



Annual Report and Accounts for the year ended 30 April, 2020



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Registered charity number 1157217

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NCOR Trustees information

Maurice Cheng (Chair)
Duncan Empey
Steve Vogel
General Osteopathic Council

NCOR Team

Dawn Carnes
(Director)
Carol Fawkes
Austin Plunkett
Ryan Grainger (Administrator)

NCOR stakeholders

British College of Osteopathic Medicine (BCOM)
College of Osteopaths (CO)
European School of Osteopathy
(ESO)
General Osteopathic Council (GOsC)
Institute of Osteopathy (iO)
International College of Osteopathic Medicine (ICOM) at NESCOL
London School of Osteopathy (LSO)
Osteopathic Alliance (OA)
Sutherland Cranial College (SCC)
Swansea University
University College of Osteopathy (UCO)

NCOR Policies and objectives

The Trustees present their Annual Report together with the financial statements of the National Council for Osteopathic Research (the charity) for the year ended 1 May, 2019 to 30 April, 2020. The Trustees confirm that the Annual Report and financial statements of the charity comply with the current statutory requirements, the requirements of the charity's governing document, the Charities Act 2011 and the Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January, 2015), as amended by update Bulletin 1 (effective 1 January, 2016).

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the charity commission relating to public benefit. The role of NCOR is to promote for the public benefit the advancement of education and the promotion of good health in particular but not exclusively by:

1. Leading and facilitating osteopathic research development in the UK, including developing a comprehensive and cohesive research strategy providing both direction and coordination of osteopathic research.
2. Representing the osteopathic profession on matters relating to the osteopathic evidence base and research development. Acting on behalf of the profession, in a research context, to the media, the public and patients, policy-makers, the inter-professional research community, other health professions and healthcare regulators.
3. Providing a forum for osteopathic educational institutions (OElS) through which to forge consistent standards in research governance, to share expertise, achieve economies of scale, and foster undergraduate and postgraduate research collaboration. Promoting research capacity and scholarship.
4. Providing osteopaths, the public and patients, healthcare professionals, and the research and academic community with a recognised, high quality and accessible resource of research-related information concerning the distinctive body of knowledge within osteopathic practice.
5. Improving awareness of osteopathic research development amongst osteopaths and the wider community. Establishing links and building networks within the research fraternity, nationally and internationally, with a view to development through collaboration. Formulating and fostering strategies for attracting funding for osteopathic research development.
6. Providing systems relevant for grants governance and research governance for the benefit of all stakeholders.
7. Fostering and disseminating outputs from osteopathic audit, evaluation, and research activities.

Activity Report for the year end to 30 April 2020 Forward

This year we welcomed a new stakeholder to NCOR, the Osteopathic Alliance, we look forward to working together and ensuring inclusive representation of the profession at NCOR.

Several key projects were started this year, the CUTIES randomised controlled trial to test the effectiveness of osteopathic care for the treatment of infants with colic. The pilot phase was conducted showing that the trial was feasible so the main trial was launched in November 2019. Unfortunately with the COVID-19 pandemic the trial was suspended in March 2020 but we hope this will recommence later in 2020.

The 2019 OsteoSurvey was launched to update the Standardisation Data Collection project first conducted in 2009. This project will enable us to describe the profession and note any changes over the previous decade.

The Patient Reported Outcomes project to establish a national and international databank of patient outcomes continues to grow. In addition NCOR is sponsoring a PhD, the project is funded by the OF and is aiming to explore ways of using and translating research evidence into practice using Artificial Intelligence solutions.

As with other organisations NCOR has had to adapt to the new conditions for working and living in the wake of the coronavirus. We have been able to support the profession by providing evidence summaries and compilations of best practice guidance pertaining to health care in the pandemic.

We hope the year ahead brings less chaos and better health.

Professor Dawn Carnes
Director of NCOR

Activity

Professional collaboration and contribution

NCOR continues to be involved with the Council for Allied Health Professions in Research (CAHPR), the European Federation and Foundation for Osteopathy (EFFO), the Osteopathic Development Group (ODG), the General Osteopathic Council's (GOsC) Policy Education and Advisory Committee and NHS Digital. This year we co-organised with the GOsC a Concerns and Complaints workshop to update this project and disseminate information with interested parties.

In addition we have run 2 stakeholder meetings where members meet and exchange information and ideas about research and good practice.

