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Trustees' report and financial statements

for the year ended 31 December 2019

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Charity Detailed income and expenditure account and summaries	

Trustees' report and financial statements

ior the year anded 31 December 2019

Reference and administrative details of the charity, its Trustees and advisers for the year ended 31 December 2019

Trustees

Mr G Blatt, Chairman Ms L Berns, Trustee Mr J Gresa, Trustee (resigned 20 May 2019) Ms J Thompson, Secretary Mrs C Holton, Treasurer Mrs C Bach, Trustee (resigned 21 October 2019) Mr D Young, Trustee Ms I Ling, Trustee Ms M Biscoe, Trustee Ms J Gardner, Trustee Mr R Kent, Trustee (appointed 16 December 2019) Mrs S Benson, Trustee (appointed 16 December 2019)

Charity registered number

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Principal office

114 Field End Road Eastcote to see the second of the second secon

Chief Executive Officer

Paul Bennett (resigned September 2019) Allan Harper (appointed September 2019)

Branch Finance Officer

Allan Harper

Auditor

Kreston Reeves LLP Chartered Accountants Springfield House Springfield Road Horsham West Sussex RH12 2RG

Bankers

Barclays Bank plc 36-38 Park Royal Road Park Royal London NW10 7JA a an an ann an Ann an an an an Ann an Ann

바는 사망가 교육사람들은 가지 않는 것을 알고 가려요. 이용 바 교육사람은 말을 하는 것을 위한 사람들은 것을 알고 가격하는 물 것 같다. 나라는 바람들은

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RSPCA Middlesex North West and South Hertfordshire Branch and a state and a sector of a se

for the year ended 31 December 2019

The Trustees present their annual report together with the audited financial statements of the charity for the year 1 January 2019 to 31 December 2019.

Objectives and activities

a. Policies and objectives

The RSPCA Middlesex North West and South Hertfordshire Branch is an unincorporated charitable association and a separately registered Branch of the Royal Society for the Prevention of Cruelty to Animals (the Society), carrying out its direct animal welfare work in the areas of North West Middlesex and South Hertfordshire. The objects of the Branch are to promote the work and objects of the Society to promote kindness and to prevent or suppress cruelty to animals by all lawful means with particular reference to the area of the Branch, in accordance with the policies of the Society. The trustees have reviewed the outcomes and achievements of our objectives and activities for the year, to ensure they remain focused on our charitable aims, and continue to deliver benefits to the public. We have complied with the duty under the Charities Act 2011 to have due regard to public benefit Mathemate Decosion Street guidance published by the Commission.

Under the Charities Act 2011, the advancement of animal welfare is recognised as a distinct statutory charitable purpose. This legislation and the Animal Welfare Act indicate an acceptance by society that treating living creatures with compassion has a moral benefit for the public as a whole. Whilst this public benefit is clear, it is sometimes difficult to quantify and must be balanced against any detriment.

The Branch's animal welfare work, although local in nature, benefits society at large, and also aims to help people in need with the care of their animals. The next section of this report highlights the Branch's main activities and demonstrates the benefit provided to the public (in italics). All our charitable activities, as described in more detail in the following pages of this report, focus on promoting kindness and preventing or suppressing cruelty to animals and are undertaken to further these purposes for the public benefit.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Volunteers

The charity receives support from a large number of individuals who volunteer their time and services, assisting the charity in a number of ways. The trustees are extremely grateful for this help. Without the kindness and generosity of both donors of goods and those working within its shops, as well as the volunteers who assist with the animal welfare, fundraising activities and administration of the branch, the charity would be unable to continue. At the end of 2019 the Branch had in excess of 250 volunteers.

RSPCA Middlesex North West and South Hertfordshire Branch and the state stat

Trustees' report (continued) for the year ended 31 December 2019

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Objectives and activities (continued)

c. Main activities undertaken to further the charity's purposes for the public benefit

We support our local Inspectors by taking in, free of charge, mistreated or abandoned animals, including pets whose owners suffer ill health or financial difficulties or pass away. The Society's Inspectorate (as well as providing education, information and advice) rescues animals in distress and enforces laws against the cruel mistreatment of animals in England and Wales by bringing prosecutions. This work is key to 'the prevention or suppression of cruelty' part of the RSPCA objects, and promotes humane sentiments towards animals which involves moral benefit to humankind as a whole.

We provide subsidised veterinary treatment for animals which are sick or injured and belong to local people on low income within our defined branch area. We do this through a voucher scheme. This work benefits those on means tested benefits by giving them financial help to obtain care for companion animals in need of veterinary treatment.

We provide subsidised neutering and microchipping of companion animals for those in the Branch area on low incomes. We do this by both a voucher scheme and by holding events in the community where we offer subsidised microchipping and neutering. This work helps to control dog, cat, rabbit and guinea pig populations through neutering and benefits those on means tested benefits by giving them financial help to neuter and microchip companion animals, thereby promoting responsible pet ownership.

Animals in our care receive veterinary treatment, vaccination, neutering, micro chipping and are assessed for rehoming. This work helps to control the incidence and spread of disease and suffering through vaccination and neutering and also helps to control the populations of unwanted cats, dogs, rabbits and other small pets

We rehome animals in need at low cost to people willing and able to have a companion animal. Whilst we recognise that companion animals provide measurable benefits to people's physical and mental health, we consider the provision of pets as subsidiary to the main charitable aim of this service, which is to reduce animal suffering. Our policy to charge a reasonable adoption fee for animals aims to highlight the ongoing personal and financial commitment of pet ownership. It would not be in the best interests of animals, and therefore would fall outside our objects, to rehome to those who could not afford them.

We take in, free of charge, lost animals and take steps to reunite them with owners. This work benefits our local community (including local authorities) by preventing animals straying and posing a risk to themselves and to people through road traffic accidents.

We respond to enquiries (both direct and via the Society's national call centre) from the public about animals locally. The public benefits from knowing that we can intervene to assist animals in need.

We offer free animal care advice by telephone, by email and in person with this advice provided by three Branch employed Animal Welfare Officers (AWO's), an employed Animal Support Officer and volunteers. The public benefits through the promotion of responsible pet ownership.

Within the terms of our governing document, we support the National Society and other RSPCA branches through collaborating on animal welfare campaigns and by providing resources (driver and vehicle) for transporting animals on behalf of the National Society from time to time.

We provide volunteering opportunities for those who wish to support our work, including trusteeship, fostering, home visiting, and fundraising. This benefits local people and companies by providing the possibility of doing work which is compassionate and rewarding.

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RSPCA Middlesex North West and South Hertfördshire Branch and team mich and an and a Drink

