

Charity Registration No. 1089564

Company Registration No. 04104341 (England and Wales)

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Ms B Bell Mr M Davis Ms M Metz Mrs S Scott Mr J Sexton Mr K Thomas Mr P Woodcock-Jones
Charity number	1089564
Company number	04104341
Principal address	Whinney Hill Aughton Road Halton Lancashire LA2 6PQ
Registered office	Whinney Hill Aughton Road Halton Lancashire LA2 6PQ
Independent examiner	Anthea Grange FCA Douglass Grange Stanley House Phoenix Park Blakewater Road Blackburn Lancashire BB1 5RW

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

CONTENTS

	Page
Trustees' report	1 - 5
Independent examiner's report	6
Statement of financial activities	7
Balance sheet	8 - 9
Notes to the financial statements	10 - 21

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 DECEMBER 2019

The Trustees present their report and financial statements for the year ended 31 December 2019.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The Charity's objects are fourfold:

- to rehabilitate and retrain retired racehorses
- to re-home retired racehorses to appropriate loaners
- to educate the racing industry and the public to ensure consideration is given to racehorses after their careers are over
- to raise the general public's awareness of the need for a provision for retired racehorses

To achieve these objectives the Charity campaigns for better consideration from breeders, owners, trainers and the racing industry in general for retired racehorses by:

- education
- persuading key individuals to become advocates
- publicising need for appropriate retraining and re-homing of horses within the industry.

The Charity is recognised as Britain's foremost centre for the rehabilitation and re-homing of retired racehorses by :

- providing excellent facilities
- providing excellent care and attention at all times
- recruiting and training staff of the highest calibre and rewarding them accordingly
- having a planned programme to identify suitable individuals to take on horses and assisting them to provide a suitable environment for the animals after re-homing
- using new and innovative ways of rehabilitating thoroughbreds and passing on this information to other agencies and organisations as examples of best practice.

The Charity ensures that every opportunity is taken to promote its work by:

- holding open days and yard visits for the general public
- attending racecourses and other public events with the horses to promote thoroughbreds and the work of the centre
- holding clinics and other training opportunities for thoroughbred owners
- producing newsletters which are widely distributed
- ensuring press and media receive information about the work of the Charity
- creating and attending events and opportunities for publicising the work of the Charity
- working with racing owners and trainers.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

Achievements and performance

Horse movement

During 2019, the Charity cared for 64 Thoroughbreds at the Centre, of which 14 have successfully completed their retraining and have been rehomed to suitable loaners, BTRC also continued to provide support for 111 horses on permanent loan around the United Kingdom. Of the new horses entering the Centre approximately one-third were straight off track from race owners and trainers who gave the Charity a donation to support the post-racing equestrian training and then the re-homing of their horse. Two-thirds were from the pre-equestrian trained sector. The majority of these horses were deemed vulnerable and at risk as they were unsuitable to sell in their current state and a significant number had frightened or caused injury to their owners. These horses required a thorough veterinary assessment before embarking on a rehabilitation and retraining programme, furthermore undergoing regular monitoring to evaluate the horse's suitability for equestrian use and to be included in our rehoming programme. Donations to the Charity helped to support these horses, but our concerns over the contract offered by ROR (Retraining of Racehorses) meant BTRC received no regular grants from the industry and so had to use reserve funds.

Funding

The Charity continues to operate due to the generosity of our supporters. Donations and legacies accounted for the majority of income. In addition to earned income, the Sir Peter O'Sullivan Trust remains a major supporter of the Charity's work and continues to make a substantial annual contribution from its activities. Once again, the ROR chose to offer no regular funding while we continue to dispute the contract they offered, but they did make a one-off contribution towards the end of the year.

Development plans

Following on from obtaining planning permission for three barns to be converted for educational and accommodation purposes, the plans for a new outdoor arena incorporating a wide range of exercising facilities and for a second stable block of 40 boxes was submitted and subsequently granted.

