3 A* or more
- 40 2A* or more
- 81 1A* or more – this is 51% of the year group
- 85 boys only got A or A* grades; that is 53% of the year group

Remarkably, fourteen departments achieved 80% or more A*/A grades, with standout performances from Greek, Design & Technology, Further Mathematics and Spanish all achieving at least 95% A*/A.

Governors' report (continued)
For the year ended 31 August 2019

GCSE and IGCSE

The GCSE and IGCSE results continue to be excellent and are as good as any we have seen in recent years. As in previous years, the consistency of performance is a high point, especially as we now have more results being graded 9-1, alongside A*-G for a few. As explained last year, it will not be until 2020 that all subjects at Merchant Taylors' will use the new 9-1 system.

Of 159 pupils in the year group:

- Only 3% of results fell below a B grade (or equivalent)
- 75% of pupils achieved 5 A* grades or more (or equivalent)
- 51% achieved only A* and A
- 47% achieved 8 A* or more
- 34% achieved 9A* or more
- 14 students achieve top grades in all

GCSE and IGCSE Results in overview

	A*	A* - A	A* - B	A* - C	A* - D	A* - E
2019	66%	89%	97%	100%	100%	100%
2018	64%	87%	98%	100%	100%	100%
2017	65%	89%	97%	99%	100%	100%
2016	62%	87%	97%	99%	100%	100%
2015	62%	87%	98%	100%	100%	100%

Fifteen departments exceeded 80% A*/A grades, with Biology, Chemistry, Classical Greek, Drama, Latin, Maths, Physics and Religious Studies exceeding 90%.

Prep School Outcomes

At MTP, 26 boys were offered places at the Senior School, 2 went to Aldenham, 1 went to Mill Hill and 3 went to Harrow. Of the 32 pupils, 12 scholarships were awarded.

University Admissions

The 2018-19 UCAS cycle formally closed at the end of September 2019 and decisions are set out below for 139 applicants:

- 99 have gone to their first choice of university
- 22 have gone to their second choice of university
- 8 have found places in Clearing
- 3 have withdrawn from UCAS in order to re-apply to Oxford or Cambridge
- 4 are going to the US
- 1 is going to Canada
- 1 is going to a Performing Arts school
- 1 is going to retake his A Levels and reapply

Governors' report (continued)

For the year ended 31 August 2019

Eleven boys were offered a place at Oxford or Cambridge and 81% of boys were placed at Russell Group universities. If we also include in our figures the three boys who are reapplying to Oxbridge next year, two boys who turned down their Russell Group offer to go to the USA plus one pupil who successfully applied to study Engineering at the University of Toronto then the figures for placement at the best universities is 119 out of 139 (86%).

Of those attending non-Russell Group universities, all have been very well placed nonetheless, including several at the very best non-Russell Group institutions, e.g. Loughborough and Bath. The most popular institutions for our recent leavers were:

• Durham	12
• Nottingham	12
• Warwick	11
• LSE	10
• KCL	9
• Birmingham	8
• Exeter	8
• Bristol	7
• UCL	6

The most popular courses were as follows:

• Economics	17
• Engineering	17
• Geography	15
• History	10
• Computer Science	7

Sport

The School has enjoyed another outstanding sporting year. In Rugby, eighteen teams represented the School across all age groups. Fifth formers Dylan Byrne, Aaron Florestein and Zach Garner-Patel were selected for the Wellington festival, which included the strongest age group players from across the country. Sixty-six boys participated in a Rugby Tour to the USA and Canada.

In Hockey, the 1st XI reached the National Plate Finals for the fourth year in a row. Karan Sofat was selected for the Great Britain under 23 squad, whilst our under sixteen team reached the national finals for the first time.

In Cricket, the School competed in county and national competitions across four age groups. At MTP, the Under 11 Cricket Team became County and East of England Champions. David Burnell and Max John represented the second teams for Warwickshire and Middlesex respectively. International teams from Australia, England, Ireland and Sri Lanka trained at the School in preparation for the ICC Men's Cricket World Cup, providing our players with generous coaching and inspiration.

We offer more than twenty sports at MTS and would highlight two of them. In Fives, Ewan Townshend and Jamie Graham became National Schools' Winchester Fives Doubles champions and National School's Rugby Fives Doubles champions.

In Judo, our boys won one gold, two silver and five bronze medals at the National Independent Schools' Judo Championships.

Music and Drama

The Music Department provided opportunities to perform at thirty concerts and musical events throughout the year. In addition, eight external candidates from local schools were invited to participate in three ABRSM practical examination sessions held over eight days at MTS. The highest profile event was the Merchant Taylors' Company Concert of Remembrance and Hope in the Symphony Hall, Birmingham. MTS staff led on many aspects of this memorable event, including a piece composed by the Director of Music, which brought together pupils from MTS, St Helen's, St Saviour's and St. Olave's Schools. The annual Spring Chamber Music Concert provided excellent preparation for the South East Schools' Chamber Music Festival. MTS was represented in the Finalists' Concert at St John's, Smith Square, by the Wind Trio, maintaining an unbroken record of representation in the final of this prestigious festival. A concert at Merchant Taylors' Hall and the Joint Concert with St Helen's School were two other notable performances. A series of concerts during the annual Music Week during the Summer Term featured a performance by the Bushey Heath Junior School Choir, watched by their proud parents in the Great Hall at MTS. This choir was established, rehearsed, and conducted by senior MTS boys. The Chamber Choir completed a busy year with a successful tour to Italy.

It was a busy year for MTS Drama, which included an excellent production of Shakespeare's 'The Tempest', which transformed the MTS Studio Theatre into a magical island. Senior boys took roles in three sell-out performances of 'Our Country's Good'. Boys from all year groups were involved in the annual MTS Duologues Competition, performing both devised and scripted work, whilst other boys took on leadership roles with the technical and stage management teams. Boys also performed in the musical production of 'Nine to Five' at St Helen's Girls School. At MTP, productions in the Lalani New Barn Theatre included Year 8 performing 'Holes' with maturity and a brilliant performance of 'Grimm Tales' by Year 6.

Outdoor Education and Extra-curricular

Our Outdoor Education Department provided opportunities to participate in adventurous pursuits beyond traditional games options. During the School timetable, we provided rowing, sailing, kayaking, canoeing, stand-up paddle boarding, shooting, mountain biking, and climbing. After school clubs included kayaking, beginner ski club, ski race club and wakeboard club. Weekend and holiday trips included a ski trip to Les Deux Alpes, surf trips to Cornwall, diving trips, parachuting, canoeing and kayaking trips alongside other adventurous activities.

Our Duke of Edinburgh programme continued to thrive and included a successful canoe expedition this year. The Combined Cadet Force remains one of the most highly regarded, nationally. We are the only Contingent in the country to be invited to march through the city of Ypres, in Belgium, on Armistice Day and the only Cadet Force invited by the Australian and New Zealand High Commissions to parade through London at the Cenotaph on ANZAC Day.

Alumni relations

Alumni support embraces all former pupils (OMTs), providing opportunities for sport, social gatherings, networking, mentoring and business affinity groups. The programme has drawn former pupils back to the School, and supported the career development of both OMTs and current pupils.

Fundraising

The School seeks philanthropic funding from a variety of constituencies, including alumni, parents of school pupils, parents of alumni, friends of the school, Charitable Trusts and Foundations. Our approach to each constituency is considered and personal. We act in accordance with the Code of Fundraising Practice set out by the Fundraising Regulator and are committed to meeting high fundraising standards. As a result of this, we have received no complaints about our fundraising activities. The Trustees take their responsibilities under the Charities (Protection and Social Investment) Act 2016 seriously and have considered the implications thereof on their fundraising activities.