	Trustees' report (continued) for the year ended 31 December 2	2019		"ruskes' report (continued) for the year ended 31 December 2013
	Achievements and performance			Objectives and activities (continued)
	a. Review of activities	noi asaoc	harity'a purj	a, insin activities undertaken to further the G
arra y Ya Ali Kara A Kara A Kara	work commitments seeing him spe trustee, again this being due to work join the committee in December w	end a lot o k commitm /hen Suzy	of time abroa tents. Howev Benson and	a standing down at the Branch AGM in June due to his bad and then in October Caroline Bach resigned as a ever, the Branch was fortunate to have two new trustees d Richard Kent were appointed as trustees. Between public sector experience to the trustee committee.
in to a NO bac VERTIN N	April 2016 as the CEO, left his role Harper agreed to return to full time the trustees reviewed options for Manager is currently under way and mid-2020.	with the B work from replacing I the truste	ranch at the semi-retirer Paul on a p es are expec	that Paul Bennett, who had been with the Branch since e end of September 2019. As an interim measure Allan ment and to take on the role of Branch Manager while permanent basis. Recruitment for a Branch General cting to be able to make an appointment for this role by
199789 - A 201999 - A 20199 - A 20199 - A 2019 -	In July 2019 the Branch was advis accommodate cats and kittens awa meant that new accommodation h boarding catteries having closed of temporary solution offering 15 pens permanent arrangement for accorn significant reduction in capacity with a reduction of the number of cats a	ed by the hiting adop had to be lown over s through t nmodating i spaces fa and kittens nd approve s.	owner of the tion, that the sought in w the past ye to early July cats and k alling from 36 the Branch ed by the RSI	he boarding cattery used by the Branch since 2005 to e cattery was being closed in early January 2020. This what were very challenging circumstances with many ear or so. In October the Branch was able to find a 2020, which provided some time to try to find a more kittens coming into its care. This however, led to a 6 pens to 15 in the short term. In 2020 this will result in h is able to rehabilitate and rehome. Since then a new BPCA for the Branch to use from June 2020 which can
BLORIND DAS our Brit bus	subsequently the Branch has been the project from the RSPCA and al	2020 the I able to ag so subject ovid-19 pa	Branch viewe ree terms for t to being ab ndemic the B	ved a potential site for a Branch adoption centre and or leasing this property subject to receiving approval for ble to get a change of planning use for the site. At the Branch is not able to advance its plans for the site so it
C) offe Swaller Allowski Dilcher	Branch continued the initiative, which high risk locations. These feral cat provide veterinary care for these permanent new homes during 2019 gradually reduce cat intake from Oc the Branch had been using. This re	ch has bee is are relo cats whe . Rehomin tober onw educed the	en running fo cated to cou n necessary g proved cha ard due to th number of c	pared to 574 rehomed in 2018. In addition to this the for nearly ten years, to relocate feral cats that were in untry smallholdings whose owners agree to feed and y and this program saw 34 feral cats relocated to allenging in the later part of 2019 as the Branch had to he closure in January 2020 of the boarding cattery that cats and kittens rehomed over the last few months of about 9% on that achieved in 2018.
ndstandat 303 - Çeri	In 2019 the Branch continued prov members of the public. During the treatment needed for their pets rece they needed. This shows a decline of from the Branch area going through	iding veter year total ived assis on 2018 bu the Hilling	rinary treatm of 740 pets tance from th t this is most don clinic yea	nent, neutering and micro chipping for pets owned by whose owners were not able to afford the full cost of the Branch to ensure these pets received the treatment stly due a continued decrease in the number of animals ear on year.
	The breakdown of the assistance give	ven to mer	nbers of the j	public in past two years is: box spatialy amor
	Treatment (voucher) Treatment (via Hillingdon clinic) Neutering Microchipping TOTAL	2019 142 461 63 74 740	2018 117 543 107 57 824	

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RSPCA Middlesex North West and South Hertfordshire Branch (Construction) and an Alifebratic Alifebrati

Trustees' report (continued)	
for the year ended 31 December 2019	

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Achievements and performance (continued)

The Branch only provides welfare assistance to individuals, who are on low incomes, rely on benefits or the State pension and it provides this assistance to ensure that their pets receive veterinary care when needed. The Branch provides this welfare assistance through a voucher scheme enabling people receiving help to attend a vet that is local to them. In addition to this voucher scheme the Branch works with the Hillingdon, Slough, Windsor, Kingston and District Branch of the RSPCA who operate a clinic located in Hillingdon.

- This arrangement with the Hillingdon Clinic allows residents in the Middlesex North West & South Hertfordshire Branch area who meet the normal welfare criteria to have clinic access rather than having to travel to one of the RSPCA hospitals at either Putney or Holloway. The costs of these treatments are partly funded by the owner of the pet and partly by our Branch. In addition to the welfare assistance provided to animals owned by the public, the Branch ensures that all the animals in our care receive any veterinary care needed and that they are neutered and micro chipped before rehoming (except where this would be inadvisable on veterinary advice).
- In 2019 the Branch took a total of 523 pets into our care and had an additional 55 born in our care during the year making a total of 572 animals coming in during the year. Of these and the 107 that were in our care on the 1st January 2019, we successfully reunited 13 pets with their owners, found new homes for 523, transferred 5 to other rehoming facilities better suited to rehoming certain species of pets, and relocated 34 feral cats to new homes on country smallholdings and stables yards. Sadly, as in previous years, many of the animals coming into the care of the Branch during 2019 were in poor health. Following appropriate veterinary care and dietary programmes most of these animals regained their health but 17 died while in our care and a further 27 had to be put to sleep, on the advice of our vets, to prevent further suffering. This, while a sad statistic, is below the average level of animals that died in our care, which was well down on those in our care at the start of 2019, mainly due to the need to reduce the number of cats and kittens in our care towards the end of 2019 because of the closure of the cattery.

In 2020 the trustees have budgeted for animal welfare spending of £308,505 during the year which represents a decrease of £41,308 on 2019 animal welfare spending. This decrease is based on the expected reduction in costs as a result of the reduced number of cats and kittens coming into our care during the year as a result of the reduction in boarding space available. An allowance has again been made in the budget for anticipated inflationary pressure on costs across the activities of the Branch.

The project to renew the Branch website which was commenced in August 2018 was completed in early 2019 with the new website up and running fully in March 2019. The new website enables updates to be made more easily to the content and also allows for the Branch to receive donations directly rather than having to use a third party payment system. The new website was made possible due to a grant of £10,000 from the Ostacchini Family Charitable Trust that was received in late 2018. In September 2019 the Branch received a further grant from the Ostacchini Family Charitable Trust toward the replacement of the oldest of the Branch animal welfare vehicles. The grant of £5,000 will be used in 2020 to assist in the purchase of low emission van. The trustees would like to acknowledge the kind support of the Ostacchini Family Charitable Trust towards both of these projects.

RSPCA Middlesex North West and South Hertfordshire Branch bas tester anothe accession Activation

Trustees	s' report (c	ont	tinued)	
for the y	ear ended	31	December	2019

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Achievements and performance (continued)

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...b. Fundraising activities and income generation bis but of accepting endow ashever, yhe doesn's end differences on the state gradinger areas also, wate said strates of activities and ashiver, it has accordent interfaced activities and contribution and a product a doesn's constituent and a strategy and activities and accordent.

The Branch receives donations through our shops (both goods and cash), our website, from existing supporters through our twice yearly newsletter, corporate supporters such as Pets at Home and charitable trusts.

The Branch is a member of the Institute of Fundraising and Charity Retail Association and complies with the Code of Fundraising Practice. The charity does not consider that any of its fundraising activities constitute unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give.

The Branch does not work with any commercial participators or professional fundraisers and we do not fundraise by phone.

During the year we had several requests to remove donors from the Fundraising Preference Service. A search of all of our data showed that some individuals were not known to the Branch and this was reported to the Regulator. Those individuals where the Branch held data were removed from our contact lists and from our data base in line with legislation on data management and the Code of Fundraising Practice.

volmes on country smallholdings and stables vards. Sacily, as in previous value, many of the animals coming into the ocare of the branch during 2018 were in poor health. Following appropriate vetweiky jaionant, vetwy another ocare of the branch during 2018 were in poor health. Following appropriate vetweiky jaionant, vetwy another ocare of the branch during 2018 were in poor health. Following appropriate vetweiky jaionant, 2019 were in poor health. Following appropriate vetweiky jaionant, vetwy and a further 27 had to be another the set weiky and a further 27 had to be an even be added their health but 17 diad while in our care and a further 27 had to be appropriate steap, on the advice of our vets to prevent for hor suffaring. This, while is a many set appropriate are as a set appropriate steap in our care of our vets to prevent for hor suffaring. This, while is a many set appropriate are as the set appropriate steap in a set appropriate steap in our care of our care or had to be put to steap in a sort prevent steap in our care and a further set appropriate are the set appropriate steap in our care of our our care or had to be put to steap in each year strop 2012. At the year end

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

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In March 2020 the UK government introduced social distancing measures in a response to the Coronavirus pandemic which has required the charity's retail shops to close and has necessarily restricted some of its animal welfare activities. Where possible the charity has utilised the support packages available from the Government including the Coronavirus Job Retention Scheme and retail grants. The retail shops reopened during July and August 2020 and are trading positively since this date. The Trustees have pro-actively managed the charity's expenditure and reduced the level of animal welfare activities to more closely align this to the revised income expectations for 2020/2021. Unfortunately, some staff redundancies have had to be made, including closure of two unprofitable shops. The new General Manager, Karen Cruickshanks is very focused on maximising the charity's income streams and growing the volunteer base. The Trustees have re-forecast its financial position and, on the assumption that the charity is able to keep its retail shops open, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in Accounting Policies.