Outreach, education, promotion and dissemination of research

The four Research hubs in Exeter, Bristol, Leeds and Haywards Heath have been very active this year. NCOR continues to support these hubs and the hubs contribute articles published in the osteopathic magazines.

NCOR contributed to the iO Convention in October 2019, we did several presentations and over saw the first of a research poster exhibition highlighting some of the excellent projects being undertaken throughout the UK and in the different osteopathic institutions.

We continue to write for both *The Osteopath* and *Osteopathy Today*.

The Osteopath

May 2019: announced OsteoSurvey.

Osteopathy Today

Jun 2019: Mindfulness Snapshot Summary. OsteoSurvey insert.

Sep 2019: Osteopathy – ready for the 21st century? In advance of iO Convention.

Nov 2019: Write-up of NCOR's presentations at iO Convention, and a Snapshot Summary on shoulder pain.

Website

The NCOR website continues to be our outward face to the osteopathic community. Traffic is relatively predictable with between 1,500 visitors per month.

Mobile and tablet devices now comprise approximately 40% of visitors to the site, a figure that seems to be stable over the past year.

Social media

Our Twitter account has 2,005 followers, up 120 from the last report. The most popular tweet garnered 1,034 views, it was a summary by the NCOR Director of evidence regarding COVID-19. The most popular month was July, which coincided with OsteoSurvey promotion, attracting 12,200 views during this month.

Facebook demonstrated a modest growth, now with 2,344 followers. Peaks of activity were seen in July and September coinciding with posts promoting OsteoSurvey.

Special projects

Systematic reviews

Two systematic reviews were commissioned by the Australian Association of Paediatric Chiropractors to compare common treatments for Infantile colic, Positional Plagiocephaly and Congenital muscular torticollis. These were supported by NCOR in the form of input and time from the Director.

[Ellwood J, Draper-Rodi J, Carnes D](#) Comparison of common interventions for the treatment of infantile colic: a systematic review of reviews and guidelines. [BMJ Open](#). 2020 Feb 25;10(2):e035405. doi: 10.1136/bmjopen-2019-035405.

Ellwood, J., Draper-Rodi, J. & Carnes, D. The effectiveness and safety of conservative interventions for positional plagiocephaly and congenital muscular torticollis: a synthesis of systematic reviews and guidance. *Chiropr Man Therap* **28**, 31 (2020).
<https://doi.org/10.1186/s12998-020-00321-w>

CUTIES trial

During 219, the CUTIES trial commenced, it received ethical approval to proceed in June 2019. The pilot phase of the trial was completed successfully so the study progressed to the main trial. Unfortunately the study had to be suspended in March 2020 due to the corona virus. We hope to start the trial again in the autumn of 2020. The first publication for the trial, the protocol has been submitted for peer review.

Patient Reported Outcome Measurement: PROMs (UK)

This project continues to grow. Nearly 2000 patients have submitted information about the effects and experience of their osteopathic care.

Patients' data suggest high levels of satisfaction and experience of osteopathic care with good results from treatment. The app content has been developed further to accommodate data collection from parents of paediatric patients. A successful pilot was undertaken involving the Osteopathic Centre for Children and a very small paediatric dataset (n=126) is now available to which the profession can refer. As in the adult dataset, early findings are good but considerably more data in this area of practice is required to confirm these findings.

Patient Reported Outcome Measurement: PROMs (Europe)

Since the successful pilot in three European countries, interest in PROMs data collection continues to grow in Europe. The current translations of the app are working well, and during the next 9-12 months further translations are planned into Greek, Finnish, Norwegian, Spanish, Danish, and Swedish.

The original pilot countries are starting their post-pilot data collection so the dataset from mainland Europe continues to grow. At present the size of the datasets for each country varies (Germany (145); Greece (41); Switzerland (70) and Belgium (72) due to the different numbers of the practitioners in each of the countries listed. The regulatory position in Europe is diverse and it is hoped that the PROMs data will provide more information to stakeholders in ministries of health about osteopathic practice.

NHS England

The work with the NHS England Outcomes Task and Finish group continues. This group was set up to explore the use of PROMs amongst AHPs. Work continues to create resources to support AHPs in looking at outcomes in clinical practice.

Further initiatives continue to raise the profile of the PROMs work in osteopathy outside of the profession. A platform presentation was given by Carol Fawkes at the 10th National Musculoskeletal Health Data Group meeting in June at the Royal Society, London. This meeting is run by Versus Arthritis (formed in 2018 following a merger of Arthritis Care and Arthritis Research UK).

