

# Margaret Green Animal Rescue

(A Charitable Incorporated Organisation)

Annual Report and Financial Statements

for the Year Ended 30 September 2019

E d w a r d s & K e e p i n g

Chartered Accountants

# Margaret Green Animal Rescue

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# Margaret Green Animal Rescue

## Reference and Administrative Details

<b>Chief Executive Officer</b>	Mr G Wright
<b>Trustees</b>	Mr T Payne (resigned 28 January 2020) Mr M Devereux Mr M Nathan Mrs L Suchanek Mr A Simons Mr D Walker Mr K Reynolds (appointed 24 March 2020)
<b>Principal Office</b>	Margaret Green Animal Rescue Church Knowle Wareham Dorset BH20 5NQ
<b>Charity Registration Number</b>	1167990
<b>Solicitors</b>	Stillwells Solicitors 6 Carlton Crescent Southampton Hampshire SO15 2EY
<b>Bankers</b>	NatWest 5 Old Christchurch Road BOURNEMOUTH Dorset BH1 1DU  Lloyds 15 Blackheath Village London SE3 9LH
<b>Investment Managers</b>	UBS Wealth Management (UK) Ltd 1 Curzon Street London W1J 5UB  Hermes Property Unit Trust Lloyds Chambers 1 Portsoken Street London EC1 8HZ
<b>Auditor</b>	Edwards & Keeping Unity Chambers 34 High East Street Dorchester Dorset DT1 1HA
<b>Rescue Centres</b>	Church Knowle, Wareham, Dorset, BH20 5NQ  Lincoln Farm, Bere Road, Winterborne Kingston, Blandford, Dorset, DT11 9BP  Wingletang, Brentor Road, Heathfield, Tavistock, Devon, PL19 0LF

# Margaret Green Animal Rescue

## Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 30 September 2019.

### Trustees Report

2018/19 has been a mixed year for the Charity. We have continued to develop our animal welfare activities through which we have successfully increased the number of animals cared for to more than 1,250 animals across our three rescue centres.

We put the health and welfare of all our animals at the very core of everything we do and in doing so we make a significant difference to the lives of the animals in our care.

We cannot do this without the enormous contributions of both money and time which our personal supporters, volunteers and corporate sponsors deliver. The importance of legacy donations can also not be overlooked but unfortunately this year that contribution has significantly reduced which has led to a significant deficit having to be declared in this year's Report and Accounts.

The Charity has built on previous years' work to improve and enrich the lives of the animals in our care whilst developing more controllable income streams. These efforts are however in their infancy and whilst our investment in Charity Shops is proving successful, it will be some time before we can reduce our dependence on legacy income.

Animal welfare continues to evolve, with the animals that come to us tending to have more complex behavioural or health problems. This often means a much longer care period before they are able to be rehomed, together with increased costs for Veterinary care.

In line with our plans laid down last year, we have refurbished kennel blocks, improved animal habitats including the duck pond and animal pens, achieved 5 star ratings with our dog and cat boarding facilities in Dorset, and have built a new animal rehoming reception building at our Lincoln Farm centre.

As referred to above, to reduce our reliance on income from legacies, we have developed more controllable income streams including opening another Retail shop in Kinson, and further enhancing our retail and boarding offer to great success.

With the help of our staff, volunteers, and supporters, we change the lives of the animals we care for on a daily basis. Our heartfelt thanks go out to all of them as, without their help, expertise, and passion to meet our values, it would not be possible for us to offer the high levels of animal welfare we pride ourselves on. Volunteers form an integral part of the work of the charity, and we very much appreciate the continued support of a very loyal group of volunteers. Volunteers support us with our animal welfare, in our fundraising activities including our retail shops, and in the wider community. Volunteering hours have increased significantly from 14,835 in 2017/18 to 18,636 in 2018/19. We calculate that the financial value of these volunteer hours is £155,983 (£116,158 in 2017/18) and we expect this figure to continue to grow in 2019/20 as we open more shops and encourage volunteering across the Charity.

We are dedicated to rescuing and caring for all the animals that come to us, many of whom come to us through no fault of their own, and these are some of their stories which highlight why our work is so important.

# Margaret Green Animal Rescue

## Trustees' Report

### Dinky & Girly (Pigs)

Dinky and girly, two Vietnamese Pot Bellied Pigs, came into our care after the owner could no longer keep them. They are a very vocal pair and they lived a staggering 725 days at the rescue centre until being successfully rehomed. It was so wonderful to see them run off the trailer into their new home. They are best friends and are both enjoying their new home together.



### Dougal and Dylan (goats)

Dougal and Dylan, two Pygmy Cross goats were looking for a home together. They were very nervous when they arrived at the centre and the staff spent a huge amount of time building up their trust. They slowly began to settle and we are so pleased they are both in their Forever Homes together now.



### Shipping container cats



Two kittens had a rather interesting life before they came into our care along with their mum. They were surprisingly found in a shipping container full of rubbish. The rescue team were assisted by a group who were working within a local warehouse. The mum actually led them to the container, hopping on top of it and disappearing inside. It was only that which led to the search team joining together, all hands on deck to pull out pieces of rubbish, eventually finding two small bundles of fluff!

It was a huge relief that they were rescued as the shipping container was due to be emptied by the waste company the following day. The kittens were suitably called Barney and Rubble.

### Teddy

Teddy the 9 month old Lurcher was brought into our Lincoln Farm centre as a stray with terrible wounds on his back. It was believed that Teddy's injury was a result of being burnt. The wound was very raw and needed daily treatments of washes, cream and antibiotics. Teddy, now called Freddie, eventually went on to recover and lives happily with his new family spending lots of time running on the beach!



# Margaret Green Animal Rescue

## Trustees' Report

### Rex

Sadly this wasn't the only rescue we saw with suspected burns. We also had a 4 year old Terrier called Rex who had severe burns but on his face and in his ear. Rex needed a significant operation to remove his ear canal due to an infection. We reached out to our supporters to help with the cost of caring for these two dogs and raised over £3,000. Rex is Now also in his loving forever home.



As stated above, we have found that there is a significant increase in the amount of care that is needed for the animals coming into rescue before they are able to go to a new home. We have incorporated these findings throughout our marketing material so that people are more aware of the amount of time it can take for the staff to rehabilitate the animals and the resource this can take up.

### Dillon and Denzil

Dillon and Denzil came into our Wingletang centre and were extremely scared, even urinating when stroked.

They were a part of an unwanted litter and had seen nothing of the outside world. We spent a huge amount of time gaining their trust, which slowly began to build day by day. We eventually were able to introduce them to leads, collars and harnesses. They were able to have a small pamper session and started to really trust the staff so much so, that Dillon decided to have a nap with one of the members of staff! They met other dogs at the centre which was great for their development as they were then able to take trips off site. We saw such a positive difference in both Dillon and Denzil and they both went on to find fantastic new homes.

