

**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 262966**

**REPORT OF THE TRUSTEES AND**  
**AUDITED CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**

**FOR**

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
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**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

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**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**ANNUAL REPORT FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2019**

The trustees present their annual report and the audited financial statements for the year ended 31<sup>st</sup> December 2019.

**Reference and administrative details**

Charity number	262966
Company number	00989511
Principal address	Concorde House
& registered office	24 Warwick New Road
	Leamington Spa
	CV32 5JG

**Directors and trustees**

The directors of the company who served during the year ended 31<sup>st</sup> December 2019 are listed as follows:

Richard Bartle (3/4)  
National Member

**\*\*Neil Blenkhorn (1/1) (appointed 17/12/19)**  
National Member

James Cooper (1/1) (Resigned 28/02/19)  
National Member

**\*\*Michael Cursiter (4/4)**  
Member for Scotland, Executive Member, Chairman

Delana Davies (2/2) (resigned 09/09/19)  
Member for S Wales and Mid West

Will Forrester (1/1) (appointed 19/09/19)  
National Member

Guy Green (2/3) (resigned 19/09/19)  
National Member

David Hamill (4/4)  
Member for Northern Ireland

Martin Irvine (2/3) (resigned 19/09/19)  
Member for Scotland

Dyfan James (1/1) (appointed 17/12/19)  
Member for S Wales and Mid West

Peter Kirton (2/2) (resigned 19/08/19)  
Member for NW Mids and N Wales

Will Lawson (1/1) (appointed 19/09/19)  
Member for Scotland

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**Directors and trustees continued**

Brian Lear (4/4)  
Member for East Midlands, Executive Member, Vice Chairman

Dr Cahir McAuley (1/1) (appointed 19/09/19)  
National Member

Harry Parker (4/4)  
Member for South West, Executive Member

John Phillips (2/2) (resigned 22/08/19)  
National Member

**\*\*Mary Goodridge-Reynolds (4/4)**  
Member for South East

Karl Suddes (4/4)  
Member for North East, Executive Member and Honorary Treasurer from 25/02/20

Gary Swindlehurst (3/4) (resigned 18/02/20)  
Member for North West, Executive Member and Honorary Treasurer to 18/02/20  
**\*\*Member for North West – position vacant from 18/02/20**

Glyn Vaughan (1/1) (appointed 19/09/19)  
Member for NW Midlands & N Wales

**\*\*Jonathan Watson (4/4)**  
National Member, Executive Member

**\*\* Retires at AGM and is eligible for re-election**  
Attendance record of members at Council Meetings in the year is recorded in brackets

**Staff and organisational structure**

As at 31<sup>st</sup> December 2019 the Society employed the full-time equivalent of 3.5 staff:  
Alison Glasgow, Technical Manager  
Nicola Moreton, Herdbook Administrator  
Jen Tyson, Herdbook Administrator  
Ellie Layton, Herdbook Administrator

Interim Breed Secretary, Richard Saunders, and Accounts Officer, Stephanie Tompkins, were also in place at 31<sup>st</sup> December 2019.

On 1<sup>st</sup> July 2020 Will Ketley was appointed Breed Secretary of the Society.

The (Interim) Breed Secretary is responsible to the Council of Management of the British Limousin Cattle Society Limited and his role is to work closely with the Council and implement and manage the Society's policies and promote the Limousin breed.



**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
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**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
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**Reference and administrative details (cont.)**

**Auditors**

Murphy Salisbury Ltd  
15 Warwick Road  
Stratford upon Avon  
Warwickshire  
CV37 6YW

**Solicitors**

Wright Hassall LLP  
Olympus Avenue  
Leamington Spa  
Warwickshire  
CV34 6BF

**Bankers**

HSBC  
126 Parade  
Leamington Spa  
CV32 4AJ

**Investment advisors**

Investec Wealth & Management  
Quatermile One  
15 Lauriston Place  
Edinburgh  
EH3 9EN

**Structure, Governance and Management**

**Governing document**

The company is limited by guarantee and a registered charity governed by its Memorandum and Articles of Association dated 18<sup>th</sup> February 1993 and amended by special resolution in 1996, 2005 & 2006.

**Appointment of trustees**

The business of the Society is managed by the board of trustees (Council of Management) which comprises 15 members. The appointment of trustees is consistent with the provisions of the amended Memorandum & Articles of Association of 2006 and the Council rules. All trustees are prepared to take a full and active part in the operation of the charity and have responsibilities first and foremost to the charity, secondly the staff and thirdly, the membership. This being a legal obligation.

Extracts taken from the Memorandum & Articles of Association paragraphs 50-51

50. Members elected to the Council shall serve a three year term of office commencing on the date of the General Meeting of the Society at which the announcement of their election to membership of the Council is made. In the event that the office of any member of the Council is vacated under Article 49 (or otherwise) before completion of his three year term of office, a Bye-Election shall be held and the new member of the Council so elected shall complete the unexpired period of the three year term of the member of Council who has vacated his office and shall then retire. A retiring member shall be eligible for re-election.

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**Appointment of trustees continued**

51. No person other than a retiring member of the Council shall, unless recommended by the Council for election, be eligible for election to membership of the Council unless that member has in writing, been duly proposed and seconded by full members of the Society and has undertaken willingness to serve if elected. Nominations must be received not later than 42 days prior to the General Meeting and ballot papers (if there are more candidates than vacancies) will be posted to all members entitled to vote and must be received by the scrutineer appointed by the Council for the purposes of such election not less than 7 days prior to the General Meeting at which the result will be announced.

