

Lancashire Cricket Foundation Limited

Company Registration number 6394384

Charity number 1121855

(A charitable company limited by guarantee)

Annual Report and Financial statements

For the year ended 31 December 2019

Lancashire Cricket Foundation Limited

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Lancashire Cricket Foundation Limited

Charity information

Trustees and Officers

R Cross (Chairman)
J Sheridan
L Morgan
DMW Hodgkiss OBE (deceased 29 March 2020)
M Chilton (resigned 17 October 2019)
G Brindley
J Murphy
J Hopwood (resigned 17 October 2019)
P Ackerley (appointed 25 February 2019)
C Robinson (appointed 25 February 2019)
E Cooper (appointed 27 January 2020)
J Hunt (appointed 27 January 2020)

Principal Officers - Key Management Personnel

A Mitchell - Head of Community Growth
C Perren - Head of Cricket Relationships

Auditor

Hurst Accountants Limited
Lancashire Gate
21 Tiviot Dale
Stockport
SK1 1TD

Bankers

Metro Bank plc
One Southampton Row
London
WC1B 5HA

Legal Advisors

Muckle LLP
Time Central
32 Gallowgate
Newcastle-upon-Tyne
NE1 4BF

Registered office (for all group entities)

Lancashire County Cricket Club
Brian Statham Way
Emirates Old Trafford
Manchester
M16 0PX

Company number 6394384

Charity number 1121855

Lancashire Cricket Foundation Limited

Trustees' Report

The Trustees, who are also directors of the charitable company (the Foundation), present their annual report (including the Strategic Report) on the affairs of the Foundation and its subsidiary, together with the financial statements and auditor's report for the year ended 31 December 2019. The financial statements have been prepared in accordance with the accounting policies set out on pages 12 & 13 and comply with the charity's memorandum and articles of association and applicable law. The liability of the members is limited at £10.

The Trustees have had regard to the guidance issued by the Charity Commission on public benefit. The main activities in relation to those purposes for the public benefit have been discussed in the "Our activities and achievements" section of this report.

Incorporation

The charitable company was incorporated on 9 October 2007 by a Memorandum and Articles of Association, and is a registered charity (No. 1121855). The registered office of the charitable company and Foundation is Lancashire County Cricket Club, Emirates Old Trafford, Manchester, M16 0PX.

Who We Are and What We Do

The Foundation aims to Inspire Communities through Cricket and is the official charity and community arm of Lancashire Cricket. The Foundation is an independent and registered charity governed by a Board of Directors.

The objects of the Foundation (listed below) are for the benefit of the public generally and, in particular, the inhabitants of Lancashire and its surrounding areas:

- To promote community participation in healthy recreation by providing facilities for the playing of and development of cricket and other sports capable of improving health (facilities in this clause means land, buildings, equipment and organising sporting activities including coaching and course of instruction);
- To provide or assist in providing facilities for the playing of and development of the game of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- To advance the education of children and young people through such means as the Trustees think fit in accordance with the law of charity; and
- For the general purposes of such charitable bodies or for such other exclusively charitable purposes in each case as the Trustees may from time to time decide.

The Foundation works in the community to deliver a range of health, education, community cohesion and cricket development projects, programmes and events.

To date 2020 has seen worldwide challenges in terms of both our health and our finances due to the impact of Coronavirus. This is a truly unprecedented health and economic event that will be far reaching for years to come. Whilst the Foundation has not been immune to the impact of Covid-19, its own financial position has been protected via a combination of maintaining its core funding streams from the England & Wales Cricket Board ("ECB") and Chance to Shine in addition to taking advantage of the government's furlough compensation scheme. With activities ceasing during the summer of 2020 there has also been the opportunity to reduce running costs to the extent that the Foundation's cash flow remains healthy. During the remainder of 2020 and throughout 2021, following a major operational review by the Board and subsequent staff restructuring exercise, the Foundation staff will return to work in the knowledge that the aforementioned core funding streams will remain intact until at least January 2022.

