The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited Financial Statements

Year Ended 31 March 2020

Regulator for Social Housing registration number: H1167

Company registration number: 955757 (England & Wales)

Charity registration number: 262424

Financial Statements

Year Ended 31 March 2020

Contents

, *	Page
Registered Social Housing Provider Information	1
Board Report	2
Independent Auditor's Report	5
Statement of Comprehensive Income	8
Statement of Financial Position	9
Statement of Changes in Reserves	10
Statement of Cash Flows	11
Notes to the Financial Statements	12

Registered Social Housing Provider Information

Year Ended 31 March 2020

Members of the board at 31 March 2020

Mrs CJ Hopcraft (Chairman)

Mrs GE Johnson Mrs J Ridgway Ms KJ Sheldon

Secretary

Mrs GE Johnson

Registered office

Annett House Common Gardens Potten End Hertfordshire HP4 2RH

Auditor

Hillier Hopkins LLP Radius House 51 Clarendon Road

Watford Hertfordshire WD17 1HP

Solicitors

Austins Penny & Thorne

175 High Street Berkhamsted Hertfordshire HP4 3HG

Bankers

Barclays Bank PLC Lloyds Bank PLC

Regulator for Social Housing registration number

H1167

Company registration number

955757 (England & Wales)

Charity registration number

262424

Board Report

Year Ended 31 March 2020

The board of The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited present their report and the audited financial statements of the Society for the year ended 31 March 2020.

Members of the board

The members of the board who have served during the year were as follows:

Mrs CJ Hopcraft (Chairman)
Mrs GE Johnson
Mrs J Ridgway
Ms KJ Sheldon
Mrs JA Smith (resigned 15 October 2019)
Mrs J Townsend (appointed 8 August 2019; resigned 18 October 2019)
Ms C. Connor (appointed 4 September 2019; resigned 25 October 2019)

Review of activities

The principal activity of the Society is to provide supported sheltered housing accommodation for lonely and elderly people in accordance with the aims and principles of the Abbeyfield Society. Each year the Directors review the Society's objectives and activities to ensure that they continue to reflect its aims; in carrying out this review the Directors, who are also charitable trustees, have considered the Charity Commission's guidance on public benefit. The Society aims to offer equal and fair access to all eligible older people and the Society aims to be affordable to all. Financial assessments do not play a part in the selection process but the Society will discuss with applicants the charges and how they plan to meet them; where appropriate the Society will facilitate access to advice about claiming benefits and provide any information in support of a resident's claim.

The Directors are extremely grateful to all employed staff and volunteer House Committees for their efforts and hard work in looking after the day to day running of the individual houses and ensuring the wellbeing of the residents. This has never been more important since the onset of the coronavirus epidemic in early 2020, when the Society's houses were closed to visitors. The Directors wish to record their appreciation of the commitment of the staff who have worked so hard to keep the residents safe.

Results for the year and reserves policy

The Society reports a surplus of £35,997 for the year under review (2019: £6,532). The Society experienced a higher level of vacancies than in the previous year (10% compared with 7% in 2019) but was able to benefit from reduced expenditure on repairs as vital work to ensure that its houses were adequately protected from the threats of fire and legionella had been completed in the prior year.

The Society as ever continued to invest in improvements to its properties, further enhancing the conservatory at St Mary's House, including the installation of new furniture, improving access to and from the garden doors of the apartments of Annett House and installing completely new security doors at Sibley's Orchard. The Directors are very grateful for the donations from residents past and present that funded the latter expenditure. All houses benefited from a programme of internal refurbishment as and when rooms became vacant.

The Society's reserves stand at £1,165,256 of which £878,640 has been invested in property and equipment and £286,616 represents free reserves, held for the most part in cash. In the first instance, this would be required to cover at least six months' cash operating costs in the event of an emergency and is therefore considered adequate. It is the policy of the Directors to utilise any further surpluses which arise to maintain and improve the physical condition of the Society's houses.

Board Report (continued)

Year Ended 31 March 2020

Future developments

The Society has inevitably had to enter the current financial year without being able to fill vacancies. The Directors will not take any action which could threaten the safety of the residents and will continue to follow the guidance and advice issued by the government and by health and regulatory bodies as far as lifting restrictions on access to the houses is concerned. The Directors are confident that reserves are adequate to protect the Society's financial position in the present circumstances.

The Society will continue to invest in refurbishing and modernising the accommodation of the three supported sheltered houses which it owns and the Directors will continue to use all generated operating surpluses to improve the quality of the houses as well as maintain an appropriate level of cash reserves to fund the operations of the Society.

