

Registered number: 05889426  
Charity number: 1118916

**EMPOWER - THE EMERGING  
MARKETS FOUNDATION LIMITED**

**FINANCIAL STATEMENTS**

**YEAR ENDED 30 JUNE 2019**

**LUBBOCK FINE  
Chartered Accountants  
Paternoster House  
65 St Paul's Churchyard  
London EC4M 8AB**

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**CONTENTS**

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	Page
Reference and Administrative Details of the Charity, its Trustees and Advisers	1 - 2
Trustees' Report	3 - 8
Independent Auditors' Report on the Financial Statements	11
Statement of Financial Activities	12
Balance Sheet	13
Statement of Cash Flows	14
Notes to the Financial Statements	15 - 25

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS**  
**FOR THE YEAR ENDED 30 JUNE 2019**

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**Trustees**

Marc Balston  
Stephen Jefferies  
Ozan Tarman  
Parvoleta Shtereva  
Pontso Mafethe  
Xavier Corin-Mick  
Angela Labombarda  
Cynthia Steele  
Aditi Thorat  
Bradley Wickens  
Andrew Curran  
Susan Dodge  
Francisco Ybarra  
Rafael Biosse-Duplan  
Marcin Wiszniewski  
Jonathan Bayliss  
Kunal Shah  
Jeremy Llewelyn  
Fernando Ortega  
Pierre-Yves Bareau  
Peter Tolhurst  
Michael Lekan  
Jonathan Bell

**Company registered  
number**

05889426

**Charity registered  
number**

1118916

**Registered office**

C/o Finisterre Capital  
10 New Burlington Street  
London  
W1S 3BE

**Principal operating  
office**

C/o Finisterre Capital  
10 New Burlington Street  
London  
W1S 3BE

**Company secretary**

Cynthia Steele

**Independent auditors**

Lubbock Fine  
Chartered Accountants & Statutory Auditors  
Paternoster House  
65 St Paul's Churchyard  
London  
EC4M 8AB

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS**  
**(CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2019**

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**Bankers**

JP Morgan Chase Bank, N.A  
125 London Wall  
London  
EC2Y 5AJ

Charities Aid Foundation  
25 Kings Hill Avenue  
Kings Hill  
West Malling  
Kent  
ME19 4JQ

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**TRUSTEES' REPORT**

**FOR THE YEAR ENDED 30 JUNE 2019**

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The Trustees present their annual report together with the audited financial statements of Empower - The Emerging Markets Foundation Limited for the year from 1 July 2018 to 30 June 2019. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective January 2015).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

**REFERENCE AND ADMINISTRATIVE DETAILS**

Reference and administrative details are shown in the schedule of the members of the board and professional advisers on page 1 of the financial statements.

**THE TRUSTEES**

The trustees who served the company during the period were:

Marta Cabrerra (Resigned 30 June 2019)  
Marc Balston  
Cynthia Steele (Appointed 1 July 2019)  
Xavier Corin Mick  
Eric Levine (Resigned 25 February 2020)  
Jeremy Llewelyn  
Pontso Mafethe  
Parvoleta Shtereva  
Ozan Tarman  
Aditi Thorat  
Bradley Wickens  
Helene Williamson (Resigned 30 June 2019)  
Francisco Ybarra  
Jonathan Bayliss  
Rafael Biosse Duplan  
Marcin Wiszniewski  
Kunal Shah  
Fernando Ortega  
Pierre Yves Bareau  
Peter Tolhurst  
Michael Lekan  
Stephen Jefferies  
Angela Labombarda  
Murtaza Ahmed (Resigned 25 February 2020)  
Andrew Curran (Appointed 18 June 2019)  
Susan Dodge (Appointed 19 February 2019)  
Jonathan Bell (Appointed 25 February 2020)

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**  
**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2019**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

EMpower - The Emerging Markets Foundation Limited is a company limited by guarantee and governed by its Memorandum and Articles of Association.