All activity is undertaken in line with the General Data Protection Regulation and is through communication channels that are appropriate to the individuals concerned. We are not unreasonably persistent and only solicit a maximum of twice a year, although for the majority we solicit gifts only once every two years. If a person indicates that they do not wish to give, we are respectful of this and do not persist. All such responses are recorded on our database so that, if appropriate, these individuals can be excluded from future solicitations. During telephone campaigns and direct mail appeals we exclude all those who in the past have requested removal, as well as those cases where we believe someone to be vulnerable.

Infrastructure

The new Edward Evans Geography Building was completed during the year. It provides first class teaching and learning facilities and virtual reality areas. The new building also incorporates a modern Health Centre with accessible hygiene facilities. The IT networks at the Prep and Senior Schools were integrated and CCTV was upgraded across both sites. The main boys' WCs were refurbished and a new pitch-side cricket pavilion changing facility was installed to support Community use. Cyclic classroom refurbishment continued with Mathematics, Economics & Politics and Classics. Voltage optimisation was installed to reduce electricity consumption. A vehicle washdown area with filtration and water recycling was constructed in the Grounds Department. Future planning is focused on the refurbishment of Biology, the School's indoor sports facilities, a new performing arts centre, and an indoor cricket centre.

At MTP, the library was refurbished, providing a modern teaching and learning facility. A new grounds and maintenance area was established to clear the site of the new Prep School Reception building, which is now under construction. This project will include a conference room, staff offices, a medical centre and resource areas.

4.4 Public benefit and outreach

Public benefit has been integral to School life since the Merchant Taylors' Company founded the School in 1561. During their strategic planning, Governors considered the Charity Commission's general guidance on public benefit, in deciding which activities the School should undertake. This year, we continued to make a significant contribution to the academic vigour and breadth of UK society, schools and universities, and would draw attention to the examples outlined below.

Collaboration with state schools

At the request of local state schools, the Head Master and several academic and support staff volunteered as Governors, whilst five staff helped to run local Scout groups. The MTS Sports Department supported South Oxhey schools by hosting a range of events including: indoor athletics, swimming, sports days and activity days. The School supported sporting programmes in local schools and School facilities are used regularly by local Scouts.

Children from local primary schools used the School's Science Laboratories, Sports Hall and Design Centre during field day activities. In addition, an outdoor activities day was provided for Colnbrook School. Teaching assistants from three local primary schools attended training at MTP to promote effective support in the classroom. A project was initiated with St Peter's School to train a Forest School leader in order to enhance outdoor learning at their school.

The School's IT Department donated one hundred and twenty desktop computers to five local primary schools including Hawridge and Cholesbury, Chartridge, St Raphael's and Shepherd Primary. In addition, the School offered Maths Afternoons and regular Science Challenges for local primary schools which were attended by Eastbury Farm and Warren Dell.

During the year the closest links were with Bromet, Bushey Heath, Colnbrook, Eastbury Farm, Greenfields and St Mary's. A committee of twenty two Sixth Form boys organised visits to local primary schools to develop extracurricular activities. This included a choir at Bushey Heath School, weekly Latin and chess clubs at St Mary's School and coding workshops at Eastbury Farm. St Mary's School in Rickmansworth enjoyed weekly swimming sessions led by MTS staff, followed by lunch.

The School continued to support a number of state schools with both university applications and careers development programmes, by hosting mock interviews and assisting with UCAS applications. These included Ruislip High School, Haydon School and Rickmansworth School. A student at Watford UTC has been assisted in his application to read Computer Science at Cambridge, through teaching offered by the Computing and Maths Departments. The Careers Department hosted a local area showcase event for the Young Enterprise competition, which was attended by local state Schools in Watford and Rickmansworth.

The School supported the Extended Project Qualification by inviting local state schools to participate in the Presentation Evening at Merchant Taylors' and encouraging collaboration between teachers on best practice.

Governors' report (continued)
For the year ended 31 August 2019

Direct collaboration with Watford University Technical College included joint marking of projects and support during specification changes and course management. East Barnet School made use of the specialist equipment, including the plasma cutter, under the supervision of MTS staff in the Design Centre during preparation of their coursework.

Several Sixth Form students from Westfield Academy joined after-school life drawing classes, where they were provided with materials, tuition and the opportunity to draw from a life model, free of charge. They used their work in A-Level projects and portfolios for application to higher education art courses.

Charitable contribution to the community

MTS has continued to support international, national, and local charities. Pupils, staff, and parents organised a wide range of charitable activities, raising funds for Watford Workshop (which provides mixed-ability adults with work experience, skills training and employment), Tom's Trust (which provides clinical psychological support for children with brain tumours and their families and New Hope (which helps homeless people in the local area).

The Catering Team raised funds for ovarian cancer research and supported Fifth Former Amar Ranauta's charity run for cancer research. The sale of surplus library stock raised money for Book Aid International, Books for Africa and Room to Read, whilst surplus text books were redistributed by the charity School Aid. The support staff held their annual coffee morning in aid of Macmillan Nursing.

The Merchant Taylors' Combined Cadet Force (run in partnership with St Helen's School) raised funds for the Not Forgotten Association, the national charity that supports ex-servicemen. Our Duke of Edinburgh Scheme remains popular and involves significant outreach to the local community. During the year, the Duke of Edinburgh Award participants provided 897 hours of volunteering in our local community.

MTP house activities raised funds for a wide range of charities including Watford and Three Rivers Refugee Partnership, Macmillan Nursing, Michael Sobell House, The British Legion and Cancer Research. MTP continued to develop links with international partner schools and raised money for the Jinja Education Trust in Uganda and four teachers visited Uganda to train local teachers and head teachers.

During the 47th year of Phab at Merchant Taylors', £11,000 was raised during a range of pupil led charity events including a marathon, half marathons, a disco, a mufti day, a hockey tournament, doughnut sales, a sponsored walk, and carol singing. This funded a residential week at the School for 22 disabled young people to enjoy the time of their lives, which provided respite for their families. A bi-weekly youth club continued for a fourth year, in close collaboration with St Helens' School in Northwood. 34 boys were enrolled as hosts, providing activities for 15 disabled children or young adults. The club supports parents by providing respite care and an opportunity to share personal experiences and challenges. Phab continues to be run in close partnership with St Helen's School, which has developed a strong community.

Governors' report (continued)
For the year ended 31 August 2019

The School maintained its commitment to sustainability. The zero landfill waste recycling system was refined further and the food waste compactor continued to produce compost for use across the grounds. Lake water extraction offset mains consumption on site and voltage optimisation was installed to moderate electricity consumption. Pupils volunteered to clean up the River Colne, as part of the Big Spring Clean, organised by Surfers Against Sewage. Rubbish and debris was removed from the river by land and water based volunteers. A meat free day reminded staff and pupils of the alternative choices that can reduce environmental impact.

Community access to facilities

Disabled access was improved further this year, building on a comprehensive range of lifts, ramps, and walkways across both the Senior and Prep Schools. Accessible toilet provision was expanded at both MTS and MTP. A modern hygiene facility was opened within the new Geography Building for disabled pupils, staff and visitors and disabled changing facilities were upgraded in both the swimming pool and the sports department. A similar hygiene facility has been included in the design for the new Prep School Reception. A lift was installed in the Geography Building and automatic doors were fitted to improve wheelchair access and a new stair lift has been installed in the South corridor to improve accessibility to the library.