Our Aims

Relating directly to the objects of the charity, the Strategic Aims (listed below) provide a framework around which operational delivery is shaped.

- Use the power of cricket and sport to motivate, educate and inspire our community;
- Improve the health and well-being of the community;
- Provide education and training opportunities for schools and the wider community;
- Positively develop and support work which targets women, disabled people and minority ethnic communities;
- Fundraise to support the charitable and community work of the cricket club; and
- Ensure Lancashire County Cricket Club ("LCCC") becomes an important and central hub for the community.

Our activities and achievements

A strategic review was undertaken by the Foundation Board in 2015 to re-define the Strategic Aims of the charity in order to more accurately reflect the core work and objects of the organisation. This review is currently being updated following the merger with the Lancashire Cricket Board in 2017 and a new Lancashire Cricket Foundation Strategy is being developed to guide future investment and work from 2020 - 24.

Each of the projects, programmes and events delivered by the Foundation in 2019 directly contributed to at least one of the Strategic Aims of the organisation and also has a clearly defined and measurable outcome and series of outputs in place. Performance against these is monitored and reported back to the Foundation Board.

Below are some of the activities that the Lancashire Cricket Foundation has delivered and supported in the last twelve months.

Inspiring Our Schools Through Cricket:

- 40,043 unique participants from 444 schools across Lancashire accessing high quality cricket provision through the Chance to Shine Schools and Street Programmes;
- 30 schools and colleges taking part in the Lord's Taverners funded Table Cricket programme with 903 unique participants, 1,361 attendances and 43 volunteers and young leaders trained;
- 253 pupils from 7 schools provided with a high quality positive onsite education experience through the Healthy Heart and Education Without Boundaries programmes;
- 1,343 pupils from 35 North West primary schools in attendance at the annual 'School Open Day'; and
- 118 unique participants from secondary schools engaged through the Core Cities programme, focused on growing the game in South Asian communities.

Growing Cricket In Our Leagues & Clubs:

- 1,293 individual players from 40 recreational cricket clubs now linked up with Lancashire Line;
- Circa £30,000 donated back to recreational cricket clubs through the Lancashire Line Lottery to support club development;
- 20 teams participating in the Women's Softball Indoor League;
- 57 cricket clubs supported to offer women / girls cricket across Lancashire;
- 312 Affiliated cricket clubs across Lancashire with 135 supported in achieving Clubmark accreditation;

**Lancashire Cricket Foundation Limited
Trustees' Report (cont'd)**

Our activities and achievements (cont'd)

Growing Cricket In Our Leagues & Clubs (cont'd):

- Support provided to 18 senior and 10 junior cricket leagues across the county;
- Support and guidance provided to 23 Cricket Development Groups, helping to shape cricket throughout the county;
- 138 cricket clubs across Lancashire supported to participate in NatWest Cricket Force;
- D40, S9, Hearing Impaired and Visually Impaired disability squads supported to compete in national competitions;
- 136 Clubs received a Cricket World Cup Fund Grant totalling £136,000 of funding to support infrastructure development;
- 20 clubs received an ECB Small Grant totalling funding of £40,000;
- 34 courses taking place with over 750 coaches attending through the Coach Development Programme;
- 190 newly qualified coaches throughout Lancashire;
- 30 money can't buy experiences for All Stars participants at Lancashire and England fixtures;
- 962 All Stars participants in attendance at the Lancashire Vs Durham fixture;
- 48 individuals in attendance at Lanky's Arts Class, a creative arts, crafts, music and dance class for 0-5 year olds;
- 3,700 participants taking part in the All Stars Cricket programme across 126 recreational club-based centres;
- 572 All Stars Cricket Activators trained to support delivery of the programme;
- 31 Women's Softball Festivals delivered with 1,768 participants;
- 18 Lancashire player visits took place at All Stars Cricket Centres; and
- 38 clubs took part in the 2019 ECB U19T20 Competition with a focus on young volunteers and the retention of players.