**Appointment of directors**

New Directors are recruited and nominated by the Executive Committee of the Board. The Executive Committee is composed of:

Jeremy Llewelyn, Co Chair  
Parvoleta Shtereva, Co Chair  
Marc Balston, Treasurer  
Aditi Thorat, Programmes Chair  
Cynthia Steele, Secretary (Appointed 1 July 2019)

All of the Directors elected to the Board have a three year renewable term.

According to the Articles of Association, there is no limit to the number of directors appointed to the Board, and so the Board of Directors has resolved to continue to search for additional strategic directors.

The Board of Directors continuously reviews its competencies and is conscious of the need to maintain a balance of skills. Periodically, additional members are invited to join the Board, effectively becoming an additional director and this involves a careful vetting process by the Board to ensure that any new member is aware of his/her responsibilities towards the Foundation.

New Directors are briefed on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the Board and decision making processes, the business plan and recent financial performance of the Charity.

**Organisation**

The Board of Directors administers the Charity. The Board meets once a year for the Annual General Meeting and convenes to meet when needed at different times of the year. The Secretary acts as a Chief Executive to manage the day to day operations of the Charity.

**Related Parties**

The sole member of the Charity is EMpower - The Emerging Markets Foundation, incorporated in the State of New York in the United States of America (EMpower US). While EMpower US manages the grantmaking operations of the Charity, the geographic focus and approval for all of the Charity's philanthropic distributions are decided by the Board of Directors of the Charity.

EMpower - The Emerging Markets Foundation Inc. has a further subsidiary undertaking, EMpower - The Emerging Markets Foundation (Hong Kong). EMpower HK's grantmaking operations is also managed by EMpower US though the Board of Directors approve distributions and geographic focus.

All three organisations have the same mission and actively promote their common goals throughout the world.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**TRUSTEES' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**Risk Management**

The Board of Directors are committed to a regular review of the major strategic, business and operational risks which the Charity faces with a view to ensuring that appropriate systems and procedures are in place to minimise these risks.

**Public Benefit**

In setting the objectives and planning the activities of EMpower - The Emerging Markets Foundation Limited, the Directors have given careful consideration to the Charities Commission's general guidance on public benefit.

**OBJECTIVES AND ACTIVITIES**

The Emerging Markets Foundation is a global philanthropy focused on empowering at risk youth (ages 10 - 24) in 15 emerging market countries. The Charity believes that young people are a critical resource for every country and focuses on the essential building blocks for a young person's future - education, livelihoods, health and well being.

With a world wide community of supporters, the Charity strategically invests in vital, local organizations who work to empower at risk youth, in the following three ways:

**Empowering Youth Through Grantmaking**

The Charity invests in local organizations that know their local communities and context, and are best positioned to discover and implement solutions that work. The Charity makes grants to organizations with a track record of successfully engaging and serving young people, solid organizational capacity and an interest in learning and growth.

**Working with Grantees**

Beyond financial support, The Charity works with grantee partners to expand their reach and/or improve their programs and services. The Charity encourages innovative approaches while sharing ideas and knowledge.

**Multiplying Impact**

The Charity brings together organizations focused on issues affecting youth, by developing and catalyzing forums for problem solving and exchanging ideas - making good ideas travel faster and further.

The Charity founded and fueled by finance professionals, serves as the bridge between the financial sector's talent, energy, resources and knowledge of EM countries, to local organizations. The Charity's Boards, staff, committed Underwriters and generous supporters understand the inequities and opportunity gaps that young people face in EM countries, and want to do something about them. As an organisation, the Charity takes time to listen and from that listening and understanding comes learning, collaborative work and strategic use of their resources.

**Aspects which make the Charity unique are:**

**Leadership** - strong community of supporters and talented, committed leadership with 3 Boards of Directors (US, UK, HK) and a Joint Executive Committee that steers the Charity's global strategy.