**Trustee induction and training**

Prior to attending their first Council Meeting, new trustees are provided with the following documents:

- Memorandum and Articles of Association of the British Limousin Cattle Society
- British Limousin Cattle Society Ltd Council of Management Rules, Conventions and Standing Orders
- British Limousin Cattle Society Byelaws
- Roles and Responsibilities of British Limousin Cattle Society Office Bearers and Meeting Procedures
- CC3 Charity Commission for England and Wales Responsibilities of Charity Trustees
- Minutes of previous Council of Management meeting
- Expenses claim form
- Conflict of Interest Policy & Declaration of Interests

**Organisation**

The Board of Trustees administers the charity and meets quarterly. The Executive Committee has authority to make urgent decisions in the absence of an imminent Council Meeting, within Council policy. The Executive Committee comprises 5 members:

- Michael Cursiter, Chairman
- Brian Lear, Vice Chairman
- Harry Parker, Executive Member (appointed 19/09/19)
- Jonathan Watson, Executive Member (appointed 19/09/19)
- Karl Suddes, Honorary Treasurer (appointed 25/02/20)
- Gary Swindlehurst, Honorary Treasurer (resigned 18/02/20)
- James Cooper, Executive Member (resigned 28/02/19)
- Peter Kirton, Executive Member (resigned 19/08/19)
- Iain Kerr, Company Secretary & Chief Executive (non-voting member) (garden leave from 19/08/19)

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**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**Organisation continued**

**Limousin Solutions Limited**

A trading company owned 100% by the charity. During the year after consolidated adjustments turnover was Nil (Nil, 2018) and an overall loss of £560 (£771, 2018).

**Semenstore Limited**

A trading company owned 100% by Limousin Solutions Limited. The company earns commission on the sale of bovine semen. During the year after consolidated adjustments the turnover of the company £64,489, (£64,806, 2018) and an overall pre tax profit of £36,761, (£43,325, 2018).

**Taurus Agridirect Limited**

A trading company owned 100 % by Limousin Solutions Limited. During the year after consolidation adjustments the turnover of the company was Nil, (Nil, 2018) and an overall loss of £757, (£711, 2018)

**Disciplinary committee**

The terms of reference of the Disciplinary Committee are to receive complaints or allegations regarding the conduct of members, to investigate such complaints or allegations, to make findings of fact in relation thereto and to report such findings of fact to Council and if thought fit, to make recommendations to the Council on what penalties should be imposed on the member or members concerned.

The Disciplinary Committee comprises 7 (2018 – 5) members appointed annually by Council:

- Paul Byas
- Ian Callion
- Craig Ridley
- Peter Henshall (appointed 17/12/19)
- Michael Fieldson (appointed 17/12/19)
- Chris Pennie (appointed 17/12/19)
- John Penny (appointed 17/12/19)
- Brian McAuley (appointment ceased 17/12/19)
- Glyn Vaughan (appointment ceased 17/12/19)

**Related parties**

The Society co-operates with the following parties in pursuit of its charitable objectives:

- National Beef Association
- EBLEX/Signet
- SRUC
- Wiltshire College
- European Limousin Federation
- International Limousin Council
- World Limousin Executive
- CHcS Animal Health Group

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**Objectives and Activities**

**Principal objects**

The objects for which the Society is established are:

The promotion of agriculture for the public benefit by encouraging, promoting and improving the breeding of Limousin cattle in the United Kingdom of Great Britain and Northern Ireland, or elsewhere, and with a view thereto and if in so far as may be thought fit, to purchase, import, breed, hire or otherwise acquire and hold, recall, let out on hire or otherwise deal in Limousin cattle whether of British or foreign origin.

**Aims**

The main aspects of the Society's work are:

- the maintenance of an accurate herdbook and the provision of herdbook services to members
- the management of technical and breed improvement programmes
- the funding of educational programmes through agricultural colleges
- national genetic evaluation of the breed and the provision of performance recording to all members
- the promotion of Limousin cattle, beef, semen and embryos to all potential markets

**Objectives for the year**

The main objectives for the year 2019 were:

- the provision of quality cattle that surpass the level of expectation and profitability anticipated by the commercial customer base
- to pursue the Society's breed improvement objectives
- to develop the Society's portfolio of technical and marketing projects
- the further development of Taurus, the Society's on-line herdbook
- the promotion of BLCS products and services at industry events within the UK
- representation of members' interests at all relevant industry forums

**Limousin Solutions Limited**

**Objectives:**

To assist with the trade of the subsidiary companies and review potential opportunities in the future.

**Semenstore Limited**

**Objectives:**

To provide a service of the provision of semen straws and earn commission thereon.

**Taurus Agridirect Limited**

**Objectives:**

Dormant company

**Strategies**

The Council of Management formulates an agreed plan of activity each year with a defined structure and budget. The necessary finance and resource is allocated to ensure that planned activities are fulfilled. Activities and budgets are reviewed on an ongoing basis. The Society adopts a collaborative and partnership approach with all areas of industry as required to meet and to further its objectives.

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**Achievements and performance**

- Pedigree registrations reached 16,894 with membership at 2,491 members
- 449,819 Limousin-sired passports were issued in 2019 equating to a UK market share of 24%

**Limousin Solutions Limited**

Continue to look for future opportunities

**Semenstore Limited**

Continue to build and strengthen the trading activities.

**Plans for the future**

- To represent members interests at the relevant industry forums
- To promote the breed and the services the society offers at various industry events throughout the UK
- To increase member participation in our performance recording service
- To continue to develop and promote Taurus, our online herdbook database
- To continue to develop and administer the breed standard
- To create and develop the Limousin brand further
- To explore marketing opportunities for our members products, that include benefits to both the commercial and pedigree member
- Planning to promote and celebrate our 50<sup>th</sup> Anniversary Year in 2021 with a series of events for our members
- Increasing membership of the Society
- Increasing Pedigree registrations within the herdbook
- To investigate and develop other income streams to ensure future financial stability and profitability

**Financial review**

The accounts have been prepared in accordance with the Charities SORP (FRS102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015), Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

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**Risk management**

**Review process**

The Council of Management actively reviews the major risks which the charity faces on a regular basis and believes that maintaining reserves at current levels, combined with an annual review of the controls over key financial systems, will provide sufficient resources in the event of adverse conditions. The Council of Management has also examined other operational and business risks faced by the charity and confirms that it has established systems to mitigate the significant risks.

**Risks**

Whilst it is unlikely that the Society's income would cease completely over this two year period, it would be prudent to guard against crises which could lead to a serious dilution of income and an increase in the Society's expenditure in order to assist its members through any period of uncertainty.