Inspiring Our Communities Through Cricket:

- 3 Hubs established across Trafford, Salford and the City of Manchester with 280 participants engaged and 4,253 attendances through the Lord's Taverners funded Wicketz project;
- 21 lifestyle workshops delivered to Wicketz participants, using cricket to help address social issues in young people;
- 352 individual participants engaged through the Girls Without Boundaries programme, designed to build self-confidence and self-esteem in disengaged young women;
- 1 new Hub established to make 5 Hub sites with 726 attendances and 47 taster sessions delivered with 726 attendances through the Lord's Taverners funded Super 1's programme;
- 16 Table Cricket Club sessions delivered at Emirates Old Trafford with 68 individual participants;
- 266 unique participants from Mosques and Community groups inspired through the Core Cities programme, focussed on growing the game in south Asian communities;
- 171 unique participants engaged in the Core Cities Indoor Cricket League;
- The launch of the National Citizen Service programme, a youth empowerment programme focused on social integration, community and youth development, and emboldening young people to make a positive difference in the world they live;
- 5 young people who volunteer on the Lord's Taverners Wicketz programme successfully applied to be part of the Flag Team for each fixture held at Emirates Old Trafford;
- 35 Sporting Memories sessions delivered with 308 attendance, using sporting reminiscence to help address social isolation;
- 48 individuals in attendance at Lanky's Arts Class, a creative arts, crafts, music and dance class for 0-5 year olds;
- 222 pupils from 8 schools participating in Prison Peer Mentoring Workshops, providing young people with insight, guidance and support, equipping them to make positive life choices; and
- In excess of 8,000 individuals supporting our work to 'Inspire Communities Through Cricket' through the Lancashire Line, Friends of the Foundation and other Lottery events and draws.

Any funding grants issued by the Foundation are managed through an application process, authorised by the Board of Directors and only fund activity that directly relates to the Objects and Aims of the charity. All other funds generated directly support the delivery of Foundation activities and/or are distributed to organisations as a part of a pre agreed fundraising initiative.

The Foundation will continue to deliver many of the activities listed above and will only develop and implement new activities where they directly relate to the Objects and Aims of the charity.

Fundraising

The Foundation generated £52,939 (2018: £75,258) from fundraising activities in 2019.

All funding received / raised is utilised to employ staff to develop and deliver projects, programmes and events that directly impact on the following Strategic Aims of the organisation:

- Provide increased opportunities for 'MORE PLAY' - Delivering a diverse range of high quality accessible projects, programmes and events that provide increased opportunities for everyone to play the game; inspiring the next generation of players across the North West;
- Support the development of 'GREAT TEAMS' - Providing the infrastructure support necessary to ensure a sustainable and successful club & league network is in place across the North West;
- Create 'INSPIRED FANS' - Using the power of Lancashire Cricket to provide families & individuals from across the North West with positive inspirational cricketing experiences; and
- Address local 'COMMUNITY NEED' - Delivering high quality interventions that address identified community need; ensuring Lancashire Cricket becomes an important, central hub for the community.

Structure, governance and management

The Trustees who have served during the year and since the year end are set out on page 1.

The Trustees meet at least six times per year and on any other occasion as judged necessary in order to review progress and determine matters of strategy & policy.

Every decision of the Trustees shall be determined by the majority of votes of the Trustees present and voting on the question. There shall be a quorum when two Trustees are present at any meeting.

All Trustees serve a three year term following which they can seek re-appointment. The existing Trustees have the power to appoint further Trustees provided they have attained the age of eighteen years and are not disqualified from taking office. The Trustees are not actively recruiting at present but have measures in place to consider potential applicants as they might arise.

New Trustees undergo some training to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee and decision making processes of the Foundation, the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

Lancashire Cricket Foundation Limited
Trustees' Report (cont'd)
Structure, governance and management (Cont'd)

The operational management of the charity is shared between the Head of Community Growth and Head of Cricket Relationships. Performance of both these positions and the charity itself are reviewed at all Foundation Board meetings and any decisions on remuneration of all staff members are ratified by the Trustees.