We documented their journey at the centre through a diary entry from staff, this helped with their profile and means that many of our supporters recognised them when they joined us back for our walking event with their new families.



Dillion



Denzil

# Margaret Green Animal Rescue

## Trustees' Report

### Winnie



Winnie an elderly black Labrador arrived at our Lincoln Farm centre late one night after being found abandoned. It quickly became clear to the staff on duty that night that she was showing signs of lethargy and appeared to be very uncomfortable, raising concerns over her welfare.

After being monitored overnight, Winnie was taken straight to the vet in the morning where she was given a health check and an ultrasound. The ultrasound showed that Winnie was suffering from Pyometra (a very serious infection of the womb caused by a bacterial infection). We would never leave this condition untreated as it can be fatal and so an emergency surgery was booked in.

The cost of the surgery was just under £800 in total, however, we were lucky enough to receive a donation from the local council to fund 50% of this. We reached the £400 very quickly and Winnie recovered very well at her foster home and was then rehomed not long after.

### Objectives and Activities

#### The objectives and values of the Charity are to Rescue, Care, Rehome and Support

We will **Rescue** homeless, abandoned, neglected or mistreated animals, ensuring Veterinary **Care**, rehabilitation and respect for each animal. Finding suitable forever homes for the pets in our care to be **Rehomed**, and providing lifelong **Support** for owners and their rescued pets.

As part of this we abide by the Five Freedoms for Animal Welfare

- 1) Freedom from hunger or thirst, by ensuring easy access to fresh water, and a suitable diet to maintain a full and healthy life
- 2) Freedom from discomfort by providing the appropriate environment including shelter and a resting area which is both comfortable and safe
- 3) Freedom from pain, injury or disease wherever possible from prevention, or the early detection and rapid diagnosis and treatment
- 4) Freedom to express (most) normal behaviour by providing sufficient space, proper facilities, enrichment programmes and company of the animal's own kind
- 5) Freedom from fear and distress by ensuring our conditions and treatment avoid any mental suffering

To achieve our objectives we have invested in resources that will allow us to increase the number of animals we are in a position to help, whilst ensuring that the high level of care is not compromised.

Practical examples of this include refurbishing kennels to provide up to date facilities which help keep the dogs calm whilst allowing for greater efficiency to keep the kennels clean and more practical to manage. We have built flexibility into the design to allow for the constantly changing needs of animal welfare. We have also improved the habitat of other species, from a new duck pond to a new external area for rabbits. The completion of new fencing around some of our fields has allowed us to utilise areas of our sites to better look after some of the equine and farm animals on our sites.

Our immediate aim is to continue to rehome all animal species where they are most likely to enjoy a full and happy life, and to generate funding to provide the standard of care which is required to do this.

Longer term our aims are to make better use of the land resource we have available to enable us to increase the number of animals which we can assist.

# Margaret Green Animal Rescue

## Trustees' Report

The trustees have given due regard to public benefit when planning the charity's activities in accordance with the Charity Commission's guidance on public benefit. Our activities of rescuing homeless, abandoned, neglected or mistreated animals are in the public benefit as we care for the animals that some of the public are no longer able or willing to do.

### Financial Review

The financial statements on the following pages provide full details of the results for the year and the charity's financial position at the year end. In summary the Charity has a financial deficit in the reporting year of £300,793 compared to a surplus of £348,167 in the previous financial year.

Despite this deficit, The Board of Trustees consider the Charity a sustainable and financially strong animal welfare charity. Our plans for the next five years are based on our determination to maintain our commitment to animal welfare across our geographic region supported by our ongoing financial performance.

The Charity has, since the end of our Financial Year covered by these accounts, been impacted by the Covid-19 pandemic. We have had to close all Rescue Centres and Charity Shops, and cancel commercial boarding activity and scheduled Fund Raising Events. This has resulted in a reduction in regular and planned income. In response the Trustees immediately restricted intake of new animals to emergency welfare cases, deferred all Estate Improvements, and furloughed a number of administrative and welfare staff using the Government scheme. Throughout the pandemic our supporters have continued to make regular and one-off donations in response to appeals.

The net effect of these actions, which have been implemented without any detriment to animal welfare, has offset our reduced income by cost savings in Staffing, Materials purchase, and Veterinary Costs. Our finances for the short term thus remain sound and whilst investments have seen a fall in market value The Trustees expect our consolidated balance sheet to fully recover once this crisis ends.

### Reserves Policy

The trustees have identified the following financial risks to the charity: dependence upon legacy income and the risk that this may not be forthcoming; and prolonged site closure due to infection, government-imposed restriction of movement or widespread property damage; both of which would result in loss of income from charitable activity and donations. We have calculated that either of these things could result in a loss of approximately £560,000 per annum until such time as normal business activity resumes. The trustees have decided that it is therefore prudent to keep approximately 3 years' assumed losses in reserve, which would amount to £1,680,000. This is entitled the Financial Risk Reserve.

The trustees have then set aside a number of other designated funds:

- A Depreciation Reserve of £2,579,328 has been established equivalent to the value of Depreciable Fixed Assets; these are the three centres which provide all animal welfare capability.
- An Investment Reserve of £2,671,694 has been established which includes our Agricultural, other rental assets in Lincolnshire and other investments which generate essential annual investment income towards our operating costs.

The net result of these various Reserves and Designated Funds is that the Trustees consider that a Free Reserve for day to cash flow management must be maintained; this is currently in the order of £970,777.

Restricted income from donations is spent in accordance with the donors' wishes.

### Achievements and Performance

Our Key Performance Indicators (KPIs) cover Finances, Animal Care, and Customer Care.

A statement of our Financial Performance is detailed above.



# Margaret Green Animal Rescue

## Trustees' Report

We review the total number of animals which are received into the care of the Charity each year and in the year to 30th September 2019 there were 1,267 animals of varying species which benefited from the care we provide. This represents an increase on the previous year (1,192 animals in 2017/18). Our Rehoming figures during this period have also increased, with 919 animals rehomed in 2018/19 (896 in 2017/18).

Rehoming of dogs slowed slightly with 317 rehomed in 2018/19 (354 in 2017/18) partly down to the more complex issues the animals had when they arrived, whilst cat rehoming increased slightly to 329 (306). Other species were similar to the previous year with the exception of poultry which is still increasing with 192 homed in 2018/19 (159 in 2017/18). Rehoming of the larger species remains challenging, with more animals tending to come in due to behavioural or health issues. The work required with these animals means a special home is needed, where the appropriate care and support can be offered.

The numbers of stray dogs coming in from councils increased by 25%, against the current trend, and contrary to statistics from other rescue organisations. We think that this is probably just a blip as there are no specific identifiable reasons for this increase. We are also receiving fewer kittens and puppies into the rescue centres. We are finding that animals may have had several homes before they are handed in to us, which may mean they have more behavioural or ingrained issues than we would have seen previously. There is an increase in animals being sold on some websites, where you could raise a small amount of money for your pet. This is a particular issue with kittens and puppies, where over the last year we have seen an increase in kittens for sale online rather than being handed in.

