

Charity Registration No. 1167711

Company Registration No. 09589315 (England and Wales)

**THE WESTERN MARBLE ARCH SYNAGOGUE**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2019**

# THE WESTERN MARBLE ARCH SYNAGOGUE

## LEGAL AND ADMINISTRATIVE INFORMATION

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### Honorary Officers

President  
Vice-President  
Warden  
Treasurer

Dr M Ziff  
Mr S Factor  
Mr A Tobias  
Mr C Jaque

### Board Members

Mr E Israel  
Mr J Lossos  
Mrs B Miller  
Mrs P Mintz  
Mrs G Morris  
Mr H Morris  
Mr A Newton  
Mr M Pasha  
Mr A Rayden  
Ms M Regnier-Leigh  
Mrs J Serlin  
Mr R Sillam  
Ms A Wayne

### Ex Officio

Mr A Lee

### Honorary Life Presidents

Mr P Faïman  
Mr R Mintz OBE (deceased 13 March 2020)  
Mr H C Pasha  
Mr S Simmonds  
Mr D I Winton

### Elders

His Hon Judge B Black  
Mr D Buchler  
Mr S Cohen  
Sir Ian Gainsford (Emeritus Elder)  
Ms F Goldberg  
Mrs B Miller  
Mr B Silver

### Council of the United Synagogue

Mr P Faïman  
Mr R Mintz OBE (deceased 13 March 2020)  
Mr S Simmonds  
Dr M Ziff

### The Board of Deputies

Mr J Lyons  
Ms M Regnier-Leigh

### Charity number

1167711

### Company number

09589315

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# THE WESTERN MARBLE ARCH SYNAGOGUE

## LEGAL AND ADMINISTRATIVE INFORMATION

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**Principal address** 1 Wallenberg Place  
Great Cumberland Place  
London  
W1H 7TN

**Registered office** Acre House  
11-15 William Road  
London  
NW1 3ER  
United Kingdom

**Auditor** HW Fisher  
Acre House  
11-15 William Road  
London  
NW1 3ER  
United Kingdom

**Bankers** CAF Bank Limited  
25 Kings Hill Avenue  
Kings Hill  
West Malling, Kent  
MW19 4JQ

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# THE WESTERN MARBLE ARCH SYNAGOGUE

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# THE WESTERN MARBLE ARCH SYNAGOGUE

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

### FOR THE YEAR ENDED 31 DECEMBER 2019

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The Trustees, who are also directors for the purpose of company law, have pleasure in presenting their annual report and audited financial statements of the charity for the year ended 31 December 2019 which are also prepared to meet the requirements of a directors' report and accounts for the Companies Act purposes.

#### Structure, Governance and Management

##### Governing document

The organisation is a charitable company limited by guarantee, incorporated on 13 May 2015 and registered as a Charity on 17 June 2016. The registered office address is Acre House, 11-15 William Road, London, NW1 3ER. The company was established under a Memorandum of Association which acts on the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1. The trustees are members of the charity but this entitles only to voting rights. The trustees have no beneficial interests in the charity.

##### Background

The charitable company was established for the purposes of assuming the functions of the unincorporated charity, Western Marble Arch Synagogue (Registered Charity Number 1154188) and with effect from midnight on 1 January 2018 took over the assets and liabilities of that charity. The freehold property remains property of the unincorporated charity pending resolution of the legal formalities. The new charity continues to operate from the same premises.

Western Marble Arch Synagogue was formed on the 25th November 1990 following successful merger between the Western Synagogue (founded in 1761) and the Marble Arch Synagogue (founded in 1957) and was admitted as an Associated Synagogue of the United Synagogue on the 25th February 1991.

##### Organisational Structure

The Board of Management has vested in it all the powers necessary for the conduct and management of the Synagogue and acts in accordance with the laws of the Synagogue.

A Board, elected annually by members, who are deemed to be trustees under charity law, meet regularly, at least four times per annum, and otherwise as required, to administer the affairs of the Congregation. The names of members of the Board of Management are set out on page 1. The Board of Management is appointed by members of the Synagogue or co-opted by the Board in accordance with the Laws of the Synagogue. As such persons will have been members of the Synagogue for some years before election to the Board, they will have the appropriate knowledge of the manner in which the Synagogue is governed and they are advised of their responsibilities as trustees under charity law.

The day to day management of the Synagogue is carried out by the Honorary Officers. The day to day running of the secular affairs of the Congregation is managed by the administrator, Gina Drew-Davis, and the financial affairs by a financial controller, David Grossman.

The Board of Management consists of:

A President, a Vice President, two Wardens, and a Treasurer (the Honorary Officers).

