
EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

EMMAUS GREENWICH
(A company limited by guarantee)

CONTENTS

	Page
Reference and administrative details of the charity, its Trustees and advisers	1 - 2
Trustees' report	3 - 10
Independent auditors' report	11 - 13
Statement of financial activities	14
Balance sheet	15
Statement of cash flows	16
Notes to the financial statements	17 - 28

EMMAUS GREENWICH
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 30 JUNE 2019**

Trustees

E Britton
J Clark
B Fussey
N Georgis
D Hayes
B O'Sullivan
G Stevenson, Chair

Company registered number

03422357

Charity registered number

1064472

Registered office and principal operating office

226 Elmley Street
Plumstead
London
SE18 7NN

Company secretary

B Fussey

Chief executive

T Bradbury (until February 2020)
N Martin (from February 2020)

Independent auditors

Lakin Rose Limited
Chartered Accountants
Statutory Auditors
Pioneer House
Vision Park
Histon
Cambridge
CB24 9NL

EMMAUS GREENWICH
(A company limited by guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 30 JUNE 2019**

Advisers (continued)

Bankers

CAF Bank Limited
25 Kings Hill Avenue
West Malling
Kent
ME19 4JQ

HSBC Bank plc
15 Wellington Street
Woolwich
London
SE18 6PH

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 30 JUNE 2019

The Trustees present their annual report together with the audited financial statements of the charity for the year 1 July 2018 to 30 June 2019. The Trustees confirm that the Annual Report and financial statements of the charity comply with the current statutory requirements, the requirements of the charity's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective 1 January 2015).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit and in particular to its supplementary public benefit guidance.

The principal object of the charity is to provide homeless and unemployed people with a home, meaningful work, companionship and a chance to regain self respect. Each Emmaus Community combines residential accommodation with a business based on the collection and sale of donated goods, as well as refurbishment and recycling. Companions (as residents, and the beneficiaries of the charity, are known) have the opportunity, regardless of ability or skills, to help themselves through work, and thereby rediscover their self worth and take steps towards their own personal development and re integration into society at large.

Strategies for achieving objectives

Mainly, this will be through the continuing development of Emmaus Greenwich as an effective social enterprise, where our trading activities move us closer to becoming financially self-supporting. The charity expects that this will facilitate our ability to consistently:

- provide quality programmes to support previously homeless people;
- improve significantly on the quality of life and service the charity provides to companions;
- support other people in greater need (known within the Emmaus movement as "solidarity");
- widen our role as a valuable resource in the local community

In addition, the charity will continue to utilise the funding available to Emmaus Greenwich via governmental agencies and supportive organisations.

Activities for achieving objectives

Emmaus Greenwich, which was officially opened in 1994 by HRH The Prince of Wales, subscribes to the values of the Emmaus International manifesto which all Emmaus Communities accept when they join the Emmaus movement.

The Emmaus movement was founded in France just after the Second World War by Abbe Pierre, a remarkable priest and former member of the French parliament. Emmaus provides a solution to the cycle of homelessness by addressing the complex needs of homeless people in a holistic way. Through working and engaging in solidarity, ex-homeless people are able to regain self-esteem and dignity - the necessary ingredients required for their recovery and development.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

Emmaus Greenwich, as with other Emmaus Communities, is open to anyone who is homeless and without means of support. There are a few conditions: every companion signs off income support or job seekers allowance and agrees to volunteer at Emmaus Greenwich to the best of their ability. Companions are not permitted to use illegal drugs whilst living in the Community and drinking alcohol is prohibited in the Community. Each companion receives food, basic clothing, shelter and spending money, at present £37 per week plus a further £8, which is saved for when they leave.

The charity offers a wide variety of voluntary work opportunities and work experience, which enables the companions to learn skills required for various professions (e.g. catering, woodworking, electrical, retail, transport and warehousing, data entry etc).