We continue to work together with a number of other animal welfare organisations to offer places where animals with the highest welfare needs are provided with suitable care as quickly and efficiently as possible.

We are as has been previously mentioned experiencing a much higher requirement for veterinary care in the animals that are brought to us, as the stories of Teddy, Rex, and Winnie above highlight. This has resulted in increased veterinary costs.

We seek input from all adopters and centre visitors to identify improvements which we could make to the customer care experience. As a general statement we receive a lot of positive feedback and where suggestions for improvement are received, we always give these our full consideration. An example of this is the rehoming feedback forms we give out to all our Forever Homes, the results of these are sent to each Centre Manager to ensure we monitor and adapt as required.

The objective of caring for the animals can be seen in the improvements in the facilities we provide. We have completed kennel refurbishment at our Lincoln Farm site to ensure that we are in a good position to deal with the escalating problems that dogs now come in with, which can be from being abused and abandoned, or signed over where their owners can no longer afford to look after them, often with long term medical conditions. At Church Knowle we have improved many of the species habitats from duck ponds to new rabbit area, whilst at Wingletang we have been developing plans to refurbish and replace the kennels and cattery.

We had ambitious plans during 2018/19 to improve the facilities at our Lincoln Farm Rescue and Rehoming Centre in Dorset. We started with updating the Kennels and then planned to move onto the rehoming and reception building. The combined cost of both large projects was in excess of £500,000 which was a huge target for the charity to achieve. We were able to complete both projects due to a legacy left by one of our supporters that was to be spent at that centre.

The new kennels now offer a cooler environment in the summer and warmer in winter, and better sound insulation, which is very important for our dogs who may be struggling with their first few nights in a strange place. It also means they are quicker to clean, saving precious time that can be spent training and enriching the dogs' lives. We were also able to introduce a private space for each dog which reduces stress. It is now a multi-use kennel, with an expansion on the boarding kennels which in turn will raise money.

# Margaret Green Animal Rescue

## Trustees' Report

Once the kennel blocks were complete we turned our attention to the rehoming facilities. It had been over 30 years since these had last been updated, most of the facilities where rehoming took place were leaking and falling down, making them unsafe and uncomfortable. The decision was therefore made to create a new building.

After a six month build time the new facilities were officially opened by Debbie Eddie, a volunteer of Margaret Green Animal Rescue for almost 20 years and Joanna David, actress and wife of Edward Fox OBE, our patron, with a ribbon cutting ceremony. Joanna gave a wonderful speech about her and Edward's association with the charity, dating back to the time when they delivered a neighbour's cat to Margaret Green at the Church Knowle centre. Joanna complimented the staff on their dedication, hard work and drive, as well as congratulating Debbie on her service stating that she was honoured to be cutting the ribbon alongside her.



The new facilities mean that the rescue dogs and potential adopters have a much better environment in which to meet. The new rehoming facilities offer private rooms for not only people who visit to rehome but also those who have decided to bring their pet into rescue, which can be a very upsetting time.

### Duck pond

We had a great team visit our Church Knowle Rehoming and Visitor Centre in September 2019 from the National Probation Service, Weymouth to take part in a corporate volunteering day.

The group of 10 were tasked with emptying our duck pond so that we could give it a clean and refresh, as well as raking the grass cuttings from one of the horse fields ready to be disposed of. They all worked really hard, got very mucky but really enjoyed themselves.



# Margaret Green Animal Rescue

## Trustees' Report

### Events

During 2019 we scheduled two major events based in Dorset intended to raise a significant amount of money for our rescue animals.

The Family Fun Day and Novelty Dog Show held in August at our Church Knowle Centre raised over £8,000 and along with grand draw tickets that are also sold that day the event totalled over £20,000. Regrettably due to weather conditions we had to cancel our September Country Fayre.

In order that we can develop these events further and become a more established event in the Dorset area we have decided to combine our Annual Dog Show and the Country Fayre, which are traditionally held in August and September. By bringing the events together we hope to raise more funds and spread even more awareness of the work we do.



Having cancelled our annual Devon based Dog Show in respect to the sad loss of our Joint Centre Manager Alan Ging, we held our annual Devon based Tri-4-Rescue at our Wingletang Centre in Devon.

This event involves a dog walk, a run, and a cycle across Dartmoor. We had a record number of participants for the event and many of the dogs that have been rehomed came back to the centre with their new families.

We also were able to walk all the rescue dogs at the centre that day which meant that walkers got to meet the dogs which really helps when trying to raise their profile. The event raised over £2,500 which exceeded our expectations.



We then introduced a new event at our Lincoln Farm Rescue and Rehoming Centre in Dorset called the Canine Activity Day that combined dog workshops along with dog training and agility. The activities all sold out and many enjoyed the event.



# Margaret Green Animal Rescue

## Trustees' Report

### Kinson Opening

We opened our fourth charity shop in February 2019, in Kinson, Bournemouth, Dorset. With successful shops already trading in Wimborne, Winton and Weymouth, Kinson marks another milestone for the charity as this is currently the largest shop in our portfolio.

The retail aspect of the Charity has developed well, which along with the commercial aspects of the Rescue Centres such as boarding, support the work the Charity does.



### Plans for future periods

As highlighted in our statement on Financial Reserves above we have a number of major projects planned in the next 3 – 4 years.

At Wingletang Rescue and Rehoming Centre we are considering a significant project consisting of refurbishing and replacing areas of kennels and the cattery. This will be a much needed improvement as we again aim to bring these areas up to the current standard for animal welfare. Neither of these have been updated for 20 years and we do not feel they offer the best possible facilities for the rescue dogs and cats that come into the centre.

Another project we have wanted to complete has been the small animal area at our Church Knowle Centre. We received £6,062.34 from the Co-Operative in Wareham as part of their membership scheme which now means we can complete the area. We have made further plans to have the section updated to reflect the types of housing needed when rehoming a rabbit or guinea pig which will inform the public of the correct requirements needed when owning a small animal. Being able to offer education at our sites is something the charity is keen to develop going forward.

We then have two further large projects that are in need of updating including the Sand School at our Church Knowle centre which needs removing and repairing, the drainage underneath needs updating and new fencing all around the school is required. We have managed to 'patch up' the sand school for now but this will only last for a short amount of time. Most of the horses we take in have outstanding and often long running health and/or behavioural issues and the sand school gives us a safe, contained space to begin work and recovery with them. The soft surface allows horses recovering from injury to start to exercise without concussive pressure on their feet and legs. The sand school also allows us to restrict grazing and manage horses' weights while allowing them to exercise freely.

Also at the Church Knowle Centre is a rundown and leaking porta cabin. We would benefit from a new cabin so that we can continue the work we provide for SEN groups. Support includes volunteering with the animals – grooming, mucking out and leading horses and also maths skills, tools which individuals can incorporate into their own lives. We are so proud to be able to support people when moving into an independent life and by having a new cabin we would have more capacity to offer this.