Funding is being sought for all of the Masterplan. Currently, £570,000 towards the total cost has been pledged to the Centre.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

Events in 2019

The role of BTRC continues to evolve and include more events, presentations and demonstrations around education and promoting practical best practices in retraining and riding of retired racehorses. The three main demonstrations that the BTRC completed in 2019 were:

(i) BTRC were invited to host a Continual Professional Development Day for British Horse Society Instructors in March. The day was a great success with 60 registered BHS instructors from around the UK joining BTRC Consultant Vet Gordon Sidlow B.V.M.S.M.R.C.V.S and BTRC's CEO Gillian Carlisle BHSII,INT SM whilst they explained more regarding techniques and the positives and negatives of Thoroughbreds in the equestrian sector.

(ii) This was followed by BTRC being asked to participate in the annual Equine Performance Conference at Bishop Burton College in July to discuss how to maximise performance and sustainability for retired racehorses in equestrian.

(iii) Finally, BTRC were invited to deliver 2 presentations during the British Horse Society's 3-day Annual Conference at Aintree Racecourse in September. On the first day, BTRC CEO Gillian Carlisle accompanied by show producer and Instructor David Ingle completed a demonstration using BTRC horses to explain the importance of a solid foundation when beginning to retrain retired racehorses. On the second day, BHS Fellow, Yogi Breisner MBE FBHS completed a training clinic using BTRC horses that were currently at the Centre completing their retraining programme.

After three sponsored rides on the Holker Estate, courtesy of Lord and Lady Cavendish, BTRC decided not to stage one in 2019. However, the charity was delighted to have the support of the Holker Group when the BTRC was once again the nominated charity on Cumbria Crystal Trophy Hurdle day at Cartmel in July. This proved to be a very successful fund-raiser with good weather and BTRC mascot Wash Bear again proving a popular attraction, over £1,300 was raised on the day.

Due to the weather the annual Open Day was postponed from August to September. Following the success of the day in 2018 when the work done at the Centre became the main focus, the same format followed in 2019. Once again it meant a more low-key event, but attracted an excellent attendance of people deeply interested in learning more about the work of the Centre.

In November, supported by Aintree Racecourse and BTRC Ambassador Rose Paterson, the fourth charity race day was held and it proved most successful in terms of on-course support. With the help of long-time BTRC supporter Wendy Rodgers the hospitality room was full which enabled an auction to be held to help increase fundraising. Over £4,600 was raised at the event. It is intended to hold a fifth charity race day at Aintree in 2020.

In previous years, thanks to the generosity of the Jockey Club, the charity have held a sweep stake on the BTRC race at Aintree, but due to the lack of an overall sponsor, it was not clear whether BTRC would have a race until it was too late. Instead, the Jockey Club kindly donated the money to support the production of the Centre's 2019 Christmas card.

Also in November, the BTRC supported the Peter O'Sullivan Annual Award Lunch at the Dorchester and took the opportunity to invite some loyal supporters who this year included Newmarket trainers Clive Cox, James Fanshawe and his wife Jacko.

During the year BTRC held two Yard visits and many college visits, welcoming students from Myerscough, Reaseheath, Salford City, and Bishop Burton College. While 36 students visiting the Centre for work experience including International students from America and a representative from the Japan Racing Authority. BTRC also hosted a yard visit during the year for the Racehorse Owners Association, this was a great opportunity to meet with race owners and discuss the options for their horses upon retirement. The Charity hopes to run a similar visit for owners next year.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

Financial review

The Charity aims to have the equivalent of 12 months running costs in free reserves. The Trustees define free reserves as total reserves less reserves represented by capital assets owned (net of the associated mortgage/loan finance on these assets).

At the period end the total reserves of the Charity were £892,051, capital assets owned had a net book value of £1,131,771, and the associated finance amounted to £294,048.

Free reserves are therefore calculated as £54,328, which falls short of the target figure and therefore shall be monitored closely in 2020.

The Trustees has assessed the major risks to which the Charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

The largest of these is deemed to be meeting the building and continued renovation costs at Whinney Hill and these could easily be covered by selling land.

Similarly income and expenditure are constantly monitored and plans are in place to ensure the Charity is able to meet the annual running costs through a comprehensive fundraising strategy. Trustees meet regularly to work on strategic planning and to update the 3 year strategic plan.

Structure, governance and management

The Charity is a company limited by guarantee incorporated on 8 November 2000 and a registered charity constituted under a trust deed dated 15 September 2001. The company was established under a Memorandum of Association which establishes the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up the members are required to contribute an amount not exceeding £10.