Governors maintained their support to the local community by providing weekly access to around 1600 members of the public drawn from over 65 local sporting and social organisations of all age groups. Support to local primary schools continued, including Saint Mary's School in Rickmansworth and Colnbrook School in South Oxhey. In addition, MTS hosted sports days and swimming galas for six local schools. Activate Sports, Vernon School of Cricket, Maximum Performances, The Hive and Future Star Education (Young Engineers) provided holiday activities for local children, utilising School sports pitches, swimming pool, grounds and classrooms. South Oxhey Sea Scouts were provided with coaching, transport and equipment during their watersports activities at MTS. Chiltern Harriers Athletics Club trained on the athletics track on Thursday evenings. We provided a filming location for Director Armando Iannucci during the summer holidays. The School provided a venue for an Eid Celebration attended by over 1200 local residents.

Middlesex Hockey continued to use the School during practice sessions and competitive matches against other counties. As a Regional High Performance Centre for England Hockey, the School hosted training evenings and weekend competitions for boys and girls of various age groups.

The School's partnership with Middlesex Cricket continued and the School hosted over forty five training and competitive matches, including girls, ladies and boys from the School and local area. The Middlesex 1st XI continue to use the School as their pre-season training base and alternative venue for competitive matches. Middlesex CCC played a County Championship four day game against Hampshire at MTS in July 2019. The Tendulkar Middlesex Global Academy ran two successful camps during the May half term and the Summer Holidays. This was well attended by boys and girls of all ages and abilities.

Governors' report (continued)
For the year ended 31 August 2019

The School continued to support the MOD with a temporary helicopter landing site to support VIP visits to the Northwood Base and the provision of a running track to support individual fitness tests. The local Royal Navy Reserve unit, HMS Wildfire, was provided with a venue and equipment for raft building, teamwork and leadership training on our School lakes, whilst our CCF supported their ceremonial parades.

The School intends to maintain this high level of commitment to the local community.

4.5 Financial review

During the year under review, the School's incoming resources were £24,305,620 (2018: £23,637,845) and total charitable expenditure was £22,771,687 (2018: £21,404,380), generating a surplus of £1,533,933 (2018: £2,233,465). The principal source of income was School fees, which accounted for £22,966,340 (94%). £209,595 (2018: £297,491) was raised through the Development Office for bursaries and School development. Governors maintained their strategy of investing all net incoming resources in the School's educational purposes and infrastructure.

During the year the School increased expenditure on scholarships and bursaries to £1,656,983 (2018: £1,476,898). Capital expenditure of £2,158,234 (2018: £2,387,984) and revenue expenditure of £601,678 (2018: £667,390) were invested in the School infrastructure. At the Senior School, this included completion of a new Geography building and medical centre, installation of voltage optimisation and improvements to the maintenance department accommodation. CCTV was upgraded and cyclic refurbishment of corridors and washrooms continued. At the Prep School, the library was refurbished, a new grounds and maintenance area was established, a disabled WC was installed and a minibus was replaced. This strong financial performance continued to be underpinned by strong pupil admissions and controlled expenditure.

4.6 Reserves policy

The School's reserves policy is to maintain sufficient unrestricted reserves to respond to unforeseen events and cover up to three months' non-discretionary expenditure (estimated to be approximately £3.5m). On 31 August 2019 free reserves were £3,632,070 (2018: £2,771,690). This policy continues to be monitored by the Finance Committee and reviewed annually by the Governors. Future development plans will be funded by a combination of cash flow, borrowing and fundraising. The School continues to operate as a robust going concern, with net cash flows of £3,311,049 from operating activities (2018: £2,696,969).

Total reserves as at 31 August 2019 were £37.8m (2018: £36.2m), of which £759k relates to Restricted funds (2018: £759k) and £1,656k to the Endowment Fund (2018: £1,642k). Unrestricted reserves totalled £35.4m (2018: £33.8m), of which £9.4m was Designated for various purposes, as outlined in Note 15 in the accounts.

Governors' report (continued)
For the year ended 31 August 2019

4.7 Risk management review

A Risk Management Committee drawn from across the School compiles the School's Risk Register, in order to identify the likelihood and impact of foreseeable risks to the School's operations. Minutes of Risk Management Committee meetings are reviewed by the School's Finance Committee annually, before the Risk Register is considered by Governors. This year, the School's most critical vulnerabilities included staff recruitment, fire, utilities, transport and cyber-security. Governors have introduced a range of measures to manage these risks. A Safer Recruiting Action plan is in place to ensure that mandatory checks are completed prior to all appointments. An audit of employment status was conducted to confirm compliance with IR35. A whole School fire risk assessment was conducted across all sites and Fire Risk Action Plans were produced to ensure that all observations are addressed in order of priority. Trained fire wardens were assigned to each area of the School and fire practices were held in the main buildings and staff accommodation areas.

Vehicle maintenance schedules, insurance cover and driver licencing were reviewed during the year. A new regime of roadworthiness inspections was introduced for School minibuses, in partnership with a local garage. Signage, road marking and traffic calming measures were improved on the School's vehicle routes and car parks to improve safety. The IT Department continues to update computer virus control measures and monitors all attempts to disrupt the School's IT Network. Wider risks are addressed within the School's Health and Safety Management System, security enhancements and Safeguarding procedures. Firm credit control procedures continue to manage the risk of bad debt and pupil numbers remain stable, due to local demand for independent education and the high academic and all round reputation of the School.

Looking ahead, emerging threats include the potential impact of any levy of VAT on school fees and / or the removal of charitable relief on business rates. Contingency plans for both scenarios are now under development.

4.8 Remuneration policy

The MTS Remuneration Committee, chaired by Mr Christopher Hare the Chairman of Governors, meets annually to review the remuneration of teaching staff, support staff and the Senior Leadership Team. The Remuneration Committee considers the external environmental factors, which influence recruiting and retention, alongside other relevant issues. These include reference to independent benchmarking surveys, including Haysmacintyre and Baines-Cutler. The recommendations of the Remuneration Committee are then presented to the main Governing Body for endorsement, before being implemented from the following September. Support Staff salaries are aligned using a framework developed from an external job evaluation process, which is updated annually to reflect changes to individual roles. Following an external review of teaching remuneration, a new teaching salary scale has been in place since September 2017.

4.9 Investment policy

The MTS Investment Committee, chaired by Mr Andrew Moss, reviews the performance of the School's investment portfolio. In liaison with Rathbones, the School's investment managers, the balance of risk and return reflected in the apportionment of cash, bonds and equities is reviewed in the light of external events and adjusted as necessary. A risk questionnaire was completed this year to confirm the investment strategies to be applied to the School's investments. The School aims to protect its capital from inflation and market volatility, whilst building the School's designated and endowment funds to support future bursary provision.

4.10 Future plans

In accordance with the School Improvement Plan, we aim to develop further in the following five key areas:

- Wellbeing
- Excellence
- Staff Development
- Infrastructure
- Outreach

Strategies to achieve the School's ongoing objectives

The most significant element of the School's plans is the continuing effort to build on the positive progress made since the creation of MTP. This has borne fruit in the exciting enrichment programmes in academic years seven and eight.

All of the School's activities are centred on the development, in partnership with parents, of impressive and aspirational young men, fostering their talents, whilst providing them with a strong network of friendships and values. This will be achieved in the context of a valued and developing relationship with the Merchant Taylors' Company.

Staff and pupil wellbeing is a new area of focus; our early priority has been to understand the specific context of well-being at MTS and MTP through audits of physical and mental well-being. We are now developing a programme of support and training to ensure that the needs of staff and pupils are identified and met.