**Reserves policy and performance**

It is the Council of Management's opinion that a level of reserves is required to allow the Society to continue for a two-year period, taking account of the uncertainties in the agricultural community, not only of a commercial nature but also of the impact of disease etc.

The Groups unrestricted outgoings in 2019 were £1,130,330 with the Society's unrestricted reserves at 31st December 2019 being £2,933,308. Thus, current reserves should be adequate to support the continuation of the charity's aims and services over a two-year period.

**Subsidiary**

The subsidiary shall pay to the holders of the 'A' shares known as registered charity 262966, called at the date of the incorporation of the company 'British Limousin Cattle Society Limited' whether by gift aid, covenanted donations to the charity within the meaning of the Income and Corporation Taxes Act 1988 or otherwise, such sum as, after due provision for the financial requirements of any business which are for the time being carried on by the company, as shall be defined by the directors in General Meeting.

This policy will be reviewed annually by the company, currently the company is building on its two areas of business being undertaken by its wholly owned subsidiaries and aims to strengthen the overall financial position.

**Investment policy and performance**

**Investment policy**

Under the memorandum and articles of association, the charity has the power to invest moneys of the Society not immediately required for the purposes in or upon such investments or securities as may be thought fit.

**Investment objective**

The British Limousin Cattle Society intends that the real value of the Society assets be maintained and enhanced within acceptable parameters over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash.

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**Investment brief**

In order to meet this objective the Council of Management has appointed Investec Wealth & Management (Investec) as the Society's agent to manage a diversified portfolio of suitable investments on an advisory basis. It has selected a balanced investment objective with medium risk.

**Investment review**

During 2018 the Council of Management initiated a tender process for the Society's investment portfolio and Investec were appointed as portfolio managers in place of Barclays Wealth. The transfer took place in October 2019. The proportions invested in equities, fixed income stocks and cash shall be reviewed with Investec in order to provide guidance on the ongoing suitability of that element of the investment policy. The Council of Management shall also keep under review the arrangements under which Investec acts as the Society's agent.

**Public benefit**

The Trustees confirm that they have complied with their duty in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees ensure that this purpose is carried out for the public benefit by maintaining a high standard of Limousin Breed thus delivering a high-quality beef product for human consumption.

**Trustees' responsibilities**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the charity for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
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**Statement as to disclosure of information to auditors**

In accordance with company law, as the company's directors, we certify that:

- So far as we are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware.
- Each trustee of the charitable company has taken all the steps that we ought to have taken in order to make the auditors aware of any relevant audit information and to establish that the charity's auditors are aware of that information

**Auditors**

The auditors, Murphy Salisbury Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**Small company exemptions**

This report has been prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small entities.

By order of the board,



Michael Cursiter  
Chairman, British Limousin Cattle Society  
Dated: 12<sup>th</sup> August 2020



**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**REPORT OF THE CHAIRMAN**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**Chairman's Report 2019**

Welcome to my report for 2019 which again has been a difficult year for BLCS.

A lot of difficult decisions have had to be made and when you do that not everyone will agree with what you are doing, but I know in my heart of hearts the decisions were correct for the future wellbeing of the society.

I knew when I was elected as Chairman, I had been given the responsibility of overseeing a mini revolution of how the Limousin society was run. I knew there were problems, they just turned out to be bigger and more numerous than I thought.

However, despite skeletons still appearing out of the cupboard, I was blessed with a council that had the will and the courage to address the issues and sweep nothing under the carpet. It annoys me that these same people get blamed for the resultant bad publicity when all they were doing was tidying up other people's mess.

Moving on to the positives I am confident we have turned the corner financially by getting control of our running costs. We were running too rich for a declining market, although it has amazed me how many new members have joined the society during the lockdown period and beyond. I tend to concentrate on operating profit where we have a policy of breaking even and without stealing Karl's thunder, without two items that would hopefully be a 'one off' this would have been achieved.

There has been quite a turnover of staff over the year but I am pleased with the team that is now in place, and from the feedback I get they are demonstrating the level of customer care I expect from any organisation I have the responsibility for.

Positive comments like 'classes look like classes at the bull sales again' give you lift and suggests there is progress being made. We have also set up a sub-group to look at how we can get more confidence back in our recording system. DNA tagging of calves at birth is an obvious step forward to add confidence to the product and should increase efficiency within the office and possibly reduce costs. This needs to happen within the coming year.


There is a move towards marketing our breed better as for the last couple of years we have had very little time for anything but firefighting. I was conscious about making sure everything was right first and didn't want to create a nicely iced cake with no dough in the middle. I am also conscious if this almost inevitable recession follows the same pattern as 2009, shoppers will become less interested in niche products and buy on price. This may work to the breed's advantage as the natives who have been claiming some of our market need a premium to be competitive. The Limousin, as our adverts say, is the breed with the premium built in.

As a breed, with the risk of being repetitive, we have to breed animals capable of laying down a bit of fat. I do believe the market will go this way and becomes more important as the reduction in desired carcase size continues. May I also suggest we try and reduce calf birth weights and gestation length in an effort to improve our calving ease, as this is one of the traits that helped to elevate the breed to the most popular in the UK.

Going forward as an industry I remain unconfident in our government. They seem reluctant to do a deal with Europe and keen to do a deal with America. No deal with Europe is capable of destroying the sheep industry and the wrong deal with America is capable of putting a lot of pressure on the beef industry. The good thing is usually when I predict a disaster, they generally turn out better than I anticipated.

I trust you believe everything your council has done is with the future good of the society in mind.

Yours faithfully

  
Michael Cursiter  
Chairman

Dated: 12<sup>th</sup> August 2020

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
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**REPORT OF THE TREASURER**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
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**Treasurer's Report**

As I write this report looking back on 2019, it seems strange that so much has happened in the world since then. I hope you and your families are well and staying safe as measures start to ease. The coronavirus pandemic has changed the world - possibly forever. Everything has been affected and BLCS is no different. The slight uplift in the price of beef is a little comfort in these uncertain times.

I would like to take the opportunity to thank the staff within the Society for their dedication and hard work not only throughout the year but also for ensuring the smooth running of the office during very difficult times. The BLCS are fortunate to have the staff we have.