Set out below is a profile of the programmes and features offered to companions:

- Non judgmental and welcoming to all, provided that the risk to Community is manageable
- Establishment of identity through assistance with application and payment for birth certificates and passports
- Community life and companionship
- Companions stay for as long as they need to (the average length of stay in in 2018/19 was 1.9 years).
- On the job training
- Access to a qualified Counsellor
- Access to health care
- Citizenship through concern for others and working with the local community
- Integrating into local homeless provision
- A road back from welfare to self respect by being self supporting
- A pathway back into the world of work and job skills

As well as helping companions, Emmaus Greenwich also provides benefits to the wider community as follows:

- The charity is a source of affordable goods for the less well off members of society. In addition, the charity works in partnership with Social Services and Mental Health agencies and will, in cases of special need, provide items of furniture free of charge to members of the public.
- Emmaus provides a service to the better off members of society by collecting their unwanted goods, which avoids them having to otherwise dispose of the goods, and also enables them to play a key part in helping to alleviate the problem of homelessness.
- As a local community resource, the charity is active in building networks with other local organisations and training providers. The charity is continually exploring ways in which the resources of the Community might be shared in creative ways for the future, and for the benefit of other organisations in the wider community.
- As net contributors to local recycling targets, the charity helps to reduce the amount of material that ends up in landfill sites by collecting unwanted goods from households and selling them in our shops, thereby giving them a new and useful life.

Review of activities

Community

In the year to June 2019, Emmaus Greenwich continued to provide quality support and assistance to companions, creating a safe and happy home for all to live and work. The stability and cohesion of the Community is good at present and companions are generally happy and secure. This positive environment is reflected in the success enjoyed in the shops and in the way in which the companions are able to engage in meaningful and rewarding work in the Community as a whole. Staff, companions and volunteers are working productively and happily with one another, making Emmaus Greenwich a good place to live and work in for all.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

With a capacity for 34 bedrooms, the Community supported 66 homeless people during the year ended 30 June 2019 (48 in the previous year). Many of the companions, after spending some time in the Community, felt able to move on into independent accommodation, with jobs in some cases, or reconnecting with and going to live with family and friends, or moving on for other reasons.

The Trustees would like to thank all the companions, staff and volunteers for their support and contribution to the stability of the Community and to another successful year's trading.

Companion Support

All our companions continue to receive one to one support sessions every four to six weeks, carried out by our Community Manager or Support Worker. A professional counselling service is also offered to companions to deal with more personal issues and goals.

The charity continues to provide training courses in Food Hygiene, First Aid, Health & Safety, Manual Handling, Fire Marshalling and PAT testing for companions and staff. Companions are also encouraged to attend evening/weekend training courses provided by external training providers to learn or improve their skills.

Companions are given time off to find work and attend job interviews. In cases when they find work, companions, at the discretion of the Community Manager, may be allowed to live in the Community for up to 6 weeks to allow them to build up 6 weeks' wages as a deposit for moving into independent accommodation. The charity's strategy is to encourage companions to move out of the Community once they have regained their confidence and found an external job, but without pressurising the more vulnerable companions who may want to stay in the Community for extended periods. This year the charity is pleased to report that 2 companions have moved on from Emmaus Greenwich having found employment, and 9 companions have moved on to independent living accommodation.

Furthermore, the charity continues to support ex-companions where appropriate, as is seen in the number of ex-companions who keep in touch, drop in for a meal and continue to volunteer.

Accreditation

The charity is delighted to report that Emmaus Greenwich has once again been awarded the certification for RNE (Re use Network Enterprise) standards following an inspection. Achieving this award continues to enhance the charity's reputation with major furniture and electrical retailers, encouraging them to entrust us with handling surplus goods and electrical items donated when the opportunity arises.

Emmaus UK and Emmaus International

As a member of Emmaus UK, the national organisation, the charity continues to benefit from advice and assistance on a number of matters including, marketing, recruitment and training. The charity is grateful to the Emmaus UK staff for their readily available assistance.

The charity continues to play a role in the development and growth of Emmaus in the UK by welcoming visitors and potential funders from other Emmaus Communities and Groups, including Emmaus International. The charity also actively participates in the Emmaus UK debates on the future direction of the Emmaus Federation.

Solidarity

An important aspect of the charity's work is a term referred to as 'Solidarity', which is working to help other people or causes in greater need.

In the year ending 30 June 2019, the charity continued to support various solidarity causes, spending approximately £30,706.17.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

Discounts and goods given away to people on low income in our local community amounted to £13,526.

Total Solidarity payments to Emmaus UK, Emmaus Europe and Emmaus International reached £15,860.75. This includes proceeds from Annual Solidarity Sale held on 02/06/2019 during which a total of £1,746.75 was raised.

During 2018/19 5.8% of the Community's total occupancy was taken by subsidised solidarity spaces. Total value of solidarity spaces, including travel and accommodation for prospective and ex-companions exceeded £14,400.