**Efficiency** - a global footprint that centralizes key functions and keeps administrative costs low, while remaining regionally nimble with offices in New York, London and Hong Kong. The Charity's operations are streamlined to create maximum impact, with 83 - 86% of the budget going directly to program work.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**TRUSTEES' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**Underwriting** - all operating costs world wide are covered by the Charity's generous Underwriters, enabling 100% of every individual donation to benefit at risk youth.

**Effectiveness** - monitor and measure impact on several interrelated levels. The Charity looks at direct and indirect impact, changes in individual lives and in their local partner organizations, and broader changes in the communities where it works.

**Thought leadership and deep on the ground experience in youth development** - identifies and partners with quality, local organizations for up to 10 years supporting their programming, development and growth, including leveraging additional support.

For more information please visit our website: <http://empowerweb.org/>

**ACHIEVEMENTS AND PERFORMANCE**

During the year ended 30 June 2019, the Charity disbursed \$1,558,648 to 64 organisations. All of these grants helped to further the Charity's mission of empowering at risk youth around the world. The organisations funded with these grants are all dedicated to supporting programs advancing the health, education, and livelihoods development of marginalized young people. For a list of these grants, kindly visit [www.empowerweb.org](http://www.empowerweb.org).

In addition, the Charity held awareness raising events in London to broaden the base of supporters as well as attracting others from continental Europe. The Charity was successful in forming an Underwriting Group of renowned professionals in the Emerging Markets financial sector that commits multi year funding to support its operations in order for 100% of other individual donors' contributions to go directly to supporting its grantees. To see the full list of Underwriters, kindly visit [www.empowerweb.org](http://www.empowerweb.org)

**FINANCIAL REVIEW**

During the financial year the Charity recognised incoming resources totalling \$3,247,706. This represented individual and institutional donations (including Gift Aid) and investment income.

On the expenses side, the Charity expended a total of \$2,627,270, which was incurred directly to the fulfilment of the Charity's objectives, together with the support costs relating to these activities. The Charity donated \$1,558,648 in grants to community based organisations in emerging countries dedicated to empowering young people.

The Charity held one fundraising dinner during the course of the year with expenditure totalling \$153,766. The dinner generated \$1,580,611 of fundraising income, consisting of \$1,244,590 in dinner donations and \$336,021 of matched and supplementary funding from corporate and individual underwriters, as well as promoting an expansion of awareness of the Charity throughout its core constituency of financial professionals.

At the year end, the charity had unrestricted reserves of \$1,858,581 which consisted of a Board designated reserve of \$600,000 and a general reserve for operation of \$1,258,581. The Board designated reserve has been set aside for the purposes of confronting operational expenses in case of a downturn in fundraising.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**TRUSTEES' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**FUNDRAISING STANDARDS INFORMATION**

The Charity adheres to current Fund-raising standards. We raise funds from the public using only our internal Development staff, our Directors and our Underwriters. We directly contact our donors and directly communicate with them, we use no intermediaries. We also develop our own marketing and communications resources internally. By using our internal resources we are able to protect against unusual intrusion and protect data privacy. Please visit our website to review our Policy on why we collect personal information, how we use it, the conditions under which we may disclose it to others and how we keep it secure. <https://empowerweb.org/about-us/privacy>

**PLANS FOR FUTURE PERIOD**

The Charity, through the UK VP Development, Engagement Manager and the Development and Communications Assistant, will continue to support the Board of Directors in its efforts to develop in London. Both the Board of Directors and staff will focus on raising the awareness of the Charity's work within its core constituency in the emerging markets financial sector, but also expand the reach to sectors outside the finance, grow institutional funding and also identify individuals and firms with a keen interest in the 15 countries itself.

Pursuant to this end, the Charity will continue to have constituent dinners, Grants Meetings and explore participation in such high-profile events such as the EMPEA global industry association for private capital in emerging markets conference, FT Investor for Good Conference and London Marathon.

The Charity will continue to review geographic priorities and other programmatic imperatives so that the grantmaking is ensured to be impactful to the communities it seeks to serve and relevant to its supporters.

