



"[Thanks to Eagles], we have learned to make the most of our resources. Things we used to think were useless, we now use to develop ourselves. We have learned to be self-reliant."

MALAWI SUPPORT ANNUAL REPORT AND ACCOUNTS 1 JANUARY - 31 DECEMBER 2019

MALAWI SUPPORT TRUSTEES REPORT 2019

A. Charity Details

Name: Malawi Support

Charity No: 1115747 - registered in England and Wales

Address: 32 Corston Lane, Corston, Bath BA2 9AE

Contact email: tonyhaines47@gmail.com

Trustees:

Chair – Tony Haines
Treasurer – Diane Haines
Trustee – Rick James
Trustee – Beverly Stark
Trustee – Cathy James

B. Charity Structure

Malawi Support is a small charity governed by five trustees. Trustees are selected to contribute a range of skills, knowledge and experience that is needed to perform the charity's duties in administering grants to Eagles Relief and Development Programme in Malawi (Eagles) and in monitoring the work and the use of the funds. Current trustees have skills in finance, international development, education, organisation development and communications.

Trustees hold at least two ordinary meetings a year. New trustees are appointed by a resolution at a special trustee meeting. The charity keeps records of appointments, contact details and resignations.

C. Malawi Support's Aim

Malawi Support was established with the following object:-

• to develop the capacity and skills of socially and economically disadvantaged communities in Malawi in such a way that they are better able to identify and help meet their needs and participate more fully in society; and in particular to support the charitable work of Eagles Relief and Development Programme.

D. Malawi Support 2019 expenditure

Malawi Support raised £76,026 for Eagles in 2019, in addition to £26,757 carried over from 2018. Total expenditure for 2019 amounted to £85,625, enabling Malawi Support to carry over £17,158 to 2020.

In 2019, 97.5% of Malawi Support's expenditure went directly to Eagles' work in Malawi. The funding that went to Eagles included the Malawi Support annual commitment of £40,000 to support the national church and community work against an agreed budget. Trustees send this in two annual instalments in January and June each year to help Eagles manage cash flow, especially early in the year, when institutional donor funds are often delayed. Additional grants from Malawi Support to Eagles responded to specific needs that arose during the year, in particular raising and sending more than £17,000 in response to Cyclone Idai. Malawi Support intentionally uses its funding to cover core costs that are hard to fully meet through institutional donors and Eagles' highly effective national church and community mobilisation programme.

Statement of the charity's reserves policy

The charity's policy is

- to ensure that it can contribute to an annual agreed budget for Eagles national programme, currently set at £40,000 a year;
- to retain enough surplus to use flexibly to respond to specific needs that arise, such as natural disasters and shortfalls in institutional funding
- to forecast giving for the next year as far as feasible in order to retain enough to support its core commitments.

E. Summary of the main activities in 2019

Public benefit

When planning our activities for the year, the Malawi Support trustees have considered the Charity Commission's guidance on public benefit and have ensured that the charity is compliant. Throughout its work, Malawi Support and Eagles ensure that projects reach those who are in need, regardless of their tribe, faith, ethnicity, gender or disability. It aims to mobilise churches to work with their local communities to identify and find solutions to their own needs, encouraging them to develop methods of doing things that will last and supporting them in appropriate ways that do not create dependency. Eagles trains churches and communities to work with local and national government as well as with non-government services.

UK activities

Malawi Support monitoring, technical support and advocacy:

- a) Cost-effectiveness research: Malawi Support helped design some research comparing Eagles' church and community mobilisation approach (CCM) that our funds go towards with an externally evaluated A*-rated project. The research was carried out by the Eagles' Learning and Advocacy officer and a volunteer from the UK. The research demonstrated ground-breaking and startling results, showing that CCM is 27 times cheaper than well-run participatory development projects and four times more sustainable. A trustee from Malawi Support help edit the research report and submit it for publication in a peer-reviewed academic journal.
- b) Influencing practices of UK and international agencies: Malawi Support helped create opportunities for the cost-effectiveness research to be shared in order to influence the policies and practice of major development players and networks. This included meetings with World Vision, Tearfund, Mothers' Union and the Umoja (CCM) network, as well as passing on the research to DFID, Comic Relief and The Joint Learning Initiative on Faith and Local Communities (JLI).
- c) Monitoring and support to Eagles' leadership: Trustees held regular WhatsApp/Skype calls with Eagles' leadership in Malawi, acting as a sounding board for the director and other management staff. One trustee, Cathy James, visited Eagles twice in 2019, when she was in Malawi on work.
 - In October, she facilitated a workshop with UNICEF, JLI and faith leaders across Malawi about how to galvanise joint action to protect vulnerable children. She organised for the Eagles Director and CCM Coordinator to take part in the workshop. This gave a great opportunity for Eagles to share its methodology for mobilising churches to work with communities to protect the vulnerable in a sustainable and effective way. She also wrote a case study of Eagles' work to feed into the workshop and this case study became part of the programme roll-out. Workshops in five other countries in Africa drew on the learning from Eagles and the case study was published in the

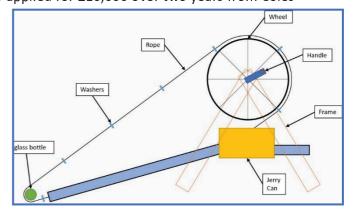
programme website. Cathy also visited Eagles in November and met with staff and leadership, discussing the planned work and budgets for 2020.

Another trustee, Dr. Rick James, provided technical feedback on Eagles' strategic plan. Trustees also gave advice and support on Eagles' efforts to purchase land for an office/ training centre and on other areas such as Monitoring, Evaluation and Learning.

Fundraising

In addition to providing the £40,000 core funding for Eagles' CCM national programme, Malawi Support launched some specific initiatives to respond to emergency needs and to diversify our fundraising base.

- a) Emergency appeal post Cyclone Idai: In March 2019, the President of Malawi declared a State of Disaster following severe flooding across southern Malawi. More than 800,000 people across 15 districts were affected. Malawi Support therefore launched a special appeal and raised £17,200 to help with Eagles' response. We were able to send £2000 immediately and before other donors had organised support. Eagles used these funds to provide the Government-approved rations of maize, cooking oil, salt and beans to one of the most remote (and unreached) camps in Chapomoko, in Chikwawa, targeting the most vulnerable the elderly, the chronically sick, the disabled and the children under five. Once other donors had stepped in to help with short-term response, Malawi Support provided the bulk of the emergency funds for Eagles to use for the longer term recovery phase helping people to reconstruct their lives once back in their villages.
- b) Catalyse Initiative: Malawi Support designed with Eagles a new fundraising initiative called Catalyse, whereby individuals, churches or groups commit to giving £40 a month over three years to catalyse the transformation of a whole village. This initiative aims to support 40 villages through the three-year CCM process, enabling them to have the training, skills and mindset change needed to continue their own development sustainably. We managed to generate 25 commitments of funding to reach 40 villages. The initiative was launched in December 2019.
- c) Carbon offset scheme: Malawi Support helped design a carbon offset scheme to raise funds to support Eagles' work with communities to enable them to identify and tackle their own greatest environmental challenges as part of the holistic transformation of their communities. This scheme enables supporters to use the Eagles' website to calculate the carbon offset from their flights and car travel and put that towards the communities' initiatives. For example: making fuel efficient stoves to reduce deforestation and carbon emissions from cooking; using conservation agriculture farming in a way that benefits and preserves the natural environment; and planting trees to reduce carbon dioxide, improving soil fertility and provide a physical barrier to floods.
- d) External donors: Malawi Support successfully applied for £10,000 over two years from Coles
- Medlock, a Bath-based foundation, to support the 'Rope Pump' irrigation project. This project aims to empower communities to design their own simple irrigation system, using locally available resources and one that even more vulnerable and less healthy people are able to use. Malawi Support also applied to DFID for a £50,000 grant from its Small Charities Challenge Fund, but this application was not successful.