Our focus upon excellence encompasses both the academic and the pastoral curricula. A continuing programme of evaluation and review will drive continual improvement, with the goal of achieving measureable improvements in academic results and support for the pupils.

Staff development includes both academic and support staff. We will develop the talents and capacities of both, whilst finding opportunities to integrate them even more closely.

The extensive programme of developing new facilities, refurbishing existing facilities and ensuring that IT provision meets the current and future needs of pupils and staff will continue. The School has ambitious plans for the future, including an indoor cricket centre, new indoor sports facilities and a performing arts centre, which will be supported by the Development Office. Other projects include a new reception area in MTP and refurbished, expanded space for Biology teaching.

4.11 Emerging Risk of COVID -19

The outbreak of the Novel Coronavirus (COVID-19), declared by the World Health Organisation as a "Global Pandemic" on the 11th March 2020, has impacted global financial markets. Travel restrictions have been implemented by many countries. Market activity is being impacted in many sectors and from 21st March 2020 we have been informed that all schools will close for an unspecified period. As at the date of signing these accounts, we are implementing all reasonable measures to mitigate the impact of this episode on Merchant Taylors' School, including the delivery of online education to the highest possible level. However we acknowledge that risks remain and we will need to adjust our financial planning as the impact of the global pandemic unfolds. The pandemic gives rise to many health, social and economic concerns. Merchant Taylors' School has a strong balance sheet, positive cash flow and the resolve to tackle the likely issues.

Governors' report (continued)
For the year ended 31 August 2019

Statement of Trustees' responsibilities

The School's Governors are Directors of the Charitable Company and Trustees of the Charity. They are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires Directors to prepare financial statements, which provide a true and fair view of the affairs of the Company and the profit or loss for that year. In preparing those financial Statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy, the financial position of the Company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and for taking steps for the prevention and detection of fraud and other irregularities. In the case of all persons who are directors at the time when this report is approved, the following applies:

- a) so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- b) he/she has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Disability statement

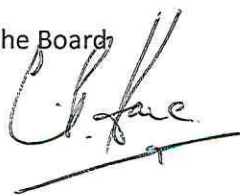
The Company continues to give full and fair consideration to disabled persons applying for employment, having full regard to their particular aptitudes and abilities. Full and fair consideration will be given to the continuing employment and appropriate training of persons who become disabled. The Company provides equal opportunities to all staff on the basis of objective criteria and personal merit.

Auditors

Saffery Champness LLP, Chartered Accountants, have indicated their willingness to continue in office.

By order of the Board

C P Hare
Chairman



Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Independent auditors' report
For the year ended 31 August 2019

We have audited the financial statements of Merchant Taylors' School for the year ended 31 August 2019 which comprise statement of financial activities, balance sheet and statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 31 August 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent auditors' report (continued)
For the year ended 31 August 2019

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' Report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report and Strategic Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 16, the Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Independent auditors' report (continued)
For the year ended 31 August 2019

Auditor's responsibilities for the audit of the financial statements

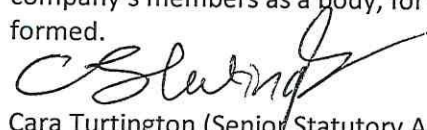
We have been appointed as auditors under the Companies Act 2006 and report in accordance with that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.


Cara Turlington (Senior Statutory Auditor)
For and on behalf of

Saffery Champness LLP
Chartered Accountants

71 Queen Victoria Street
London
EC4V 4BE

Statutory Auditors

Date: 27 April 2020

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Statement of financial activities (incorporating the income and expenditure account)
For the year ended 31 August 2019

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Endowment funds £	2019 Total funds £	2018 Total funds £
Income from:							
Charitable activities							
School fees	2	22,966,340	-	-	-	22,966,340	22,266,833
Registration/admissions fees	3	154,223	-	-	-	154,223	105,175
Other charitable activities							
- Insurance	3	36,167	-	-	-	36,167	49,754
- Rents received	3	237,686	-	-	-	237,686	212,473
- Other	3	137,539	-	-	-	137,539	142,525
Other trading activities							
Other ancillary income		800	-	-	-	800	66,665
Donation from MTSEL	3	117,872	-	-	-	117,872	105,975
Investments	3	32,222	64,258	36,255	-	132,735	107,821
Donations & legacies							
Donations	3	50,251	-	262,412	-	312,663	283,133
Development campaign income	3	33,544	-	176,051	-	209,595	297,491
Total income:		23,766,644	64,258	474,718	-	24,305,620	23,637,845
Expenditure on:							
Raising funds							
Alumni Relations and Development	5	146,944	-	86,852	-	233,796	232,233
Investment management		-	8,918	5,449	-	14,367	12,500
Financing costs		39,024	-	-	-	39,024	46,544
		185,968	8,918	92,301	-	287,187	291,277
Charitable activities							
School and grant making	5	21,912,523	189,885	382,092	-	22,484,500	21,113,103
Total expenditure		22,098,491	198,803	474,393	-	22,771,687	21,404,380
Net income/(expenditure) before investment gains		1,668,153	(134,545)	325	-	1,533,933	2,233,465

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Statement of financial activities (continued)
For the year ended 31 August 2019

	Notes	Unrestricted funds £	Designated funds £	Restricted funds £	Endowment funds £	2019 Total funds £	2018 Total funds £
Net gains on investments		-	26,033	-	14,193	40,226	234,211
Net income		1,668,153	(108,512)	325	14,193	1,574,159	2,467,676
Transfers	8	(3,448)	3,448	-	-	-	-
Net movement in funds		1,664,705	(105,064)	325	14,193	1,574,159	2,467,676
Fund balances at 31 August 2018		24,320,172	9,501,840	758,879	1,642,159	36,223,050	33,755,374
Fund balances at 31 August 2019	14	25,984,877	9,396,776	759,204	1,656,352	37,797,209	36,223,050

Summary Income and Expenditure Account

	2019 £	2018 £
Total income	24,305,620	23,629,345
Total expenditure	22,771,687	21,404,380
Unrealised/realised gains and losses	29,818	186,070
Net income for the year	1,563,751	2,411,035

All amounts relate to continuing operations.

The notes on pages 25 to 46 form part of these financial statements.

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Balance Sheet
As at 31 August 2019

	Notes	£	2019 £	£	2018 £
Fixed assets					
Tangible fixed assets	6		32,345,825		31,736,999
Investments	7		5,681,535		5,251,006
Fees In Advance Scheme Investments	7		143,065		142,156
Current assets					
Stocks	9	37,962		33,534	
Debtors	10	710,208		479,830	
Cash at bank and in hand	19	4,448,659		3,681,313	
			<u>5,196,829</u>	<u>4,194,677</u>	
Current liabilities					
Creditors: due within one year	11	(4,527,560)		(3,751,272)	
Net current assets			<u>669,269</u>		<u>443,405</u>
Total assets less current liabilities			<u>38,839,694</u>		<u>37,573,566</u>
Creditors: due after more than one year	12		<u>(1,042,485)</u>		<u>(1,350,516)</u>
Total net assets			<u>37,797,209</u>		<u>36,223,050</u>
Unrestricted funds	15		35,381,653		33,822,012
Restricted funds	16		759,204		758,879
Endowment	17		1,656,352		1,642,159
Total funds			<u>37,797,209</u>		<u>36,223,050</u>