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RSPCA Middlesex North West and South Hertfordshire Branch Constant and Constant State

Trustees' report (continued) for the year ended 31 December 2019	Province are at (a consult) An Dogan and A Lorential 2018
Financial review (continued)	factoria and an antigeners and an analysis and
b. Reserves policy	an control of the control of the data with the control of the second second second second second second second

The RSPCA Middlesex North West and South Hertfordshire Branch reserves as at 31 December 2019 were £577,442 This was represented by general funds of £148,487, adoption centre funds of £325,000, tangible fixed asset funds of £80,759 and restricted funds of £23,196. This is a decrease of £163,399 on the Branch reserves at the start of 2019. Retail trading conditions in 2019 remained difficult and while most of the Branch charity shops performed well, several performed poorly and this resulted in the Branch shops performance overall being below expectation for the year. Other income sources were also generally below budget for the year.

In early 2011 the trustees of the Branch reviewed the reserves policy and decided that as the Branch derives most of its surplus funds from ongoing charity retailing activity the reserves should be sufficient to cover six months ongoing animal welfare activity. In 2019 these costs are budgeted at £308,505 for the full year. The reserves available at the end of 2019 as general funds of £148,487 would represent 5.7 months of animal welfare expenditure and while this is below the six months target the trustees consider the current level of reserves to be satisfactory.

Following discussions with Trustees it was agreed that our policy of keeping most of our cash in a single deposit account exposed the Branch to higher level of risk than was comfortable and also suppressed potential earnings from interest. This resulted in new deposit accounts being opened with United Trust Bank, Redwood Bank, Charity Bank, Hampshire Trust Bank and Cambridge & Counties Bank during 2018.

The Branch has a development plan which incorporates its reserves policy and is agreed by all the trustees. The development plan is reviewed on an annual basis by the trustees. The Branch income and expenditure budgets are set annually, are agreed by the trustees, and performance against both income and expenditure budgets is reviewed monthly by the trustees.

Structure, governance and management we may an approximate second the view of the state of the second second

a. Constitution

The charity is governed in accordance with the RSPCA branch rules dated 18 February 2009 (as updated in 2012).

b. Methods of appointment or election of Trustees

The management of the charity is the responsibility of the Trustees who are elected and co opted under the terms of the RSPCA branch rules. The trustees are elected at each AGM of the charity from the members of the charity. At any one time there must not be less than seven or more than seventeen trustees. The branch aims to maintain a committee with between 9 and 11 trustees. The existing trustees have a broad range of experience in business and animal welfare. A maximum of fourteen trustees can be elected at the AGM and an additional three trustees may be co opted to the committee during the year. The trustees have decided that the role of Chair should be for a maximum term of 3 years before stepping down or seeking re election. The honorary officers (Chair, Branch Secretary and Treasurer) are elected by the trustees.

c. Organisational structure and decision-making policies

The Branch trustees meet on a monthly basis to review animal welfare activity, financial performance against annual budgets, fundraising activity, and to discuss non routine matters arising. The day to day responsibility for Branch activities is delegated to the Interim Branch Manager, Allan Harper, who keeps the trustees informed of any significant issues that arise between the scheduled monthly trustee meetings.

		ees' report (contin e year ended 31 D			nco) poder soeisen: nco) poder soeisen:
	Struc	ture, governance a	and management (continued)	(bourit)	nno) weiven hissaum?
	d. Po	licies adopted for t	the induction and training of Trustee	s	a. Aeserves policy
tievies Vines Groeco	inform role o receiv the B prece Plan.	nation outlining the f a trustee entails in re an introduction to ranch Chairman ar ding 3 months, the a	ittee new trustees are able to acces role of a trustee with the Branch as we addition to Charity Commission Guida the Branch, its history, the current ac d Secretary. They also may access of annual accounts and reports for the pre	ell as the responsib nce on the role of a tivities and planned copies of Branch n vious year, and the	ilities and obligations that the trustee. New trustees should d activities for the future from eports and minutes from the current Branch Development
kons XIS 16 ACT İstan	Curre are of benef	ntly there is no add ffered by the RSPC it them in their role a	itional formal training plan for Branch t CA, trustees are invited to attend cour as a Branch trustee.	rustees. As further ses which interest	support and training courses them or which they feel will
		ancial risk manage	anisaa waxaa adalah ahii adalah ahii adalah amant		n annoustre conaes Driedon et di sevenes
	е. гш	anciai nisk manayi	ament		
2019 2019 2019 2019	specif reserv busine	ic operational areas /e levels, by ensurir	sed the major risks to which the chari of the charity, its investments and its f ng that controls exist over key financial the charity, they have established ef	inances. The truste systems, and by e fective systems to	ees believe that by monitoring examining the operational and mitigate those risks. These
utgets jets is	sá ensit Ngati se 1	Risk Financial Fraud	in busis by the busiess. The Branch i	iviewed on an enn graed by the trust 16 fratiens.	n arnald Inempressie 5 am Allannia lea ma 11 yd ylfannia besvolvar
	2	Health and Safety	 a) Documented policies at each site b) Annual insurance maintained c) Oversight by our advisers Acton Je 		fructica, governanc a. Joardadian
	3	Loss of Trustees	a) Ongoing volunteer programmeb) Branch Development Plan	-	
	4	Funds Deficit	a) Annual budgets set, reviewed monthb) Diversified sources of incomec) Ongoing fundraising activities		
			esponsibility of the "national and air usides are elected et each ACM of the		
	Plans	for future periods	r less than naven or more than who he	e kan teum e ekî e	milliano yas tAl ylasho
	(24.) (24. ₁₀	n de <mark>Bigense avontes de O</mark>	i (1 mulaes, The existing trustees new	with between 9 and	setting a contract
teroitti to site viteroa	The T limited	rustees intend to fo I resources of the cl	ocus on achieving the best animal welf harity. Plans to locate a suitable site for	are outcomes poss an animal welfare	sible whilst working within the centre continue.

Boars (Chair, Branch Socretary and Treasurer) are elected by the trustees.

Organisational structure and decision-motion policies

The dranch trustees meet on a monthly testis to review entitie? valuate activity, flatticial performance against annual budgets, functaising activity, and to discuss non-outline matters acting. The day to day responsibility for dranch activities is delegated to the Interim Branch Managet. Atlan Harper, who temps the trustees informed of any sometcard issues that active between the scheduled monthly trustee matching.

Trustees' report (continued) all second of the continue second second second second and the continue second for the year ended 31 December 2019

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently; .
- observe the methods and principles of the Charities SORP (FRS 102); .
- make judgments and accounting estimates that are reasonable and prudent; .
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material . departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of
- any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors. Kreston Reeves LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:

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Mr G Blatt, Chairman

Date: 20/10/2020

RSPCA Middlesex North West and South Hertfordshire Branch: https://www.apublic.com/apublication/apublicatio

Independent auditors' report to the Members of RSPCA Middlesex North West and South Hertfordshire Branch

Summed of Trustees' responsibilities

Opinion We have audited the financial statements of RSPCA Middlesex North West and South Hertfordshire Branch (the 'charity') for the year ended 31 December 2019 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). The financial statements have been prepared in accordance with Accounting and Reporting by Charities

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

separtures disclosed and explained in the financial statements;

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- stand give a true and fair view of the state of the charity's affairs as at 31 December 2019 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
 - have been prepared in accordance with the requirements of the Charities Act 2011.