Communications and awareness-raising

- a) Photovoice work with communities: Following Cyclone Idai, Malawi Support helped Eagles carry out a 'PhotoVoice' project to enable those directly affected by the flooding have a voice. PhotoVoice is a participatory approach, training marginalised groups to take photos that enable others to catch a glimpse of the world through their eyes and can be used for planning and advocacy. 16 young people took part from Patalawo, a village in Chikwawa district Southern Malawi badly hit by floods following the cyclone. After taking and selecting the photos to use, they planned actions to take themselves, such as planting trees along the river. They also recognised that the problems were far wider than just their village and identified key stakeholders that they would need to engage. Eagles supported them to hold an exhibition, attended by district and local government officials, traditional leaders, private sector, faith leaders (Muslim and Christian) and other NGOs. They also made plans of action in response.
- b) Filming project: Malawi Support organised a volunteer with expertise in media to visit Malawi in June 2019 and work with Eagles to make a film about their work. This was edited to create a sevenand three-minute version. The film was launched in Bath in December 2019, uploaded to the Eagles' website and used in numerous other supporter events. It helped to create more interest and understanding of Eagles' work and the transformation it brings.
- c) Supporters' events: Malawi Support held a number of events for supporters linked to a visit by two of Eagles international staff/ volunteers in July 2019. Trustees held an 'Experience Eagles' evening in Bath where supporters viewed the PhotoVoice exhibition, heard updates about the Rope Pump and took part in some of the participatory activities that Eagles uses in the community. This enabled people to understand the Eagles' approach better, experiencing how the activities galvanise people to identify the most vulnerable, to use the resources they have locally and to be agents of their own transformation. This event was then replicated for other newer supporters and interested people in Dulwich London. Trustees also organised an Eagles' stall at a community summer fair in Bath, again displaying the PhotoVoice exhibition and inviting people to respond with messages back to the young people in Malawi and with commitments about their own response to climate change.
- d) Newsletters and website: Malawi Support produced and distributed to supporters three 'Connecting Lives 'newsletters in 2019, as well as other email updates. We also led an update of the Eagles website.

Malawi Support governance

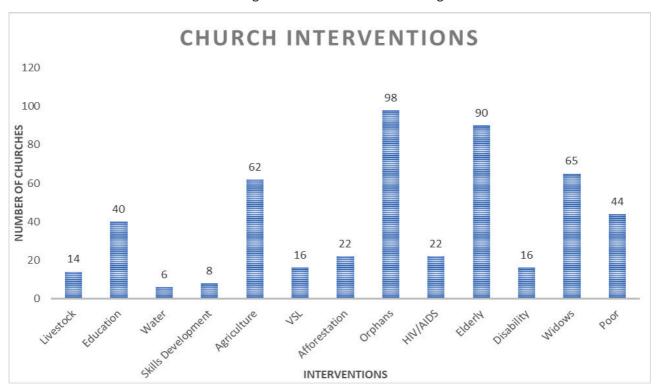
Trustees held three formal meetings in 2019 in May, July and December, in addition to regular email communications and update calls. The Treasurer resolved some issues with the PayPal account linked to the website and updated the Gift Aid form.