The financial statements were approved by the Governors on behalf by

C P Hare
Director

25 March 2020

A G Moss
Director

25 March 2020

Company Registration No. 3411540

The notes on pages 25 to 46 form part of these financial statements

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Cash flow statement

For the year ended 31 August 2019

	Notes	£	2019 £	£	2018 £
Net cash flows from operating activities	18		3,311,049		2,696,969
Cash flows from investing activities					
Investment income		132,735		107,821	
Purchase of property, plant and equipment		(2,158,234)		(2,387,984)	
Proceeds from sale of investments		1,594,548		407,154	
Purchase of investments		(1,555,549)		(1,269,794)	
Proceeds from sale of assets		800		77,780	
Net cash used in investing activities			(1,985,700)		(3,065,023)
Cash flows from financing activities					
Movement in final deposits		(120,000)		4,400	
Repayments of borrowing		(109,022)		(93,844)	
Net cash used in financing activities			(229,022)		(89,444)
Change in cash and cash equivalents in the reporting period			1,096,327		(457,498)
Cash and cash equivalents b/f	19		<u>4,323,247</u>		<u>4,780,745</u>
Cash and cash equivalents c/f at 31 August	19		<u>5,419,574</u>		<u>4,323,247</u>

The notes on pages 25 to 46 form part of these financial statements.

Notes to the financial statements (continued)
For the year ended 31 August 2019

1. Accounting policies

1.1 Basis of accounting

The accounts have been prepared under the Companies Act 2006 and in accordance with the Charities Statement of Recommended Practice (SORP) and Financial Reporting Standard 102 (FRS102). The accounts are drawn up on the historical cost basis of accounting, as modified by the revaluation of properties and other investments.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statement are rounded to the nearest £.

The Charity is a public benefit entity.

Having reviewed the funding facilities available to the School together with the expected ongoing demand for places and the School's future projected cash flows, the Governors have a reasonable expectation that the School has adequate resources to continue its activities for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements as outlined in the Statement of Trustees' Responsibilities on pages 16-17.

The financial information is presented for Merchant Taylors' School as an individual undertaking and not for the group. The Trustees have taken advantage of the SORP and Companies Act 2006 (S405(2)) exemption not to prepare group financial statements as they consider the effects of changes would not be material to the financial statements of Merchant Taylors' School.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

1.2 Tangible fixed assets

The School entered into a lease from the Merchant Taylors' Company for a 128 year term effective from 16 March 2011. Under the terms of this lease, the School is responsible for keeping the properties in a fit and useful condition and these costs are expensed when incurred. Subsequent additions and material improvements by the School are capitalised on completion and are depreciated as set out in note 1.3 below. Tangible fixed assets of £7.0m associated with MTP were acquired on 15 October 2015.

Expenditure on the acquisition, construction or enhancement of land and buildings together with vehicles, furniture, machinery, ICT infrastructure and other equipment are carried in the balance sheet at historical cost.

Notes to the financial statements (continued)
For the year ended 31 August 2019

1. Accounting policies (continued)

1.3 Depreciation

Depreciation is provided to write off the cost of all relevant tangible fixed assets less estimated residual value based on current market prices, in equal annual instalments over their expected useful economic lives as follows:

Building and leasehold improvements	- 70% charged over 50 years, 30% charged over 20 years – the latter to reflect components that have a shorter life (e.g. flat roofs, electrical wiring etc.)
Furniture and equipment	- over 10 or 20 years
Machinery and motor vehicles	- over 4 years
Computer hardware	- over 4 years

Depreciation is not charged on assets under construction or land.

Individual items costing less than £500 are written off as an expense, as acquired.

1.4 Current assets

Stocks consist of textbooks and other school consumables which have been purchased in advance of the new academic year. Stock is carried at the lower of cost and net realisable value.

1.5 Fees and similar earned income

Fees receivable and charges for services and use of the premises, less any allowances, scholarships, bursaries granted by the Merchant Taylors' Company against those fees, but including contributions received from restricted funds, are accounted for in the period in which the service is provided.

1.6 Donations, legacies, grants and other voluntary income

Voluntary incoming resources are accounted for as and when entitlement arises, the amount can be reliably quantified and the economic benefit to the School is considered probable. Voluntary income for the School's general purposes is accounted for as unrestricted and is credited to the General Reserve. Where the donor or an appeal has imposed trust law restrictions, voluntary income is credited to the relevant restricted fund and incoming endowments are accounted for as permanent trust capital or expendable trust capital, according to whether the donor intends retention is to be permanent or not.

1.7 Investments and investment income

Investment income from dividends, bank balances and fixed interest securities is accounted for on an accruals basis.

Listed investments are valued at mid-market value as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

Notes to the financial statements (continued)
For the year ended 31 August 2019

1.8 Expenditure

Expenditure is accounted for on an accruals basis. Expenditure is allocated to expense headings either on a direct cost basis, or apportioned according to management estimates of time spent or space occupied, as appropriate. Irrecoverable VAT is included within the item of expense to which it relates.

Governance costs, included within Support costs of schooling, comprise external audit costs and costs incurred in relation to constitutional and statutory requirements.

1.9 Pensions

The School's professional teaching staff are members of the Teachers' Pension Scheme operated by Teachers' Pensions on behalf of the Department for Education and Skills. This is a multi-employer scheme and individual schools are not able to identify their share of the underlying assets and liabilities of the Scheme. Non-teaching staff are members of other pension schemes as detailed in note 20.

1.10 Rental income

Rental income is accounted for on a receivable basis.

1.11 Fund accounting

Funds held by the Company are:

Unrestricted General Reserve:

These are funds which can be used in accordance with the charitable objects at the discretion of the Governors

Designated Funds:

These funds are used for specific purposes. Refer to note 15 for further details.

Permanent Endowed Funds:

The use of these funds has been restricted by the original donor and only the income arising is available to spend.

Expendable Endowed Funds:

Expendable endowed funds are accounted for similarly, except that all capital can be converted into income for spending either at the Governors' own discretion or else upon the happening of some event contemplated by the donor.

1.12 Operating leases

Rentals payable are charged on a time basis over the lease term.

1.13 Taxation

The School is a registered charity and its income is not liable to taxation, as it is applied to wholly charitable purposes.

Notes to the financial statements (continued)
For the year ended 31 August 2019

1. Accounting policies (continued)

1.14 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.15 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.16 Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount, after allowing for any trade discounts due.

1.17 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value, with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.18 Critical accounting judgement and estimates

The preparation of the financial statements in accordance with FRS102 requires the Governors to make estimates and assumptions concerning the future. The estimates and assumptions that could have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include accruals, depreciation and revenue recognition. The accounting in these areas of the accounts requires management to exercise judgement.

In relation to accruals, this is with regards to a best estimate of costs that will be incurred based on contractual requirements.

For depreciation, estimates are driven by the useful economic life of the associated assets.

For revenue recognition, management applies judgements in determining the point at which revenue should be recognised as income.