We are continuing to work with corporate groups, funders and supporters to hopefully raise the funds to be able to complete these projects.

We will also continue to develop our Retail offer with plans for further shops if considered suitable by the Board of Trustees.

# **Margaret Green Animal Rescue**

## **Trustees' Report**

### **Risk Management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems and reports have been established so that necessary steps can be taken to manage these risks. This is reviewed at every meeting of the trustees.

### **Structure, Governance and Management**

The charity operated since it was founded in 1965 as an “unincorporated” organisation. Following new Charity Commission guidance we changed our legal status into a “Charitable Incorporated Organisation” (CIO) as of the 1st October 2016. The charity now has a new charity number, but its aims and objectives remain the same. The Board of Trustees govern the charity, into which were transferred all the assets and liabilities of the previous charity.

Trustees are appointed following recognition by the board of a desirable skills or expertise shortage, and recruited following recommendations by trustees. All trustees receive an induction into the charity including visits to the rescue centres, and governance and financial information in accordance with Charity Commission guidelines. The charity currently has 6 Trustees who meet every other month to review the activities and the performance of the charity, including financial reviews, operational issues, and risk management.

Day to day management of the charity is delegated to the Chief Executive, who is assisted by a management team running the Rescue Centres and Commercial businesses.

In April 2016 a Trading Company was created to separate the risks of the commercial operations from the charity's activities. The Trading Company incorporates all income from commercial boarding, online sales, and retail activity.

Staff remuneration is reviewed annually and considers the current financial performance of the charity, statutory requirements in respect of minimum/living wage limits, current rate of inflation and comparable pay rates within the charity sector.

### **Governing Document**

The Constitution of the Charitable Incorporated Organisation was registered with the Charity Commission on the 1st July 2016.

### **Disclosure of information to auditor**

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 24 March 2020 and signed on its behalf by:

Mr M Devereux  
Trustee

Mr A Simons  
Trustee

# **Margaret Green Animal Rescue**

## **Statement of Trustees' Responsibilities**

The trustees (who are also the directors of Margaret Green Animal Rescue for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees of the charity on 24 March 2020 and signed on its behalf by:

Mr M Devereux  
Trustee

Mr A Simons  
Trustee

# Margaret Green Animal Rescue

## Independent Auditor's Report to the Trustees of Margaret Green Animal Rescue

### Opinion

We have audited the financial statements of Margaret Green Animal Rescue (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 30 September 2019, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, , Balance Sheet, Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 30 September 2019 and of the group's results for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# **Margaret Green Animal Rescue**

## **Independent Auditor's Report to the Trustees of Margaret Green Animal Rescue**

### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the and the Trustees' Report.

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 12), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent charitable company to cease to continue as a going concern.



## **Margaret Green Animal Rescue**

### **Independent Auditor's Report to the Trustees of Margaret Green Animal Rescue**

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

This report is made solely to the charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Ian Carrington (Senior Statutory Auditor)  
For and on behalf of Edwards & Keeping, Statutory Auditor

Unity Chambers  
34 High East Street  
Dorchester  
Dorset  
DT1 1HA

9 April 2020

Edwards and Keeping is eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006.

# Margaret Green Animal Rescue

## Consolidated Statement of Financial Activities for the Year Ended 30 September 2019 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2019 £	Total 2018 £
<b>Income and Endowments from:</b>					
Donations and legacies	3	610,509	55,567	666,076	1,333,183
Charitable activities	4	116,691	-	116,691	104,468
Other trading activities	5	487,146	-	487,146	343,272
Investment income	6	85,997	-	85,997	74,936
Total income		<u>1,300,343</u>	<u>55,567</u>	<u>1,355,910</u>	<u>1,855,859</u>
<b>Expenditure on:</b>					
Raising funds	7	(265,950)	(25)	(265,975)	(190,641)
Charitable activities	8	<u>(1,372,124)</u>	<u>(12,120)</u>	<u>(1,384,244)</u>	<u>(1,393,286)</u>
Total expenditure		(1,638,074)	(12,145)	(1,650,219)	(1,583,927)
Gains/losses on investment assets		<u>(6,484)</u>	<u>-</u>	<u>(6,484)</u>	<u>76,235</u>
Net (expenditure)/income		(344,215)	43,422	(300,793)	348,167
Transfers between funds		<u>43,892</u>	<u>(43,892)</u>	<u>-</u>	<u>-</u>
Net movement in funds		(300,323)	(470)	(300,793)	348,167
<b>Reconciliation of funds</b>					
Total funds brought forward		<u>8,202,122</u>	<u>470</u>	<u>8,202,592</u>	<u>7,854,425</u>
Total funds carried forward	21	<u><u>7,901,799</u></u>	<u><u>-</u></u>	<u><u>7,901,799</u></u>	<u><u>8,202,592</u></u>

All of the group's activities derive from continuing operations during the above two periods.

The funds breakdown for 2018 is shown in note 21.

# Margaret Green Animal Rescue

(Registration number: 1167990)

## Consolidated Balance Sheet as at 30 September 2019

	Note	2019 £	2018 £
<b>Fixed assets</b>			
Tangible assets	15	2,579,328	2,260,244
Investments		<u>4,101,694</u>	<u>4,347,279</u>
		<u>6,681,022</u>	<u>6,607,523</u>
<b>Current assets</b>			
Stocks	17	13,882	9,267
Debtors	18	484,332	973,149
Cash at bank and in hand		<u>805,679</u>	<u>764,241</u>
		1,303,893	1,746,657
<b>Creditors: Amounts falling due within one year</b>	19	<u>(83,116)</u>	<u>(151,588)</u>
<b>Net current assets</b>		<u>1,220,777</u>	<u>1,595,069</u>
<b>Net assets</b>		<u>7,901,799</u>	<u>8,202,592</u>
<b>Funds of the group:</b>			
<b>Restricted funds</b>		-	470
<b>Unrestricted income funds</b>			
Unrestricted funds		<u>7,901,799</u>	<u>8,202,122</u>
<b>Total funds</b>	21	<u>7,901,799</u>	<u>8,202,592</u>

The financial statements on pages 16 to 41 were approved by the trustees, and authorised for issue on 24 March 2020 and signed on their behalf by:

Mr M Devereux  
Trustee

Mr A Simons  
Trustee

**Margaret Green Animal Rescue**  
**(Registration number: 1167990)**  
**Balance Sheet as at 30 September 2019**

	Note	2019 £	2018 £
<b>Fixed assets</b>			
Tangible assets	15	2,555,500	2,236,284
Investments		<u>4,101,794</u>	<u>4,347,379</u>
		<u>6,657,294</u>	<u>6,583,663</u>
<b>Current assets</b>			
Debtors	18	587,097	1,049,322
Cash at bank and in hand		<u>714,552</u>	<u>721,584</u>
		1,301,649	1,770,906
<b>Creditors: Amounts falling due within one year</b>	19	<u>(72,345)</u>	<u>(139,711)</u>
<b>Net current assets</b>		<u>1,229,304</u>	<u>1,631,195</u>
<b>Net assets</b>		<u>7,886,598</u>	<u>8,214,858</u>
<b>Funds of the charity:</b>			
<b>Restricted funds</b>		-	470
<b>Unrestricted income funds</b>			
Unrestricted funds		<u>7,886,598</u>	<u>8,214,388</u>
<b>Total funds</b>	21	<u>7,886,598</u>	<u>8,214,858</u>

The financial statements on pages 16 to 41 were approved by the trustees, and authorised for issue on 24 March 2020 and signed on their behalf by:

Mr M Devereux  
Trustee

Mr A Simons  
Trustee

# Margaret Green Animal Rescue

## Consolidated Statement of Cash Flows for the Year Ended 30 September 2019

	Note	2019 £	2018 £
<b>Cash flows from operating activities</b>			
Net cash (expenditure)/income		(300,793)	348,167
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	7	130,296	111,414
Investment income	6	(85,997)	(74,936)
Loss/(profit) on disposal of tangible fixed assets		158	(6,350)
Revaluation of investments		<u>(59,357)</u>	<u>(76,235)</u>
		(315,693)	302,060
<b>Working capital adjustments</b>			
(Increase)/decrease in stocks	17	(4,615)	937
Decrease in debtors	18	488,817	74,865
(Decrease)/increase in creditors	19	<u>(68,472)</u>	<u>4,317</u>
Net cash flows from operating activities		<u>100,037</u>	<u>382,179</u>
<b>Cash flows from investing activities</b>			
Interest receivable and similar income	6	13,014	398
Purchase of tangible fixed assets	15	(449,538)	(319,796)
Sale of tangible fixed assets		-	6,350
Purchase of investments		(965,581)	(1,250,000)
Sale of investments		1,270,523	1,333,315
Income from dividends	6	<u>72,983</u>	<u>74,538</u>
Net cash flows from investing activities		<u>(58,599)</u>	<u>(155,195)</u>
Net increase in cash and cash equivalents		41,438	226,984
Cash and cash equivalents at 1 October		<u>764,241</u>	<u>537,257</u>
Cash and cash equivalents at 30 September		<u><u>805,679</u></u>	<u><u>764,241</u></u>

All of the cash flows are derived from continuing operations during the above two periods.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 1 Charity status

Margaret Green Animal Rescue is a registered charitable incorporated organisation (CIO), registration number 1167990, registered in England and Wales. The nature of the charity's operations and principal activities are described in the Trustees' annual report.

The address of its registered office is:

Margaret Green Animal Rescue

Church Knowle

Wareham

Dorset

BH20 5NQ

### 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

#### Basis of preparation

Margaret Green Animal Rescue meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

#### Departures from the Charities Regulations

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) issued on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

#### Basis of consolidation

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 30 September 2019.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a loss after tax for the financial year of £328,260 (2018 - surplus of £343,975).

# **Margaret Green Animal Rescue**

## **Notes to the Financial Statements for the Year Ended 30 September 2019**

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

### **Going concern**

The trustees consider that there are no material uncertainties about the group's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the group.

### **Judgements**

The following judgements have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements: The recognition of legacies.

### **Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

The measurement of legacy debtors. Legacies are accounted for when the receipt is probable and the value can be reliably measured. The carrying amount is £319,668 (2018 -£866,649).

### **Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

# **Margaret Green Animal Rescue**

## **Notes to the Financial Statements for the Year Ended 30 September 2019**

### ***Donations and legacies***

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charity.

### ***Grants receivable***

Grants are recognised when the group has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

### ***Gifts in kind***

Gifts in kind are recognised in different ways dependent on how they are used by the charity.

- (i) Those donated for resale produce income when they are sold. They are valued at the amount actually realised.
- (ii) Those donated for onward transmission to beneficiaries are included in the statement of financial activities as incoming resources expended when they are distributed. They are valued at the amount the charity would have to pay to acquire them.
- (iii) Those donated for use by the charity itself are included when receivable. They are valued at the amount the charity would have to pay to acquire the.

Shop income and income derived from events is recognised as earned (that is, as the related goods or services are provided).

### ***Gift aid***

Incoming resources from tax reclaims are included in the Statement of Financial Activities at the same time as the gift to which they relate.

### ***Investment income***

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

### ***Charitable activities***

Income from charitable activities includes income recognised as earned (as the goods or services are provided) under contract.

### ***Other income***

Rents receivable are accounted for on an accruals basis. Retail income is recognised at the point of sale.



# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

All resources expended are inclusive of irrecoverable VAT.

### **Raising funds**

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

### **Charitable activities**

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

### **Support costs**

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

### **Governance costs**

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees's meetings and reimbursed expenses.

### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

### **Tangible fixed assets**

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

### **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

#### **Asset class**

Freehold buildings  
Equipment and fittings  
Motor Vehicles  
Site Improvements  
IT equipment  
Shop fittings

#### **Depreciation method and rate**

50 years straight line basis  
25%-35% reducing balance basis  
4 years straight line basis  
20 years straight line basis  
4 years straight line basis  
6 years straight line basis

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Investment properties

Freehold land and buildings which are held primarily for either rental income or capital appreciation are included at fair value,

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

### Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

### Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out basis (FIFO).

Items donated for resale or distribution are not included in the financial statements until they are sold or distributed.

### Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

### Concessionary loans

Concessionary loans include those receivable from third parties which are interest free or below market rates and are made to advance charitable purposes. All loans are measured at cost, less impairment.

### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

### Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Fund structure

Unrestricted income funds are general funds that are available for use at the trustees's discretion in furtherance of the objectives of the group.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Designated funds include:

Financial risk reserve, which is maintained in order to mitigate the risk of identified financial risks.

Commercial activities, support the charity's commercial ambitions through the trading company to acquire and open more retail units.

Centre developments, centre developments including a new reception/administration building at Lincoln Farm and a new cattery and kennels at Wingletang.

An investment reserve, which is designed to match the value of investments at the year-end.

A depreciation reserve, which is designed to match the net book value of depreciable tangible fixed assets at the year end.

A new vehicle reserve designated to replace the charity's vehicle which is used to collect and transport donated items which are the source of income in our Charity shops.

Under the terms of the Trust Deed, the Trustees may at any time, at their discretion, apply the whole or any part of the capital of the Charity towards the objects of the Charity.