The Board, which is wholly comprised of volunteers, will continue to seek new members who can contribute to the work of the Society. The roles of paid staff will be developed to the extent permitted by available funding to ensure that the houses are run professionally and are not adversely affected by the absence of volunteers.

Governance

The Society is bound by the Governance and Financial Viability Standard issued by the Regulator of Social Housing and by the Charity Commission's Code of Governance. The Directors are of the view that compliance with these codes is best achieved by continuous adherence to the Core Standard set by the national Abbeyfield Society with which the Society has in the past achieved full compliance. The Core Standard will shortly be replaced by the Quality Standard with which the Society will comply.

The Directors keep under regular review the risks to which the Society may be exposed, and the means of mitigating such risks, and they acknowledge their ultimate responsibility for ensuring that the Society has in place a system of controls that is appropriate to the business environment in which the Society operates.

The Directors find that after making enquiries they have a reasonable expectation that the Society has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the accounts.

Directors' responsibilities

The Board is responsible for preparing the annual report and the financial statements in accordance with applicable law and regulation.

Company law and social housing legislation requires the Board to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under Company law the Board must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Society and of the surplus or deficit of the Society for that period.

In preparing these financial statements, the Board members are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice "Accounting by Registered Social Housing Providers 2018" and FRS102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Society will continue in business.

Board Report (continued)

Year Ended 31 March 2020

Directors' responsibilities (continued)

Board members are responsible for keeping adequate accounting records that are sufficient to show and explain the Society's transactions and disclose with reasonable accuracy at any time the financial position of the Society and enable them to ensure that the financial statements comply with the Companies Act 2006, the Housing and Regeneration Act 2008 and the Accounting Direction for Registered Providers of Social Housing 2019. They are also responsible for safeguarding the assets of the Society and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Board members are responsible for ensuring that the Report of the Board is prepared in accordance with the Statement of Recommended Practice "Accounting by Registered Social Housing Providers 2018" and FRS 102. The Board is responsible for ensuring that the assets of the Society are properly applied under charity law.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these Financial Statements as set out above each confirm, so far as we are aware, that:

- · there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the Board

Mrs GE Johnson Secretary

18 August 2020

Report of the Independent Auditors to the Members of The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited

For the Year Ended 31 March 2020

Opinion

We have audited the financial statements of The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited (the 'association') for the year ended 31 March 2020 which comprise the Statement of Comprehensive income, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the association's affairs as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing in England 2015.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the board's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the board has not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the association's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Report of the Independent Auditors to the Members of The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited (continued)

For the Year Ended 31 March 2020

Other information

The board is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- the association has not kept proper books of account, and not maintained a satisfactory system of control over its transactions, in accordance with the requirements of the legislation; or
- the revenue account, any other accounts to which our report relates, and the balance sheet are not in agreement with the association's books of account; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the board

As explained more fully in the board's responsibilities statement set out on page 8, the board is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the board determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board either intends to liquidate the association or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report of the Independent Auditors to the Members of The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited (continued)

For the Year Ended 31 March 2020

Use of the Report

This report is made solely to the association's members, as a body, in accordance with section 87 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the association and the association's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alex Bottom ACA (Senior Statutory Auditor)

Willin Hopkin ha

For and on behalf of Hillier Hopkins LLP

Chartered Accountants Statutory Auditor

Radius House 51 Clarendon Road Watford Hertfordshire WD17 1HP

Date 3th September 2020.

The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited Statement of Comprehensive Income (Including Income and Expenditure Account) Year Ended 31 March 2020

	Note	Year ended 31 March 2020 £	Year ended 31 March 2019 £
Turnover	2	577,678	579,071
Operating costs	2,3	(544,233)	(575,467)
Operating surplus		33,445	3,604
Interest receivable and similar income	5	2,552	2,928
Surplus for the year before and after tax		35,997	6,532
Total comprehensive income for the year		35,997	6,532

All of the above amounts relate to continuing operations.

There were no recognised gains or losses other than the surplus for the year stated above.

The notes on pages 12 to 20 form part of these financial statements

Statement of Financial Position

Year Ended 31 March 2020

	Note .	2020 £	2019 £
Fixed assets Tangible fixed assets	12,13	1,042,044	1,067,553
		1,042,044	1,067,553
Current assets Stocks Debtors Cash at bank and in hand	15	500 13,388 291,134	500 9,450 262,728
		305,022	272,678
Creditors: amounts falling due within one year	16	(22,822)	(47,568)
Net current assets		282,200	225,110
Total assets less current liabilities		1,324,244	1,292,663
Creditors: amounts failing due after more than one year	17	(158,988)	(163,404)
Total net assets		1,165,256	1,129,259
Reserves Income and expenditure reserve	19	1,165,256	1,129,259

The financial statements were approved and authorised for issue by the Board on 18 August 2020.