Malawi activities 2019

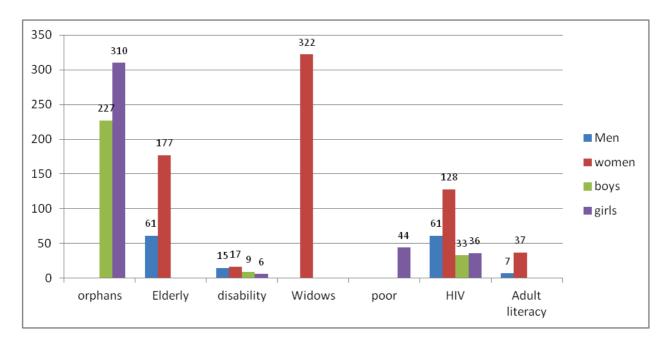
In 2019, Eagles continued to pursue its vision of helping communities become self-reliant and resilient, able to identify their problems, find lasting solutions, take action and attain improved living standards for their households and communities. To accomplish this, Eagles continued to work with local churches and communities, mobilising and empowering them to take responsibility for their own development and address various social economic challenges they are facing in the areas of food and nutrition security, economic empowerment, environmental management, public health, and support for vulnerable people in general.

By the end of 2019, 311 Living Waters Churches and 99 non-Living Waters Churches were mobilised to engage in social action, making a total of 410 churches across the country. Eagles continued to run its Bible School Module on 'Integral Mission: God's Heart for The Poor'. It trained 42 students, helping them understand the mandate of the local church to the whole person – physical, spiritual, mental and social – and to equip them with the tools for effective action.

The local churches and communities together worked in the following activities:



The graph below shows the specific vulnerable groups of people who benefitted from the different interventions implemented by local churches and their communities:



E. Impact in Malawi in 2019



Food security

1,863 people have benefited from improved agricultural production, irrigation, fertilizer-making and training in post-harvest management.



Education

484 orphans and vulnerable children have access to education because churches help with school fees, basic facilities to prevent girls dropping out and provide adult literacy classes.



Health

2 villages have built clinics and 6 now have clean water, benefitting 7,000 people. Churches support local hospital and under-five childcare centres. They care for 375 people living with HIV/AIDS.



Livelihoods

457 disadvantaged people have a better standard of living as a result of rearing livestock and taking part in savings and loans groups.



Inclusion

Churches are supporting 2,683 people with disabilities, 825 orphans, 235 elderly people, 399 widows and others in extreme poverty. They are fighting stigma against those with HIV/AIDS.



Environment

482 people have planted over 19,000 trees, benefiting hundreds of others. 57 people make energy-saving stoves. Over 50 church leaders have been trained in disaster-reduction.

G. Conclusion

Eagles' work enables communities to manage their own lives not only in the present but to develop the skills to solve problems that arise in the future. Its foundation is in training churches in how to work with their communities on shared priorities — and not merely provide services to them. Eagles therefore constantly envisions churches, inspiring leaders and congregations to understand their mandate for justice and how to be effective in bringing long-term change. This makes the work sustainable and cost-effective.

Ottice Copy REGISTERED CHARITY NUMBER: 1115747

REPORT OF THE TRUSTEES AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

FOR

MALAWI SUPPORT



Chartered Accountants & Financial Advisors

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2019

The trustees present their report with the financial statements of the charity for the year ended 31 December 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The aim of the charity is to develop the capacity and skills of socially and economically disadvantaged communities in Malawi, in such a way that they are better able to identify and help meet their needs and participate more fully in society and, in particular, to support the charitable work of Eagles Relief and Development Programme. The activities of the charity are raising funds from UK supporters to send to Eagles Relief and Development Programme in Malawi, to be used in development projects across Malawi.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. The Trustees are satisfied that appropriate controls are in place.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1115747

Principal address

Eden Cottage 32 Corston Lane Corston Bath BA2 9AE

Trustees

A Haines Mrs D Haines Mrs B Stark R James C James

Independent Examiner

PG Owen Limited Chartered Accountants 7 Northumberland Buildings Bath BA1 2JB

Approved by order of the board of trustees on 24.8. 2020 and signed on its behalf by:

J. I. Haines

Mrs D Haines - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MALAWI SUPPORT

Independent examiner's report to the trustees of Malawi Support

I report to the charity trustees on my examination of the accounts of Malawi Support (the Trust) for the year ended 31 December 2019.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Robin N Browning BA(Hons) FCCA FCA FAIA BFP