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Ms B Bell

Mr M Davis

Ms M Metz

Mrs S Scott

Mr J Sexton

Mr K Thomas

Mr P Woodcock-Jones

There is a governing body of currently seven directors, which meets at least four times a year and is responsible for making strategic decisions. These people are both Trustees of the registered charity and non executive directors of the company. Authority for the day to day running of the Charity is delegated to the Chief Executive.

The Board of Trustees appoints new Trustees. Vacancies are advertised in the Charity's newsletter, social media and on the website. In addition, retiring and existing trustees are asked to nominate candidates with appropriate skills for consideration.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

New Trustees meet the the existing Trustees and are given a tour of the centre. The work of the charity is discussed in detail and the new Trustee is issued with an information pack containing the following:

- Charity Commission leaflet CC3 Responsibilities of Charity Trustees
- Memorandum and Articles of Association
- Annual Reports and accounts
- Five year plan
- Minutes of the last board meeting
- Year to date financial information
- Last newsletter
- Schedule of board meetings
- Biographies of other trustees.

The Charity was the first charity in the UK to concern itself with the welfare, retraining and re-homing of retired racehorses and is recognised as the leader in the field by it founders, the media and the horse loving general public.

As well as the main task of retraining and re-homing retired racehorses, a lot of time is spent giving advice and guidance to horse owners. The Charity is committed to being open and helpful to people in distress with their horses and aims to never to be too busy to deal with these often very time consuming and emotionally exhausting phone calls.

The Charity hold an open day and yard visits during the year when the general public can visit the centre and see demonstrations of our work. Yard visits are also available for students on equine or veterinary specific courses. The Charity offers work placement to students on a variety of equine specific and veterinary courses. The Charity also attends shows, racecourses and other organisations' open days to promote the cause of racehorse welfare and retaining.

The trustees' report was approved by the Board of Trustees.



Mr J Sexton

Trustee

Dated: 6.8.20

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

I report on the financial statements of the Charity for the year ended 31 December 2019, which are set out on pages 7 to 21.

Respective responsibilities of Trustees and examiner

The Charity's Trustees, who are also the directors of The British Thoroughbred Retraining Centre Limited for the purposes of company law, are responsible for the preparation of the financial statements. The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination being a qualified member of Chartered Accountants.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- (i) examine the financial statements under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements; and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the next statement.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 386 of the Companies Act 2006; and
 - (ii) to prepare financial statements which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities;have not been met or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Anthea Grange

Anthea Grange FCA
Douglass Grange
Chartered Accountants
Stanley House
Phoenix Park
Blakewater Road
Blackburn
Lancashire
BB1 5RW

Dated: 17 August 2020

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £	Unrestricted funds 2018 £	Restricted funds 2018 £	Total 2018 £
Income from:							
Donations and legacies	3	241,390	25,500	266,890	334,430	27,180	361,610
Charitable activities	4	44,573	2,000	46,573	46,379	-	46,379
Investments	5	384	-	384	423	-	423
Total income		286,347	27,500	313,847	381,232	27,180	408,412
Expenditure on:							
Raising funds	6	12,123	228	12,351	14,978	376	15,354
Charitable activities	7	469,279	11,917	481,196	428,733	7,804	436,537
Total resources expended		481,402	12,145	493,547	443,711	8,180	451,891
Net (expenditure)/income for the year/							
Net movement in funds		(195,055)	15,355	(179,700)	(62,479)	19,000	(43,479)
Fund balances at 1 January 2019		1,027,254	44,497	1,071,751	1,089,733	25,497	1,115,230
Fund balances at 31 December 2019		832,199	59,852	892,051	1,027,254	44,497	1,071,751

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

BALANCE SHEET

AS AT 31 DECEMBER 2019

	Notes	2019 £	£	2018 £	£
Fixed assets					
Tangible assets	13		1,131,771		1,138,152
Current assets					
Stocks	14	1,500		5,000	
Debtors	15	15,630		15,942	
Cash at bank and in hand		45,396		236,997	
		<u>62,526</u>		<u>257,939</u>	
Creditors: amounts falling due within one year	17	<u>(26,016)</u>		<u>(30,826)</u>	
Net current assets			36,510		227,113
Total assets less current liabilities			<u>1,168,281</u>		<u>1,365,265</u>
Creditors: amounts falling due after more than one year	18		(276,230)		(293,514)
Net assets			<u><u>892,051</u></u>		<u><u>1,071,751</u></u>