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Basis for opinion

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We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in

accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concerned address and the servered address of

We draw attention to note 2.2 in the financial statements, which indicates that the Trustees have adopted the going concern basis in preparing the financial statements. This is based on the assumption that the charity is able to keep its retail shops open. As introduction of further lockdown measures to tackle rising Covid-19 cases is currently unknown this may cast doubt on the assumptions used. As stated in note 2.2, these events or conditions, along with the other matters as set forth in note 2.2, indicate that a material uncertainty exists that may cast significant doubt on the charity's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

RSPCA Middlesex North West and South Hertfordshire Branch and an entertain and an entertain and an entertain and and an entertain an entertain an entertain an entertain an entertain an

Independent auditors' report to the Members of RSPCA Middlesex North West and South Hertfordshire Branch (continued)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees of conference and appendicted and appendict and the second states of the second state

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the Members of RSPCA Middlesex North West and South Hertfordshire Branch (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our

opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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- As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness
 of the charity's internal control.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
 - Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditors' report to the Members of RSPCA Middlesex North West and South Hertfordshire Branch (continued)

Use of our report

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This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Krestin Reeves Mr 200

Kreston Reeves LLP Chartered Accountants Statutory Auditor Horsham

Date: 22 October 2020

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

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in a second s	(2008, 1979) (2008, 1979) 1991) - Seriester Schwart, 1979,	ener en anter anter anter anter BEREAS References en anter a	an a	diversi de verse e verse de la tasarca la casila e darra de
n da bi Balangi Mangan Banangi	746,843 (143,374)	19月2日 第二日 第二日 第二日 第二日 第二日 第二日 第二日 第二日 第二日 第二	988.285 - 666.336	
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RSPCA Middlesex North West and South Hertfordshire Branch: box seath doold searco MADABA

for the year ended 31 December 2019 (Dependent) A DATES TO Production of a property of the period of

animatio and so cathe filliw somebroods ani as asta right and an so take an	Note	Jnrestricted funds 2019 £	Restricted funds tor 5.7 2019 10. ancitete £3	funds 2019, 2009, co.É	An As and Total funds 2018 An Constant An E
Income from: 045 hours and but		squined to state the not enume		UDBOOL SPAREN Saar aan aan	E E VEREN E E LEFERN
Donations and logacies	ans a 3 mag	122 816	5,000	127,816	190,127
Charitable activities	4	32,720	-	32,720	33,855
Other trading activities	5	907,204	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	907,204	832,925
Investments	6	5,974	,	5,974	3,615
Other income	7	10,131		10,131	10,948
Total income		1,078,845	5,000	1,083,845	1,071,470
Expenditure on:	8	897,431		897,431	829,132
Raising funds Charitable activities	0 9 1919-1919	349,073	- 740 24 536 a: 540 (34)	349,813 349,813	353,987
Total expenditure		1,246,504	740	1,247,244	1,183,119
Net (expenditure)/income		(167,659)	4,260	(163,399)	(111,649)
Transfers between funds	19	325	(325)		
Net movement in funds Reconciliation of funds:		(167,334)	3,935	(163,399)	(111,649)
Total funds brought forward		721,580	19,261	740,841	852,490
Net movement in funds		(167,334)	3,935	(163,399)	(111,649)
Total funds carried forward	atoma boomer	554,246	23,196	577,442	740,841

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 17 to 33 form part of these financial statements.

Ва	laı	nce	sheet	
as	at	31	December	2019

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	Note		2019 s (m £. c	elgen ellen ^{en a} nter e	2018 £ (میں 1
Fixed assets					
Tangible assets	14		80,759		86,061
Investments	15	a nije v	565		565
			81,324	a ngalan sa t	86,626
Current assets					
Stocks	16	4,422		5,088	
S Debtors Reference	17	70,000	5-1	110,474	$s_{H} = \frac{1}{2} \left[\frac{1}{2} \left[\frac{1}{2} \right] \right]$
Cash at bank and in hand		491,193		611,700	
		565,615	ns gaore	727,262	
Creditors: amounts falling due within one year	18	(69,497)		(73,047)	
Net current assets			196,118	anan ya suna (35.92)	654,215
Total assets less current liabilities		a na sana ang ang ang an g	577,442	tin satista. Tinsatista	740,841
no esta construction and an anti- no Total net assets and a		an parti ser com unit	577,442	ange ya Arana -	740,841
				=	
Charity funds					
Restricted funds	19		23,196		19,261
Unrestricted funds	19		554,246		721,580
Total funds			577,442	-	740,841

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

-e Hts

Mrs C Holton, Treasurer

Date: 20110/20

The notes on pages 17 to 33 form part of these financial statements.

	Statement of cash for the year ended		019		@#\$\$	a sheet 1 December :	
		stu:			Note	2019 £	2018 £
	Cash flows from o	perating activitie	s	Récites			
	Net cash used in op	perating activities			21	(104,368)	(154,745)
÷Čio,	Q:	400 i 1944					
34 37	Cash flows from in	nvesting activitie	S				Y ENTRE & S
	Dividends, interests	and rents from in	vestments			5,974	3,615
	Proceeds from the s	sale of tangible fix	ed assets			(557)	1,475
	Purchase of tangible	e fixed assets			_	(21,556)	(49,697)
	Net cash used in i	nvesting activitie	s ^{000.03}		_	(16,139)	(44,607)
	$(\mathcal{A})_{[N_{1}N_{2}]} \in \mathbb{R}^{n}$		201,104		v.18 ×40 🏜	- initia de la compañía	Angelantitistic
	Cash flows from fi	nancing activitie	s 818,888		_	1950711100000000000000000000000000000000	********
	Net cash provided	by financing act	livities		and the second prime	- Martana, Taka	
			(184,85)				
	Change in cash an	d cash equivale	nts in the ye	ar		(120,507)	(199,352)
	Cash and cash equ	ivalents at the beg	ginning of the	e year	an an star Branch an Bùl Marana an	611,700	811,052
	Cash and cash eq		and of the ve	\	ooninnink instr <u>-</u> 22	491,193	611.700
CSE.		NIAUGUID OF MIC C	nu or the ye	7 01	<u></u>	431,133	011,700
	The notes on pages	3 17 to 33 form pa	rt of these fir	ancial state	ements		
	. •					RD: GR	(nasi)
		1242 - 340 h					
		杨教会、李治				sonut tunds	Tár to con

oranizational funds and a second seco

he to anotal statements were approved and withmend for asian in the "optimes and signed on their british by

(Artes ASS) the C Halson, Treasurer

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when the adapted again to be shall be a the second strategy of the second strategy and

	to the financial statements e year ended 31 December 2019	a state of the second as a second as the second
1.	General information	and the production of the second
વાર કેર્કે કેર્યું કે	association and a separately registered Branch	Hertfordshire Branch is an unincorporated charitable of the Royal Society for the Prevention of Cruelty to in accordance with the RSPCA branch rules dated 18
2.	Accounting policies. The classifier of the states of Accounting policies. The Carden's many solutions of the states of the state	and the second state of th
er und seu Einer Meior	2.1 Basis of preparation of financial statemer	n a star ser en
n scientin text suites tracesta tracesta	Accounting and Reporting by Charities: Stal preparing their accounts in accordance with and Republic of Ireland (FRS 102) (effect applicable in the UK and Republic of Ireland	ed in accordance with the Charities SORP (FRS 102) - ement of Recommended Practice applicable to charities in the Financial Reporting Standard applicable in the UK ive 1 January 2015), the Financial Reporting Standard
1、1月40分(1) 1995 - martis 開始 2011 - 建合是 2	Council's triennial review published in Dec Charities SORP (FRS 102), prior to mandat	nents to FRS 102, as set out in the Financial Reporting ember 2017, and included in Update Bulletin 2 to the ory adoption for accounting periods beginning on or after
	the Charities (Accounts and Reports) Regul and fair' view. This departure has involved f	ed to give a 'true and fair' view and have departed from ations 2008 only to the extent required to provide a 'true ollowing the Charities SORP (FRS 102) published on 16 I Reporting by Charities: Statement of Recommended is since been withdrawn.
ad a star y . Alterna	RSPCA Middlesex North West and South benefit entity under FRS 102. Assets and transaction value unless otherwise stated in	Hertfordshire Branch meets the definition of a public I liabilities are initially recognised at historical cost or the relevant accounting policy.
1.新志士を報7 - 昭和元昭和- 	한 밖에는 것 위험에 가지 않는 것이 같아요. 이렇는 것 같아요. ㅠㅠㅠㅠㅠㅠㅠㅠ 가지 않는 것 같아요. ㅠㅠㅠ ㅠㅠㅠ ㅠㅠㅠ ㅠㅠㅠ ㅠㅠㅠ ㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠㅠ	terling which is the functional currency of the charity and
	2.2 Going concern	ner an
	material uncertainties related to events or of the charity to continue as a going concern. the Trustees have a reasonable expectation activities for the foreseeable future. The Tru expected level of income and expenditure financial statements. These considerations that Covid-19 will have on the charity and th will ultimately be determined by the leng measures provided by the government. In charity will be able to keep its retail shops of at a reduced level of revenue compared	oncern basis is appropriate and whether there are any onditions that may cast significant doubt on the ability of Having reviewed the revised future projected cash flows, in that the charity has adequate resources to continue its istees have considered the level of reserves held and the for a period of twelve months from finalisation of these take into account the impact of Covid-19. The full impact e wider economy in the longer term is not yet known and th of the pandemic and associated response support their forecasting the Trustees have assumed that the open throughout the remainder of the pandemic, although with pre-pandemic trading, and on this assumption they in preparing the financial statements as outlined in the