The Charity will continue to distinguish itself by its participatory and transparent nature and will keep encouraging those interested to get involved in its work by attending Grants Meetings and by other means. If you would like to learn more about how to get involved with EMpower, kindly contact Francine de Boer, UK Development and Engagement Manager, at [fdeboer@empowerweb.org](mailto:fdeboer@empowerweb.org).

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**TRUSTEES' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**DISCLOSURE OF INFORMATION TO AUDITORS**

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

In preparing this report, the Trustees have taken advantage of the small company exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the Trustees, and signed on their behalf by:



**Cynthia Steele**  
Trustee

Date: 24 February 2020

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**Opinion**

We have audited the financial statements of Empower - The Emerging Markets Foundation Limited (the 'charity') for the year ended 30 June 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2019 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**Other information**

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED (CONTINUED)**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' Report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



**Neil Williams (Senior Statutory Auditor)**

for and on behalf of

**Lubbock Fine**

Chartered Accountants & Statutory Auditors

Paternoster House

65 St Paul's Churchyard

London

EC4M 8AB

Date: 28/2/20

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT**  
**FOR THE YEAR ENDED 30 JUNE 2019**

	<b>Note</b>	<b>Unrestricted funds 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
<b>Income from:</b>				
Donations	2	1,635,316	1,635,316	1,291,627
Charitable activities	3	1,611,975	1,611,975	1,476,046
Investments	4	415	415	300
<b>Total income</b>		<b>3,247,706</b>	<b>3,247,706</b>	<b>2,767,973</b>
<b>Expenditure on:</b>				
Charitable activities	5	2,627,270	2,627,270	2,334,356
<b>Total expenditure</b>		<b>2,627,270</b>	<b>2,627,270</b>	<b>2,334,356</b>
<b>Net movement in funds</b>		<b>620,436</b>	<b>620,436</b>	<b>433,617</b>
<b>Reconciliation of funds:</b>				
Total funds brought forward		1,238,145	1,238,145	804,528
Net movement in funds		620,436	620,436	433,617
<b>Total funds carried forward</b>		<b>1,858,581</b>	<b>1,858,581</b>	<b>1,238,145</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 15 to 25 form part of these financial statements.

All income and expenditure in 2018 related to unrestricted reserves.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**BALANCE SHEET**

**REGISTERED NUMBER 05889426**

**FOR THE YEAR ENDED 30 JUNE 2019**

	Note	2019 \$	2018 \$
<b>Fixed assets</b>			
Tangible assets	12	5,339	1,091
<b>Current assets</b>			
Debtors	13	180,411	561,890
Cash at bank and in hand		2,244,639	1,604,339
		<u>2,425,050</u>	<u>2,166,229</u>
Creditors: amounts falling due within one year	14	(571,808)	(929,175)
<b>Net current assets</b>		<u>1,853,242</u>	<u>1,237,054</u>
<b>Total net assets</b>		<u><u>1,858,581</u></u>	<u><u>1,238,145</u></u>
<b>Charity funds</b>			
Unrestricted funds	15	1,858,581	1,238,145
<b>Total funds</b>		<u><u>1,858,581</u></u>	<u><u>1,238,145</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:




**Jeremy Llewelyn**  
Co-chair



**Parvoleta Shtereva**  
Co-chair

**Marc Balston**  
Treasurer  
Date:

  
24/02/20

The notes on pages 15 to 25 form part of these financial statements.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED 30 JUNE 2019**

	<b>Note</b>	<b>2019 \$</b>	<b>2018 \$</b>
<b>Cash flows from operating activities</b>			
Net cash used in operating activities	17	644,951	1,042,938
<b>Cash flows from investing activities</b>			
Dividends, interests and rents from investments		415	300
Purchase of tangible fixed assets		(5,066)	-
<b>Net cash (used in)/provided by investing activities</b>		(4,651)	300
<b>Change in cash and cash equivalents in the year</b>		640,300	1,043,238
Cash and cash equivalents at the beginning of the year		1,604,339	561,101
<b>Cash and cash equivalents at the end of the year</b>	18	2,244,639	1,604,339

The notes on pages 15 to 25 form part of these financial statements

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**1. Accounting policies**

**1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Empower - The Emerging Markets Foundation Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The accounts have been prepared in US dollars as this is the operating currency of the charity.