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

BALANCE SHEET (CONTINUED)

AS AT 31 DECEMBER 2019

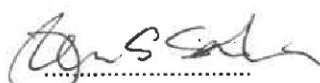
	Notes	2019 £	£	2018 £	£
Income funds					
Restricted funds	20	59,852		44,497	
Unrestricted funds		832,199		1,027,254	
		<u>892,051</u>		<u>1,071,751</u>	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2019.

The Trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The accounts were approved by the Trustees on 03.08.20



Mr J Sexton
Chairman and Trustee

Company Registration No. 04104341

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies

Charity information

The British Thoroughbred Retraining Centre Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Whinney Hill, Aughton Road, Halton, Lancashire, LA2 6PQ.

1.1 Accounting convention

The accounts have been prepared in accordance with the Charity's constitution, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The Charity is a Public Benefit Entity as defined by FRS 102.

The Charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions may be imposed by donor but also apply when funds are raised for a particular restricted purpose.

1.4 Incoming resources

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Resources expended

Expenditure is accounted for on an accruals basis

It is the opinion of the Trustees that all costs are attributable to the care of Thoroughbreds and all direct and support costs are therefore allocated to this activity

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	0% on land, 4% straight line on buildings
Improvements to property	4% straight line
Plant and equipment	20% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Stocks

Stocks are stated at the lower of cost and net realisable value. Cost comprises direct materials.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

1.11 Taxation

The Charity is exempt from tax on income and gains falling within sections 472-474 of the Corporation Tax Act 2010, section 47-489 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

No tax charges (either current or deferred) have arisen in the company.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2019 £	2019 £	2019 £	2018 £	2018 £	2018 £
Donations and gifts	135,965	-	135,965	165,696	1,730	167,426
Legacies receivable	77,454	-	77,454	133,830	-	133,830
Grants receivable	27,500	25,500	53,000	34,610	25,450	60,060
Other income	471	-	471	294	-	294
	<u>241,390</u>	<u>25,500</u>	<u>266,890</u>	<u>334,430</u>	<u>27,180</u>	<u>361,610</u>
Donations and gifts						
Donations	123,375	-	123,375	148,113	-	148,113
Gift aid	12,590	-	12,590	17,583	-	17,583
Ride for retraining	-	-	-	-	1,730	1,730
	<u>135,965</u>	<u>-</u>	<u>135,965</u>	<u>165,696</u>	<u>1,730</u>	<u>167,426</u>
Grants receivable for core activities						
Retraining of Racehorses (ROR)	24,500	-	24,500	34,610	-	34,610
The Racing Foundation	-	-	-	-	25,450	25,450
Other	3,000	25,500	28,500	-	-	-
	<u>27,500</u>	<u>25,500</u>	<u>53,000</u>	<u>34,610</u>	<u>25,450</u>	<u>60,060</u>

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

4 Charitable activities

	2019 £	2018 £
Fundraising	20,464	20,061
Sale of merchandise	1,699	1,280
Rent from land	6,300	6,300
Compensation and easements	535	3,324
Other income	2,554	1,335
Single farm payment	15,021	14,079
	<u>46,573</u>	<u>46,379</u>
Analysis by fund		
Unrestricted funds	44,573	46,379
Restricted funds	2,000	-
	<u>46,573</u>	<u>46,379</u>
For the year ended 31 December 2018		
Unrestricted funds	<u>46,379</u>	

5 Investments

	Unrestricted funds	Unrestricted funds
	2019 £	2018 £
Interest receivable	<u>384</u>	<u>423</u>

6 Raising funds

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2019 £	2019 £	2019 £	2018 £	2018 £	2018 £
Fundraising and publicity						
Fundraising and marketing costs	12,123	228	12,351	14,978	376	15,354
	<u>12,123</u>	<u>228</u>	<u>12,351</u>	<u>14,978</u>	<u>376</u>	<u>15,354</u>