Not less than twelve, nor more than sixteen Board Members, together with up to two co-opted members

Mr T. West, appointed 18 June 2019.

Mr J. Winton, appointed 18 June 2019.

The immediate past Honorary Officers.

The Elders.

The Honorary Life Presidents.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

### FOR THE YEAR ENDED 31 DECEMBER 2019

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#### Principal risks and uncertainties

The trustees have identified and actively reviewed the major risks to which the Synagogue is exposed which are as follows:

- Significant loss of membership and the consequential effect on subscription and donation income;
- Health and safety;
- Security;
- Normal employment and public liability risks;
- Reputational risks arising from incidents in the above categories.

The trustees are satisfied that systems and procedures are in place to mitigate exposure to the major risks wherever possible.

The trustees have been aware of the charity's dependence on the Board of Management's own time and energies, voluntarily donated.

#### Security

The major risk to the Synagogue is that of security, both of its assets and its members. In order to counteract such risks as far as practically possible, the Synagogue has a continuous programme of review and renewal of its security systems, security staffing and equipment in coordination with the Community Security Trust. Our security arrangements are now managed by 1<sup>st</sup> Class Protection.

#### Membership

The Synagogue's membership numbers have stabilised over the past few years but more than 60 % of our members are over 60 years old and approximately 25% of our members require financial assistance in one form or another towards their membership contributions. Therefore the main challenge for the Synagogue is not only to attract new members but also to continue to introduce interesting and exciting initiatives to increase activities and learning opportunities.

#### Objectives and activities

##### Charitable objects

The objects of the charity are a commitment to the principles of Torah and Halacha and the provision of the religious needs and spiritual growth of its members. It shall have as its main objects, the establishment and maintenance of regular Sabbath, Festival and other Religious services, and the number of the children of its members has enabled the re-establishment of Hebrew classes of a standard approved by United Synagogue in September 2018.

##### Activities

The activities currently carried out by the charity for the public benefit, can be categorised into the following types:-

- The provision of a place of worship, religious activities and support
- Arranging communal events and activities

The charity carries out a wide range of activities in pursuance of its charitable aims and the trustees consider these activities are of benefit to all those who worship at, and identify with our Synagogue.

##### Public benefit

The Synagogue has adhered to its stated policy to ensure that while setting standard levels of subscription, these are tailored according to means where necessary. Fundraising for its own needs often includes some provision for another charity in accordance with the general religious obligation for Jews to give to charity.

In addition to its services to its members, the Synagogue has provided the following to the wider public:

- A meeting place for other Jewish organisations, and generally to the wider public.
- Members of the public are welcome at all the Sabbath and festival services conducted at the Synagogue.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

### FOR THE YEAR ENDED 31 DECEMBER 2019

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- They are also invited to and welcome at cultural and social events held at the Synagogue.
- The Synagogue reaches out to school children regardless of faith in organising educational visits to the Synagogue.
- The Synagogue provides couples with an appropriate location for their marriage.

The trustees have given due consideration to Charity Commission published guidance on the public benefit requirements.

#### **Achievements and performance**

We are happy to report an active year with many events taking place in the Synagogue. The High Holyday services were once again a particular highlight with the participation of Rabbi Lord Sacks on Yom Kippur together with Rabbi Rosenfeld, Rabbi Taylor and the choir. Our daily Shachrit and Mincha Maariv services remain popular with members and visitors.

We have a continual program of maintenance for our building which is shared with the Western Charitable Foundation. We are grateful to the Western Charitable Foundation for their generous support in helping to fund some of this investment in our building.

During the year to 31 December 2019, the Western Charitable Foundation donated £76,095 (2018: £190,484) to the charity towards various projects.

We are grateful to our administrator, Gina Drew-Davis for running the office so efficiently and to our financial Controller, David Grossman for help in controlling expenditure. Sam Powell continued to act as building manager during the year.

Rabbi Taylor and his wife Emma, our Community Rabbi and Rebbetzen, have successfully introduced new programmes and events aimed particularly at young adults. Sephardi services on Shabbat morning remain popular with members and guests. Rabbi Taylor has benefited from the co-operation and advice of Rabbi Rosenfeld, our senior Rabbi. Once again we are grateful to Rabbi Rosenfeld and his wife Natalie for their enthusiasm and untiring work for the members.

The overall activities are considered to be in accordance with the Charity's key objectives.

#### **Financial review**

The charity made a surplus of £5,736 this year which is less than the £141,282 surplus made in 2019, however the prior year includes the transfer of net assets from the unincorporated charity amounting to £105,870. Excluding this exceptional amount, the charity made a surplus of £35,412 in 2019.