Dissemination PhD project

In October 2018 NCOR was pleased to be awarded funds from the Osteopathic Foundation towards a project to explore effective ways of communication with the profession about research to optimise and or improve patient care. This project will form part of a PhD and will run over a period of three years. The PhD student is Austin Plunkett.

The first part of the PhD is a review about approaches used to introduce & evaluate artificial intelligence technologies in primary healthcare, and the results from the review will inform subsequent phases of research. These phases will include the dissemination/diffusion of evidence-informed practices through recruitment of osteopaths to use an artificial intelligence system, and the production of Snapshot Summaries. Analysis of the results from the OsteoSurvey will also contribute to the thesis and will be used to inform the direction of AP's work.

Finance and governance review

Financial Review

During the year, total income amounted to **£83,376** with costs of £112,535. Unrestricted reserves at the year end were £148,183.

Reserves policy

The Trustees have yet to establish a reserves policy.

Principal funding

NCOR is funded by donations from the General Osteopathic Council, the Institute of Osteopathy, the osteopathic educational institutions and by other donations from members of public, osteopaths and supporters.

Structure, governance and management

NCOR is a Charitable Incorporated Organisation (registered charity number 1157217).

Maurice Cheng, is the chair of the board of trustees (appointed by the Institute of Osteopathy) with Steve Vogel (elected by the NCOR Research Council), Professor Duncan Empey (representative of the Osteopathic Foundation) remaining in post. Carrie McEwan (representative of the Osteopathic Education Institutions) resigned as a trustee in September 2019. A new trustee is still being sought from the General Osteopathic Council and the Council for Osteopathic Education Institutions.

The Trustees' role is not to sit as 'representatives' of their respective organisations but to ensure the effective operation of the charity, while the day to day research-related activities of NCOR are the responsibility of the NCOR Director and her team.

Dawn Carnes is the NCOR director (at 20%), Carol Fawkes is the Senior Research Officer (at 50%), Austin Plunkett is the Research Assistant (at 60%) and Ryan Grainger (at 10% from March 2019)

We continue to audit and review our compliance with The European Union General Data Protection Regulation legislation.

Trustees' responsibilities statement

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees on 2 September 2020 and signed on their behalf by:



.....
Maurice Cheng Chair of the Trustees

Reference and administrative details of the charity, its trustees and advisers for the year ended 30 April 2020

Trustees

Maurice Cheng
Carrie McCewan (until Sept 2019)
Steve Vogel
Duncan Empey

Charity registration number

1157217

Principal office

Yvonne Carter Building
58 Turner Street
London
E1 2AB

Accountants

Goldwins
Chartered Accountants
75 Maygrove Road
West Hampstead
London
NW6 2EG

Bankers

NatWest
Black Lion House
45 Whitechapel Road
London
E1 1DU

Independent Examiner's Report to the Trustees of the National Council for Osteopathic Research

I report to the trustees on my examination of the accounts of the National Council for Osteopathic Research for the year ended 30 April 2020.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Anthony Epton BA FCA CTA FCIE
Goldwins
Chartered accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

Statement of Financial Activities for the year ended 30 April 2020

	Note	Unrestricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from				
Membership and donations	2	83,376	83,376	74,467
Charitable activities	3	-	-	13,325
Total income		83,376	83,376	87,792
Expenditure on				
Charitable activities	4	112,535	112,535	107,571
Total expenditure		112,535	112,535	107,571
Net income/(expenditure) and movement in funds		(29,159)	(29,159)	(19,779)
Reconciliation of funds				
Total funds brought forward		177,342	177,342	197,121
Total funds carried forward		148,183	148,183	177,342

All activities relate to continuing operations.

The attached notes form part of these financial statements.

Balance Sheet as at 30 April 2020

	Note	£	2020 £	£	2019 £
Current assets					
Debtors	8	66,465		59,337	
Cash at bank and in hand		<u>84,041</u>		<u>120,328</u>	
		150,506		179,665	
Creditors: amounts falling due within one year					
	9	<u>(2,323)</u>		<u>(2,323)</u>	
Net current assets			<u>148,183</u>		<u>177,342</u>
Net assets			<u><u>148,183</u></u>		<u><u>177,342</u></u>
Charity funds					
Unrestricted funds			<u>148,183</u>		<u>177,342</u>
Total funds			<u><u>148,183</u></u>		<u><u>177,342</u></u>

The financial statements were approved by the Trustees on 2 September 2020 and signed on their behalf, by:



Maurice Cheng (Chair of the Trustees)

The attached notes form part of these financial statements.