RSPCA Middlesex North West and South Hertfordshire Branch@ box server appears appears appear

	the financial statements ear ended 31 December 2019	vans o ne komelek statements en die ynar orden 37 December 2019
2. Ac	counting policies (continued)	aphanista latense
anterne : (2 2.3 N yllsun) Al helsborston (Branch of the Hoyai Soundy for the Second	entitlement to the income, it is probable that the income eivable can be measured reliably.
- Charl Charl, Post and Thoritical Islan statistic and an Charlong Standard	probate has been granted, the estate has been granted, the estate has been granted, the estate has been with the construction with the state. Receipt of a legacy, in whole or in parameters are reliably and the charity has been not where legacies have been notified to the characteria for income recognition have n asset and disclosed if material.	er of the date on which either: the charity is aware that been finalised and notification has been made by the II be made, or when a distribution is received from the rt, is only considered probable when the amount can be otified of the executor's intention to make a distribution. arity, or the charity is aware of the granting of probate, ot been met, then the legacy is treated as a contingent
aritorati a casa	Income from charitable activities includes incorrecognised upon collection of the animal by the	ome earned from adoption fees. Adoption fee income is e new owner.
ert of states. When you get a more card,	conditions associated with the donated item h use of the charity of the item is probable ar	ed when the charity has control over the item, any ave been met, the receipt of economic benefit from the id that economic benefit can be measured reliably. In 02), the general volunteer time is not recognised and on about their contribution.
a" oo balaidog Dubra oo oo oo oo	value of the gift to the charity which is the amo	d donated facilities are recognised on the basis of the bunt the charity would have been willing to pay to obtain benefit on the open market; a corresponding amount is f receipt.
seto nen cost di n me contrato n me	to raise funds for the charity. Income is rece order to raise funds and is recognised when activities arises mainly from the sale of donate	e earned from fundraising events and trading activities lived in exchange for supplying goods and services in entitlement has occurred. Income from other trading d goods. It is impracticable to fair value the stock items ore the sale of donated goods is not recognised in the
y a su anna m 10 v liais an 1 18 vai inna bhair	neutering claims submitted. It also includes	m the National Society (RSPCA) relating to monthly s other miscellaneous income including commission
al services of a solution of the services of t	Pose exuption and visits and ten notation	
Applies of the second s	Expenditure is recognised once there is a lega to a third party, it is probable that a transfer of the amount of the obligation can be measured of each activity are made up of the total of of involved in undertaking each activity. Direct co to that activity. Shared costs which contribute not attributable to a single activity are apportion	I or constructive obligation to transfer economic benefit of economic benefits will be required in settlement and reliably. Expenditure is classified by activity. The costs direct costs and shared costs, including support costs osts attributable to a single activity are allocated directly to more than one activity and support costs which are ned between those activities on a basis consistent with allocated on the basis of time spent, and depreciation
	Support costs are those costs incurred directly	in support of expenditure on the objects of the charity

Support costs are those costs incurred directly in support of expenditure on the objects of the charity.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

RSPCA Middlesex North West and South Hertfordshire Branch and a first metal descented approach

Notes to the financial statements for the year ended 31 December 2019

2. Ace	counting policies (continued)		
2.4	Expenditure (continued)		
	Charitable activities and Governance costs support costs and costs relating to the go	sts are costs incurred on the overnance of the charity apportion	oned to charitable activities.
	All expenditure is inclusive of irrecoverabl	e VAT.	
2.5	e la la facto de la factor de ord la la Interest receivable la fonda en la com	a a kulonati operativa i operativa operativa. N	
	Interest on funds held on deposit is inc reliably by the charity; this is normally upo with whom the funds are deposited.	n notification of the interest pai	d or payable by the institution
	Tangible fixed assets and depreciation		
an shi ar wa bag	Tangible fixed assets are initially recognis fixed assets are measured at cost less a losses. All costs incurred to bring a tangit included in the measurement of cost.	ccumulated depreciation and a ble fixed asset into its intended	any accumulated impairment working condition should be
	Depreciation is charged so as to allocate over their estimated useful lives, using the	e the cost of tangible fixed as straight-line method.	sets less their residual value
	Depreciation is provided on the following to		
	onice equipment 2	Over remaining lease period 5% per annum 10% per annum	
	n under eine son and in the explored devices and and a solution of the solution of the solution of the solution Investments the solution of the s		
	Fixed asset investments are a form of transaction cost and subsequently measure cannot be measured reliably in which cas and losses, whether realised or unrealist investments' in the Statement of financial a	red at fair value at the Balance e it is measured at cost less ir sed, are combined and prese	sheet date, unless the value npairment. Investment gains
Array 1 18 2.8.	al Stocks at the active comparison the probability of the state of t	a late assets built a devi-	
renar a constabilis	Stocks are valued at the lower of cost an first-out formula. Donated stocks are not r described in the income recognition policy	d net realisable value. Cost is ecognised in the financial state above.	calculated using the first-in, ements until they are sold as
1000 Augustato 1100 Augustato	en la cara a cara que ténera que la cara de la companya de la companya de la companya de la companya de la comp Debtors de la companya	e i nativit de la companya de la com	
	Trade and other debtors are recognised a Prepayments are valued at the amount pre	at the settlement amount after paid net of any trade discounts	s due.
) Cash at bank and in hand	e ve konstruite danasi sevele etadi. A longatsi serekinte sinase nem eta ini mas	
	Cash at bank and in hand includes cash an of three months or less from the date of ac	nd short-term highly liquid inve	stments with a short maturity

RSPCA Middlesex North West and South Hertfordshire Branch base work and a contract a CRAS

	he financial statements ar ended 31 December 2019		is lates to the financial al or fite year anded 31 D
2. Acc	counting policies (continued)	ise (continued)	2. Accounting pairs
2.11	Liabilities and provisions	(heavitasm)	enothoraga 3 4.1
ego e sua contra e e Referencia aldere	Liabilities are recognised when there i event, it is probable that a transfer of e of the settlement can be estimated relia	economic benefit will be require ably.	ed in settlement, and the amount
	Liabilities are recognised at the amour amount it has received as advanced pa	that the charity anticipates it ayments for the goods or service	will pay to settle the debt or the
Constant (1967) (197 (Baltifizer: 97) yo i	Provisions are measured at the best e the effect of the time value of money is amounts, discounted at the pre-tax di unwinding of the discount is recognised	s material, the provision is base iscount rate that reflects the r d in the Statement of financial a	ed on the present value of those isks specific to the liability. The activities as a finance cost.
	2 Financial instruments	rogenoondage talif dipatan ta	
inemary: bolsk ad bloods dolika	The charity only has financial assets instruments. Basic financial instrument measured at their settlement value measured at amortised cost using the	and financial liabilities of a kir ts are initially recognised at tran with the exception of bank effective interest method.	nd that qualify as basic financial nsaction value and subsequently loans which are subsequently
00865 and 645 an 2.1:	3 Operating leases	, sussen a st ot polisie s in oli gase asal iden bolice	i maanaanaa 1920 madi toor
	Rentals paid under operating leases a line basis over the lease term.	re charged to the Statement o	f financial activities on a straight
2.14	innung menneng menneng menneng menneng de Pensions Pressions Pres	ato adventari parigeny — 198 efilose — — 200 2014 — 200	9 30303V
	The charity operates a defined contrib amounts payable by the charity to the	oution pension scheme and the	e pension charge represents the
	5 Fund accounting an entries and the list is the second backward of the second backward of the second backward ba	nvssimens,) isaas bax itaasaciin oo
aniag mendeevri	General funds are unrestricted funds of furtherance of the general objectives purposes.	which are available for use at of the charity and which have	the discretion of the Trustees in a not been designated for other
	The tangible fixed assets fund, a de tangible fixed assets, the existence of charitable work and thereby achieve it should not be regarded, therefore, as it	f which is fundamental to the ts charitable objectives. The va mmediately realisable.	charity being able to perform its alue represented by such assets orman accept
	The adoption centre fund, a designate premises and a large legacy receiver adoption centre.	d which has been ringfenced	the sale of the charity's freehold for the purpose of the planned
, _{an} the Holmer Anna an an Addian	Restricted funds are funds which are donors or which have been raised by administering such funds are charged fund is set out in the notes to the finan	to be used in accordance with y the charity for particular pur I against the specific fund. The	specific restrictions imposed by poses. The costs of raising and

. Rate of Devision on Rated evolution cares and and examination agony adjudiences with a court containty of three months or less from the date of accusation or opening of the deposit or similar account.