**1.2 Company status**

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

**1.3 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**1.4 Donations**

All monetary donations and gifts are included in full in the statement of financial activities when receivable, provided that there are no donor-imposed restrictions as to the timing of the related expenditure, in which case recognition is deferred until the pre-condition has been met. If there are donor restrictions and the funds have been received then these are recognised as restricted funds.

Gifts in kind and donated services are valued and included in income to the extent that it represents goods or services which would otherwise be purchased. An equivalent amount is charged as expenditure.

Fundraising income consists of donations received at events which are recognised in the year in which the event was held.

**1.5 Grants payable**

Grants payable are payments made to third parties in the furtherance of the charitable objectives of the company. The grants are accounted for where either the trustees have agreed to pay the grant without condition and the recipient has a reasonable expectation that they will receive a grant, or any condition attaching to the grant is outside the control of the charity.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**1. Accounting policies (continued)**

**1.6 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

**1.7 Foreign currencies**

Monetary assets and liabilities denominated in foreign currencies are translated into dollars at rates of exchange ruling at the reporting date.

Transactions in foreign currencies are translated into dollars at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the Statement of Financial Activities.

**1.8 Pensions**

The company contributes to a group personal pension scheme and the pension charge represents the amounts payable by the Charity in respect of the year.

**1.9 Resources expended**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure, which is charged on an accruals basis, is allocated between:

- Expenditure incurred directly to the fulfilment of the Charity's objectives together with support costs relating to these activities,
- Expenditure incurred in order to raise funds for charitable activities including support costs, and
- Expenditure incurred in the governance of the Charity and its assets.

**1.10 VAT**

The Charity is not registered for VAT and its expenses are therefore inflated by VAT which cannot be recovered.

**1.11 Tangible fixed assets and depreciation**

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Computer equipment	- 25% straight line
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**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**1. Accounting policies (continued)**

**1.12 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.13 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.14 Liabilities and provisions**

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

**1.15 Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2. Income from donations**

	Unrestricted funds 2019 \$	Total funds 2019 \$	Total funds 2018 \$
Donations and gift aid	1,635,316	1,635,316	1,291,627
	<u>1,291,627</u>	<u>1,291,627</u>	
<b>Total 2018</b>	<u>1,291,627</u>	<u>1,291,627</u>	

**3. Income from charitable activities**

	Unrestricted funds 2019 \$	Total funds 2019 \$	Total funds 2018 \$
Fundraising activities	1,611,975	1,611,975	1,476,046
	<u>1,611,975</u>	<u>1,611,975</u>	<u>1,476,046</u>

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**4. Investment income**

	<b>Unrestricted funds 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Bank interest receivable	415	415	300

**5. Analysis of expenditure by activities**

	<b>Activities undertaken directly 2019 \$</b>	<b>Grant funding of activities 2019 \$</b>	<b>Support costs 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Grant funding activities including management fee	551,877	1,558,648	-	2,110,525	1,910,899
Support costs	-	-	516,745	516,745	423,457
	<u>551,877</u>	<u>1,558,648</u>	<u>516,745</u>	<u>2,627,270</u>	<u>2,334,356</u>
<b>Total 2018</b>	<u>578,123</u>	<u>1,332,776</u>	<u>423,457</u>	<u>2,334,356</u>	

**Analysis of direct costs**

	<b>Activities 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Management fees to EMpower - The Emerging Markets Foundation (EMpower US)	551,877	551,877	578,123

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**5. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

	<b>Activities 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Staff costs	249,201	249,201	235,944
Depreciation	818	818	312
General support costs	121,334	121,334	84,594
Travel and communications	27,151	27,151	19,007
Fundraising expenses	153,766	153,766	183,580
Foreign exchange gain	(35,525)	(35,525)	(99,980)
<b>Total 2019</b>	<b>516,745</b>	<b>516,745</b>	<b>423,457</b>