We believe that all the Trustees have the experience required to carry out their duties effectively.

As detailed in Note 13 to the financial statements, the Charity has three related parties, Lancashire County Cricket Club, Lancashire County Cricket Club Development Association, for which the Charity is the sole member, and LCCC Trust Trading Limited, the Charity's trading subsidiary.

Financial review

The deficit of £363,365, following on from a deficit in the previous year, is the direct result of a delay in the receipt of incremental funding from the ECB. Back in late 2017, the Foundation merged with the Lancashire Cricket Board in anticipation of a new ECB funding regime linked to broadcasting revenue from a new long term deal for televising English Cricket. The ECB worked closely with Directors of the Foundation and Lancashire Cricket Board to create a new structure to deliver the set of strategic aims addressed earlier. However, this funding was delayed by two years and in the meantime the Foundation retained the burden of the additional costs generated from the new structure. In doing so, the Foundation was forced to use up its own reserves and seek working capital support from Lancashire County Cricket Club with whom the Foundation remains both a key strategic partner and office tenant. Since the year end, the Cricket Club continues to provide financial support but more significantly, the increased ECB funding has now being received and is secured for at least the next two years, along with Chance to Shine grants. This, combined with a restructuring of the operations during 2020, will create a surplus in 2020 which will create positive cumulative reserves by 31 December 2020 plus further surpluses in subsequent years to retain these reserves. Accordingly, cash balances at the time of writing have increased and remain strong.

During the year the Foundation received donations amounting to £1,196,649 (2018: £1,123,813). In addition, the Foundation received investment income of £NIL (2018: £1,125), gift aid income of £805 (2018: £7,478) and event income of £27,902 (2018: £75,258). Including donations this contributed towards total income of £1,356,625 (2018: £1,314,453).

The Foundation has incurred expenses in relation to charitable activities during the course of the year relating to donations of £NIL (2018: £NIL), payroll costs £1,249,096 (2018: £1,021,219) and other charitable costs £399,431 (2018: £337,832).

The Group generated a net deficit in the year of £363,365 (2018: deficit of £159,265) after consolidating its 100% subsidiary, LCCC Trust Trading Limited, which generated a net surplus of £3,194 (2018: £20,696).

Reserves

The Foundation seeks to retain a general reserve to provide sufficient resources to ensure that the level of expenditure, both charitable spend and overheads, expected in the next 12 months (as a minimum), is covered. It is clear that during 2019 reserves fell below the targeted levels and since then the Trustees have taken action to successfully clear the deficit and re-build reserves. The Trustees continue to keep under review the level of the Foundation's general reserve and the level at the date of signing the accounts and projected for the 31 December 2020 year end is considered necessary to ensure the financial security of the Foundation and to provide adequate resources to meet the challenges and demands for at least the year ahead.

Grants

The Charity only distributes grants as directed by the England and Wales Cricket Board (ECB) for specific programmes designed to support cricket club development and cricket club improvement work. The funding amounts are fixed by the ECB, the Foundation monitors the performance of a club against any grant allocated. All funding distributed in this way contributes to the strategic aim to 'Support the development of 'Great Teams', providing the infrastructure support necessary to ensure a sustainable and successful club & league network is in place across the North West.

Future Plans

The development of the new Lancashire Cricket Foundation strategy and staff structure will lay out the organisation's focus/direction of travel aligned to the ECB CPA process for the next 4 years. The Foundation will work through the strategy and structure to develop and deliver projects, programmes, events that engage, excite, inspire and improve individuals and communities through cricket in order to grow the appeal of the game at all levels.

Risk management

The Trustees have reviewed the major risks to which the Foundation is exposed (listed below) and this topic is regularly discussed at Trustees' meetings.

Financial Sustainability:

The Foundation Board scrutinises financial performance at all Board meetings. The financial management accounts are prepared with support from the LCCC Accounts Department. Visibility of future funding streams is critical to the continuation of the Foundation's activities and maintaining its staffing resources. The Board focus heavily on ensuring the delivery of projects is commensurate with funding received.