The movement in funds for the year are set out on page 10. The Trustees consider the accumulated funds to be sufficient to meet the Charity's normal expenditure. The Trustees are pleased that the income has remained at a level which has enabled the Charity to meet the relevant associated costs. The main income continues to be from membership subscriptions, donations and gift aid recoverable.

The synagogue is entirely dependent on contributions and donations from its members. In order to secure its long-term future, it is of paramount importance that we maintain our programme of making improvements to all aspects of our building and operations for the benefit of the membership whilst at the same time endeavouring to introduce activities that will attract new members. Although, sadly, we lost a number of our members during the year, we also managed to attract some new members showing that our efforts are being rewarded.

Total funds as shown on the balance sheet amounted to £147,018 made up of restricted funds of £44,979 and Unrestricted funds, including designated funds of £102,039. The Board of Management has declared for the time being, the Hartog Fund is to be a designated fund as part of the unrestricted funds.

We have a clear policy of financially supporting the 25% of members who require financial assistance in meeting their membership contributions. All requests for support have been dealt with, in a compassionate and completely confidential manner.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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### **Reserves**

The Trustees have considered, with the support of the Western Charitable Foundation, the requirement for reserves which are those funds not invested in fixed assets, designated for specific purposes or otherwise committed. The Board considers optimum level of such reserves to be at least four months expenditure on the management of all synagogue activities and administration costs. The adverse balance of £11,570 on unrestricted funds at the year end end arose from the transfer of excess current liabilities from the old charity in the prior year; however this has decreased in the current year. The Board has resolved to increase the funds to the optimum level over a ten year period so as not to impinge on our ability to deliver essential services.

Restricted funds are kept at a level sufficient to meet the demands of those Funds disclosed in note 17 to the financial statements.

### **Principal funding sources**

The charitable company raises most of its funds from its members' contribution and through fund raising activities and donations.

### **Going concern**

As stated in note 22 of the accounts, the Trustees have considered the effect of the Covid-19 outbreak that has been spreading throughout the world during 2020 and what impact it may have on the Synagogue's activities.

At this time, the effect of the Covid-19 pandemic has seen the closure of the Synagogue for nearly four months. In July 2020, religious services have restarted and are being conducted in accordance with government legislation. There has been little effect on membership and membership income and online services were made available to members to minimise disruption.

Whilst there is an anticipated reduction in event and appeals income in 2020, the Trustees have taken reasonable steps to manage the situation with significant savings in expenditure as a result of cutting cleaning and staff costs, as well as launching an online magazine which has generated additional income. Therefore, the Trustees consider this outbreak unlikely to cause a significant disruption to the charity's business and therefore have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

### **Investment policy**

It is the policy of the Synagogue at present to invest its financial reserves in a Charities Official Investment Fund account, being an account designed for charity investment.

### **Financial and property**

The synagogue occupies a prominent and large building resulting in high maintenance and repair costs which constantly need to be reviewed. The Synagogue does not have a specific sinking fund policy, since it is assumed that the general cash reserves, together with the help of the Western Charitable Foundation, are sufficient to cover any unforeseen expenditure on repairs.

### **Key management personnel remuneration**

The Trustees consider the Board of Management and the administrator as comprising the key management personnel of the charity in charge of directing and controlling the charity and running and operating the charity on a day to day basis. All Trustees give of their time freely and no Trustee remuneration was paid in the year. Details of the trustee expenses and related party transactions are disclosed in note 21 to the accounts.

The pay of the administrator is reviewed annually by the Board and normally increased in accordance with the average earnings. The remuneration set is fair and not out of line with that generally paid for similar roles.



# THE WESTERN MARBLE ARCH SYNAGOGUE

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

### FOR THE YEAR ENDED 31 DECEMBER 2019

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#### Volunteers

The charity has culture in which many of our activities are conducted by volunteers. Without the efforts of so many people, the charity would not be able to continue its work at the volume, complexity and diversity from which all our members and visitors benefit. The trustees thank them for their exceptional generosity.

#### Membership statistics

The following changes have occurred during the financial period:

<b>Members and Friends : 2018</b>	<b>658</b>
Deceased	(10)
Resigned	(34)
Suspended	0
Joined	16
<b>Members and Friends : 2019</b>	<b><u>630</u></b>

#### Plans for the future

The plan for the forthcoming year is to continue to promote, preserve, and observe our orthodox Jewish tradition, increase membership where possible, generate income from other activities, and to continue to retain and increase stability within the community.

#### Statement of Disclosure to our Auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees having made enquiries of fellow trustees have each taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report was approved by board of trustees on 21 October 2020 and signed on their behalf by:

.....

Mr. C. Jaque  
Treasurer

.....