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

7 Charitable activities

	2019 £	2018 £
Care of Thoroughbreds	150,017	120,933
Depreciation and impairment	11,682	6,585
Staff costs	163,958	151,230
	<u>325,657</u>	<u>278,748</u>
Share of support costs (see note 8)	152,939	155,189
Share of governance costs (see note 8)	2,600	2,600
	<u>481,196</u>	<u>436,537</u>
Analysis by fund		
Unrestricted funds	469,279	428,733
Restricted funds	11,917	7,804
	<u>481,196</u>	<u>436,537</u>

8 Support costs

	Support costs £	Governance costs £	2019 £	Support costs £	Governance costs £	2018 £
Staff costs	95,519	-	95,519	92,841	-	92,841
Premises	10,958	-	10,958	9,698	-	9,698
Legal and professional	2,584	-	2,584	8,275	-	8,275
Finance costs	7,373	-	7,373	7,160	-	7,160
Office costs	6,683	-	6,683	8,606	-	8,606
Repairs	5,058	-	5,058	5,165	-	5,165
Insurance	8,678	-	8,678	9,440	-	9,440
Motor	13,511	-	13,511	12,264	-	12,264
Licences	1,684	-	1,684	992	-	992
Subscriptions	891	-	891	748	-	748
Accountancy	-	2,600	2,600	-	2,600	2,600
	<u>152,939</u>	<u>2,600</u>	<u>155,539</u>	<u>155,189</u>	<u>2,600</u>	<u>157,789</u>
Analysed between Charitable activities	<u>152,939</u>	<u>2,600</u>	<u>155,539</u>	<u>155,189</u>	<u>2,600</u>	<u>157,789</u>

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

9	Net movement in funds	2019	2018
		£	£
	Net movement in funds is stated after charging/(crediting)		
	Depreciation of owned tangible fixed assets	11,682	6,585
		<u> </u>	<u> </u>

10 Independent Examiner's Remuneration

The remuneration paid to the independent examiner £2,600 (2018 - £2,600) related solely to the independent examination with no additional work being undertaken (2018-£nil)

11 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the Charity during the year.

12 Employees

Number of employees

The average monthly number of employees during the year was:

	2019	2018
	Number	Number
Administrative staff	2	2
Stable staff	15	13
	<u> </u>	<u> </u>
	17	15
	<u> </u>	<u> </u>

Employment costs	2019	2018
	£	£
Wages and salaries	243,284	231,898
Social security costs	11,755	9,108
Other pension costs	4,438	3,065
	<u> </u>	<u> </u>
	259,477	244,071
	<u> </u>	<u> </u>

The number of employees whose annual remuneration was £60,000 or more were:

	2019	2018
	Number	Number
£60,000 - £64,999	1	1
	<u> </u>	<u> </u>

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

13 Tangible fixed assets

	Land and buildings £	Plant and equipment £	Total £
Cost			
At 1 January 2019	1,444,886	89,509	1,534,395
Additions	-	5,301	5,301
At 31 December 2019	1,444,886	94,810	1,539,696
Depreciation and impairment			
At 1 January 2019	341,879	54,364	396,243
Depreciation charged in the year	1,988	9,694	11,682
At 31 December 2019	343,867	64,058	407,925
Carrying amount			
At 31 December 2019	1,101,019	30,752	1,131,771
At 31 December 2018	1,103,007	35,145	1,138,152

14 Stocks

	2019 £	2018 £
Finished goods and goods for resale	1,500	5,000

15 Debtors

	2019 £	2018 £
Amounts falling due within one year:		
Trade debtors	282	170
VAT	6,035	9,959
Gift aid recoverable	8,891	5,398
Prepayments and accrued income	422	415
	15,630	15,942

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

16 Loans and overdrafts

	2019 £	2018 £
Bank loans	294,048	309,807
Payable within one year	17,818	16,293
Payable after one year	276,230	293,514
Amounts included above which fall due after five years:		
Payable by instalments	202,556	225,997

The long-term loans are secured by first legal charge over Whinney Hill Farm, Halton Lancaster.