After taking over the role as Treasurer from Gary Swindlehurst in February 2020, I am pleased to provide the following summary of the 2019 accounts. I would first like to take this opportunity to thank Gary for his longstanding dedication to the role and the Society.

**Summary of the 2019 finances**

At the end of the year BLCS reserves stood at £2,933,038 (2018 - £ 2,852,508), up by £80,530 in the year which was largely due to the investment portfolio valuation at the year end which reflects a constantly changing stock market.

**Income**

Total income for the year was £1,000,395 (2018 - £1,027,325)

**Investment Income**

Dividend income from the investment portfolio was down in the year by £2,145 to £46,317 (2018 - £48,462). As stated in last year's report the tender process for managing the Society's investment portfolio is now complete and Investec were the successful applicants. The portfolio remains balanced with diverse investments based on a medium risk level. A significant gain in the market value of the share portfolio was seen during the year, which has almost got us back to the value before the slump of 2018. I would expect both the market value and dividend income from the portfolio in 2020 to be well below 2019 levels due to the effect the coronavirus pandemic has had and is still having on global markets.

**Cattle Society Income**

Registration income decreased to £397,002 (2018: £440,968)

Membership income decreased to £141,336 (2018: £142,529)

Rent received from Concorde House tenants increased to £27,418 (2018: £23,155)

Long-term trends in the beef sector have had knock on effects on the Society, with a reduction in membership and registrations. We have held this off for a few years but they have started to show in 2019. There has been a steady stream of new members in 2020 and Council and staff are constantly working to promote the Society and encourage new members particularly via social media.

There is a planned relaunch of Concorde Conferencing following the coronavirus lockdown in 2020 with the intention of harnessing income generation from room hire and office rentals moving forward.

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**REPORT OF THE TREASURER**  
**(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
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**Expenditure**

Total expenditure for the year decreased to £1,130,330 (2018: £1,213,753)

Staff costs £387,207 (includes severance package) (2018: £363,904)

Sales and inspection fees £32,492 (2018: £17,347)

Legal and professional fees £50,595 (2018: £33,439)

It has been a challenging year for the Society in more ways than one but decisions have been made to move the Society forward.

A severance package was agreed during the year (which is included in total staff costs) and together with the associated legal costs has had an impact on the operating loss in the year. This is a significant one-off expense that could not be foreseen when 2019 budgets were prepared. Staffing costs in general have reduced in the year. You will also notice the increase in sale and inspection fees due to increased on farm inspections.

DNA testing for members was subsidised by £8,698 (2018: £11,436). Paying a small part of DNA testing was a decision taken by council a few years ago. The aim was to encourage more people to test.

Loss for year on trading activities amounted to £-129,935 (2018: £-186,428). An increase in the value of the share portfolio translated into an overall profit for BLCS of £80,530 (2018: £-285,179)

Going forward the budget for 2020 shows a profit. Due to coronavirus restrictions, the budget was revisited and updated in May 2020 to reflect a more realistic year with reduced sale commission and no summer show expenditure.

I am always happy to talk through the finances with anyone who would like to do so.

I appreciate there have been significant changes within the Society over the last year, and despite an unpredicted start to 2020, I am looking forward to the remainder of the year for what is the 'new normal' and most importantly to see Will Ketley in post as the new Breed Secretary. I would like to welcome him to his new post and look forward to working with him.

I would like to wish everyone the best of luck for the rest of 2020 and hope things are getting back to normal by 2021 for the 50<sup>th</sup> Anniversary of the BLCS.

In conclusion, I note that it is a requirement of the Charities Act that the 2019 accounts are formally approved. I confirm that the accounts have been audited and have been approved by the Council of Management.



.....  
Karl Suddes  
Honorary Treasurer  
Dated : 12<sup>th</sup> August 2020

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**

**Opinion**

We have audited the financial statements of British Limousin Cattle Society Limited (the 'charitable company') for the year ended 31 December 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31<sup>st</sup> December 2019 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information based on the work undertaken in the course of the financial year for which the financial statements are prepared is consistent with financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF**  
**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Bullock FCA (Senior Statutory Auditor)  
for and on behalf of Murphy Salisbury Limited  
Chartered Accountants and Statutory Auditors  
15 Warwick Road  
Stratford upon Avon  
Warwickshire  
CV37 6YW

Date: 12<sup>th</sup> August 2020

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

	Notes	Unrestricted fund £	Restricted fund £	2019 Total funds £	2018 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	141,335	-	141,335	142,529
<b>Charitable activities</b>	5				
Charitable activities		709,380	-	709,380	734,935
Other trading activities	3	73,851	-	73,851	76,400
Investment income	4	<u>75,829</u>	<u>-</u>	<u>75,829</u>	<u>73,462</u>
<b>Total</b>		<b>1,000,395</b>	<b>-</b>	<b>1,000,395</b>	<b>1,027,326</b>
<b>EXPENDITURE ON</b>					
Raising funds	6	51,125	-	51,125	45,728
<b>Charitable activities</b>	7				
Charitable activities		1,079,205	-	1,079,205	1,168,026
<b>Total</b>		<b>1,130,330</b>	<b>-</b>	<b>1,130,330</b>	<b>1,213,754</b>
Net gains/(losses) on investments		<u>210,465</u>	<u>-</u>	<u>210,465</u>	<u>(98,751)</u>
<b>NET INCOME/(EXPENDITURE)</b>		<b>80,530</b>	<b>-</b>	<b>80,530</b>	<b>(285,179)</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		2,852,508	-	2,852,508	3,137,687
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><b>2,933,038</b></u>	<u><b>-</b></u>	<u><b>2,933,038</b></u>	<u><b>2,852,508</b></u>

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**CONSOLIDATED BALANCE SHEET**  
**31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