Financial Claims:

The LCCC Foundation has appropriate insurance cover in place as well as up to date policies and procedures in relation to operational delivery and the protection of children and vulnerable adults.

Skills Gap:

In order to effectively deliver its objectives it has been identified that the new Foundation Board will need to appoint additional expertise; in particular non-executive director roles that will represent key ECB and Foundation agendas including women and girls, education and diverse communities. The appointment of these new roles will be driven by the Foundation Board and will support the strategic decision making of the organisation as well as providing operational intelligence, and guidance for the Foundation staff.

Auditor

The Trustees at the date of approval of this report confirm that:

- So far as the Trustees are aware, there is no relevant audit information of which the Foundation's auditor is unaware; and
- The Trustees have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the Foundation's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006. Hurst Accountants Limited

Approved by the Trustees and signed of their behalf by:



A. Cross

12 October 2020

Lancashire Cricket Foundation Limited
Trustees' responsibilities statement

The Trustees (who are also directors of Lancashire Cricket Foundation Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in charities SORP;
- make judgements that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Foundation will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF LANCASHIRE CRICKET FOUNDATION LIMITED

Opinion

We have audited the financial statements of Lancashire Cricket Foundation Limited (the 'Charity') for the year ended 31 December 2019 which comprise the consolidated statement of financial activities including income and expenditure account, the charity statement of financial activities including income and expenditure account, the consolidated balance sheet, the charity balance sheet, the consolidated cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 December 2019 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF LANCASHIRE CRICKET FOUNDATION
LIMITED (Cont'd)**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Hurst Accountants Limited

Mike Jackson (Senior Statutory Auditor)

for and on behalf of

Hurst Accountants Limited

Chartered Accountants

Statutory Auditors

Lancashire Gate

21 Tiviot Dale

Stockport

Cheshire

SK1 1TD

Date:

26 October 2020

Lancashire Cricket Foundation Limited

Consolidated Statement of financial activities (including income & expenditure account) for the year ended 31 December 2019

	Notes	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds for the year 2019 £	Total Funds for the year 2018 £
INCOME FROM:					
Charitable activities					
Donations and legacies	4	430,942	763,318	1,194,260	1,110,595
Other trading activities					
Fundraising events (Lancashire Cricket Foundation)		52,939	-	52,939	75,258
Trading Income (LCCC Trust Trading)	8	3,254	-	3,254	383,174
Investments					
Investment income		-	-	-	1,125
Other income		106,232	-	106,232	106,779
TOTAL INCOME		593,367	763,318	1,356,685	1,676,931
EXPENDITURE ON:					
Charitable activities	5	(886,086)	(763,318)	(1,649,404)	(1,359,051)
Raising Funds	5	(70,586)	-	(70,586)	(114,667)
Trading Costs (LCCC Trust Trading)		(60)	-	(60)	(362,478)
TOTAL EXPENDITURE		(956,732)	(763,318)	(1,720,050)	(1,836,196)
Net expenditure for the year		(363,365)	-	(363,365)	(159,265)
Tax	7	-	-	-	-
NET MOVEMENT IN FUNDS	3	(363,365)	-	(363,365)	(159,265)
RECONCILIATION OF FUNDS					
Total funds brought forward		166,242	-	166,242	325,507
Net movement in funds for the year		(363,365)	-	(363,365)	(159,265)
Total (deficit) / funds carried forward		(197,123)	-	(197,123)	166,242

The notes on pages 12 to 19 form part of these financial statements.

There were no other recognised gains or losses other than those listed above and the net movement in funds for the year. All income and expenditure derives from continuing activities.

See note 14 for comparative Consolidated Statement of Financial Activities analysed by funds.