Signed on behalf of the Board

C. J. Hoperaft

Mrs CJ Hopcraft

Chairman

Mrs GE Johnson

Treasurer

The notes on pages 12 to 20 form part of these accounts.

Statement of Changes in Reserves

Year Ended 31 March 2020

Income and Expenditure Reserve

		T.
At 1 April 2019	18	1,129,259
Surplus for the year		35,997
At 31 March 2020		1,165,256

Statement of Cash Flows

Year Ended 31 March 2020

	Note	Year ended 31 March 2020 £	Year ended 31 March 2019 £
Cash flow from operating activities Surplus for the year	2	33,445	3,604
Adjustments for:	4	33,440	3,004
Depreciation of fixed assets: housing properties	12	34,456	41,282
Depreciation of fixed assets: fixtures, fittings and equipment	13	15,677	16,591
Loss on disposal of fixed assets		5,932	6,328
Amortisation of capital grant	18	(4,416)	(4,416)
Increase in debtors		(2,883)	(1,193)
Decrease in creditors		(1,892)	(209)
Net cash inflow from operating activities	,	80,319	61,987
Cash flow from investing activities	•		
Payments to acquire tangible fixed assets		(53,410)	(145, 106)
Interest received		1,497	2,438
Net cash outflow from investing activities	•	(51,913)	(142,668)
Net increase / (decrease) in cash and cash equivalents	•	28,406	(80,681)
Cash and cash equivalents at 31 March 2019	•	262,728	343,409
Cash and cash equivalents at 31 March 2020		291,134	262,728
Cash and cash equivalents consists of:			
Cash at bank and in hand	187 197 197 197 197 197 197 197 197 197 19	291,134	262,728
Cash and cash equivalents at 31 March 2020		291,134	262,728

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

1 Summary of significant accounting policies

(a) General information and basis of preparation

The Abbeyfield (Berkhamsted and Hemel Hempstead) Society Limited is a company limited by guarantee not having a share capital, a registered charity and a private registered provider of social housing in the United Kingdom. The address of the registered office is given in the information on page 1 of these financial statements. The nature of the Society's operations and principal activities are the provision of supported sheltered accommodation for the elderly.

The Society constitutes a public benefit entity as defined by FRS 102.

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Statement of Recommended Practice (SORP) for Social Housing Providers 2018, and with the Accounting Direction for private registered providers of social housing in England 2019. The financial statements are also prepared under the requirements of the Housing and Regeneration Act 2008 and the Companies Act 2006. The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling, which is the functional currency of the Society.

The adoption for the first time of the SORP and the Accounting Direction referred to in the preceding paragraph has not required the restatement of the previously reported financial position or financial performance of the Society.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated. The Society adopted FRS 102 in the current year and an explanation of how transition to FRS 102 has affected the reported financial position and performance is given in note 21.

(b) Going concern

As at the year end, the company had net current assets of £282,200 and generated a surplus of £35,997 before other comprehensive gains/losses. Since the year end, the company, like most of the world's businesses, has faced significant challenges in operating normally with the onset of the Covid-19 crisis. Any vacant accommodation was until recently unable to be filled due to restrictions on access to keep the current residents and staff safe. This has inevitably led to a temporary decline in the turnover available to the company. The members of the board have taken steps to manage the cash flow during this period and continue to monitor budgets for the next 12 months accordingly. Having due regard to these matters and after making appropriate enquiries, the board members have reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Therefore, the board members continue to adopt the going concern basis in preparing these Financial Statements.

(c) Tangible fixed assets

Tangible fixed assets (including social housing properties) are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended such as the cost of acquiring land and buildings, developments costs, interest charges on loans during the development period and expenditure on improvements. Expenditure on improvements will only be capitalised when it results in incremental future benefits such as increasing rental income, reducing maintenance costs or results in a significant extension of the useful economic life of the property.

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

(c) Tangible fixed assets (continued)

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Housing properties

Over 50 years

Improvements and refurbishments to housing

properties

Over 20 years

Fixture, fittings and equipment

Over 10 years

Housing properties under construction are not depreciated until they are in use.

Major components of housing properties, such as lifts, heating and warden alarm systems, have been accounted for and depreciated separately from the connected housing property, over their expected useful economic lives and are included in fixtures, fittings and equipment.