Both bank loans are being repaid by monthly instalments and are due to mature on 1 April 2035. One loan is a variable rate loan with interest being charged at 1.5% over base, the second loan is a fixed rate loan with interest being charged at 6.7%

17 Creditors: amounts falling due within one year

	Notes	2019 £	2018 £
Bank loans	16	17,818	16,293
Other taxation and social security		3,996	3,567
Trade creditors		396	6,995
Other creditors		1,176	592
Accruals and deferred income		2,630	3,379
		26,016	30,826

18 Creditors: amounts falling due after more than one year

	Notes	2019 £	2018 £
Bank loans	16	276,230	293,514

19 Retirement benefit schemes

Defined contribution schemes

The Charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Charity in an independently administered fund.

The charge to profit or loss in respect of defined contribution schemes was £4,438 (2018 £3,065)

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

20 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds			
	Balance at 1 January 2018	Incoming resources	Resources expended ¹	Balance at January 2019	Incoming resources	Resources expended	Incoming resources	Balance at 31 December 2019
	£	£	£	£	£	£	£	£
Horsewalker	4,958	-	(992)	3,966	-	(793)	-	3,173
Project Grant	11,834	-	(5,320)	6,514	-	(3,887)	-	2,627
Ride for Retraining	8,705	1,730	(376)	10,059	-	-	-	10,059
Racing Foundation Capital Grant	-	25,000	(1,042)	23,958	-	(5,990)	-	17,968
Racing Foundation Revenue Grant	-	450	(450)	-	-	-	-	-
EPT Grant for Lunge Pen	-	-	-	-	20,000	-	-	20,000
Petplan Grant for Horse Trailer	-	-	-	-	5,500	(1,247)	-	4,253
Jockey Club : Christmas card sponsorship	-	-	-	-	2,000	(228)	-	1,772
	25,497	27,180	(8,180)	44,497	27,500	(12,145)	-	59,852

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

20 Restricted funds

(Continued)

The Horsewalker fund will decrease in line with the future depreciation of a horsewalker included within plant and machinery which was originally purchased with restricted funds.

The grant of £50,000 was received from the Peter O' Sullivan Trust for the purposes of the development of the barns. Monies have been spent carrying out a feasibility study and initial planning fees. Further funding is being sought to carry out the development.

Ride for Retraining is a project established by the Charity with the aim of raising funds towards the plans to double the size of the centre from 40 to 80 boxes.

The capital grant from The Racing Foundation was for the purchase of a new horse lorry included in plant and equipment. The fund will decrease in line with the depreciation charged on the asset.

The revenue grant from The Racing Foundation to cover the initial assessment costs and one year's membership of the British Horse Society Retraining Centres Approval Scheme.

The EPT grant was received for purchase of a lunge pen. No amounts have yet been spent.

The Petplan grant was in respect of a horse box trailer. This trailer has been purchased and the fund will decrease in line with the depreciation charged on the asset.

£2,000 received from The Jockey Club in respect of sponsoring the Charity's Christmas cards. Agreed with The Jockey Club that outstanding monies can be utilised against future years Christmas cards.

THE BRITISH THOROUGHBRED RETRAINING CENTRE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

21 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2019	2019	2019	2018	2018	2018
	£	£	£	£	£	£
Fund balances at 31 December 2019 are represented by:						
Tangible assets	1,106,377	25,394	1,131,771	1,110,228	27,924	1,138,152
Current assets/ (liabilities)	2,052	34,458	36,510	210,540	16,573	227,113
Long term liabilities	(276,230)	-	(276,230)	(293,514)	-	(293,514)
	<u>832,199</u>	<u>59,852</u>	<u>892,051</u>	<u>1,027,254</u>	<u>44,497</u>	<u>1,071,751</u>

22 Company limited by guarantee

The company is limited by guarantee. In the event of the company being wound up each member will be required to contribute an amount not exceeding £10.

23 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019 £	2018 £
Within one year	2,659	5,099
Between two and five years	720	3,379
	<u>3,379</u>	<u>8,478</u>

24 Related party transactions

There were no disclosable related party transactions during the year (2018 - none).

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2019 £	2018 £
Aggregate compensation	<u>70,323</u>	<u>68,177</u>