Dr. M. Ziff  
President

# THE WESTERN MARBLE ARCH SYNAGOGUE

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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### **Statement of Trustees' responsibilities**

The Trustees (who are also directors of The Western Marble Arch Synagogue) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the Synagogue and of the incoming resources and application of resources of the Synagogue for that period. In preparing the financial statements, they are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the organisation will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF THE WESTERN MARBLE ARCH SYNAGOGUE

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#### Opinion

We have audited the financial statements of The Western Marble Arch Synagogue (the 'Charity') for the year ended 31 December 2019 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2019 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Trustees' report has been prepared in accordance with applicable legal requirements.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF THE WESTERN MARBLE ARCH SYNAGOGUE

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#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a strategic report.

#### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees' responsibilities, the Trustees, who are also the directors of the Charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Julian Challis (Senior Statutory Auditor)**  
for and on behalf of HW Fisher

**Chartered Accountants**

**Statutory Auditor**

**Acre House**

11-15 William Road

London

NW1 3ER

United Kingdom

28 October 2020

# THE WESTERN MARBLE ARCH SYNAGOGUE

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 DECEMBER 2019**

Current financial year

		Unrestricted funds general 2019 £	Unrestricted funds designated 2019 £	Restricted funds 2019 £	Total 2019 £	Total 2018 £
	Notes					
<b><u>Income and endowments from:</u></b>						
Donations and legacies	3	675,513	-	23,471	698,984	898,867
Charitable activities	4	248,594	31,867	24,665	305,126	255,227
Other trading activities	5	53,930	-	-	53,930	51,651
Investments	6	1,255	-	-	1,255	958
Other income	7	45,930	-	-	45,930	23,604
<b>Total income</b>		<b>1,025,222</b>	<b>31,867</b>	<b>48,136</b>	<b>1,105,225</b>	<b>1,230,307</b>
<b><u>Expenditure on:</u></b>						
Raising funds	8	-	-	-	-	3,149
Charitable activities	9	1,034,150	24,323	41,016	1,099,489	1,085,876
<b>Total resources expended</b>		<b>1,034,150</b>	<b>24,323</b>	<b>41,016</b>	<b>1,099,489</b>	<b>1,089,025</b>
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(8,928)</b>	<b>7,544</b>	<b>7,120</b>	<b>5,736</b>	<b>141,282</b>
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(8,928)</b>	<b>7,544</b>	<b>7,120</b>	<b>5,736</b>	<b>141,282</b>
Gross transfers between funds		(2,642)	(7,544)	10,186	-	-
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		<b>(11,570)</b>	<b>-</b>	<b>17,306</b>	<b>5,736</b>	<b>141,282</b>
Fund balances at 1 January 2019		(86,391)	200,000	27,673	141,282	-
<b>Fund balances at 31 December 2019</b>		<b>(97,961)</b>	<b>200,000</b>	<b>44,979</b>	<b>147,018</b>	<b>141,282</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 DECEMBER 2019**

Prior financial year

		Unrestricted funds general 2018 £	Unrestricted funds designated 2018 £	Restricted funds 2018 £	Total 2018 £
	Notes				
<b><u>Income and endowments from:</u></b>					
Donations and legacies	3	657,497	200,000	41,370	898,867
Charitable activities	4	250,352	-	4,875	255,227
Other trading activities	5	51,651	-	-	51,651
Investments	6	958	-	-	958
Other income	7	23,604	-	-	23,604
<b>Total income</b>		<b>984,062</b>	<b>200,000</b>	<b>46,245</b>	<b>1,230,307</b>
<b><u>Expenditure on:</u></b>					
Raising funds	8	3,149	-	-	3,149
Charitable activities	9	1,067,304	-	18,572	1,085,876
<b>Total resources expended</b>		<b>1,070,453</b>	<b>-</b>	<b>18,572</b>	<b>1,089,025</b>
<b>Net (outgoing)/incoming resources before transfers</b>		<b>(86,391)</b>	<b>200,000</b>	<b>27,673</b>	<b>141,282</b>
<b>Net (expenditure)/income for the year/ Net movement in funds</b>		<b>(86,391)</b>	<b>200,000</b>	<b>27,673</b>	<b>141,282</b>
Fund balances at 1 January 2018		-	-	-	-
<b>Fund balances at 31 December 2018</b>		<b>(86,391)</b>	<b>200,000</b>	<b>27,673</b>	<b>141,282</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## BALANCE SHEET