Improvements and refurbishments to housing properties were previously depreciated over 15 years. The Directors are of the view that the new policy better reflects the expected useful life of the assets in question.

The useful economic lives of all tangible fixed assets are reviewed annually.

(d) Stock

Stock is represented by provisions in store, the replacement cost of which is not significantly different from the historical cost at which it is stated in the financial statements.

(e) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income in other administrative expenses.

(f) impairment

The Society's housing properties are assessed for indicators of impairment at each balance sheet date. If such indication exists, the recoverable amount is estimated and compared to the carrying amount. Where the carrying amount exceeds the recoverable amount, an impairment loss is recognised in expenditure through the statement of comprehensive income.

(g) Tax

The Society has charitable status and is not in general subject to Corporation Tax.

The Society is not registered for VAT.

(h) Turnover and other income

Turnover is measured at the fair value of the consideration received or receivable net of trade discounts. It represents rental and service charges income receivable in the year, net of rent and service charge losses from voids, and revenue grants from the Homes and Communities Agency.

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

(h) Turnover and other income (continued)

Interest receivable

Interest income is recognised using the effective interest method.

(i) Employee benefits

Pension costs

The Society operates a defined contribution pension plan for the benefit of its employees. Contributions are expensed as they become payable.

Holiday pay accrual

A liability is recognised for the salary cost of any unused holiday pay entitlement which has accrued at the balance sheet date and has been carried forward to future periods.

(j) Restricted and endowment reserves

Restricted and endowment reserves are those reserves which are only expendable in accordance with the wishes of the funder or regulatory body. Restricted reserves include funds raised in response to a specific appeal. Endowment funds represent those assets which must be held permanently, principally insert detail. Revenue and expenditure cannot be directly set against restricted and endowment reserves but is taken through the statement of comprehensive income and then a transfer to restricted and endowment reserves is made as appropriate.

(k) Judgements and key sources of estimation uncertainty

In preparing these financial statements the key judgement that has been made is in respect of whether there are indicators of impairment of the Society's housing properties.

The key source of estimation uncertainty lies in the assessment of the useful lives of the Society's housing properties and other tangible fixed assets, which determines the charge for depreciation made in the Comprehensive Income and Expenditure Statement.

In common with other similar entities the Society is at present unable to fill vacancies due to the restrictions on access caused by the coronavirus pandemic. The Directors are confident that the Society's financial position is adequately protected by its reserves.

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

2 Turnover, operating costs and operating surplus

Year ended 31 March 2020	Turnover £	Operating Costs £	Operating surplus
Social housing lettings (note 3) Legacies and donations	571,283 6,395	(544,233) -	27,050 6,395
Total	577,678	(544,233)	33,445
Year ended 31 March 2019	Turnover	Operating Costs	Operating surplus
Social housing lettings (note 3) Legacies and donations	£ 576,695 2,376	£ (575,467)	£ 1,228 2,376
Total	579,071	(575,467)	3,604

3 Particulars of turnover and operating costs from social housing

	9	Year ended 31 March 2020	Year ended 31 March 2019
		£	£
Turnover Rent receivable net of void losses Capital grants released to income		566,867 4,416	572,279 4,416
Turnover from social housing lettings	•	571,283	576,695
Operating costs			
Management and administration		69,419	71,859
Service costs		369,159	359,853
Routine repairs and maintenance		34,157	64,179
Major repairs expenditure		21,365	21,703
Depreciation of housing properties Other costs		34,456 15,677	41,282 16,591
Operating costs on social housing lettings	3	544,233	575,467
Operating surplus on social housing lettings		27,050	1,228
Void losses		64,391	41,123

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

Accommodation owned and in management

	we.	Number of units at 31 March 2020	Number of units at 31 March 2019
	Completed units: Supported housing for the elderly	34	34
5	Interest and other finance income and charges		

5

rij	Year ended 31 March 2020 £	Year ended 31 March 2019 £
Bank interest receivable	2,552	2,928

6 Surplus on ordinary activities

Surplus on ordinary activities is stated after charging:

(*)	Year ended 31 March 2020 £	Year ended 31 March 2019 £
Auditors' remuneration	6,840	6,600
Depreciation of housing properties	34,456	41,282
Depreciation of other tangible fixed assets	15,677	16,591
	100000000000000000000000000000000000000	

7 Staff costs

The average monthly number of employees, calculated on a full time equivalent basis, during the year was 9.5 (2019:9.5). The aggregate remuneration of such employees was as follows:

	Year ended 31 March 2020 2019 £ £
Wages and salaries Social security Pension fund contributions	262,684 255,920 12,045 12,806 4,307 4,116
	279,036 272,842

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

7 Staff costs (continued)

No employees received more than £60,000 as their employee package.