Further details of each fund are disclosed in note 19.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

### Pensions and other post retirement obligations

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

### 3 Income from donations and legacies

	Unrestricted funds	Restricted funds	Total 2019	Total 2018
	General £	£	£	£
Donations and legacies;				
Donations from companies, trusts and similar proceeds	(14,970)	-	(14,970)	-
Donations from individuals	197,953	1,675	199,628	209,980
Legacies	391,424	43,892	435,316	1,069,658
Gift aid reclaimed	21,477	-	21,477	23,730
Grants, including capital grants;				
Grants from other charities	1,000	10,000	11,000	3,300
Rental income	13,625	-	13,625	26,515
	<u>610,509</u>	<u>55,567</u>	<u>666,076</u>	<u>1,333,183</u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 4 Income from charitable activities

	Unrestricted funds		
	General	Total	Total
	£	2019	2018
		£	£
Other income	31,679	31,679	29,867
Adoptions and strays	85,012	85,012	74,601
	<u>116,691</u>	<u>116,691</u>	<u>104,468</u>

### 5 Income from other trading activities

	Unrestricted funds		
	General	Total	Total
	£	2019	2018
		£	£
Trading income;			
Shop income from sale of donated goods and services	5,920	5,920	9,046
Trading company	408,964	408,964	274,267
Local fundraising and street collection income	72,262	72,262	59,959
	<u>487,146</u>	<u>487,146</u>	<u>343,272</u>

### 6 Investment income

	Unrestricted funds		
	General	Total	Total
	£	2019	2018
		£	£
Income from dividends;			
Dividends receivable from other listed investments	72,983	72,983	74,538
Interest receivable and similar income;			
Interest receivable on bank deposits	13,014	13,014	398
	<u>85,997</u>	<u>85,997</u>	<u>74,936</u>

### 7 Expenditure on raising funds

#### a) Costs of generating donations and legacies

	Note	Unrestricted funds	Restricted funds	Total	Total
		General		2019	2018
		£	£	£	£
Costs of generating donations and legacies		<u>10,962</u>	<u>25</u>	<u>10,987</u>	<u>9,974</u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### b) Costs of trading activities

		Unrestricted funds		
	Note	General £	Total 2019 £	Total 2018 £
Trading subsidiary costs		247,993	247,993	183,465
		<u>247,993</u>	<u>247,993</u>	<u>183,465</u>

### c) Investment management costs

Note	Total 2019 £
	-

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 8 Expenditure on charitable activities

	Activity undertaken directly £	Activity support costs £	Total 2019 £	Total 2018 £
Food and consumables	17,771	-	17,771	20,935
Veterinary fees -Winnie	400	-	400	-
Veterinary fees	125,064	-	125,064	122,439
Wages and salaries	591,855	-	591,855	597,853
Staff NIC (Employers)	51,543	-	51,543	36,337
Employers pension	10,274	-	10,274	4,582
Rates	26,460	-	26,460	24,205
Light, heat and power	44,725	-	44,725	36,200
Insurance	9,885	-	9,885	9,125
Repairs and maintenance	42,470	-	42,470	86,360
Telephone and fax	18,417	-	18,417	13,956
Computer software and maintenance costs	28,951	-	28,951	27,368
Printing, postage and stationery	21,095	-	21,095	22,221
Barn new build costs	-	-	-	5,200
Animal care appeal costs	-	-	-	3,994
Sundry expenses	-	878	878	(7,560)
Cleaning, clothing, health and safety	20,986	-	20,986	18,574
Motor expenses	18,942	-	18,942	22,651
Advertising	8,367	-	8,367	11,285
Trade subscriptions	-	740	740	520
Wages and salaries	-	184,878	184,878	202,331
Staff training	-	3,867	3,867	4,455
Staff welfare	-	2,900	2,900	995
Staff recruitment	-	251	251	1,868
Legal and professional fees	-	4,074	4,074	11,061
Bad debts written off	-	(66)	(66)	-
Bank charges	-	4,219	4,219	3,047
Credit card charges	-	244	244	280
Depreciation of freehold property	-	60,140	60,140	52,179
Depreciation of short leasehold property	-	23,368	23,368	13,759
Depreciation of fixtures and fittings	-	14,290	14,290	14,313
Depreciation of motor vehicles	-	25,837	25,837	25,837
(Profit)/loss on sale of tangible fixed assets held for charity's own use	-	158	158	(6,350)
Governance costs	-	9,541	9,541	13,266
	<u>1,037,205</u>	<u>335,319</u>	<u>1,372,524</u>	<u>1,393,286</u>

£1,360,404 of the above expenditure was attributable to unrestricted funds (2018: £1,384,092) and £12,120 (2018:£9,194) to restricted funds.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 9 Analysis of governance and support costs

#### Governance costs

	Unrestricted funds		
	General	Total	Total
	£	2019	2018
		£	£
Audit fees			
Audit of the financial statements	6,843	6,843	8,269
Trustees remuneration and expenses	1,041	1,041	744
Other governance costs	1,657	1,657	4,253
	<u>9,541</u>	<u>9,541</u>	<u>13,266</u>

### 10 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the year include:

	2019	2018
	£	£
Audit fees	6,843	8,269
Loss/(profit) on disposal of tangible fixed assets	158	(6,350)
Depreciation of fixed assets	<u>130,296</u>	<u>111,414</u>

### 11 Trustees remuneration and expenses

During the year the group made the following transactions with trustees:

#### Mr M Devereux

£1,041 (2018: £744) of expenses were reimbursed to Mr M Devereux during the year, all of which was donated back to the Charity with Gift Aid benefit.

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any other benefits from the charity during the year.

### 12 Staff costs

The aggregate payroll costs were as follows:

	2019	2018
	£	£
<b>Staff costs during the year were:</b>		
Wages and salaries	776,733	880,624
Social security costs	51,543	41,257
Employers' pension	10,274	4,582
	<u>838,550</u>	<u>926,463</u>

The monthly average number of persons (including senior management team) employed by the group during the year expressed as full time equivalents was as follows:

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

	2019 No	2018 No
Admin	5	5
Marketing and fundraising	4	4
Retail	9	5
Church Knowle	19	19
Lincoln Farm	13	12
Wingletang	9	8
	<u>59</u>	<u>53</u>

The number of employees whose emoluments fell within the following bands was:

	2019 No	2018 No
£60,001 - £70,000	<u>1</u>	<u>1</u>

### 13 Auditors' remuneration

	2019 £	2018 £
Audit of the financial statements	<u>6,843</u>	<u>8,269</u>

### 14 Taxation

The group is a registered charity and is therefore exempt from taxation.