Notes to the financial statements (continued)
For the year ended 31 August 2019

2. School fees

	2019 £	2018 £
The School's fee income comprised:		
Gross fees	24,241,230	23,361,016
Less: Total bursaries, grants and allowances	(1,656,982)	(1,476,898)
	<u>22,584,248</u>	<u>21,884,118</u>
Add back: Scholarships, grants and allowances paid for by restricted funds, MT Co charities fund and MTET endowment fund	382,092	382,715
	<u>22,966,340</u>	<u>22,266,833</u>

3. Other income

	2019 £	2018 £
Other educational charitable activities		
Registration fees	123,073	88,775
Admission fees	31,150	16,400
	<u>154,223</u>	<u>105,175</u>
Other charitable activities		
Insurance	36,167	49,754
Rents receivable	237,686	212,476
Deposits forfeited, fees in lieu, music income and other misc. income	137,539	142,525
MTSEL donation	117,872	105,975
Sale of fixed assets	800	66,665
	<u>530,064</u>	<u>577,395</u>
Investment income		
Bank interest	21,602	10,930
Investment income	100,512	87,824
Interest on late fees	10,620	9,067
	<u>132,735</u>	<u>107,821</u>

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

3. Other income (continued)

	2019	2018
	£	£
Donations		
MT Company Donation	38,180	30,525
MT Company Charities Fund	-	10,687
Scholarship Income	28,232	32,279
MTET Endowment Fund	196,000	184,347
Other donations	50,251	25,295
	<hr/>	<hr/>
	312,663	283,133
 Development campaign income	 209,595	 297,491
	<hr/>	<hr/>
	522,258	580,624
	<hr/>	<hr/>

4. Expenditure

	2019	2018
	£	£
Support costs of schooling included:		
Auditors' remuneration for audit services	22,500	25,800
Auditors' remuneration for other services	3,980	3,720
	<hr/>	<hr/>
	26,480	29,520
	<hr/>	<hr/>
Total staff costs comprised:		
Wages and salaries	11,969,674	11,337,951
Social security costs	1,233,551	1,168,115
Pension contributions	1,697,046	1,597,143
Termination costs	8,318	24,829
	<hr/>	<hr/>
	14,908,589	14,128,038
	<hr/>	<hr/>

Notes to the financial statements (continued)
For the year ended 31 August 2019

4. Expenditure (continued)

Employees

The average number of employees in the year was 371 (2018: 365) of which 174 (2018: 169) were teaching staff.

	2019	2018
The number of higher paid employees was:		
£60,001 - £70,000	32	25
£70,001 - £80,000	2	3
£80,001 - £90,000	5	2
£100,001 - £110,000	-	1
£110,001 - £120,000	1	1
£120,001 - £130,000	1	-
£180,001 - £190,000	1	1

Twenty nine of the above employees had retirement benefits accruing in a Defined Benefit Scheme (Teachers' Pensions Superannuation Scheme with employer contributions paid at 16.48% of salary) and four employees had benefits accruing in the Group Personal Pension Plan (with employer contributions paid at 14% of salary).

The key management personnel of the School comprise the Headmaster, the Bursar and the Senior Leadership Team. Their total combined contractual benefits totalled £1,351,819 (2018: £1,309,030).

Governors' remuneration

No Governor, nor persons connected with them, received any remuneration in the year ended 31 August 2019 (2018: Nil) and Governors are not included in the number of persons employed listed above.

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

5. Analysis of total expenditure

	Staff Costs £	Other Costs £	Depreciation £	Total 2019 £	Total 2018 £
Raising funds					
Financing costs/bank interest	-	39,024	-	39,024	46,544
Investment management	-	14,367	-	14,367	12,500
Development office	135,227	11,717	-	146,944	211,212
	<u>135,227</u>	<u>65,108</u>	<u>-</u>	<u>200,335</u>	<u>270,526</u>
Charitable activities					
Teaching	11,553,542	1,675,279	-	13,228,821	12,786,195
Welfare	729,180	424,607	-	1,153,787	1,119,987
Premises	1,107,598	2,617,996	792,559	4,518,153	4,278,864
Support costs of schooling	1,383,042	1,061,756	566,964	3,011,762	2,355,457
	<u>14,773,362</u>	<u>5,779,638</u>	<u>1,359,523</u>	<u>21,912,523</u>	<u>20,540,503</u>
School's operating costs					
Bursaries paid for by restricted funds	-	382,092	-	382,092	382,715
Alumni Relations and Development	-	86,852	-	86,852	21,021
OMT sports facilities	-	-	189,885	189,885	189,885
	<u>-</u>	<u>468,944</u>	<u>189,885</u>	<u>658,829</u>	<u>593,621</u>
Total expenditure	<u>14,908,589</u>	<u>6,313,690</u>	<u>1,549,408</u>	<u>22,771,687</u>	<u>21,404,380</u>

Notes to the financial statements (continued)
For the year ended 31 August 2019

6. Tangible fixed assets

	Leasehold land and buildings £	Assets under construction £	Furniture and equipment £	Total 2019 £
Costs or revaluation				
1 September 2018	37,890,849	1,986,873	6,955,173	46,832,895
Additions	1,316,195	187,909	654,130	2,158,234
Disposals	-	-	(12,267)	(12,267)
Transfers	<u>1,932,633</u>	<u>(1,932,633)</u>	<u>-</u>	<u>-</u>
31 August 2019	<u>41,139,677</u>	<u>242,149</u>	<u>7,597,036</u>	<u>48,978,862</u>
Depreciation				
1 September 2018	10,822,937	-	4,272,959	15,095,896
Charge for year	982,443	-	566,965	1,549,408
Disposals	<u>-</u>	<u>-</u>	<u>(12,267)</u>	<u>(12,267)</u>
31 August 2019	<u>11,805,380</u>	<u>-</u>	<u>4,827,657</u>	<u>16,633,037</u>
Net book value				
31 August 2019	<u>29,334,297</u>	<u>242,149</u>	<u>2,769,379</u>	<u>32,345,825</u>
31 August 2018	<u>27,067,912</u>	<u>1,986,873</u>	<u>2,682,214</u>	<u>31,736,999</u>

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

7. Investments

	2019	2018
	£	£
Investment in subsidiary	100	100
Investment portfolio	5,681,435	5,250,906
Fees In Advance Investments	143,065	142,156
	<u>5,824,600</u>	<u>5,393,162</u>

The investment in subsidiary relates to the trading company, Merchant Taylors' School Enterprises Limited. The activities of this subsidiary include the Tuck Shop and the letting of School facilities. The results for the year are as follows:

	2019	2018
	£	£
Gross profit	311,257	234,545
Gross expenditure	(193,385)	(128,570)
Net surplus before donating to MTS	<u>117,872</u>	<u>105,975</u>

At the balance sheet date, the aggregate share capital and reserves of the subsidiary undertaking were £100 (2018: £100).

	Fees in Advance Investments	Quoted Investments
		£
At 1 September 2018	18,212	4,732,916
Additions at cost	-	1,555,549
Disposals	(18,065)	(1,576,483)
Unrealised gains and losses	(147)	141,603
At 31 August 2019	<u>-</u>	<u>4,853,585</u>
Add cash	143,065	827,850
	<u>143,065</u>	<u>5,681,435</u>
Historical cost of investments	<u>143,065</u>	<u>5,247,732</u>

Notes to the financial statements (continued)
For the year ended 31 August 2019

7. Investments (continued)	Fees In Advance Investments £	Quoted Investments £
Investments are made up as follows:		
UK Bonds	-	107,044
Overseas Bonds	-	108,360
UK Equities	-	234,589
UK Investment Companies	-	1,184,496
Overseas Investment Companies	-	2,524,307
Alternatives	-	694,789
Cash	143,065	827,850
	<u>143,065</u>	<u>5,681,435</u>

Investments in the School's portfolio are managed primarily by Rathbones.