Financial review

Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

Grants donations and other income

The charity received a total of £42,646 which included grants of £26,318, donations of £15,983 and interest income of £345 in the year ended 30 June 2019.

Amongst the grants and donations were:

- Emmaus UK Companions Training Fund £4,821 for training, materials and tools for companions
- Social Investment Business Fund - £1,575 for a business feasibility study
- Emmaus UK - £9,720 for design work relating to the redevelopment of 226 Elmley Street
- Emmaus UK - £10,012 for IT equipment, systems upgrade and IT support
- Plumstead Manor School - £190 for food for the Community.

Individual Donations

The charity received a total of £15,983 in cash donations outside of the Retail Gift Aid scheme. We are very grateful to all our loyal supporters and want to extend our thanks to St John's Church, Elisabeth and Rog Gregory, Jane Walker & Nazar Georgis, Blackheath Cricket Club, Broadbridge Close Social Committee, Shooters Hill Sixth Form College, and other donors who wish to remain anonymous.

Finally, the charity would again like to put on record its continuing thanks to We Care Ministries for their regular donations of food and toiletries.

Reserves policy

The majority of the charity's funds are invested in the Community's fixed assets, including the premises, vehicles, furniture and fittings, with a cost, after depreciation, of about £765,000 as of 30/06/2019. Net current assets totalled approximately £439,000, which is more than enough to meet the Trustees' goal of holding sufficient contingency reserves to cover four months operating expenditure (being approximately £278,000, based on average monthly expenses of £69,500).

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

In addition to operating contingency reserves, the charity holds a total of £100,000 in designated funds, which include two contingency funds to cover the cost of major repairs to the community premises and major community expansion plans.

Whilst not a designated reserve, the trustees have been building up cash to enable the charity to buy a house to provide "move-on" rental accommodation for companions who want to take a step back into mainstream life and look for work, but are not yet ready to completely cut ties with the Community. As at the date of these accounts the charity was starting to search for a suitable house. Since the balance sheet date a house has been purchased that will allow the charity to offer this move-on option to 5 residents. The house purchase was funded by cash and long term borrowing and has thus reduced cash in the bank.

The remainder of the net current assets consists of restricted funds, comprising £7,435 of grants to be spent in 2019/20.

Trading performance

In the year, business and other income (excluding grants and donations) covered 98% of the charity's total expenses (2018: 104%).

Shop revenues were down by 5% on 2018, partly due to the closure in December 2018 of the unprofitable Welling shop.

Cost control remained tight during the year, although a small increase of total expenses was seen (2%).

Structure, governance and management

Constitution

The charity is registered as a company limited by guarantee and was set up by a Memorandum of Association on 20 August 1997.

The charity is constituted under a Memorandum of Association and is a registered charity number 1064472.

Method of appointment or election of Trustees

Trustees are elected and re elected in accordance with the terms of the Memorandum of Association. The board appoints new Trustees based on the recommendation of the chair of Trustees and one other trustee who are together responsible for interviewing potential trustees. Appointments are made on a consideration of the requirements of the charity and an assessment of the skills, specialist knowledge and expertise offered by the prospective trustee and the needs of the charity.

Trustees give their time freely as volunteers and receive no benefits from the charity. The current trustees are shown on page 1.

Policies adopted for the induction and training of Trustees

New trustees are given an information pack about the charity and an existing trustee meets with them individually to acquaint them with matters concerning the charity. Where appropriate, the charity will find suitable training courses for trustees to attend.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

One key issue for new trustees is gaining an understanding of how Emmaus Communities work. They are therefore encouraged to visit the charity's premises and other Communities and meet with other members of the Emmaus movement.

Management structure and decision making

The governance of the charity is the responsibility of the board of trustees. The board delegates certain day to day management responsibilities to the Chief Executive.

The board of trustees meets once every two months and more frequently if required. There are sub committees focusing on finance and human resources. The finance sub committee, consisting of the Chief Executive and two trustees, oversees all financial matters, and meets in the interval between trustee meetings. The human resources sub committee meets as required to consider people related issues. There is a regular trustee-companion forum, which enables the companions to provide feedback and suggestions directly to the board.

The Chief Executive is responsible for putting the Emmaus Greenwich Community's vision and strategy into effect, including day to day responsibility for fundraising risk management, marketing, external relations and management of the other members of the management team, comprising the Community Manager, Business Manager, Operations/Internal Audit Manager and Finance Manager.