### 15 Tangible fixed assets

#### Group

	Land and buildings £	Furniture and equipment £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 October 2018	2,285,842	63,547	104,175	2,453,564
Additions	438,066	11,472	-	449,538
Disposals	<u>-</u>	<u>(282)</u>	<u>-</u>	<u>(282)</u>
At 30 September 2019	<u>2,723,908</u>	<u>74,737</u>	<u>104,175</u>	<u>2,902,820</u>
<b>Depreciation</b>				
At 1 October 2018	133,423	27,598	32,299	193,320
Charge for the year	90,169	14,291	25,836	130,296
Eliminated on disposals	<u>-</u>	<u>(124)</u>	<u>-</u>	<u>(124)</u>
At 30 September 2019	<u>223,592</u>	<u>41,765</u>	<u>58,135</u>	<u>323,492</u>
<b>Net book value</b>				
At 30 September 2019	<u>2,500,316</u>	<u>32,972</u>	<u>46,040</u>	<u>2,579,328</u>
At 30 September 2018	<u>2,152,419</u>	<u>35,949</u>	<u>71,876</u>	<u>2,260,244</u>

Included within the net book value of land and buildings above is £2,082,971 (2018 - £1,745,035) in respect of freehold land and buildings and £417,345 (2018 - £407,384) in respect of leaseholds.



# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Charity

	Land and buildings £	Furniture and equipment £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 October 2018	2,253,754	63,547	104,175	2,421,476
Additions	431,538	11,472	-	443,010
Disposals	-	(282)	-	(282)
At 30 September 2019	<u>2,685,292</u>	<u>74,737</u>	<u>104,175</u>	<u>2,864,204</u>
<b>Depreciation</b>				
At 1 October 2018	125,295	27,598	32,299	185,192
Charge for the year	83,509	14,291	25,836	123,636
Eliminated on disposals	-	(124)	-	(124)
At 30 September 2019	<u>208,804</u>	<u>41,765</u>	<u>58,135</u>	<u>308,704</u>
<b>Net book value</b>				
At 30 September 2019	<u>2,476,488</u>	<u>32,972</u>	<u>46,040</u>	<u>2,555,500</u>
At 30 September 2018	<u>2,128,459</u>	<u>35,949</u>	<u>71,876</u>	<u>2,236,284</u>

Included within the net book value of land and buildings above is £2,082,971 (2018 - £1,745,035) in respect of freehold land and buildings and £393,517 (2018 - £383,424) in respect of leaseholds.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 16 Fixed asset investments

#### Group

	2019 £	2018 £
Investment properties	965,000	965,000
Shares in group undertakings and participating interests	-	(4,615,594)
Other investments	3,136,694	7,997,873
	<u>4,101,694</u>	<u>4,347,279</u>

#### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 October 2018	<u>965,000</u>
<b>Provision</b>	
At 30 September 2019	<u>-</u>
<b>Net book value</b>	
At 30 September 2019	<u>965,000</u>
At 30 September 2018	<u>965,000</u>

The investment property was valued at £965,000 at January 2019 the trustees believe the value to still be appropriate.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Other investments

	Listed investments £	Unlisted investments £	Total £
<b>Cost or Valuation</b>			
At 1 October 2018	1,129,990	2,252,289	3,382,279
Revaluation	(1,774)	61,131	59,357
Additions	-	965,581	965,581
Disposals	-	(1,270,523)	(1,270,523)
At 30 September 2019	<u>1,128,216</u>	<u>2,008,478</u>	<u>3,136,694</u>
<b>Net book value</b>			
At 30 September 2019	<u>1,128,216</u>	<u>2,008,478</u>	<u>3,136,694</u>
At 30 September 2018	<u>1,129,990</u>	<u>2,252,289</u>	<u>3,382,279</u>

The investments were valued by Hermes Property Trust Limited and UBS Wealth Management (UK) Limited based on the middle market price as at 30 September 2019.

### Charity

	2019 £	2018 £
Investment properties	965,000	965,000
Shares in group undertakings and participating interests	100	(4,615,494)
Other investments	<u>3,136,694</u>	<u>7,997,873</u>
	<u>4,101,794</u>	<u>4,347,379</u>

### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 October 2018	<u>965,000</u>
<b>Provision</b>	
At 30 September 2019	<u>-</u>
<b>Net book value</b>	
At 30 September 2019	<u>965,000</u>
At 30 September 2018	<u>965,000</u>

There has been no valuation of investment property by an independent valuer.

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Shares in group undertakings and participating interests

	Subsidiary undertakings £	Total £
<b>Cost</b>		
At 1 October 2018	100	100
At 30 September 2019	100	100
<b>Net book value</b>		
At 30 September 2019	100	100
At 30 September 2018	100	100

### Other investments

	Listed investments £	Unlisted investments £	Total £
<b>Cost or Valuation</b>			
At 1 October 2018	1,129,990	2,252,289	3,382,279
Revaluation	(1,774)	61,131	59,357
Additions	-	965,581	965,581
Disposals	-	(1,270,523)	(1,270,523)
At 30 September 2019	1,128,216	2,008,478	3,136,694
<b>Net book value</b>			
At 30 September 2019	1,128,216	2,008,478	3,136,694
At 30 September 2018	1,129,990	2,252,289	3,382,279

### 17 Stock

	Group 2019 £	2018 £	Charity 2019 £
Finished goods	13,882	9,267	-

### 18 Debtors

	Group 2019 £	2018 £	Charity 2019 £	2018 £
Trade debtors	1,493	1,331	1,493	1,331
Due from group undertakings	-	-	129,468	103,152
Prepayments	90,623	32,043	76,969	17,153
Other debtors and accrued income	376,050	913,899	366,050	903,899
VAT recoverable	16,166	23,862	13,117	21,773
Other debtors	-	2,014	-	2,014
	484,332	973,149	587,097	1,049,322

## Margaret Green Animal Rescue

### Notes to the Financial Statements for the Year Ended 30 September 2019

#### 19 Creditors: amounts falling due within one year

	Group		Charity	
	2019	2018	2019	2018
	£	£	£	£
Trade creditors	44,953	38,328	42,342	35,484
Other taxation and social security	12,837	13,229	12,837	13,229
Other creditors	4,405	4,272	4,038	3,937
Accruals	20,921	95,759	13,128	87,061
	<u>83,116</u>	<u>151,588</u>	<u>72,345</u>	<u>139,711</u>

#### 20 Pension and other schemes

##### Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £10,274 (2018 £4,582).