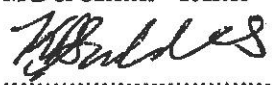
	Notes	Unrestricted fund £	Restricted fund £	2019 Total funds £	2018 Total funds £
<b>FIXED ASSETS</b>					
Intangible assets	13	49,735	-	49,735	57,735
Tangible assets	14	984,262	-	984,262	1,001,710
Investments	15	<u>1,801,607</u>	-	<u>1,801,607</u>	<u>1,650,681</u>
		2,835,604	-	2,835,604	2,710,126
<b>CURRENT ASSETS</b>					
Stocks	16	12,048	-	12,048	8,552
Debtors	17	220,236	-	220,236	232,550
Cash at bank and in hand		<u>212,632</u>	-	<u>212,632</u>	<u>283,360</u>
		444,916	-	444,916	524,462
<b>CREDITORS</b>					
Amounts falling due within one year	18	(347,482)	-	(347,482)	(382,080)
<b>NET CURRENT ASSETS</b>		<u>97,434</u>	-	<u>97,434</u>	<u>142,382</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,933,038</u>	-	<u>2,933,038</u>	<u>2,852,508</u>
<b>NET ASSETS</b>		<u>2,933,038</u>	-	<u>2,933,038</u>	<u>2,852,508</u>
<b>FUNDS</b>	19				
Unrestricted funds				<u>2,933,038</u>	<u>2,852,508</u>
<b>TOTAL FUNDS</b>				<u>2,933,038</u>	<u>2,852,508</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 12<sup>th</sup> August 2020 and were signed on its behalf by:



M D R Cursiter - Trustee



K Suddes - Trustee



**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**CHARITY BALANCE SHEET**  
**AT 31 DECEMBER 2019**  
**(A COMPANY LIMITED BY GUARANTEE)**

	Notes	Unrestricted fund £	Restricted fund £	2019 Total funds £	2018 Total funds £
<b>FIXED ASSETS</b>					
Intangible assets	13A	49,735	-	49,735	57,735
Tangible assets	14A	984,261	-	984,261	1,001,709
Investments		<u>1,827,106</u>	<u>-</u>	<u>1,827,106</u>	<u>1,676,180</u>
		2,861,102	-	2,861,102	2,735,624
<b>CURRENT ASSETS</b>					
Stocks	16A	9,288	-	9,288	5,792
Debtors	17A	305,772	-	305,772	324,222
Cash at bank and in hand		<u>44,895</u>	<u>-</u>	<u>44,895</u>	<u>70,489</u>
		359,955	-	359,955	400,503
<b>CREDITORS</b>					
Amounts falling due within one year	18A	(321,568)	-	(321,568)	(325,744)
<b>NET CURRENT ASSETS</b>		<u>38,387</u>	<u>-</u>	<u>38,387</u>	<u>74,759</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,899,489</u>	<u>-</u>	<u>2,899,489</u>	<u>2,810,383</u>
<b>NET ASSETS</b>		<u>2,899,489</u>	<u>-</u>	<u>2,899,489</u>	<u>2,810,383</u>
<b>FUNDS</b>	20				
Unrestricted funds				<u>2,899,489</u>	<u>2,810,383</u>
<b>TOTAL FUNDS</b>				<u>2,899,489</u>	<u>2,810,383</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 12<sup>th</sup> August 2020 and were signed on its behalf by:

  
M D R Cursiter - Trustee

  
K. Suddes - Trustee

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**CONSOLIDATED CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

	Notes	2019 £	2018 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	(174,248)	(79,905)
<b>Net cash used in operating activities</b>		<u>(174,248)</u>	<u>(79,905)</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(4,431)	(5,173)
Purchase of fixed asset investments		(1,003,951)	(294,982)
Sale of intangible fixed assets		-	10,265
Sale of fixed asset investments		1,141,191	308,352
Interest received		2,094	1,721
Dividends received		<u>46,317</u>	<u>48,462</u>
<b>Net cash provided by investing activities</b>		<u>181,220</u>	<u>68,645</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>6,972</u>	<u>(11,260)</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>502,561</u>	<u>513,821</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u>509,533</u>	<u>502,561</u>

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2019 £	2018 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	80,530	(285,179)
Adjustments for:		
Depreciation charges	29,878	132,031
(Gain)/losses on investments	(210,465)	98,751
Interest received	(2,094)	(1,721)
Dividends received	(46,317)	(48,462)
(Increase)/decrease in stocks	(3,496)	917
Decrease in debtors	12,313	29,565
Decrease in creditors	(34,618)	(5,694)
Tax cost	21	(113)
<b>Net cash used in operations</b>	<b><u>(174,248)</u></b>	<b><u>(79,905)</u></b>

**2. ANALYSIS OF CHANGES IN NET FUNDS**

	At 1.1.19 £	Cash flow £	At 31.12.19 £
Net cash			
Cash at bank and in hand	<u>502,561</u>	<u>6,972</u>	<u>509,533</u>
	<u>502,561</u>	<u>6,972</u>	<u>509,533</u>
<b>Total</b>	<b><u>502,561</u></b>	<b><u>6,972</u></b>	<b><u>509,533</u></b>

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' EFA, and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The consolidated financial statements include the accounts of the parent undertaking, its subsidiary undertakings and proportion of the associate on an equity accounting basis, made up to the year ended 31st December 2019.

The results of the subsidiaries are included in the consolidated statement of financial activities from the date of their acquisition. No goodwill arose on consolidation.

In accordance with the concession granted under section 408 of the Companies Act 2006, no profit and loss account has been prepared for the holding company. Profits and losses dealt with in the accounts of the holding company are shown in note 12A.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Memberships are included under donations when they are receivable.

Registrations are included in charitable activities.

The income from shows is shown gross with associated costs included in charitable activities.

Deferred income is recognised as income that relates to the next financial period.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Direct charitable expenditure includes all expenditure considered to be directly related to the furtherance of the Charity's objectives.

Other costs of generating funds include the charity's shop and miscellaneous costs.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include all audit fees and costs linked to the strategic management of the charity.

Support costs include central functions which have been allocated to activities on the basis of the use of resources.

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**1. ACCOUNTING POLICIES - continued**

**Allocation and apportionment of costs**

Direct charitable expenditure includes all expenditure considered to be directly related to the furtherance of the Charity's objectives.

Other costs includes the Charity's shop and miscellaneous costs.

Support costs include central functions which have been allocated on the basis of the use of resources.