**AS AT 31 DECEMBER 2019**

	Notes	2019 £	£	2018 £	£
<b>Fixed assets</b>					
Tangible assets	14		10,738		16,216
<b>Current assets</b>					
Debtors	15	108,192		97,812	
Cash at bank and in hand		239,883		315,197	
		<u>348,075</u>		<u>413,009</u>	
<b>Creditors: amounts falling due within one year</b>	16	<u>(211,795)</u>		<u>(287,943)</u>	
Net current assets			136,280		125,066
<b>Total assets less current liabilities</b>			<u>147,018</u>		<u>141,282</u>
<b>Income funds</b>					
<u>Restricted funds</u>	17		44,979		27,673
<u>Unrestricted funds</u>					
Designated funds	18	200,000		200,000	
General Unrestricted funds		<u>(97,961)</u>		<u>(86,391)</u>	
			102,039		113,609
			<u>147,018</u>		<u>141,282</u>

The financial statements were approved by the Trustees on 21 October 2020

**Mr C Jaque**  
Treasurer

**Dr M Ziff**  
President

**Company Registration No. 09589315**

# THE WESTERN MARBLE ARCH SYNAGOGUE

## STATEMENT OF CASH FLOWS

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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		2019		2018	
	Note	£	£	£	£
	s				
<b>Cash flows from operating activities</b>					
Cash (absorbed by)/generated from operations	23		(76,554)		93,392
<b>Investing activities</b>					
Purchase of tangible fixed assets		(15)		(5,170)	
Interest received		1,255		958	
		<hr/>		<hr/>	
<b>Net cash generated from/(used in) investing activities</b>			1,240		(4,212)
<b>Net cash used in financing activities</b>			-		-
			<hr/>		<hr/>
<b>Net (decrease)/increase in cash and cash equivalents</b>			(75,314)		89,180
Cash and cash equivalents transferred from unincorporated charity					220,917
Cash and cash equivalents at beginning of year			315,197		5,100
			<hr/>		<hr/>
<b>Cash and cash equivalents at end of year</b>			239,883		315,197
			<hr/>		<hr/>



# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 DECEMBER 2019

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#### 1 Accounting policies

##### Charity information

The Western Marble Arch Synagogue is a private company limited by guarantee incorporated in England and Wales. The registered office is Acre House, 11-15 William Road, London, NW1 3ER, United Kingdom.

##### 1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective from 1 January 2019). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

##### 1.2 Going concern

As stated in note 22, the trustees have considered the effect of the Covid-19 outbreak, that has been spreading throughout the world during 2020, on the synagogue's activities. The trustees consider that the outbreak is unlikely to cause a significant disruption to the synagogue's activities and are confident that they can continue as a going concern for the foreseeable future.

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

##### 1.3 Charitable funds

General funds are unrestricted funds which are available for use at the discretion of the Board Members in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds are unrestricted funds earmarked by the Board of Management for particular purposes. Restricted funds are funds which are subject to specific conditions by donors as to how they may use. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

##### 1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Members' contribution is recognised over the membership year (January to December). Gift Aid claimable in relation to qualifying donations received is recognised at the time of donation

Legacies are recognised in the statement of financial activities in the year in which they are receivable. Such gifts are recognised on a case by case basis following the granting of probate when the administrator/executor for the estate has communicated in writing both the amount and the settlement date.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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### **1 Accounting policies**

**(Continued)**

#### **1.5 Expenditure**

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the Synagogue to the expenditure. All expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all costs related to that category.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity.

Governance costs have been allocated in line with costs of administration and include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management of the charity.

#### **1.6 Tangible fixed assets**

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Fixtures and fittings	20% straight line
Motor vehicles	20% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

No amount is included in the accounts for religious appurtenances. These assets are excluded from the accounts because of their unique nature.

#### **1.7 Impairment of fixed assets**

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### **1.8 Cash and cash equivalents**

Cash and cash equivalents include cash in hand and short-term liquid investments or similar accounts. Cash balances exclude any funds held on behalf of third parties.

#### **1.9 Financial instruments**

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

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#### 1 Accounting policies

(Continued)

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any discounts due.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

#### 1.10 Taxation

The charity is exempt from taxation on its income and gains as they are applied wholly to charitable purposes.

#### 1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.12 Retirement benefits

All qualifying employees are invited to join a defined contribution pension. For those employees who are opted in to the defined contribution scheme, the charity makes a contribution into the scheme. The charity's contribution is charged to the statement of financial activities in the year. The charity has no liability under the scheme other than for the payment of those contributions.

The Synagogue contributes to the personal pension plan of certain employees. The pension cost charge represents contributions payable by the charity to that pension plan.

The charge to profit or loss in respect of defined contribution schemes £9,984 (2018: £5,707).