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 21 Funds

#### Group

	Balance at 1 October 2018 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 30 September 2019 £
<b>Unrestricted funds</b>						
<b>General</b>						
General Funds	1,083,338	1,315,313	(1,529,409)	108,019	(6,484)	970,777
<b>Designated</b>						
Depreciation Reserve	2,161,284	-	(123,635)	541,679	-	2,579,328
Investment Reserve	2,215,000	-	-	456,694	-	2,671,694
Centre Developments	1,042,000	-	-	(1,042,000)	-	-
Commerical Activities	20,500	-	-	(20,500)	-	-
Financial Risk	<u>1,680,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,680,000</u>
	<u>7,118,784</u>	<u>-</u>	<u>(123,635)</u>	<u>(64,127)</u>	<u>-</u>	<u>6,931,022</u>
<b>Total unrestricted funds</b>	8,202,122	1,315,313	(1,653,044)	43,892	(6,484)	7,901,799
<b>Restricted funds</b>						
Restricted Funds	<u>470</u>	<u>55,567</u>	<u>(12,145)</u>	<u>(43,892)</u>	<u>-</u>	<u>-</u>
<b>Total funds</b>	<u>8,202,592</u>	<u>1,370,880</u>	<u>(1,665,189)</u>	<u>-</u>	<u>(6,484)</u>	<u>7,901,799</u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

	Balance at 1 October 2017 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 30 September 2018 £
<b>Unrestricted funds</b>						
<i><b>General</b></i>						
General Funds	786,792	1,849,947	(1,468,504)	(161,132)	76,235	1,083,338
<i><b>Designated</b></i>						
Depreciation Reserve	1,878,983	-	(106,229)	388,530	-	2,161,284
Investment Reserve	2,241,000	-	-	(26,000)	-	2,215,000
Centre Developments	1,056,000	-	-	(14,000)	-	1,042,000
Commerical Activities	20,500	-	-	-	-	20,500
Financial Risk	1,680,000	-	-	-	-	1,680,000
Animal Ambulance	90,000	-	-	(90,000)	-	-
	<u>6,966,483</u>	<u>-</u>	<u>(106,229)</u>	<u>258,530</u>	<u>-</u>	<u>7,118,784</u>
<b>Total unrestricted funds</b>	7,753,275	1,849,947	(1,574,733)	97,398	76,235	8,202,122
<b>Restricted funds</b>						
Restricted Funds	<u>101,150</u>	<u>5,912</u>	<u>(9,194)</u>	<u>(97,398)</u>	<u>-</u>	<u>470</u>
<b>Total funds</b>	<u><u>7,854,425</u></u>	<u><u>1,855,859</u></u>	<u><u>(1,583,927)</u></u>	<u><u>-</u></u>	<u><u>76,235</u></u>	<u><u>8,202,592</u></u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### Charity

	Balance at 1 October 2018 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 30 September 2019 £
<b>Unrestricted funds</b>						
<i><b>General</b></i>						
General	1,095,604	1,030,883	(1,272,446)	108,019	(6,484)	955,576
<i><b>Designated</b></i>						
Depreciation Reserve	2,161,284	-	(123,635)	541,679	-	2,579,328
Investment Reserve	2,215,000	-	-	456,694	-	2,671,694
Centre Developments	1,042,000	-	-	(1,042,000)	-	-
Commercial Activities	20,500	-	-	(20,500)	-	-
Financial Risk	1,680,000	-	-	-	-	1,680,000
	<u>7,118,784</u>	<u>-</u>	<u>(123,635)</u>	<u>(64,127)</u>	<u>-</u>	<u>6,931,022</u>
<b>Total Unrestricted funds</b>	8,214,388	1,030,883	(1,396,081)	43,892	(6,484)	7,886,598
<b>Restricted funds</b>						
Restricted	<u>470</u>	<u>55,567</u>	<u>(12,145)</u>	<u>(43,892)</u>	<u>-</u>	<u>-</u>
<b>Total funds</b>	<u>8,214,858</u>	<u>1,086,450</u>	<u>(1,408,226)</u>	<u>-</u>	<u>(6,484)</u>	<u>7,886,598</u>



# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

	Balance at 1 October 2017 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 30 September 2018 £
<b>Unrestricted funds</b>						
<i><b>General</b></i>						
General	803,250	1,662,411	(1,285,160)	(161,132)	76,235	1,095,604
<i><b>Designated</b></i>						
Depreciation Reserve	1,878,983	-	(106,229)	388,530	-	2,161,284
Investment Reserve	2,241,000	-	-	(26,000)	-	2,215,000
Centre Developments	1,056,000	-	-	(14,000)	-	1,042,000
Commercial Activities	20,500	-	-	-	-	20,500
Financial Risk	1,680,000	-	-	-	-	1,680,000
Animal Ambulance	90,000	-	-	(90,000)	-	-
	<u>6,966,483</u>	<u>-</u>	<u>(106,229)</u>	<u>258,530</u>	<u>-</u>	<u>7,118,784</u>
<b>Total unrestricted funds</b>	7,769,733	1,662,411	(1,391,389)	97,398	76,235	8,214,388
<b>Restricted funds</b>						
Restricted	<u>101,150</u>	<u>5,912</u>	<u>(9,194)</u>	<u>(97,398)</u>	<u>-</u>	<u>470</u>
<b>Total funds</b>	<u>7,870,883</u>	<u>1,668,323</u>	<u>(1,400,583)</u>	<u>-</u>	<u>76,235</u>	<u>8,214,858</u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 22 Analysis of net assets between funds

#### Group

	Unrestricted funds		Total funds £
	General £	Designated £	
Tangible fixed assets	-	2,579,328	2,579,328
Fixed asset investments	-	4,101,694	4,101,694
Current assets	1,053,893	250,000	1,303,893
Current liabilities	(83,116)	-	(83,116)
Total net assets	<u>970,777</u>	<u>6,931,022</u>	<u>7,901,799</u>

#### Charity

	Unrestricted funds		Total funds £
	General £	Designated £	
Tangible fixed assets	-	2,555,500	2,555,500
Fixed asset investments	100	4,101,694	4,101,794
Current assets	1,027,821	273,828	1,301,649
Current liabilities	(72,345)	-	(72,345)
Total net assets	<u>955,576</u>	<u>6,931,022</u>	<u>7,886,598</u>

### 23 Analysis of net funds

#### Group

	At 1 October 2018 £	Cash flow £	At 30 September 2019 £
Cash at bank and in hand	764,241	41,438	805,679
Net debt	<u>764,241</u>	<u>41,438</u>	<u>805,679</u>

# Margaret Green Animal Rescue

## Notes to the Financial Statements for the Year Ended 30 September 2019

### 24 Related party transactions

#### Charity

During the year the charity made the following related party transactions:

#### **Margaret Green Animal Rescue (Trading) Limited**

((Margaret Green Animal Rescue holds 100% of the issued share capital))

Management fees were charged to Margaret Green Animal Rescue (Trading) Limited totalling £6,000 (2018:£6,000) and internal recharges totalling £80,731 (2018:£80,731) in relation to boarding costs for the year. At the year end £837 (2018:£4,652 due from) was due to Margaret Green Animal Rescue (Trading) Limited in respect of net debtor and creditor balances.

A concessionary loan has been provided to Margaret Green Animal Rescue (Trading) Limited totalling £Nil (2018:£25,000) in the year and repayments of £6,000 (2018:£6,000) were made during the year. At the year end the total loan balance due from Margaret Green Animal Rescue (Trading) Limited was £92,500 (2018:£98,500). Interest at 3% was charged on the loan amounting to £2,775.

A donation of £35,030 was made to the charity from its trading subsidiary Margaret Green Animal Rescue (Trading) Limited.

At the year end £100 was due in respect of share capital and is included in other creditors. At the balance sheet date the amount due from Margaret Green Animal Rescue (Trading) Limited was £144,338 (2018:£103,273).