Notes to the Financial Statements

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) issued on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice from 1 April 2005 which has since been withdrawn.

National Council for Osteopathic Research constitutes a public benefit entity as defined by FRS 102. There are no significant estimates or judgements made by management in preparing these financial statements.

1.2 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

1.3 Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern.

With respect to the next financial period, 2020-21, the most significant area of uncertainty that affects the charity is the level of income received.

There are no significant estimates at the reporting date that have a risk of causing a material adjustment to the carrying value of assets and liabilities within the next reporting period.

1.4 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donated services or facilities are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Notes to the Financial Statements

1. Accounting policies (continued)

Membership fees are recognised in the period to which the membership relates. Income received in advance is deferred.

Other donations are recognised when the charity has entitlement to the donation.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is recognised on an accrual basis.

Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include governance costs. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

All resources expended are inclusive of irrecoverable VAT.

1.6 Financial instruments

The charity only has basic financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Creditors and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the

Notes to the Financial Statements

1. Accounting policies (continued)

goods or services, it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

2. Income from donations

	Unrestricted funds 2020 £	Total Funds 2020 £	Total funds 2019 £
Membership fees	70,940	70,940	73,400
Other donations	12,436	12,436	1,067
Total donations and legacies	83,376	83,376	74,467

3. Income from charitable activities

	Unrestricted funds 2020 £	Total Funds 2020 £	Total funds 2019 £
Project fees	-	-	7,500
Conference fees	-	-	5,825
	-	-	13,325

4. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Governance and support costs 2020 £	Total 2020 £	Total 2019 £
Expenditure	73,947	38,588	112,535	107,571

Notes to the Financial Statements

5. Direct costs

	Research activities 2020 £	Total 2020 £	Total 2019 £
Staff costs recharged	37,134	37,134	49,754
PROMs project	3,794	3,794	5,579
CUTIES- project research	30,000	30,000	30,000
EU project	3,019	3,019	-
	73,947	73,947	85,333

6. Governance and support costs

	Governance £	Support £	Total 2020 £	Total 2019 £
Travel expenses	-	3,842	3,842	4,327
Consultancy	-	4,160	4,160	-
Tuition fees	-	14,684	14,684	-
Hospitality	-	-	-	1,231
Insurance	-	308	308	-
Website costs	-	-	-	720
Sundry costs	-	1,194	1,194	1,399
Paypal charges	-	-	-	238
Honoraria costs	-	12,000	12,000	12,000
Accountancy	-	840	840	840
Independent examination fee	1,560	-	1,560	1,483
	1,560	37,028	38,588	22,238

7. Net income/(expenditure)

This is stated after charging:

	2020 £	2019 £
Independent Examination fee	1,560	1,483

The key management personnel of the charity comprise the Trustees and the Director. The Trustees all give their time and expertise without any kind of remuneration or other benefits in kind (2019: £nil). The Director received an honorarium of £12,000 (2019: £12,000).

During the year no Trustee received any reimbursement of expenses (2019: £nil).

Notes to the Financial Statements

8. Debtors

	2020	2019
	£	£
Other debtors	66,465	59,337
	66,465	59,337

9. Creditors: amounts falling due within one year

	2020	2019
	£	£
Other creditors, including accrued expenses	2,323	2,323
	2,323	2,323

10. Related party transactions

Queen Mary University London (QMUL) provided administration services to NCOR. Total costs were £53,426 (2019: £53,770 and comprised of recharged salary costs: £37,134 (2019: £49,754), and support costs: £16,292 (2019: £4,016). At the period end £67,155 (2019: £52,437) was due to NCOR and is included within other debtors.

A donation of £26,500 (2020: £26,500) was received from the General Osteopathic Council, a trustee of NCOR is an employee of this organisation.

A donation of £26,500 (2020: £26,500) was received from the Institute of Osteopathy, a trustee of NCOR is an employee of this organisation.

A donation of £2,800 (2020: £2,800) was received from NEScot, a trustee of NCOR is an employee of this organisation.

A donation of £2,800 (2020: £2,800) was received from the University College of Osteopathy, a trustee of NCOR is an employee of this organisation.