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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### **1 Accounting policies**

**(Continued)**

#### **1.13 Gifts in kind**

Donated professional services and donated facilities are recognised as income when the Synagogue has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the Synagogue of the item is probable and the economic benefit can be measured reliably.

On receipt, donated gifts are recognised on the basis of the value of the gift to the Synagogue which is the amount the Synagogue would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in the expenditure in the period.

In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy.

#### **1.14 Value added tax**

The charity is not registered for VAT and any VAT paid is charged against the category of resources expended for which it was incurred.

#### **1.15 Operating leases**

Rental charges are charged on a straight line basis over the term of the lease.

### **2 Critical accounting estimates and judgements**

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### *Accruals*

The company makes an estimate of accruals at the year end based on invoices received after the year end and work undertaken which has not been invoiced based on quotations or estimates of amounts that may be due for payment.

#### *Tangible fixed assets*

Fixtures and fittings are depreciated over their useful lives taking into account residual values where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending upon a number of factors. In re-assessing the assets' lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

### 3 Donations and legacies

	Unrestricted funds general 2019 £	Restricted funds 2019 £	Total 2019 £	Unrestricted funds general 2018 £	Unrestricted funds designated 2018 £	Restricted funds 2018 £	Total 2018 £
Donations and gifts	272,680	23,471	296,151	201,339	200,000	14,114	415,453
Membership fees	402,833	-	402,833	370,794	-	-	370,794
Donated goods and services	-	-	-	750	-	6,000	6,750
Other	-	-	-	84,614	-	21,256	105,870
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

During the year, the charity received donations from the Western Charitable Foundation of £73,016 (2018: £190,484). The total grants donated to Western Marble Arch Synagogue and its unincorporated predecessor up to 31 December 2019 amounted to £2,331,886 (2018: £2,255,791).

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2019

### 4 Charitable activities

	Marriage fees	High Holyday income	Yizkor booklets	Catering income	Hebrew classes fees	Hire of hall	Total 2019	Total 2018
	2019 £	2019 £	2019 £	2019 £	2019 £	2019 £	£	£
Contributions within charitable activities	17,995	20,729	10,850	237,937	16,715	900	305,126	255,227
Analysis by fund								
Unrestricted funds - general	17,995	20,729	10,850	198,120	-	900	248,594	250,352
Unrestricted funds - designated	-	-	-	31,867	-	-	31,867	-
Restricted funds	-	-	-	7,950	16,715	-	24,665	4,875
	17,995	20,729	10,850	237,937	16,715	900	305,126	255,227

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 4 Charitable activities (Continued)

For the year ended 31 December 2018

	Marriage fees	High Holyday income	Yizkor booklets	Catering income	Hebrew classes fees	Total 2018
	£	£	£	£	£	£
Contributions within charitable activities	13,737	14,003	11,961	210,651	4,875	255,227
Analysis by fund						
Unrestricted funds - general	13,737	14,003	11,961	210,651	-	250,352
Restricted funds	-	-	-	-	4,875	4,875
	13,737	14,003	11,961	210,651	4,875	255,227

#### 5 Other trading activities

	Unrestricted funds general 2019 £	Unrestricted funds general 2018 £
Fundraising events	53,930	51,651

#### 6 Investments

	Unrestricted funds general 2019 £	Unrestricted funds general 2018 £
Bank Interest	1,255	958

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

### 7 Other income

	Unrestricted funds general 2019 £	Unrestricted funds general 2018 £
Insurance claim	21,707	-
CST contribution towards security	5,211	6,378
Security income - voluntary	19,012	17,226
	<u>45,930</u>	<u>23,604</u>

### 8 Raising funds

	Total 2019 £	Unrestricted funds general 2018 £
<u>Fundraising and publicity</u>		
Other fundraising costs	-	3,149
	<u>-</u>	<u>3,149</u>



# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 9 Charitable activities

	2019 £	2018 £
Staff costs	252,074	231,755
Depreciation and impairment	560	840
Ministers, Cantors and Administrator	14,798	2,556
Functions and catering	145,115	188,594
Choir and High Holy day expenses	115,760	72,918
United Synagogue	20,000	20,000
Board of Deputies	990	990
Marriage expenses	284	542
Religious appurtenances	1,623	873
Motor expenses	6,659	8,907
Travel expenses	5,282	3,745
Hebrew classes expenses	5,133	5,634
	<u>568,278</u>	<u>537,354</u>
Grant funding of activities (see note 10)	644	2,000
Share of support costs (see note 11)	518,596	535,419
Share of governance costs (see note 11)	11,971	11,103
	<u>1,099,489</u>	<u>1,085,876</u>
<b>Analysis by fund</b>		
Unrestricted funds - general	1,034,150	1,067,304
Unrestricted funds - designated	24,323	-
Restricted funds	41,016	18,572
	<u>1,099,489</u>	<u>1,085,876</u>