**Intangible fixed asset amortisation**

The TSB projects and Maternal Traits projects were being amortised over their useful lives of 5 years on a straight line basis. However, this has been reviewed and it is deemed more appropriate to write the projects to Nil.

The Taurus database is being amortised over 9 years on a straight line basis.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

**Tangible fixed assets**

Freehold property	- 10% straight line basis and 2% straight line basis
Fixtures and fittings	- at varying rates on straight line basis
Computer equipment	- 50% straight line basis and 25% straight line basis

Fixed assets in excess of £200 are capitalised and land is not depreciated as this is deemed to be it's recoverable value.

**Related party exemption**

The charitable company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities have been eliminated on consolidation are not disclosed within the financial statements.

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Group Undertakings**

A liability to UK corporation tax arose on ordinary activities of Limousin Solutions Limited for the year 2019, £21 (2018, £Nil) the liability for Semenstore Limited was £Nil (2018, £Nil), No liability arose for Taurus Agridirect Limited 2019 Nil (2018, £Nil).

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS-CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**1. ACCOUNTING POLICIES - continued**

**Investments**

Listed investments have been professionally valued at 31st December 2019 and are included in the accounts at their fair value at that date. Realised and unrealised gains and losses on investments are dealt with in the statement of financial activities.

Unlisted investments have been valued at cost and reviewed for impairment.

**Operating lease commitments**

Rentals applicable to operating leases where substantially all of the benefits and risks ownership remain with the lessor are charged to income and expenditure as incurred.

**Pension costs and other post-retirement benefits**

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

**Grant income**

Grant income received and receivable is recognised in the Statement of Financial Activities when all performance conditions have been met.

**Related Company and Consolidation**

The Charity owns 100% of the issued share capital of Limousin Solutions Limited, (incorporated in the UK) It has agreed to pay over any of its profits to British Limousin Cattle Society Limited under gift aid. Limousin Solutions Limited owns 100% of Semenstore Limited which earns commission on the sale of semen and 100% of Taurus Agridirect Limited which is currently dormant.

All companies have a 31st December 2019 year end and their results are consolidated with those of British Limousin Cattle Society Limited in accordance with the SORP.

**2. DONATIONS AND LEGACIES**

	2019	2018
	£	£
Subscriptions	<u>141,335</u>	<u>142,529</u>

**3. OTHER TRADING ACTIVITIES**

	2019	2018
	£	£
Shop/promotional goods	6,847	8,223
Miscellaneous	2,515	2,394
Semen sales	184,956	140,477
Remitted to suppliers	(156,798)	(112,618)
Entry fees	7,395	7,641
Packing and delivery	28,936	29,833
Health certificates	<u>-</u>	<u>450</u>
	<u>73,851</u>	<u>76,400</u>

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**4. INVESTMENT INCOME**

	2019	2018
	£	£
Rents received	27,418	23,279
Interest receivable on cash deposits	2,094	1,721
Income from UK listed investments	<u>46,317</u>	<u>48,462</u>
	<u>75,829</u>	<u>73,462</u>

**5. INVESTMENT FROM CHARITABLE ACTIVITIES**

		2019	2018
	Activity	£	£
Birth registration fees	Charitable activities	397,002	440,968
FOT fees	Charitable activities	53,803	45,975
Import/export fees	Charitable activities	3,150	8,500
DNA testing	Charitable activities	149,082	124,414
Shows and events	Charitable activities	4,590	3,840
Livestock commissions	Charitable activities	52,404	54,868
Semen royalty (net)	Charitable activities	7,821	10,555
Society publications and advertising	Charitable activities	2,550	6,400
Limousin performance recording	Charitable activities	<u>38,978</u>	<u>39,415</u>
		<u>709,380</u>	<u>734,935</u>

**6. RAISING FUNDS**

Other trading activities	2019	2018
	£	£
Shop/promotional goods	6,555	7,061
Packing and delivery	16,736	17,058
Health certificates	1,231	841
Support costs	<u>16,000</u>	<u>11,517</u>
	<u>40,522</u>	<u>36,477</u>

**Investment management costs**

	2019	2018
	£	£
Support costs	<u>10,603</u>	<u>9,251</u>
Aggregate amounts	<u>51,125</u>	<u>45,728</u>

**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
**A COMPANY LIMITED BY GUARANTEE**

**7. CHARITABLE ACTIVITIES COSTS**

	Direct Costs £	Support costs (see note 8) £	Totals £
Charitable activities	<u>564,278</u>	<u>514,927</u>	<u>1,079,205</u>

**8. SUPPORT COSTS**

	Finance £	Other costs £	Governance £	Totals £
Other trading activities	2,787	10,276	2,937	16,000
Investment management costs	8,388	2,215	-	10,603
Charitable activities	<u>3,423</u>	<u>404,593</u>	<u>106,911</u>	<u>514,927</u>
	<u>14,598</u>	<u>417,084</u>	<u>109,848</u>	<u>541,530</u>

**9. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2019 £	2018 £
Depreciation - owned assets	21,879	21,276
Tax	21	-
Taurus database amortisation	8,000	8,000
Maternal Traits project amortisation	-	62,934
TSB project amortisation	-	39,821
Auditors remuneration	<u>7,400</u>	<u>5,300</u>

**10. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 December 2019 nor for the year ended 31 December 2018.

**Trustees' expenses**

The company has reimbursed expenses incurred by trustees for travelling and council meeting expenses to the value of £19,639 (2018, £8,213) during the year. The number of trustees reimbursed was 14 (2018, 10).

**11. STAFF COSTS**

The aggregate payroll costs was as follows:

	2019 £	2018 £
Wages and salaries	348,127	322,352
Social security costs	26,658	29,034
Pension costs	<u>12,422</u>	<u>12,518</u>
	<u>387,207</u>	<u>363,904</u>



**BRITISH LIMOUSIN CATTLE SOCIETY LIMITED**  
**REGISTERED COMPANY NUMBER: 00989511 (England and Wales)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**  
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**11. STAFF COSTS - continued**

The average monthly number of employees during the year was as follows:

	2019	2018
Chief executive	1	1
Herd book personnel	4	4
Communications and marketing	-	1
Technical manager	1	1
	<u>6</u>	<u>7</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2019	2018
£90,001- £100,000	1	1
£150,000 - £160,000	1	1

During the year redundancy pay and pay in lieu of notice of £76,793 was paid.