PG Owen Limited
Chartered Accountants

7 Northumberland Buildings

Bath BA1 2JB

Date: 27th July 2020



STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 Unrestricted fund	2018 Total funds
INCOME AND ENDOWMENTS FROM	Notes	£	£
Donations and legacies		75,972	57,002
Investment income	2	54	29
Total		76,026	57,031
EXPENDITURE ON Raising funds		240	379
Other		85,385	75,058
Total		85,625	75,437
NET INCOME/(EXPENDITURE)		(9,599)	(18,406)
RECONCILIATION OF FUNDS			
Total funds brought forward		26,757	45,163
TOTAL FUNDS CARRIED FORWARD		17,158	26,757

BALANCE SHEET 31 DECEMBER 2019

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D Haines - Trustee

	Notes	2019 Unrestricted fund £	2018 Total funds £
FIXED ASSETS Tangible assets	5	89	133
CURRENT ASSETS Debtors Cash at bank	6	5,963 11,636	7,405 19,719
		17,599	27,124
CREDITORS Amounts falling due within one year	7	(530)	(500)
NET CURRENT ASSETS		17,069	26,624
TOTAL ASSETS LESS CURRENT LIABILITIES		17,158	26,757
NET ASSETS		17,158	26,757
FUNDS Unrestricted funds	8	17,158	26,757
TOTAL FUNDS		17,158	26,757
The financial statements were approximately and were sign		and authorised	for issue on

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - 33% on reducing balance

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. INVESTMENT INCOME

	2019	2018
	£	£
Deposit account interest	54	29

5.

At 31 December 2018

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2019

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2019 nor for the year ended 31 December 2018.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2019 nor for the year ended 31 December 2018.

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

INCOME AND ENDOUGHERE EDOUG	Unrestricted fund £
INCOME AND ENDOWMENTS FROM Donations and legacies	57,002
Investment income	29
Total	57,031
EXPENDITURE ON Raising funds	379
Other	75,058
Total	75,437
NET INCOME/(EXPENDITURE)	(18,406)
RECONCILIATION OF FUNDS	
Total funds brought forward	45,163
TOTAL FUNDS CARRIED FORWARD	26,757
TANGIBLE FIXED ASSETS	
	Computer equipment £
COST At 1 January 2019 and 31 December 2019	447
DEPRECIATION At 1 January 2019 Charge for year	314 44
At 31 December 2019	358
NET BOOK VALUE At 31 December 2019	89

133

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2019

6.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YE	EAR	2019	2018
	Prepayments and accrued income		£ 5,963	£ 7,405
7.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE	YEAR	2019	2018
	Other creditors		£ 530	£ 500
8.	MOVEMENT IN FUNDS			
		At 1.1.19 £	Net movement in funds £	At 31.12.19 £
	Unrestricted funds General fund	26,757	(9,599)	17,158
	TOTAL FUNDS	26,757	(9,599)	17,158
	Net movement in funds, included in the above are as follows:			
		Incoming resources £	Resources expended £	Movement in funds £
	Unrestricted funds General fund	76,026	(85,625)	(9,599)
	TOTAL FUNDS	76,026	(85,625) =====	(9,599)
	Comparatives for movement in funds			
	Unwegtwieted founds	At 1.1.18	Net movement in funds £	At 31.12.18 £
	Unrestricted funds General fund	45,163	(18,406)	26,757
	TOTAL FUNDS	45,163	(18,406)	26,757

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2019

8. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	57,031	(75,437)	(18,406)
TOTAL FUNDS	57,031	(75,437)	(18,406)

A current year 12 months and prior year 12 months combined position is as follows:

		Net	A 4
	At 1.1.18 £	movement in funds £	At 31.12.19 £
Unrestricted funds General fund	45,163	(28,005)	17,158
TOTAL FUNDS	45,163	(28,005)	17,158

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	133,057	(161,062)	(28,005)
TOTAL FUNDS	133,057	(161,062)	(28,005)

9. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2019.