The Community Manager is responsible for the welfare and support of the companions and the day-to-day operation of the community. This includes running Community meetings to discuss and agree the management of the Community with companions.

The Business Manager is responsible for the performance of the social enterprise and for management of the resources used within the business.

The Operations/Internal Audit Manager is responsible for managing the vans, logistics and all operational aspects of the business, for ensuring that internal controls are effective and for liaising with the RNE auditors.

The Finance Manager is responsible for maintaining the financial records of the charity, financial and management reporting, payroll, VAT reporting and internal financial controls.

The charity encourages companions to develop their personal responsibility and skills by working in a wide variety of roles within the Community. This enables companions to regain their self respect and some have then gone on to gain employment in other organisations.

Most decisions are taken by the Chief Executive and the senior management team, with certain decisions, including in respect of policies and strategy, taken by the board of trustees or one its sub-committees.

Risk management

The board of trustees is responsible for assessing the risks faced by the charity and for ensuring that appropriate systems and procedures have been established to mitigate such risks. The Chief Executive and the senior management team are responsible for ensuring that risk related policies and procedures are complied with on a daily basis and a trustee signs off monthly. Key risks are discussed by the Board of Trustees at the regular trustee meetings.

As part of the charity's risk management, the Health and Safety policy and procedures are reviewed regularly, including a weekly test of the fire alarm and, periodically, a fire drill. Also, financial controls have been established and are monitored according to Charity Commission guidelines and Disclosure and Barring Service (DBS) checks have been completed for all staff and volunteers whose duties include working with companions.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

Future developments

1. Housing Benefit

In August 2018 following an extensive period of consultation, the government announced that housing benefit should continue, for the time being, to be the method by which the government would fund supported housing. This is decision is excellent news for the charity and removes the uncertainty that followed the government's original announcement to review supported housing funding methods.

2. Maximising Business Profitability

Our current business is profitable, but we continue to focus on improving profitability, particularly by increasing our marketing efforts and by improving our operational efficiency.

3. Enhancing the Community's accommodation

The Community's premises at 226 Elmley Street, London are a bit tired and need regular maintenance and repairs. No major repairs were undertaken during this financial year. However, we carried out some minor repairs to the building in the year to 30 June 2019, and essential works to the kitchen and water tanks were completed in January 2020.

4. Counselling and Training

The charity intends to increase the amount of counselling and training that is available to our companions.

Fundraising

The charity did not undertake any significant fundraising activities in the year to 30 June 2019.

Trustees' responsibilities statement

The Trustees (who are also directors of Emmaus Greenwich for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

EMMAUS GREENWICH
(A company limited by guarantee)

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 30 JUNE 2019

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

This report was approved by the Trustees, on

30/6/20

and signed on their behalf by:



G Stevenson
Chair of Trustees

EMMAUS GREENWICH
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMMAUS GREENWICH

Opinion

We have audited the financial statements of Emmaus Greenwich (the 'charity') for the year ended 30 June 2019 which comprise the Statement of financial activities incorporating income and expenditure account, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2019 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

EMMAUS GREENWICH
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMMAUS GREENWICH

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue

EMMAUS GREENWICH
(A company limited by guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EMMAUS GREENWICH

as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Christopher Dougherty (Senior statutory auditor)

for and on behalf of

Lakin Rose Limited

Chartered Accountants
Statutory Auditors

Pioneer House
Vision Park
Histon

Cambridge
CB24 9NL

Date: 30 June 2020

EMMAUS GREENWICH
(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 30 JUNE 2019**

	Note	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
INCOME FROM:					
Donations and grants	2	15,983	26,318	42,301	39,826
Trading income		571,644	-	571,644	602,214
Accommodation receipts		266,292	-	266,292	260,068
Investments	3	345	-	345	770
TOTAL INCOME		854,264	26,318	880,582	902,878
EXPENDITURE ON:					
Charitable activities:					
Shops, Community and companion support costs		812,181	23,814	835,995	824,666
Governance		16,189	-	16,189	5,119
TOTAL EXPENDITURE	4	828,370	23,814	852,184	829,785
NET INCOME BEFORE OTHER RECOGNISED GAINS AND LOSSES		25,894	2,504	28,398	73,093
NET MOVEMENT IN FUNDS		25,894	2,504	28,398	73,093
RECONCILIATION OF FUNDS:					
Total funds brought forward		1,171,735	4,931	1,176,666	1,103,573
TOTAL FUNDS CARRIED FORWARD		1,197,629	7,435	1,205,064	1,176,666

The notes on pages 17 to 28 form part of these financial statements.