**12. SEMEN ROYALTY**

	2019 £	2018 £
Gross sales	120,935	151,202
Less payment	(113,114)	(140,647)
Net amount	<u>7,821</u>	<u>10,555</u>

**12A. PROFIT OF PARENT COMPANY**

As permitted by Section 408 of the Companies Act 2006, the statement of Comprehensive income of the parent Company is not presented as part of these financial statements. The parent company's profit for the financial year was £89,106 (2018 £282,672 loss)

**13. INTANGIBLE FIXED ASSETS (GROUP)**

	Taurus database £	Maternal Traits project £	TSB project £	Totals £
<b>COST</b>				
At 1 January 2019 and 31 December 2019	<u>69,735</u>	<u>84,980</u>	<u>116,863</u>	<u>271,578</u>
<b>AMORTISATION</b>				
At 1 January 2019	12,000	84,980	116,863	213,843
Charge for year	<u>8,000</u>	-	-	<u>8,000</u>
At 31 December 2019	<u>20,000</u>	<u>84,980</u>	<u>116,863</u>	<u>221,843</u>
<b>NET BOOK VALUE</b>				
At 31 December 2019	<u>49,735</u>	-	-	<u>49,735</u>
At 31 December 2018	<u>57,735</u>	-	-	<u>57,735</u>

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**13A. INTANGIBLE FIXED ASSETS (CHARITY)**

	Taurus database £	Maternal Traits project £	TSB project £	Totals £
<b>COST</b>				
At 1 January 2019 and 31 December 2019	<u>69,735</u>	<u>84,980</u>	<u>116,863</u>	<u>271,578</u>
<b>AMORTISATION</b>				
At 1 January 2019	12,000	84,980	116,863	213,843
Charge for year	<u>8,000</u>	<u>-</u>	<u>-</u>	<u>8,000</u>
At 31 December 2019	<u>20,000</u>	<u>84,980</u>	<u>116,863</u>	<u>221,843</u>
<b>NET BOOK VALUE</b>				
At 31 December 2019	<u>49,735</u>	<u>-</u>	<u>-</u>	<u>49,735</u>
At 31 December 2018	<u>57,735</u>	<u>-</u>	<u>-</u>	<u>57,735</u>

**14. TANGIBLE FIXED ASSETS (GROUP)**

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
<b>COST</b>				
At 1 January 2019	1,073,689	34,142	142,567	1,250,398
Additions	-	-	4,431	4,431
Disposals	<u>-</u>	<u>-</u>	<u>(277)</u>	<u>(277)</u>
At 31 December 2019	<u>1,073,689</u>	<u>34,142</u>	<u>146,721</u>	<u>1,254,552</u>
<b>DEPRECIATION</b>				
At 1 January 2019	80,930	33,841	133,917	248,688
Charge for year	18,368	125	3,386	21,879
Eliminated on disposal	<u>-</u>	<u>-</u>	<u>(277)</u>	<u>(277)</u>
At 31 December 2019	<u>99,298</u>	<u>33,966</u>	<u>137,026</u>	<u>270,290</u>
<b>NET BOOK VALUE</b>				
At 31 December 2019	<u>974,391</u>	<u>176</u>	<u>9,695</u>	<u>984,262</u>
At 31 December 2018	<u>992,759</u>	<u>301</u>	<u>8,650</u>	<u>1,001,710</u>

Included in cost or valuation of land and buildings is freehold land of £400,000 (2018 - £400,000) which is not depreciated.

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**14A. TANGIBLE FIXED ASSETS (CHARITY)**

	Freehold property £	Fixtures and fittings £	Computer equipment £	Totals £
<b>COST</b>				
At 1 January 2019	1,073,689	34,142	123,151	1,230,982
Additions	-	-	4,430	4,430
Disposals	-	-	(277)	(277)
At 31 December 2019	<u>1,073,689</u>	<u>34,142</u>	<u>127,304</u>	<u>1,235,135</u>
<b>DEPRECIATION</b>				
At 1 January 2019	80,930	33,841	114,502	229,273
Charge for year	18,368	125	3,385	21,878
Eliminated on disposal	-	-	(277)	(277)
At 31 December 2019	<u>99,298</u>	<u>33,966</u>	<u>117,610</u>	<u>250,874</u>
<b>NET BOOK VALUE</b>				
At 31 December 2019	<u>974,391</u>	<u>176</u>	<u>9,694</u>	<u>984,261</u>
At 31 December 2018	<u>992,759</u>	<u>301</u>	<u>8,649</u>	<u>1,001,709</u>

Included in cost or valuation of land and buildings is freehold land of £400,000 (2018 - £400,000) which is not depreciated.

**15. FIXED ASSET INVESTMENTS – (GROUP)**

	2019 £	2018 £
Shares	1,500,700	1,427,476
Other	<u>300,907</u>	<u>223,205</u>
	<u>1,801,607</u>	<u>1,650,681</u>

Additional information as follows:

	Listed Totals £
<b>MARKET VALUE</b>	
At 1 January 2019	1,427,475
Additions	1,003,951
Disposals	(1,141,191)
Revaluations	<u>210,465</u>
At 31 December 2019	<u>1,500,700</u>
<b>NET BOOK VALUE</b>	
At 31 December 2019	<u>1,500,700</u>
At 31 December 2018	<u>1,427,475</u>

There were no investment assets outside the UK.

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**15. FIXED ASSET INVESTMENTS - (GROUP) continued**

Investments (neither listed nor unlisted) were as follows:

	2019 £	2018 £
Cash deposits	296,907	219,205
Cups and trophies	<u>4,000</u>	<u>4,000</u>
	<u>300,907</u>	<u>223,205</u>

**15A. FIXED ASSET INVESTMENTS (COMPANY)**

	2019 £	2018 £
Shares	1,500,700	1,427,475
Other	<u>326,406</u>	<u>248,705</u>
	<u>1,827,106</u>	<u>1,676,180</u>

Additional information as follows:

	Listed Totals £
<b>MARKET VALUE</b>	
At 1 January 2019	
Additions	1,427,475
Disposals	1,003,951
Revaluations	(1,141,191)
	<u>210,465</u>
At 31 December 2019	<u>1,500,700</u>
<b>NET BOOK VALUE</b>	
At 31 December 2019	<u>1,500,700</u>
At 31 December 2018	<u>1,427,475</u>

There were no investment assets outside the UK.