**6. Analysis of expenditure by expenditure type**

	<b>Staff costs 2019 \$</b>	<b>Depreciation 2019 \$</b>	<b>Other costs 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Grant funding activities including management fee	-	-	2,110,525	2,110,525	1,910,899
Support costs	249,201	818	266,726	516,745	423,457
<b>Total 2019</b>	<b>249,201</b>	<b>818</b>	<b>2,377,251</b>	<b>2,627,270</b>	<b>2,334,356</b>
<b>Total 2018</b>	<b>235,944</b>	<b>312</b>	<b>2,098,100</b>	<b>2,334,356</b>	

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**7. Grants payable**

	<b>Grants to Institutions 2019 \$</b>	<b>Total funds 2019 \$</b>	<b>Total funds 2018 \$</b>
Grant funding activities	1,558,648	1,558,648	1,332,776
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total 2018</b>	<u>1,332,776</u>	<u>1,332,776</u>	

In the current and prior year, all grants payable were from unrestricted funds.

The Charity has made the following material grants to institutions during the year:

	<b>2019 \$</b>
<b>Name of institution</b>	
Akshara	68,000
Alternativa	90,000
Asociacion Kallpa	90,000
NORSAAC	74,000
The Isiqalo Foundation (Waves for Change)	70,000
United Through Sport	66,000
	<u>458,000</u>
Other grants to institutions	1,100,648
	<u>1,558,648</u>

**8. Auditors' remuneration**

	<b>2019 \$</b>	<b>2018 \$</b>
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts (governance)	13,770	14,331
Fees payable to the Charity's auditor in respect of:		
All non-audit services not included above	<u>6,885</u>	<u>7,165</u>

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**9. Staff costs**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Wages and salaries	217,838	210,188
Social security costs	22,690	17,952
Other pension costs	8,673	7,804
	<u>249,201</u>	<u>235,944</u>

The average number of persons employed by the Charity during the year was as follows:

	<b>2019</b>	<b>2018</b>
	<b>No.</b>	<b>No.</b>
Average number of staff	<u>3</u>	<u>3</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded \$60,000 was:

	<b>2019</b>	<b>2018</b>
	<b>No.</b>	<b>No.</b>
In the band \$60,001 - \$70,000	1	2

**10. Trustees' remuneration and expenses**

During the year, no Trustees, who are considered to be the Charity's key management personnel, received any remuneration or other benefits (2018 - \$NIL).

Total remuneration paid to key management personnel was \$52,416 (2018 - \$NIL).

During the year ended 30 June 2019, no Trustee expenses have been incurred (2018 - \$NIL).

**11. Taxation**

There is no charge to corporation tax due to the nature of the activities carried out by the organisation.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**12. Tangible fixed assets**

	<b>Computer equipment \$</b>
<b>Cost or valuation</b>	
At 1 July 2018	1,559
Additions	5,066
At 30 June 2019	<u>6,625</u>
<b>Depreciation</b>	
At 1 July 2018	468
Charge for the year	818
At 30 June 2019	<u>1,286</u>
<b>Net book value</b>	
At 30 June 2019	<u>5,339</u>
At 30 June 2018	<u>1,091</u>

**13. Debtors**

	<b>2019 \$</b>	<b>2018 \$</b>
Grants and donations receivable	113,064	120,742
Amounts owed by group undertakings	-	410,904
Gift aid recoverable	52,202	18,054
Prepayments and accrued income	15,145	12,190
	<u>180,411</u>	<u>561,890</u>

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**14. Creditors: Amounts falling due within one year**

	<b>2019</b>	<b>2018</b>
	<b>\$</b>	<b>\$</b>
Amounts owed to group undertakings	104,018	32,337
Other creditors	33,290	473,838
Grants payable	434,500	423,000
	<u>571,808</u>	<u>929,175</u>