EMMAUS GREENWICH
(A company limited by guarantee)
REGISTERED NUMBER: 03422357

BALANCE SHEET
AS AT 30 JUNE 2019

	Note	£	2019 £	£	2018 £
FIXED ASSETS					
Tangible assets	10		765,747		758,283
CURRENT ASSETS					
Stocks	11	3,035		1,413	
Debtors	12	67,491		99,652	
Cash at bank and in hand		435,985		377,061	
		<u>506,511</u>		<u>478,126</u>	
CREDITORS: amounts falling due within one year	13	(67,194)		(59,743)	
NET CURRENT ASSETS			<u>439,317</u>		<u>418,383</u>
NET ASSETS			<u>£ 1,205,064</u>		<u>£ 1,176,666</u>
CHARITY FUNDS					
Restricted funds	14		7,435		4,931
Unrestricted funds	14		1,197,629		1,171,735
TOTAL FUNDS			<u>£ 1,205,064</u>		<u>£ 1,176,666</u>

The charity's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the Trustees on 30/6/20 and signed on their behalf, by:



G Stevenson

The notes on pages 17 to 28 form part of these financial statements.

EMMAUS GREENWICH
(A company limited by guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2019

	Note	2019 £	2018 £
Cash flows from operating activities			
Net cash provided by operating activities	16	<u>104,250</u>	<u>124,377</u>
Cash flows from investing activities:			
Purchase of tangible fixed assets		<u>(45,326)</u>	<u>(371,775)</u>
Net cash used in investing activities		<u>(45,326)</u>	<u>(371,775)</u>
Change in cash and cash equivalents in the year		58,924	(247,398)
Cash and cash equivalents brought forward		<u>377,061</u>	<u>624,459</u>
Cash and cash equivalents carried forward	17	<u><u>£ 435,985</u></u>	<u><u>£ 377,061</u></u>

The notes on pages 17 to 28 form part of these financial statements.

EMMAUS GREENWICH
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

1. ACCOUNTING POLICIES

The charity is a private company limited by guarantee and is incorporated in England and Wales. The address of the registered office is 226 Elmley Street, Plumstead, London, SE18 7NN.

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Emmaus Greenwich meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The charity is a company limited by guarantee. The members of the charity are the Trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

1.3 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

EMMAUS GREENWICH
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

1. ACCOUNTING POLICIES (continued)

1.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Accommodation receipts are recognised for the period in which they are receivable.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out by the charity's senior management. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

Charitable activities and Governance costs are costs incurred on the charity's operations, including support costs and costs relating to the governance of the charity apportioned to charitable activities.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

EMMAUS GREENWICH
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

1. ACCOUNTING POLICIES (continued)

1.6 Tangible fixed assets and depreciation

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property	-	2-10% straight line
Motor vehicles	-	25% straight line
Fixtures and fittings	-	20-30% straight line

Land is not depreciated.

1.7 Operating leases

Rentals under operating leases are charged to the Statement of financial activities incorporating income and expenditure account on a straight line basis over the lease term.

1.8 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

2. INCOME FROM DONATIONS AND GRANTS

	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
Donations	15,983	-	15,983	36,231
Grants	-	26,318	26,318	3,595
	<hr/>	<hr/>	<hr/>	<hr/>
Total donations and grants	£ 15,983	£ 26,318	£ 42,301	£ 39,826
	<hr/>	<hr/>	<hr/>	<hr/>
Total 2018	£ 36,231	£ 3,595	£ 39,826	
	<hr/>	<hr/>	<hr/>	

3. INVESTMENT INCOME

	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
Interest received	£ 345	£ -	£ 345	£ 770
	<hr/>	<hr/>	<hr/>	<hr/>
Total 2018	£ 770	£ -	£ 770	
	<hr/>	<hr/>	<hr/>	

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

4. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

	Staff costs 2019 £	Depreciation 2019 £	Other costs 2019 £	Total 2019 £	Total 2018 £
Shops, Community and companion support costs	299,442	37,862	498,691	835,995	824,666
Governance	-	-	16,189	16,189	5,119
	<u>£ 299,442</u>	<u>£ 37,862</u>	<u>£ 514,880</u>	<u>£ 852,184</u>	<u>£ 829,785</u>
<i>Total 2018</i>	<u>301,797</u>	<u>35,155</u>	<u>492,833</u>	<u>829,785</u>	