Investments (neither listed nor unlisted) were as follows:

	2019 £	2018 £
Investment in subsidiary	25,500	25,500
Cash deposits	296,906	219,205
Cups and trophies	<u>4,000</u>	<u>4,000</u>
	<u>326,406</u>	<u>248,705</u>

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The company's investments at the balance sheet date in the share capital of companies include the following:

**Subsidiaries**

**Limousin Solutions Limited**

Registered office: United Kingdom

Nature of business: Charitable trading company

	%		
Class of share:	holding		
Ordinary	100		
		31.12.19	31.12.18
		£	£
Aggregate capital and reserves		31,573	31,404
Profit/(Loss) for the year		<u>169</u>	<u>(21)</u>

**Semenstore Limited**

Registered office: United Kingdom

Nature of business: Commission on sale of semen

	%		
Class of share:	holding		
Ordinary	100		
		31.12.19	31.12.18
		£	£
Aggregate capital and reserves		25,516	34,205
Loss for the year		<u>(8,689)</u>	<u>(2,475)</u>

**Taurus Agridirect Limited**

Registered office: United Kingdom

Nature of business: Dormant

	%		
Class of share:	holding		
Ordinary	100		
		31.12.19	31.12.18
		£	£
Aggregate capital and reserves		2,159	2,216
Loss for the year		<u>(57)</u>	<u>(11)</u>

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**16. STOCKS (GROUP)**

	2019 £	2018 £
Finished goods	<u>12,048</u>	<u>8,552</u>
	<u>12,048</u>	<u>8,552</u>

**16A. STOCKS (CHARITY)**

	2019 £	2018 £
Finished goods	<u>9,288</u>	<u>5,792</u>

**17. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR (GROUP)**

	2019 £	2018 £
Trade debtors	205,038	206,177
Other debtors	200	-
Prepayments and accrued income	<u>14,998</u>	<u>26,373</u>
	<u>220,236</u>	<u>232,550</u>

**17A. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR (CHARITY)**

	2019 £	2018 £
Trade debtors	201,936	202,808
Amounts owed by group undertakings	89,385	95,350
Prepayments and accrued income	<u>14,451</u>	<u>26,064</u>
	<u>305,772</u>	<u>324,222</u>

**18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR (GROUP)**

	2019 £	2018 £
Trade creditors	116,380	141,640
Tax	21	-
Social security and other taxes	29,486	35,408
Other creditors	180	180
Accruals and deferred income	<u>201,415</u>	<u>204,852</u>
	<u>347,482</u>	<u>382,080</u>

Deferred income includes £125,580 in respect of subscriptions invoiced in 2019 but relating to 2020 subscriptions. (£127,430 deferred in 2018 was released in 2019)

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**18A. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR (CHARITY)**

	2019	2018
	£	£
Trade creditors	99,835	97,396
Amounts owed to group undertakings	137	137
Social security and other taxes	26,929	31,741
Other creditors	180	180
Accruals and deferred income	<u>194,487</u>	<u>196,290</u>
	<u>321,568</u>	<u>325,744</u>

Deferred income includes £125,580 in respect of subscriptions invoiced in 2019 but relating to 2020 subscriptions. £127,430 deferred in 2018 was released in 2019

**19. LEASING AGREEMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2019	2018
	£	£
Within one year	16,247	23,823
Between one and five years	<u>18,675</u>	<u>19,518</u>
	<u>34,922</u>	<u>43,341</u>

**20. MOVEMENT IN FUNDS**

	At 1.1.19	Net movement in funds	At 31.12.19
	£	£	£
Unrestricted funds			
General fund	2,852,508	80,530	2,933,038
	<u>2,852,508</u>	<u>80,530</u>	<u>2,933,038</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds				
General fund	1,000,395	(1,130,330)	210,465	80,530
	<u>1,000,395</u>	<u>(1,130,330)</u>	<u>210,465</u>	<u>80,530</u>

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**20. MOVEMENT IN FUNDS - continued**

**Comparatives for movement in funds**

	At 1.1.18 £	Net movement in funds £	At 31.12.18 £
<b>Unrestricted funds</b>			
General fund	3,137,687	(285,179)	2,852,508
<b>TOTAL FUNDS</b>	<u>3,137,687</u>	<u>(285,179)</u>	<u>2,852,508</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	1,027,325	(1,213,753)	(98,751)	(285,179)
<b>TOTAL FUNDS</b>	<u>1,027,325</u>	<u>(1,213,753)</u>	<u>(98,751)</u>	<u>(285,179)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.18 £	Net movement in funds £	At 31.12.19 £
<b>Unrestricted funds</b>			
General fund	3,137,687	(204,649)	2,933,038
<b>TOTAL FUNDS</b>	<u>3,137,687</u>	<u>(204,649)</u>	<u>2,933,038</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
General fund	2,027,720	(2,344,083)	111,714	(204,649)
<b>TOTAL FUNDS</b>	<u>2,027,720</u>	<u>(2,344,083)</u>	<u>111,714</u>	<u>(204,649)</u>



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**20. MOVEMENT IN FUNDS - continued**

Unrestricted Fund:

The unrestricted funds represents the free funds of the charity, which are not designated for particular purposes

**21. PENSION COMMITMENTS**

British Limousin Cattle Society Limited operates a defined contributions pension scheme. The cost of contributions to the pension scheme amounted to £12,422 (2018: £12,518). At 31 December 2019 the outstanding amount was £nil (2018: £nil).

**22. RELATED PARTY DISCLOSURES**

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland', not to disclose related party transactions with the wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

**23. STATUS OF THE CHARITY**

British Limousin Cattle Society Limited is a company limited by guarantee not having any share capital.