**15. Statement of funds**

**Statement of funds - current year**

	<b>Balance at 1 July 2018</b>	<b>Income</b>	<b>Expenditure</b>	<b>Balance at 30 June 2019</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Unrestricted funds</b>				
General Funds	638,145	3,247,706	(2,627,270)	1,258,581
Reserves	600,000	-	-	600,000
	<u>1,238,145</u>	<u>3,247,706</u>	<u>(2,627,270)</u>	<u>1,858,581</u>

**Statement of funds - prior year**

	<b>Balance at 1 July 2017</b>	<b>Income</b>	<b>Expenditure</b>	<b>Balance at 30 June 2018</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Unrestricted funds</b>				
General Funds	204,528	2,767,973	(2,334,356)	638,145
Reserves	600,000	-	-	600,000
	<u>804,528</u>	<u>2,767,973</u>	<u>(2,334,356)</u>	<u>1,238,145</u>

**Reserves**

The reserves fund of \$600,000 included within unrestricted funds is a Board designated fund set aside for the purpose of confronting operational expenses in case of a downturn in fundraising.

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

**16. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	<b>Unrestricted funds 2019 \$</b>	<b>Total funds 2019 \$</b>
Tangible fixed assets	5,339	5,339
Current assets	2,425,050	2,425,050
Creditors due within one year	(571,808)	(571,808)
<b>Total</b>	<u><u>1,858,581</u></u>	<u><u>1,858,581</u></u>

**Analysis of net assets between funds - prior year**

	<b>Unrestricted funds 2018 \$</b>	<b>Total funds 2018 \$</b>
Tangible fixed assets	1,091	1,091
Current assets	2,166,229	2,166,229
Creditors due within one year	(929,175)	(929,175)
<b>Total</b>	<u><u>1,238,145</u></u>	<u><u>1,238,145</u></u>

**17. Reconciliation of net movement in funds to net cash flow from operating activities**

	<b>2019 \$</b>	<b>2018 \$</b>
Net income for the year (as per Statement of Financial Activities)	<u>620,436</u>	<u>433,617</u>
<b>Adjustments for:</b>		
Depreciation charges	818	312
Interest income	(415)	(300)
Decrease in debtors	381,479	(6,209)
Decrease in creditors	(357,367)	615,518
<b>Net cash provided by operating activities</b>	<u><u>644,951</u></u>	<u><u>1,042,938</u></u>

**EMPOWER - THE EMERGING MARKETS FOUNDATION LIMITED**  
**(A Company Limited by Guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 30 JUNE 2019**

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**18. Analysis of cash and cash equivalents**

	2019 \$	2018 \$
Cash in hand	2,244,639	1,604,339
<b>Total cash and cash equivalents</b>	<u>2,244,639</u>	<u>1,604,339</u>

**19. Pension commitments**

The Charity contributes to a group personal pension scheme.

The pension costs per the Statement of Financial Activities represent contributions due from the company and amounted to \$8,673 (2018 - \$7,804).

At the year end the charity had a \$nil (2018 - \$326) pension liability.

**20. Related party transactions**

At the balance sheet date \$2,254 was due to (2018 - \$410,904 due from) EMpower - The Emerging Markets Foundation, a not for profit organisation incorporated in the United States of America (EMpower US), which shares common directors. The balance is unsecured, interest free and repayable on demand.

During the year, management fees of \$551,877 (2018 - \$578,123) were payable to EMpower - The Emerging Markets Foundation for providing operating support.

At the balance sheet date \$101,763 (2018 - \$32,337) was due to Empower HK - The Emerging Markets Foundation, a not for profit corporation based in Hong Kong (EMpower HK), which shares common directors. The balance is unsecured, interest free and repayable on demand.

The aggregate donations received by related parties for which there are no conditions during the year was \$765,522 (2018 - \$783,345).

**21. Parent entity**

The parent entity of the Charity is EMpower USA, a charity incorporated in the USA, by virtue of EMpower USA being the sole member of the Charity.