#### 10 Grants payable

	2019 £	2018 £
Grants to institutions:		
Haifa Kids : Israel Youth Hostel	644	2,000
	<u>644</u>	<u>2,000</u>

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

### 11 Support costs

	Support costs	Governance costs	2019	Support costs	Governance costs	2018
	£	£	£	£	£	£
Staff costs	149,814	5,971	155,785	125,755	5,103	130,858
Depreciation	4,933	-	4,933	9,583	-	9,583
Security expenses	80,676	-	80,676	83,106	-	83,106
Repairs and maintenance	114,451	-	114,451	51,428	-	51,428
Cleaning	43,133	-	43,133	52,953	-	52,953
Light & heat	28,006	-	28,006	71,150	-	71,150
Printing, postage and stationery	12,589	-	12,589	10,851	-	10,851
Legal and profesional	22,372	-	22,372	59,995	-	59,995
Accountancy	21,648	-	21,648	27,272	-	27,272
Computer expenses	10,665	-	10,665	16,027	-	16,027
Sundry	18,635	-	18,635	14,827	-	14,827
Insurance	11,674	-	11,674	12,472	-	12,472
Audit fees	-	6,000	6,000	-	6,000	6,000
	<u>518,596</u>	<u>11,971</u>	<u>530,567</u>	<u>535,419</u>	<u>11,103</u>	<u>546,522</u>
Analysed between						
Charitable activities	<u>518,596</u>	<u>11,971</u>	<u>530,567</u>	<u>535,419</u>	<u>11,103</u>	<u>546,522</u>

Governance costs includes payments to the auditors of £6,000 (2018- £6,000) for audit fees.

### 12 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the Charity during the year.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 13 Employees

##### Number of employees

The average monthly number of employees during the year was:

	2019 Number	2018 Number
	8	8
	<u>8</u>	<u>8</u>
<b>Employment costs</b>	<b>2019</b>	<b>2018</b>
	<b>£</b>	<b>£</b>
Wages and salaries	368,202	329,923
Social security costs	29,673	26,983
Other pension costs	9,984	5,707
	<u>407,859</u>	<u>362,613</u>
	<u>407,859</u>	<u>362,613</u>

The charity considers the Administrator as part of key management personnel. The total employment benefits paid to the Administrator were £60,268 (2018: £55,745).

The number of employees whose annual remuneration was £60,000 or more were:

	2019 Number	2018 Number
£80,000 - £89,999	-	1
£90,000 - £99,999	1	-
	<u>1</u>	<u>-</u>
	<u>1</u>	<u>-</u>

#### 14 Tangible fixed assets

	Fixtures and fittings £	Motor vehicles £	Total £
<b>Cost</b>			
At 1 January 2019	212,270	4,200	216,470
Additions	15	-	15
	<u>212,285</u>	<u>4,200</u>	<u>216,485</u>
At 31 December 2019	212,285	4,200	216,485
	<u>212,285</u>	<u>4,200</u>	<u>216,485</u>
<b>Depreciation and impairment</b>			
At 1 January 2019	196,614	3,640	200,254
Depreciation charged in the year	4,933	560	5,493
	<u>201,547</u>	<u>4,200</u>	<u>205,747</u>
At 31 December 2019	201,547	4,200	205,747
	<u>201,547</u>	<u>4,200</u>	<u>205,747</u>
<b>Carrying amount</b>			
At 31 December 2019	10,738	-	10,738
	<u>10,738</u>	<u>-</u>	<u>10,738</u>
At 31 December 2018	15,656	560	16,216
	<u>15,656</u>	<u>560</u>	<u>16,216</u>

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

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### 14 Tangible fixed assets

(Continued)

The tangible assets were transferred from unincorporated charity on 1 January 2018. The tangible fixed assets are held for furtherance of the Synagogue's objects. As described in the charity's accounting policies, no amount is included in the accounts for religious appurtenances. The charity does not hold any heritage assets as defined in the SORP.