8. Transfer between funds	2019 £	2018 £
Designated Funds:		
Amount transferred to Pension Fund	7,000	7,000
Amount transferred to Unrestricted Funds re Housing Fund	<u>(3,552)</u>	<u>(3,383)</u>
Net transfer to Designated funds	<u>(3,448)</u>	<u>(3,617)</u>

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

9. Stocks		
	2019	2018
	£	£
Consumables (including textbooks)	26,320	19,426
Goods for resale	11,642	14,108
	<hr/>	<hr/>
	37,962	33,534
	<hr/>	<hr/>
10. Debtors		
	2019	2018
	£	£
Trade/fee debtors	39,464	30,943
Amounts owed from Related Undertakings (See Note 23)	357,313	265,410
Prepayments and accrued income	232,929	108,947
Other debtors	80,502	74,530
	<hr/>	<hr/>
	710,208	479,830
	<hr/>	<hr/>
11. Creditors: due within one year		
	2019	2018
	£	£
Amounts due to Related Undertakings (See Note 23)	11,877	-
Bank loans and overdrafts	513,368	109,022
Final term deposits	65,600	76,300
Trade creditors	335,749	720,936
Accruals	1,014,650	635,578
Exam deposits and Autumn term pre-payments	2,002,529	1,750,926
Other deferred income	70,705	137,524
Fees In Advance Scheme	169,357	145,259
Other creditors	343,725	175,727
	<hr/>	<hr/>
	4,527,560	3,751,272
	<hr/>	<hr/>

Notes to the financial statements (continued)
For the year ended 31 August 2019

12. Creditors: due after more than one year

	2019 £	2018 £
Final term deposits:		
Within 1 to 2 years	69,200	67,200
Within 2 to 5 years	234,700	230,800
After 5 years	334,800	210,000
	<hr/> 638,700	<hr/> 508,000
Bank loans:		
Within 1 to 2 years	49,356	109,022
Within 2 to 5 years	47,605	281,822
After 5 years	-	186,811
	<hr/> 96,961	<hr/> 577,655
Fees In Advance:		
Within 1 to 2 years	133,302	145,259
Within 2 to 5 years	173,522	119,602
After 5 years	-	-
	<hr/> 306,824	<hr/> 264,861
Total creditors due after more than one year	<hr/> 1,042,485	<hr/> 1,350,516

Bank loans and overdrafts above and bank loans included within creditors due after more than one year totalling £596,242 are loans outstanding which are subject to a negative pledge relating to the property at Merchant Taylors' Preparatory School, Moor Farm, Sandy Lodge Road, Rickmansworth, Hertfordshire WD3 1LW. This site is included within the fixed asset note under leasehold land and buildings.

Notes to the financial statements (continued)
For the year ended 31 August 2019

13. Fees In Advance Scheme

Parents may enter into a contract to pay the Senior School in advance for fixed contributions towards the tuition fees for up to 7 years. The money may be returned subject to specific conditions on the receipt of notice. Assuming pupils remain in the School, fees in advance will be applied as disclosed in Note 12, above.

The balance represents the accrued liability under the contracts. The capital movements during the year were:

	£
Balance at 31 August 2018	406,174
New contracts	210,523
Discounts	6,209
	<hr/> 622,906
Amounts utilised in payment of fees	(146,725)
	<hr/>
Balance as at 31 August 2019	476,181

14. Net assets of the funds

	Fixed assets and investments £	Current assets £	Current liabilities £	Long term liabilities £	Total £
Unrestricted and designated funds	36,514,073	4,437,625	(4,527,560)	(1,042,485)	35,381,653
Restricted funds	-	759,204	-	-	759,204
Permanent endowment Funds	1,196,426	-	-	-	1,196,426
Expendable endowment Funds	459,926	-	-	-	459,926
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	38,170,425	5,196,829	(4,527,560)	(1,042,485)	37,797,209

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

15. Unrestricted funds

	Balance 2018	Income/gains	Expenditure	Transfers between funds	Balance 2019
	£	£	£	£	£
Undesignated					
General Reserves	24,320,172	23,767,948	(22,098,491)	(3,448)	25,986,181
Designated					
Housing Fund	49,591	-	-	(3,552)	46,039
Pension Fund	114,580	-	-	7,000	121,580
Bursary Fund	600,000	1,577	-	-	601,577
OMT Asset Fund	5,094,404	-	(189,885)	-	4,904,519
Durrants Fund	3,624,648	86,354	(8,918)	-	3,702,084
Fees In Advance Scheme	18,617	1,056	-	-	19,673
	9,501,840	88,987	(198,803)	3,448	9,395,472
Total	33,822,012	23,856,935	(22,297,294)	-	35,381,653

Housing Fund

The Housing Fund was set up to grant interest-free loans to members of staff in School accommodation to assist in the purchase of their own property. The value of the fund is equal to the balance of loans currently outstanding.

Pension Fund

Historically the designated Pension Fund had been set up to fund the School's share of the deficit in the Merchant Taylors' Company Pension Scheme. During 2013 the Trustees completed a buy-out with Aviva Plc. and the School entered into an agreement with the principal employer to indemnify the members against any loss not covered by the Pension Protection Fund, should Aviva not have sufficient assets to meet pension payments. This Fund is being maintained with a view to meeting any contingent liability which may arise. The Governors believe the likelihood of such a liability arising to be minimal. The total contingent liability attributable to the School cannot be quantified with any certainty at this time.

Bursary Fund

The Bursary Fund was created to assist with the provision of general bursaries to pupils attending the School. The Fund was created using a proportion of the funds received from the sale of the OMT sports facility at Durrants as noted below.

OMT Asset Fund

In 2011 the Old Merchant Taylors' Society (OMT) relocated its War Memorial Sports Ground to Sandy Lodge, where new facilities were built on the School grounds. The charge above of £189,885 represents the depreciation charge on these new facilities and reconciles the fund balance to the current net book value of the OMT sports facility.

Notes to the financial statements (continued)
For the year ended 31 August 2019

15. Unrestricted funds (continued)

Durrants Fund

Due to the size and significance of the funds received from the sale of The War Memorial Sports Ground at Durrants (excluding that the amount which was received to build the OMT facility), the Trustees agreed to create a designated fund for the purpose of maintaining the OMT sports facilities.

Included within the Durrants Fund is a revaluation reserve totalling £452,760 in relation to fixed asset investments.

Fees In Advance Scheme

This amount represents the net assets relating to the Fees In Advance scheme.

16. Restricted funds

	Balance 2018	Incoming resources	Resources expended	Balance 2019
	£	£	£	£
General donations	362,360	262,412	(304,548)	320,224
	<u>362,360</u>	<u>262,412</u>	<u>(304,548)</u>	<u>320,224</u>
Development Fund				
Bursary	329,623	191,599	(145,214)	376,008
Sports, art and school campus	23,904	10,376	(8,728)	25,552
Capital projects	<u>42,992</u>	<u>10,330</u>	<u>(15,902)</u>	<u>37,420</u>
	<u>396,519</u>	<u>212,305</u>	<u>(169,844)</u>	<u>438,980</u>
Total	<u>758,879</u>	<u>474,717</u>	<u>(474,392)</u>	<u>759,204</u>

16.1 General donations monies include amounts, which can be used as deemed fit by the Headmaster.

16.2 The Development Fund was created in 2009 as part of the School's "Forward To Our Roots" initiative. The Fund's use is restricted to the areas of expenditure directed by donors.

Notes to the financial statements (continued)
For the year ended 31 August 2019

17. Endowed Funds

	Balance 2018	Income	Expenditure	Balance 2019
	£	£	£	
Development Fund				
Permanent Endowment	1,186,018	10,408	-	1,196,426
Expendable Endowment	456,141	3,785	-	459,926
Total	1,642,159	14,193	-	1,656,352

The Permanent Endowment was initiated in 2009 when the School launched its "Forward To Our Roots" initiative. The income from the Fund is to be used to fund bursaries. The expendable endowment also allows the funding of bursaries.