Notes to the financial statements for the year ended 31 December 2019

Hains to his historial statements (or the year stated 34 Datematics (2019)

3. Income from donations and legacies

		er vers gerste gerst	an an traigeadh,	
		Unrestricted funds 2019 £	Restricted funds 2019 £ £ 5,000	Total funds 2019 £
Donations		19,826	-	19,826
Legacies		6,302	-	6,302
Grants		66,848	5,000	71,848
Similar incomi	ng resources	29,840		29,840
		122,816	5,000	127,816

			nt source et les grades à station et Unrestricted of the enclosure of defendence of sources 2018 £	Restricted funds 2018 £	Total funds 2018 £
	Donations		18,137	32,020	50,157
	Legacies		41,000	-	41,000
	Grants	11. 19 ⁴ (1987) ¹⁹⁴	67,585	10,000	77,585
	Similar incom	ing resources	21,385		21,385
	\$ 2		148,107	42,020	190,127
Sector Sector					

4. Income from charitable activities

nuites na go go an an annathraith ann ann ann an dar an

		Unrestricted funds	funds	Total funds 2018 £
Animal welfare	"一個的小小原內相對於 一個人之中 1918年	32,720	32,720	33,855

In the prior year Income from charitable activities was £33,855 of which £nil was attributable to restricted and £33,855 was attributable to unrestricted funds.

		and the state of the	지수가 되는 것에서 방법하게 되었다. 것은 것은 것 같아요. 이가 되어 가지 않는 것 같아요. 여기가 있는 것 같아요.
			elevise been in subgations of the
· · · · · · · · · · · · · · · · · · ·		a a data sa	
$\partial_{1} \mathcal{M}$	$ \sum_{i=1}^{N_{i}} \frac{e^{i \theta_{i}}}{e^{i \theta_{i}}} \sum_{i=1}^{N_{i}} e$		
 Management and the second secon			

भारतम् कृत्यम् स्थान् स्थान् महास्य स्थान् स्थान्यस्य स्थान्स्य स्थान्य स्थान्य स्थान् स्थान् । स्थान् स्थान् स्यान् स्थान्स्य स्थान् स्थलस्य त्रायस्य स्थान्यायः स्यान्स्य RSPCA Middlesex North West and South Hertfordshire Branche consistent depoint assessment ACHER

Notes to the financial statements for the year ended 31 December 2019

Notes in the firmoist statements ar the year and/d 31 December 2018

5. Trading activities

Charity trading income

2010 80001 80001	Nastrotau featús 2019 £	benarikotaŭ skomi gras g	Unrestricted funds 2019	Total funds 2019	Total funds 2018
19.826		會局部 <i>時代</i>	£	a and the E rra	£
8,302 71,848	Sale of donated	SOS 8 S oods a	898,486	898,486	822,929
0.946 , wit	Sales of bough	t-in goods	3,060	3,060	3,019
	Fundraising act		5,658	5,658	6,977
n STEAN Commence and and a	on concernation and the second se	en elementaria (n. 1997) 1975 - Alexandre Alexandre, en	907,204	907,204	832,925
			The following and the second s		NY 2 NOT THE OWNER WATCHING TO THE OWNER WAT

In the prior year income from other trading activities was £832,925 of which £nil was attributable to restricted and £832,925 was attributable to unrestricted funds.

		aiV. D			
6. lı	nvestment inc	ome		ar e a construction (second	
		UNG I -		ESCHORGE:	
886.07V 886.70		886 (N) 1986 (R)	Unrestricted funds 2019	Total funds 2019	Total funds 2018
121906 	08.0.83	SOL 684	£	£	£
11	nvestment inco		5,974	5,974	3,615

In the prior year income from investments was £3,615 of which £nil was attributable to restricted and £3,615 was attributable to unrestricted funds.

844 844 7.	Other incoming	i resources			
SC 3. CF second second second			Unrestricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
	Miscellaneous ir	in Colors of Schröbit above substant and Schröbit above substant and Schröbit above substant and Schröbit above substant above	9,574 557	9,574 557	10,448 500
			10,131	10,131	10,948

In the prior year other incoming resources was \pounds 10,948 of which \pounds nil was attributable to restricted and \pounds 10,948 was attributable to unrestricted funds.

Notes to the financial statements for the year ended 31 December 2019

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8. Expenditure on raising funds

Costs of raising voluntary income

2000 1990 1990 1990 1990 1990 1990 1990	no de colonia Velocação Serva S	Unrestricted funds 2019 £	Total funds 2019 £	Total funds 2018 £
Direct costs of	f retail activities	391,064	391,064	349,715
Other		2,130	2,130	8,461
Costs of retail	activities - wages and salaries	405,547	405,547	372,057
Costs of retail	activities - national insurance	41,570	41,570	37,186
Costs of retail	activities - pension costs	13,578	13,578	8,463
Governance a	nd support	43,542	43,542	53,250
		897,431	897,431	829,132

In the prior year costs of raising voluntary income £829,132 of which £nil was attributable to restricted and £829,132 was attributable to unrestricted funds.

Assessment of all the second second

9. Analysis of expenditure on charitable activities

Summary by fund type

) 《後山祭之子 《後日》 《後山 (1941)	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
Animal welfare	349,073		349,813
	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £
Animal welfare	311,971	42,016	353,987

Notes to the financial statements for the year ended 31 December 2019

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10. Analysis of expenditure by activities

gral nukov	
A attraction	

natointeanti abaut 8780 3	Activities undertaken directly 2019 £	Support costs 2019 £	Total funds 2019 £
	319,495	30,318	349,813
		$\langle \mathbb{E}[N^{(n)}] \rangle$	
44.342	andrens pue colona - soppaga	lister To stac	
	Activities		
a No. A			Total
SA4.85	2018	2018	funds 2018
	£	£	£
	000 404	00.000	050 007
an a	323,121	30,866	353,987
	100000 2019 2010 2010 2010 2010 2010 201	undertaken directly 2019 8705 £ 3 319,495 530,125 001.5 530,125 001.5 530,125 001.5 530,125 540,1250,1255 540,1255 540,12555555555555555555555	undertaken directly Support costs 2019 2019 2019 2019 2019 2019 2019 2019 2010 £ 2017 £ 319,495 30,318 300,125 300,318 001,15 300,025 001,15 300,025 001,15 300,025 001,15 300,025 001,15 300,025 001,15 300,025 001,15 300,025 001,15 300,025 002,15 30,0318 003,025 30,0318 004,025 30,0318 300,025 30,0318 005,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 30,0318 300,025 2018 2018 2018 2018 £ 105,028

¹ a Be jator gala. Loss of Landing − 1, and 1-2000 ESBN 031 of which first submediate in 1, 1, access and 228,132 was confinitely to encepticize conde.