Analysis of shops, Community and companion support costs

	2019 £	2018 £
Direct costs (Note 5)	329,923	302,795
Support costs (Note 6)	506,072	521,871
	<u>£ 835,995</u>	<u>£ 824,666</u>

5. DIRECT COSTS

	Total 2019 £	Total 2018 £
Weekly allowances	85,911	90,734
Food and sundries	26,785	22,702
Direct companion expenses	32,879	22,587
Counselling	7,250	4,500
Rent, rates and water	88,209	104,495
Direct shop costs	88,889	57,777
	<u>£ 329,923</u>	<u>£ 302,795</u>
<i>Total 2018</i>	<u>£ 302,795</u>	

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

6. SUPPORT COSTS

	Total 2019 £	<i>Total 2018 £</i>
Management and administration	46,225	45,256
Premises expenses	91,837	112,735
Solidarity	30,706	26,928
Wages and salaries	267,744	269,937
National insurance	21,566	21,620
Pension cost	10,132	10,240
Depreciation	37,862	35,155
	<u>£ 506,072</u>	<u>£ 521,871</u>
<i>Total 2018</i>		<u>£ 521,871</u>

7. GOVERNANCE COSTS

	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £	<i>Total funds 2018 £</i>
Accountancy fees	1,073	-	1,073	906
Audit fees	3,696	-	3,696	2,594
Legal and professional fees	11,420	-	11,420	1,619
	<u>£ 16,189</u>	<u>£ -</u>	<u>£ 16,189</u>	<u>£ 5,119</u>

In 2018, of the total governance costs, £5,119 was to unrestricted funds and £nil was to restricted funds.

8. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2019 £	<i>2018 £</i>
Depreciation of tangible fixed assets:		
- owned by the charity	37,862	35,155
Auditors' remuneration	3,696	2,594

During the year, no Trustees received any remuneration, benefits in kind or reimbursed expenses (2018 - £NIL).

EMMAUS GREENWICH
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

9. STAFF COSTS

Staff costs were as follows:

	2019	<i>2018</i>
	£	£
Wages and salaries	267,744	<i>269,937</i>
Social security costs	21,566	<i>21,620</i>
Pension costs	10,132	<i>10,240</i>
	<hr/> £ 299,442 <hr/>	<hr/> <i>£ 301,797</i> <hr/>

The average number of persons employed by the charity during the year was as follows:

	2019	<i>2018</i>
	No.	<i>No.</i>
Charitable activities and administration	9	<i>10</i>

Average headcount expressed as a full time equivalent:

	2019	<i>2018</i>
	No.	<i>No.</i>
Charitable activities and administration	8	<i>9</i>

No employee received remuneration amounting to more than £60,000 in either year.

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

10. TANGIBLE FIXED ASSETS

	Freehold property £	Motor vehicles £	Fixtures and fittings £	Total £
Cost				
At 1 July 2018	1,072,346	66,467	89,783	1,228,596
Additions	17,396	12,975	14,955	45,326
Disposals	-	(24,900)	(7,645)	(32,545)
At 30 June 2019	1,089,742	54,542	97,093	1,241,377
Depreciation				
At 1 July 2018	331,910	55,425	82,978	470,313
Charge for the year	26,212	7,517	4,133	37,862
On disposals	-	(24,900)	(7,645)	(32,545)
At 30 June 2019	358,122	38,042	79,466	475,630
Net book value				
At 30 June 2019	£ 731,620	£ 16,500	£ 17,627	£ 765,747
At 30 June 2018	£ 740,436	£ 11,042	£ 6,805	£ 758,283

11. STOCKS

	2019 £	2018 £
Finished goods and goods for resale	£ 3,035	£ 1,413

12. DEBTORS

	2019 £	2018 £
Trade debtors	5,196	11,051
Other debtors	5,275	20,035
Prepayments and accrued income	35,630	47,645
Tax recoverable	11,670	20,921
Grants Receivable	9,720	-
	£ 67,491	£ 99,652