8 Related party disclosures

During the year, four trustees, who are also directors, received reimbursement of £8,049 in respect of goods, services and consumables purchased on behalf of the company (2019: four trustees received reimbursement of £5,641).

Three further related parties made supplies to the Society totalling £15,828 (2019: £18,266), £4,397 (2019: £1,750) and £660 (2019: £98) respectively.

9 Pensions and other post-retirement benefits

The Society operates a defined contribution pension plan for its employees. The amount recognised as an expense in the year is disclosed at note 7 above.

10 Tax

The Society has charitable status and is not in general subject to Corporation Tax.

11 Value for Money metrics

The Regulator of Social Housing requires registered providers to articulate and deliver a comprehensive and strategic approach to achieving value for money in meeting their organisation's objectives. As part of that process, providers are required to publish evidence which enables stakeholders to understand their performance. This evidence includes certain metrics set out below. Other metrics required by the Regulator are not applicable to the Society which has not developed housing for some time and is debt free.

	Year ended 31 March 2020 £	Year ended 31 March 2019 £
Reinvestment in housing stock by reference to cost of stock	1.8%	7.9%
Social housing cost per unit	14,532	15,619
Operating margin by reference to turnover		
- Social housing only	4.7%	0.2%
- All activities	5.8%	0.6%

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

12 Tangible fixed assets: housing properties

	£
Cost:	
At 1 April 2019	1,807,485
Additions	11,962
Disposals	(6,408)
Reclassified to fixtures, fittings and equipment	(5,224)
At 31 March 2020	1,807,815
Depreciation:	
At 1 April 2019	841,937
Charge for the year	34,456
Arising on disposals	(5,085)
Reclassified to fixtures, fittings and equipment	(1,219)
At 31 March 2020	870,089
Net book value:	
At 31 March 2020	937,726
At 1 April 2019	965,548
All housing properties are held freehold.	
13 Tangible fixed assets: fixtures, fittings and equipment	
	£
Cost:	
At 1 April 2019	193,779
Additions	18,594
Disposals	(11,078)
Reclassified from land and buildings	5,224
At 31 March 2020	206,519
Depreciation:	
At 1 April 2019	91,774
Charge for the year	15,677
Arising on disposals	(6,469)
Reclassified from land and buildings	1,219
At 31 March 2020	102,201
Net book value:	
At 31 March 2020	104,318
At 1 April 2019	102,005

14 Capital commitments

No capital expenditure had been authorised by the board or contracted for at 31 March 2020 (2019: £nil).

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

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7 6	110		
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			2020	2019
			£	£
	Dest and constant shares among		4 202	
	Rent and service charge arrears		1,392	7 204
	Prepayments and accrued income		7,052	7,391
	Other debtors		4,944	2,059
			13,388	9,450

16	Creditors: amounts falling due with	in one year		
			2020	2019
		· ·	£	£
	Trade creditors		11,632	36,502
	Rents paid in advance		*	1,541
	Tax and social security		4,157	4,144
	Deferred capital grants (note 18)		4,416	4,416
	Other creditors		2,617	965
		1	22,822	47,568
17	Creditors: amounts falling due afte	r more than one year		
		78.	2020	2019
			£	£
	Deferred capital grants (note 18)		158,988	163,404
			158,988	163,404
18	Deferred capital grants	•		***************************************
			2020	2019
			£	£
	At 1 April 2019	(w)	167,820	172,236
	Released to income during the year	251 201	(4,416)	(4,416)
	At 31 March 2020		163,404	167,820

Notes to the Financial Statements (continued)

Year Ended 31 March 2020

18 Deferred capital grants (continued)

	2020 £	2019 £
Included in amounts falling due within one year Included in amounts falling due after more than one year	4,416 158,988	4,416 163,404
At 31 March 2020	163,404	167,820

Deferred capital grants represent the unamortised portions of historic capital grants (Social Housing Grants) given for the acquisition of land and development of buildings completed in prior years. In accordance with FRS 102 these are now disclosed within creditors.

19 Reserves

Income and expenditure reserve

The income and expenditure reserve represents cumulative surplus and deficits net of other adjustments.

	2020 £	2019 £
At 1 April 2019 Surplus for the year	1,129,259 35,997	1,122,727 6,532
At 31 March 2020	1,165,256	1,129,259

20 Company limited by guarantee

The Society is a company limited by guarantee, not having a share capital.

There are eight members (2019: nine), each of whom has agreed to contribute to the assets of the company such a sum as may be required on winding up but not exceeding £1 per member.