Analysis of direct costs

				Animal	Total funds 2019 £	Total funds 2018 £
1 otau 1 ureda 2019 1	Staff costs Donation RSP0 Veterinary fees			08,185 1,110 10,200	108,185 1,110 210,200	104,814 105 218,202
E (CA, 2007) Alternational Associations	y k ^a tar – unimesuu o oporoditekk	i, e le BAC secondariationes	3	19,495	319,495	323,121

16,101	0333333399	
stored	्रकृत्युः	
8000		
9		
N62 (131)	829.03.	
Second prosperior and and and		

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RSPCA Middlesex North West and South Hertfordshire Branch . Brock has been as well in the Auto-Bank

Notes to the financial statements for the year ended 31 December 2019

Governance and support costs 11.

en de la General Maria	(2)年1913 113 113 113 113 113 113 113 113 113	Raising funds 2019 £	Animal welfare 2019 £	Total funds 2019 £
	Audit and accountancy fees			9,902
the second second second	Legal costs	3,960	-	3,960
	Office costs	2,392	7,174	9,566
	Staff costs	30,259	20,173	50,432
partir ing		bev abox (abiliter a disease ³	30,318	73,860

i s N	1801 2018 登録		Raising funds 2018 £	Animal welfare 2018 £	Total funds 2018 £
	Audit and acc	countancy fees	7,645	3,277	10,922
	Legal costs	the state life and sources are associated as	11,571	ng ndaga 🗖 👘 🖂	11,571
	Office costs		2 100	6,299	8,399
	Staff costs	landi hi basaan kan is shasi ke ahlar mulara 90 amale la basasi ke sular sular di basadan (m)	31,934	21,290	53,224
		annen an ann an tarais chuan a' chagadh a' ann an ann an ann an ann an ann an ann an a	53,250	30,866	84,116
		al bas le care estrico e carecera, faceacaste en <mark>ser</mark>	an erssen		

(a) Audit and accountancy fees

Costs are allocated based on the ratio of 30% to animal welfare and 70% to raising funds. This ratio has been calculated by reviewing the split of other expenditure between charitable activities and raising funds.

Legal fees relate to either the branch shops or other fundraising activity undertaken and are therefore allocated 100% to raising funds.

(c) Office costs

Costs are allocated based on the ratio of 75% to animal welfare and 25% to raising funds. This estimate has been applied based on an assessment of the use of these resources.

(d) Staff costs

Staff costs which are not directly allocated to either raising funds or charitable activities are allocated based on the ratio of 60% to raising funds and 40% to animal welfare. This allocation has been derived from a best estimate of the time spent by the Chief Executive Officer and Finance Officer.

RSPCA Middlesex North West and South Hertfordshire Branch: Does to be thread assertable AUGED

Notes to the financial statements streamable islonanil and a series for the year ended 31 December 2019

12. Staff costs

t. Governervee and support costs

		gente ka M	2019 £	2018 £
an a	Wages and s	alaries.	564,164	530,095
	Social securit	y costs	41,570	37,186
	Contribution (o defined contribution pension schemes	e 13,578 -	8,463
			and a second	
Sec., C			619,312	575,744
	£53,65	· 察察上, 这两		

During the year the Chief Executive Officer received an ex-gratia payment of £2,363 upon their resignation from the charity.

The average number of persons employed by the charity during the year was as follows:

Resta Paratan An	an carri Martina Martina	an nan ada Balan An	2019 No.	2018 No.
	2015 3		31	31
	175.0	Ċŧ-o,	partill spectrum and and an include	
172.85	No employee	e received remune	eration amounting to more than £60,000 in either year.	
	88.5	13121 () 40 - 0447 700) (=	(2000) external activities	
$NS_{m,n} \in \mathbb{C}$	£460,695 (20 £108,185 (20)18 - £104,814) in	ncluded within the table above in respect of Retail activities. Included within the table above in respect of Animal welfare.	
	£50,432 (201	18 - £53,224) inclu	uded within the table above in respect of Governance and support	t.
art ar		O.C. S. Set.		· ,.
	Officer, the employer per	Finance Officer ansion contribution	management personnel to compromise of its trustees, the Chief and the Branch Retail Manager. The total employment benefits is of the key management personnel were £108,558 (2018: £101,	s including

The charity has purchased insurance to protect the charity from any loss arising from the neglect or defaults of its trustees, employees and agents and to indemnify the trustees or other officers against the consequences of any neglect or default on their part. The premium paid by the charity during the year totalled £890 (2018: £888) and provides cover up to a maximum of £3 million (2018: £3 million).

about a 190% to relation fander

13. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2018 - £NIL).

During the year ended 31 December 2019, no Trustee expenses have been incurred (2018 - £NIL).

. Half DOBLE WIND and the second and an open of an includy taken a consistence of the second open of the second mand on the rate of DOS to making funds and 40% to asimal welfare. This stocklip has been takened and a best estimate of the time spent by the Chef Executive (chase and Firence Officer).

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RSPCA Middlesex North West and South Hertfordshire Branch State States Characteristic Characteristic Characteristics

Notes to the financial statements for the year ended 31 December 2019

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14. Tangible fixed assets

apar - malifica a 1 -		Long-term leasehold property £	Motor vehicles £	Office equipment £	Total £
	Cost or valuation				
	At 1 January 2019	148,389	86,431	104,269	339,089
	Additions	-	-	21,556	21,556
	Disposals	-	(9,174)	(6,323)	(15,497)
	At 31 December 2019	148,389	77,257	119,502	345,148
				NAME OF T	
	Depreciation			an ing kang kang kang dari	
	At 1 January 2019	123,742	67,659	61,627	253,028
	Charge for the year	5,824	4,870	15,980	26,674
	On disposals	-	(8,990)	(6,323)	(15,313)
	At 31 December 2019	129,566	63,539	71,284	264,389
	Net book value				
	At 31 December 2019	18,823	13,718	48,218	80,759
	At 31 December 2018	24,647	18,772	42,642	86,061

15. Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 January 2019	565
At 31 December 2019	565
Net book value	
At 31 December 2019	565
At 31 December 2018	565

RSPCA Middlesex North West and South Hertfordshire Branchs descreets datest xoordinates Aurilian

Notes to the financial statements for the year ended 31 December 2019

16. Stocks

seres in an finarcial statements. In the year anded 11 December 2019

"angine fired assets"

:#907 2	Goods for resale	astota Astota H	mintgaod Nortzaoi Vitagoni A	2019 £ 4,422	2018 £ 5,088
_{200, s} 17.	Debtors	谷东 , 赤鸟		and an an anna 2010 An 1-12 anna 1977 - 2018	
982,11	1893年,214、 1893年,214、	s a so e i e ste			0040
		(\$\$77,8}	ψ.	2019 5455-54 É ^{IC}	2018 £
345,356	Due within one	year		a i Secondari 2014	
and the second	Trade debtors	an a	a a signa gana na gang digi na gana na sina ka sa	1,085	762
	Other debtors			36,128 32,787	78,561 31,151
	Prepayments and	d accrued inco	me Sastat	32,707 20 <u>91</u>	31,101
475,0%	085.5			100 x 080 0 70,000	110,474
(15,313)	$\{8, 373\}$	(8999,8)		Section and sections	
286 18.	Creditors: Amo	unts falling du	ie within one year		
. 5181.				2019 588 - Marci É	2018 £
20.755	Trade creditors	13,718	之名称。最考	879% hodane 36,305	32,507
hand and the state of the			territer: CARA MONATORY	11,993	15,030
260 98	Accruals and def			810L was 21,199 P	25,510
	, ja Marija, Sadapline Barandale endar	yan kungalopi kepangkan Milikipi (69,497	73,047
				entatitatorin levate (2016)	
boix(.) e)nectico 1					
282				just w salasnan Ar riantry 2019	
墨 亭等				2768 mármanaí 11 a	
				- 11 - 11 - 11 - 11 - 11 - 11 - 11 - 1	
898				41-314 第46384993849 3 8 44	
865	e (2010) # 2				
a standard br>A standard a					

Notes to the financial statements for the year ended 31 December 2019

19. Statement of funds

Statement of funds - current year

n nav te B			Delence of f				Balance at
udes gasit Cita	erret access T System S		Balance at 1 January 2019 £	income Encome	Expenditure £	Transfers in/out £	31 December 2019 £
	Unrestricted for	unds		· •	2014 - 1914		
t stár to stár trai	Tangible fixed a Adoption centre General fund		86,061 465,000 170,519	- - A (2) - A (1,078,845 - A (2) -	- (1,246,504)	(5,302) (140,000) 145,627	80,759 325,000 148,487
an a			721,580	1,078,845	(1,246,504)	325	554,246
	Restricted fun	ds					
	Animal ambula Dog boarding fu Branch adoptio Website develo	und n centre project	7,366 6,570 5,000 325	5,000 - - - - - - -	- (740) -		12,366 5,830 5,000 -
			19,261	5,000	(740)	(325)	23,196
	Total of funds		740,841	1,083,845	(1,247,244)	-	577,442

The trustees have reviewed the reserves and have decided that £325,000 will be sufficient for the Adoption centre fund as this should be an adequate amount to fit out a leasehold property therefore £140,000 has been transferred to the General fund.