Annex A Forward Plan

NCOR is working to a four year strategic plan for 2017 – 2021 as set out below.

Objective		Activity/initiatives
Strategic leadership	Advance and facilitate osteopathic research development in the UK, including developing a comprehensive and cohesive research strategy providing both direction and coordination of osteopathic research. This will focus the limited expertise and resources essential to deliver measurable progress in identified priority areas.	Continue to contribute to profession development
		Collaborate with the Osteopathic Foundation for strategic targeting of funds
		Convene meetings of the NCOR committee to provide a platform to generate initiatives, ratify decisions, help and support the NCOR staff achieve it aims.
		Convene meetings with the management board of trustees to ensure adequate oversight of expenditure and activity.
Advocacy	Represent the profession on matters relating to the osteopathic evidence base and research development. Act on behalf of the profession, in a research context, to the media, the public and patients, policy-makers, the inter-professional research community, other health professions, and others (such as the United Kingdom (UK) Advertising Standards Authority, Care Quality Commission, National Institute for Health and Clinical Excellence (NICE), etc.	Work with the iO, GOsC and others in representing osteopathic research interests to for example the ASA, NICE.
		Provide research information to support the promotion and image of osteopathy in the media and the wider health care community
		Promote osteopathic research, research priorities, and the work of NCOR within academic research networks, funding bodies, government departments, higher education institutions and other relevant healthcare bodies.
		Promote osteopathic research and the work of NCOR among patient groups, practices, and charitable organisations.
Research capacity and capability	To provide a forum for the Osteopathic Educational Institutions (OEl)s through which to forge consistent standards in research governance, to share expertise, achieve economies of scale, and foster undergraduate and postgraduate research collaboration. To promote research capacity and scholarship in the wider profession.	Provide research advice and establish a training course for osteopathic researchers and research supervisors.
		Liaise and network with international researchers and develop mechanisms for sharing international intelligence and expertise.
		Continue and develop the role and operation of the research hubs.
		Support osteopaths in clinical audit, using PROMs/PREMs to capture information about osteopathic practice and to disseminate the results.
Information provision	To provide osteopaths, the public and patients, healthcare professionals, and the research and academic community with a recognised, high quality	Maintain and further develop information on the NCOR website.
		Provide website areas for patients, osteopaths, and other healthcare practitioners.
		Encourage osteopaths and other relevant organisations to link their websites to NCOR.

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	and accessible resource of research-related information concerning the distinctive body of knowledge within osteopathic practice.	Produce monthly NCOR e-bulletin and other regular updates for The Osteopath and Osteopathy Today.
		Publish new research summaries and update current research summaries. Identify hierarchy of areas for new research summaries.
		Provide suitable patient related outcome measures for use by osteopaths.
		Use social media to disseminate research relevant to osteopaths.
Liaison and promotion	To improve awareness of osteopathic research amongst osteopaths and the wider community. To establish links and build networks within the research fraternity, nationally and internationally, with a view to development through collaboration. To formulate and foster strategies for attracting funding for osteopathic research development.	Liaise and network with international researchers to promote NCOR and new initiatives, broker international relations.
		Promote the use of the NCOR website, research summaries to osteopaths via communication channels of the NCOR stakeholder organisations.
		Support and broker collaboration among osteopathic researchers.
		Seek to identify any international opportunities for research collaboration.
Research Governance	To provide a research governance framework, disseminate and advise where appropriate standards for writing grant applications and clinical research governance.	Provide advisory and review service for those wishing to publish their research about minimum standards for publishing research in medical journals
		Provide a research advisory service for osteopaths/educators/professional organisations considering applying for funding and undertaking research.
Knowledge Transfer	To foster and disseminate outputs from osteopathic audit, evaluation, and research activities via, for example, an annual research conference.	Organise research conferences and other events to help osteopaths understand the relevance and importance of research to their practice.
		Promote the work of NCOR through other osteopathic events.
		Support osteopaths' CPD through research <i>e.g.</i> online learning.
		Further develop online forums to facilitate research dialogue among osteopaths.
		Promote knowledge transfer into OEIs through regular stakeholder meetings.
Generation of funding	To formulate and foster strategies for attracting funding for osteopathic research development.	Promote opportunities for obtaining funding to continue with special projects funding.
		Promote, guide, advise OEIs and other interested bodies in applying for funding.