18. Reconciliation of net income to net cash flow from operating activities

	2019 £	2018 £
Net income for the reporting period	1,574,159	2,467,675
Depreciation	1,549,408	1,416,239
(Gains) on investments	(141,603)	(234,211)
Investment income	(132,735)	(107,821)
Increase / (Decrease) in operating creditors and accruals	697,426	(710,012)
(Increase) in debtors	(230,378)	(69,752)
(Increase) / Decrease in stocks	(4,428)	516
(Profit) on sale of Fixed Assets	(800)	(66,665)
Net cash flow from operating activities	3,311,049	2,696,969

19. Analysis of cash and cash equivalents

	2019 £	2018 £
Cash at bank and in hand	4,448,659	3,681,313
Cash within investment portfolio	827,850	517,990
Fees In Advance Scheme	143,065	123,944
Total cash and cash equivalents	5,419,574	4,323,247

Notes to the financial statements (continued)
For the year ended 31 August 2019

20. Pension costs

Teaching staff

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £1,255,604 (2018: £1,157,700) and at the year-end £nil (2018: £nil) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The latest valuation of the Teachers' Pension Scheme has now taken place, in line with directions issued by HM Treasury and using membership data as at 31 March 2016. As a result of this valuation, TPS employers will pay an increased contribution rate of 23.68% from September 2019 (this includes the administration levy of 0.8%). The timing of the implementation is to align its introduction with employers' budget planning cycles. Until then, employers will pay the current rate of 16.48%.

There are also indications that the protections in the new cost cap mechanism required by the Public Service Pensions Act 2013 mean public sector workers will get improved pension benefits for employment over the period April 2019 to March 2023.

Non-teaching staff

a. Merchant Taylors' Company Pension Scheme

The School was a member of the Merchant Taylors' Company Pension Scheme for some senior non-teaching staff. This scheme was closed to further accrual on 30 April 2011. However, during that year, the Trustees completed a buy-out of liabilities with Aviva Plc. The School, subsequent to the buy-out, entered into an agreement with the principal employer to indemnify the members against any loss not covered by the Pension Protection Fund, should Aviva not have sufficient assets to meet pension payments. This Fund, as detailed in note 15, will therefore be maintained to meet any contingent liability which may arise. The Governors believe the likelihood of such a liability arising to be minimal. The total contingent liability attributable to the School cannot be quantified with any certainty at this time.

Notes to the financial statements (continued)
For the year ended 31 August 2019

b. Group Personal Pension Scheme

The School also contributes to a group personal pension plan in respect of its support staff. In total, the School's contributions to group personal pension schemes for the year amounted to £450,093 (2018: £376,309).

21 Capital commitments

Capital expenditure contracted for, but not provided in the financial statements for the School totalled £2,268,000 (2018: £1,267,367).

22 Other financial commitments

At 31 August 2019, the School had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019 £	2018 £
Within one year	120,679	105,134
Between 2 and 5 years	466,766	414,119
In over 5 years	12,897,940	11,600,000

23. Related party transactions

23.1 Merchant Taylors' Educational Trust (MTET)

MTET appoints the Directors and Governors of the School, who thereafter are responsible for the control of the Company. During the year covered by these financial statements, the MTET transferred to the School, from the MTET Endowment Fund, the sum of £196,000 for the specific purpose of scholarships and bursary places, which included £2,000 from the Sir Christopher Harding Scholarship Fund. The balance outstanding from MTET at the year end was £196,000.

23.2 Merchant Taylors' School Enterprises Limited (MTSEL) – Company registration no. 2275287

MTSEL is a wholly owned subsidiary of Merchant Taylors' School. The results of this Company for the year were satisfactory. The profit donated to the School was £117,872 (2018: £105,975). The balance outstanding from MTSEL at the year end was £135,702.

The balance outstanding from Merchant Taylors' Company at the year end was £nil.

Merchant Taylors' School

(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)

For the year ended 31 August 2019

The Merchant Taylors' Company owns the original land and buildings from which the School operates. The School currently has a 128 year lease from 16 March 2011, at a current annual rent of £112,156 (2018: £100,000) to be subject to review.

- 23.3 Merchant Taylors' School and St John's School, Northwood are connected by common administration. Some non-teaching staff of Merchant Taylors' School perform similar duties for St John's School. A management fee for this service is charged to St John's, which amounted to £65,000 (2018: £65,000) for the year ended 31 August 2019, and the balance due from St John's School was £14,669 at the year end.
- 23.4 Governors do not receive any remuneration but incidental expenses incurred and claimed in the course of their duties are reimbursed. The total amount of such expenditure in the year was £2,923 (2018: £3,178) paid to 4 (2018:5) governors.
- 23.5 The total amount of donations received from the Trustees during the year was £664 paid by 4 trustees (2018: £863), of which £0 was restricted to the Bursary Fund (2018: £75).
- 23.6 The Old Merchant Taylors' Society contributes towards the running costs of the Old Merchant Taylors' Memorial Clubhouse, which is located within the grounds of Merchant Taylors' School. At the end of the period under review, a balance of £4,979 was due to the Old Merchant Taylors' Society.

24. Post Balance Sheet Event

In March 2020 the World Health Organisation declared the outbreak of Covid 19 virus to be a global pandemic. Please refer to section 4.11 of the Governors' Report on pages 15 and 16 for further comment and mitigating actions.

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

25. Comparative information

	Unrestricted		Restricted	Permanent endowment	2018 Total
	Unrestricted funds	Designated funds	funds	funds	funds
	£	£	£	£	£
Income from:					
Charitable activities					
School fees	22,266,833	-	-	-	22,266,833
Registration/admissions Fees	105,175	-	-	-	105,175
Other charitable activities					
- Insurance	49,754	-	-	-	49,754
- Rents received	212,473	-	-	-	212,473
- Other	142,525	-	-	-	142,525
Other trading activities					
Donation from MTSEL	105,975	-	-	-	105,975
Other ancillary income	66,665	-	-	-	66,665
Investments	19,997	57,837	29,987	-	107,821
Donations & legacies					
Donations	25,295	-	257,838	-	283,133
Development campaign income	61,503	-	227,488	8,500	297,491
Total income:	23,056,195	57,837	515,313	8,500	23,637,845
Expenditure on:					
Raising funds					
Alumni Relations and Development	211,212	-	21,021	-	232,233
Investment management	-	12,500	-	-	12,500
Bank interest	46,544	-	-	-	46,544
	257,756	12,500	21,021	-	291,277
Charitable activities					
School and grant making	20,540,503	189,885	382,715	-	21,113,103
Total expenditure	20,798,259	202,385	403,736	-	21,404,380
Net income/(expenditure)	2,257,936	(144,548)	111,577	8,500	2,233,465

Merchant Taylors' School
(A company limited by guarantee and not having a share capital)

Notes to the financial statements (continued)
For the year ended 31 August 2019

	Unrestricted funds £	Designated funds £	Restricted funds £	Permanent endowment funds £	Total 2018 £
Net gains/(losses) on Investments	-	186,070	-	48,141	234,211
Net income/(expenditure)	2,257,936	41,522	111,577	56,641	2,467,676
Transfers	(3,617)	3,617	-	-	-
Net movement in funds	2,254,319	45,139	111,577	56,641	2,467,676
Fund balances at 31 August 2017	22,065,853	9,456,701	647,302	1,585,518	33,755,374
Fund balances at 31 August 2018	24,320,173	9,501,840	758,879	1,642,159	36,223,050