### 15 Debtors

	2019	2018
	£	£
Amounts falling due within one year:		
Other debtors	74,292	18,174
Prepayments and accrued income	33,900	79,638
	<u>108,192</u>	<u>97,812</u>

### 16 Creditors: amounts falling due within one year

	2019	2018
	£	£
Other taxation and social security	8,499	-
Other creditors	137,168	224,637
Accruals and deferred income	66,128	63,306
	<u>211,795</u>	<u>287,943</u>

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds				
	Balance at 1 January 2018	Incoming resources	Resources expended	Balance at 1 January 2019	Incoming resources	Resources expended	Transfers	Balance at 31 December 2019
	£	£	£	£	£	£	£	£
Sefer Torah appeal	16,919	1,000	-	17,919	-	-	-	17,919
Haifa Kid's appeal	-	5,754	(2,000)	3,754	-	(644)	-	3,110
Hebrew classes	-	12,235	(12,335)	-	16,715	(16,715)	-	-
Donation for stained glass window	-	6,000	-	6,000	-	-	-	6,000
Choir appeal	4,337	-	(4,337)	-	13,471	(23,657)	10,186	-
New lighting	-	-	-	-	10,000	-	-	10,000
Holocaust Memorial Booklet	-	-	-	-	7,950	-	-	7,950
	<u>21,256</u>	<u>24,989</u>	<u>(18,572)</u>	<u>27,673</u>	<u>48,136</u>	<u>(41,016)</u>	<u>10,186</u>	<u>44,979</u>

**Sefer Torah Appeal** - to maintain scrolls for the Synagogue

**Haifa Kids' appeal** - to support activities of a children charity in Israel

**Hebrew classes** - to support religion school at the Synagogue

**Donation for stained glass** - to purchase stained glass window for the Synagogue

**Choir appeal** - to provide financial support towards the cost of choir at the High Holy days

**New Lighting** - to purchase new lighting for the Synagogue

**Holocaust Memorial Booklet** - to create and purchase learning material for Holocaust Memorial Day.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 18 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds			Movement in funds			
	Balance at 1 January 2018	Incoming resources	Balance at 1 January 2019	Incoming resources	Resources expended	Transfers	Balance at 31 December 2019
	£	£	£	£	£	£	£
Hartog fund	200,000	-	200,000	-	-	-	200,000
Hatzolla	-	-	-	31,867	(24,323)	(7,544)	-
	<u>200,000</u>	<u>-</u>	<u>200,000</u>	<u>31,867</u>	<u>(24,323)</u>	<u>(7,544)</u>	<u>200,000</u>

The Hartog fund represents a gift left to the charity, the fund has been designated by the trustees to meet the costs of special projects as and when they occur at the trustees' discretion.

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2019**

### 19 Analysis of net assets between funds

	Unrestricted funds 2019 £	Designated funds 2019 £	Restricted funds 2019 £	Total 2019 £	Unrestricted funds 2018 £	Designated funds 2018 £	Restricted funds 2018 £	Total 2018 £
Fund balances at 31 December 2019 are represented by:								
Tangible assets	10,738	-	-	10,738	16,216	-	-	16,216
Current assets/(liabilities)	(108,699)	200,000	44,979	136,280	(102,607)	200,000	27,673	125,066
	<u>(97,961)</u>	<u>200,000</u>	<u>44,979</u>	<u>147,018</u>	<u>(86,391)</u>	<u>200,000</u>	<u>27,673</u>	<u>141,282</u>

# THE WESTERN MARBLE ARCH SYNAGOGUE

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2019

#### 20 Operating lease commitments

At the reporting end date the Charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019 £	2018 £
Within one year	-	1,705

#### 21 Related party transactions

The charity received net assets of £nil (2018: £105,870) during the year from the unincorporated charity, Western Marble Arch Synagogue. There was also a donation received of £24,089 (2018: £30,373) from the same charity.

The trustees are not aware of any other related party transactions.

#### 22 Post balance sheet events

The trustees have considered the effect of the Covid-19 outbreak that has been spreading throughout the world during 2020 and what impact it may have on the synagogue's activities.

At this time, the effect of the Covid-19 pandemic has seen the closure of the Synagogue for nearly four months. In July 2020, religious services were restarted and are being conducted in accordance with government legislation. There has been little effect on membership and membership income and online services were made available to members to minimise disruption.

Whilst there is an anticipated reduction in event and appeals income in 2020, the trustees have taken reasonable steps to manage the situation with significant savings in expenditure as a result of cutting cleaning and staff costs, as well as launching an online magazine which has generated additional income. Therefore, the trustees consider this outbreak unlikely to cause a significant disruption to the charity's business and therefore have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

#### 23 Cash generated from operations

	2019 £	2018 £
Surplus for the year	5,736	141,282
Adjustments for:		
Investment income recognised in statement of financial activities	(1,255)	(958)
Transfer of net assets from unincorporated charity	-	(105,870)
Depreciation and impairment of tangible fixed assets	5,493	10,423
Movements in working capital:		
(Increase)/decrease in debtors	(10,380)	65,310
(Decrease) in creditors	(76,148)	(16,795)
<b>Cash (absorbed by)/generated from operations</b>	<b>(76,554)</b>	<b>93,392</b>