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

13. CREDITORS: Amounts falling due within one year

	2019 £	2018 £
Trade creditors	17,424	27,142
Other taxation and social security	6,526	5,978
Other creditors	18,017	17,299
Accruals and deferred income	25,227	9,324
	<u>£ 67,194</u>	<u>£ 59,743</u>

14. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 July 2018 £	Income £	Expenditure £	Balance at 30 June 2019 £
Designated funds				
Designated funds	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
General funds				
General funds	<u>1,071,735</u>	<u>854,264</u>	<u>(828,370)</u>	<u>1,097,629</u>
Total Unrestricted funds	<u>1,171,735</u>	<u>854,264</u>	<u>(828,370)</u>	<u>1,197,629</u>
Restricted funds				
Restricted funds	<u>4,931</u>	<u>26,318</u>	<u>(23,814)</u>	<u>7,435</u>
Total of funds	<u>£ 1,176,666</u>	<u>£ 880,582</u>	<u>£ (852,184)</u>	<u>£ 1,205,064</u>

Designated Funds

The Designated Funds represent contingency funds to cover major repairs to the Community premises and Community expansion plans (that are not covered by grants).

Restricted Funds

The Restricted Fund represents the following grants and donations:

Barbon "Sofa Carry" Event - £4,931 brought forward represents a fund which is to be used towards the costs of new vehicles for the community. There was no expenditure from this fund in the year. The balance carried forward is £4,931.

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

14. STATEMENT OF FUNDS (continued)

Emmaus UK Companion Training - Donations of £4,821 received in the year towards companion training costs, £2,317 was expended in the year. Carried forward £2,504

Social investment business fund - Donations received of £1,575 towards the expansion of the charity's social investment business activities, all expended in the year, carried forward £nil.

Building redevelopment fund - Grants of £9,720 towards the costs of redeveloping the community's buildings, all expended in the year, carried forward £nil.

Other restricted funds - represent donations towards the costs of new IT equipment, IT support and food for the community. All expended in the year, carried forward £nil.

STATEMENT OF FUNDS - PRIOR YEAR

	<i>Balance at 1 July 2017 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 30 June 2018 £</i>
Designated funds					
Designated funds	250,000	-	-	(150,000)	100,000
General funds					
General funds	838,701	899,283	(826,249)	160,000	1,071,735
Total Unrestricted funds	1,088,701	899,283	(826,249)	10,000	1,171,735
Restricted funds					
Restricted funds	14,872	3,595	(3,536)	(10,000)	4,931
Total of funds	£ 1,103,573	£ 902,878	£ (829,785)	£ -	£ 1,176,666

EMMAUS GREENWICH
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019**

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
Tangible fixed assets	765,747	-	765,747
Current assets	499,076	7,435	506,511
Creditors due within one year	(67,194)	-	(67,194)
	<u>£ 1,197,629</u>	<u>£ 7,435</u>	<u>£ 1,205,064</u>

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £
Tangible fixed assets	758,283	-	758,283
Current assets	473,195	4,931	478,126
Creditors due within one year	(59,743)	-	(59,743)
	<u>£ 1,171,735</u>	<u>£ 4,931</u>	<u>£ 1,176,666</u>

16. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2019 £	2018 £
Net income for the year (as per Statement of Financial Activities)	28,398	73,093
Adjustment for:		
Depreciation charges	37,862	35,155
Increase in stocks	(1,622)	(422)
Decrease/(increase) in debtors	32,161	(5,775)
Increase in creditors	7,451	22,326
Net cash provided by operating activities	<u>£ 104,250</u>	<u>£ 124,377</u>

17. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2019 £	2018 £
Cash in hand	435,985	377,061
Total	<u>£ 435,985</u>	<u>£ 377,061</u>

EMMAUS GREENWICH
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2019

18. PENSION COMMITMENTS

The charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the charity to the fund and amounted to £10,132 (2018 - £10,240). Contributions totalling £136 (2018 - £nil) were payable to the fund at the balance sheet date and are included in creditors.

19. OPERATING LEASE COMMITMENTS

At 30 June 2019 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2019 £	2018 £
Amounts payable:		
Within 1 year	£ 28,700	£ 46,440

20. POST BALANCE SHEET EVENTS

The trustees consider Covid-19 to be a non-adjusting post balance sheet event, hence the charity's assets and liabilities at the balance sheet date are not impacted as a result of Covid-19. The trustees consider that the charity's cash at the date of approval of the financial statements and its projected cash flows for the following year are sufficient such that the charity remains a going concern.