RSPCA Middlesex North West and South Hertfordshire Branch: book and struct consultation AD State

Notes to the financial statements for the year ended 31 December 2019

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19. Statement of fanox

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19. Statement of funds (continued)

Statement of funds - prior year

Retenant of funds - current year

8. (1993) 28 198905 (197 19705 207 2	antisticted funds	1 January	income	Expenditure £	Transfers in/out £	Balance at 31 December 2018 £
97. 1 <i>5</i> 9	(Sil)		Park-184		i sogele fized	
32.2.20G .	Tangible fixed assets fund		- 465,000		23,236	86,061
134,347	Adoption centre fund	690 , 000	- 170.819	-	(225,000)	465,000
	General fund	80,729	1,029,450	(1,141,103)	201,443	170,519
	() 246,594) 225	2 <u>28.232</u>	0.000.450		(004)	704 500
	une (), in construction of an electric reader () - President of a construction of the second s	833,554	1,029,450	(1,141,103)	(321)	721,580
					oor is statuised	
42,286	De statete d'Anne de			baut sea	electrice leaves	
08.6.3	Restricted funds		QNC /		t paloasoc yet.	
	Animal ambulance fund	7,366	990,8 -	tosjon; sauto a	stados adopte	7,366
	Dog boarding fund	6,570): Snig	staves of Jose	6,570
	Branch adoption centre project	5,000	antin destantes como program parameteriza	-	-	5,000
	Website development	0.000,2 -	10,000	-	(9,675)	325
	Potters Bar	and a second	32,020	(42,016)	9,996	-
577,642	- (***:,5*:)	2 32,232,5			andread and the state of the	00000002000200000000000000000000000000
Mar trackations	n et – Nämhelähelle leinen Neihan – Styften ähle Hallene offenset.	18,936	42,020	(42,016)	321	19,261
	offua ad thy 000,8573 tent ou tegong Mortasest a tuo 10 of th Total of funds		s <mark>no s</mark> e bialona		Paso Robgeus	740,841

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Notes to the financial	statements
for the year ended 31	December 2019

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20. Analysis of net assets between funds

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Analysis of net assets between funds - current year

	3. 1923: 1965 1997: 1995	Unrestricted funds 2019	Restricted funds 2019 £	Total funds 2019 £
	Tangible fixed assets Fixed asset investments	80,759 565	-	80,759 565
	Current assets Creditors due within one year	542,419 (69,497)	23,196	565,615 (69,497)
lsa eireasti V	ि इसे Total (जीवन्द्र) अंग्रेडी (इन्ह्रों) 	554,246	23,196	577,442

	•Total with the stages managed and see	721,580	19,261	740,841
	Creditors due within one year	(73,047)	ne se	(73,047)
	Current assets	708,001	19,261	727,262
	Fixed asset investments	1	an yang tang tang tang tang tang tang tang t	565
	Tangible fixed assets	86,061	-	86,061
		 2.2 # # # # ***	" #" > FWENARYS"	
		2018 £	2018	2018
		funds	funds	funds
	(学校书)的关节:	Unrestricted	Restricted	Total
an a	Analysis of net assets between fun			
	Analysis of not poorts hotwarn fun	And and a second		

21. Reconciliation of net movement in funds to net cash flow from operating activities

111 111	* 等等: 約点定 変形を 務約4	alese (1982 2019) Nga ata 2019	2018 £
	and the second	Land the second	
er te esta de la casa d	Net income for the year (as per Statement of Financial Activities)	(163,399)	(111,649)
			<u></u>
	Adjustments for:		
	Depreciation charges	26,674	24,486
	Dividends, interests and rents from investments	(5,974)	(3,615)
	Profit on the sale of fixed assets	741	500
	Decrease/(increase) in stocks	666	(1,286)
	Decrease/(increase) in debtors	40,474	(61,073)
	Decrease in creditors	(3,550)	(2,108)
	Net cash used in operating activities	(104,368)	(154,745)

RSPCA Middlesex North West and South Hertfordshire Branch Down 2008 (Model and Constant and Cons

	s to the financia ne year ended 3	al statements 1 December 2019	i statements December 2019	to pre Brancia Nyser stided 31	
22.	Analysis of ca	sh and cash equivalents	adaats between funde	ton to acyland	.81
		weary th	nerren - etniti naamini alasen.		2018 £
- 200 ku Magala dari	Cash in hand	ova v roza trili Risrazi		£ 491,193	£ 611,700
	Total cash and	d cash equivalents		491,193	611,700
				an 1937 to this game	
23.	Analysis of No	et Debt		an an teastain an	
		(89,457)	the second	w aar stojoas.	
services and the services of t		n – charachte a fait a straite ann an straiteacht. 1949 [17] 9-2013 - charachte a straiteachteachteachteachteachteachteachteach	At 1 January 2019	Cash flows £	At 31 December 2019 £
	Cash at bank a	and in hand	£ 611,700 ۲۰۵۱ میں میں میں کو ک	(120,507)	491,193
(6) 186-0 13 2 24.	cours canor 25 ant 2764 3 Pension com	bubbboond abrud 8209 3 nitments	611,700	(120,507)	491,193
i seguit Re	The charity op	100.88	pension plan for its employees.	The amount rec	ognised as an
	Operating lea	(VAC): se commitments	ગઇકપૂ સમય, વખવે		

At 31 December 2019 the charity had commitments to make future minimum lease payments under noncancellable operating leases as follows:

	solate in production and	er fan i den fiend is i die en internet die 1999 - 7999	2019 £	2018 £
L. V.	Not later than 1 year		204,664	171,900
	Later than 1 year and r	not later than 5 years	456,833	551,797
	Later than 5 years		138,148	211,648
	(Shu,) = (Les is a store of the memory as is a set	n strantiški štra H	
			799,645	935,345
		. ж. Т		
084.48	a T. () , () 1		o contos de	
(3,616)	(5, 576)	enderina a autorina como entre	sin sheara	
	$\{ (a, b') \}$		se wither areas	
			uné verseuse	
	4.Y.A.48		van)eersekaar	
(307-2)	(683,0)	\$P\$(1);10	er a sesse s	
in and the second s Second second s	(据历史),新历社)	aellivitos guitanase ni l	3 9 68 6.000 (97	

Notes to the financial statements for the year ended 31 December 2019

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26. Related party transactions

The charity is an affiliated branch of the Royal Society for the Prevention of Cruelty to Animals (RSPCA) (Charity Registration Number: 219099) and is governed by the RSPCA Branch Model Rules. During the year the charity received donations of £66,848 (2018: £76,293) from the RSPCA door to door fundraising and neutering grants, and paid grants and donations of £110 (2018: £105). At 31 December 2019 £545 (2018: £190) was due to the RSPCA.

G Blatt, a trustee of RSPCA Middlesex North West and South Hertfordshire Branch is an employee of David Charles Property Consultants. During the year payments for rent review services were incurred which were handled by a colleague of G Blatt totalled £2,400 (2018: £2,698). At the end of the year £nil (2018: £nil) was due to David Charles Property Consultants.

27. Contingent assets

At the end of the prior year, 31 December 2018, £39,000 in relation to a legacy was received by RSPCA HQ and was accrued in legacy income for the year. The total legacy bequest was for £60,000 therefore there is an amount in the region of £20,000 still receivable. The charity had not been informed of the final amount receivable by the year end and as it was not possible to reliably measure the amount expected to be distributed this amount has not been included within legacy income for the year ended 31 December 2019.

28. Post balance sheet events

In March 2020 the UK government introduced social distancing measures in a response to the Coronavirus pandemic which required the charity's retail shops to close until July and August 2020. This is a non-adjusting post balance sheet event. See note 2.2. for further details.

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Charten operation			
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terms and discount of the second states	$\sum_{\substack{k=1,\dots,N-N_k\\ N=1}}^{N} N_k$		
网络马拉克 能够有了一个人的人 医肌瘤	\$300.38e		
	Ref. 181		
		$\delta_{i} = \sigma_{i+1}^{\lambda} = \delta_{i} = \delta_{i+1}^{\lambda} $	
en hadente e vijvede gje han de streter.			1.995
and the ingrational constraint and all		n arrenani, ee	

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