Lancashire Cricket Foundation Limited

Charity Statement of financial activities (including income & expenditure account) for the year ended 31 December 2019

	Notes	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds for the year 2019 £	Total Funds for the year 2018 £
INCOME FROM:					
Charitable activities					
Donations and legacies	4	434,136	763,318	1,197,454	1,131,291
Investments					
Fundraising events		52,939	-	52,939	75,258
Investment income		-	-	-	1,125
Other income		106,232	-	106,232	106,779
TOTAL INCOME		593,307	763,318	1,356,625	1,314,453
EXPENDITURE ON:					
Charitable activities	5	(886,086)	(763,318)	(1,649,404)	(1,359,051)
Raising Funds	5	(70,586)	-	(70,586)	(114,667)
TOTAL EXPENDITURE		(956,672)	(763,318)	(1,719,990)	(1,473,718)
Net expenditure for the year		(363,365)	-	(363,365)	(159,265)
NET MOVEMENT IN FUNDS	3	<u>(363,365)</u>	<u>-</u>	<u>(363,365)</u>	<u>(159,265)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		166,241		166,241	325,506
Net movement in funds for the year		(363,365)	-	(363,365)	(159,265)
Total (deficit) / funds carried forward		<u>(197,124)</u>	<u>-</u>	<u>(197,124)</u>	<u>166,241</u>

The notes on pages 12 to 19 form part of these financial statements.

There were no other recognised gains or losses other than those listed above and the net movement in funds for the year. All income and expenditure derives from continuing activities.

See note 14 for comparative Charity Statement of Financial Activities analysed by funds.

Lancashire Cricket Foundation Limited
Balance sheets as at 31 December 2019

	Notes	Group		Charity	
		2019 £	2018 £	2019 £	2018 £
Fixed Assets & Equipment					
Investments	8	-	-	1	1
Tangible Assets	9	20,041	18,381	20,041	18,381
		<u>20,041</u>	<u>18,381</u>	<u>20,042</u>	<u>18,382</u>
Current assets					
Debtors	10	182,737	264,528	185,931	126,620
Cash at bank and in hand		149,349	230,578	149,349	230,583
		<u>332,086</u>	<u>495,106</u>	<u>335,280</u>	<u>357,203</u>
Creditors					
Amounts falling due within one year	11	(549,252)	(347,245)	(552,446)	(209,344)
		<u>(217,166)</u>	<u>147,861</u>	<u>(217,166)</u>	<u>147,859</u>
Net current (liabilities) / assets					
Total assets less current liabilities		<u>(197,125)</u>	<u>166,242</u>	<u>(197,124)</u>	<u>166,241</u>
Funds	12				
Unrestricted funds		(197,125)	166,242	(197,124)	166,241
Restricted funds		-	-	-	-
Total funds		<u>(197,125)</u>	<u>166,242</u>	<u>(197,124)</u>	<u>166,241</u>

The financial statements of Lancashire Cricket Foundation Limited, registration number 6394384, charity number 1121855, on pages 12 to 19 were approved and authorised for issue on 12 October 2020 on behalf of the Board by:



R Cross (Chairman)

Lancashire Cricket Foundation Limited
Consolidated Statement of Cash flows for the year ended 31 December 2019

	Total funds 2019 £	Total funds 2018 £
Net cash (used in) / provided by operating activities	(74,502)	191,907
Investing activities		
Payments to acquire tangible fixed assets	(6,727)	(19,998)
Net cash flow from investing activities	(6,727)	(19,998)
Financing activities:		
Interest received	-	1,125
Net cash flow from financing activities	-	1,125
Net (decrease) / increase in cash and cash equivalents	(81,229)	173,034
Cash and cash equivalents at beginning of year	230,578	57,544
Cash and cash equivalents at the end of the year	149,349	230,578

Reconciliation of net deficit to net cash from operating activities

	2019 £	2018 £
Net deficit for the reporting period	(363,365)	(159,265)
Adjustments for:		
Interest receivable	-	(1,125)
Depreciation charge	5,066	4,064
Decrease in debtors	81,791	1,175,382
Increase / (decrease) in creditors	202,006	(827,149)
Net cash (used in) / provided by operating activities	(74,502)	191,907

1 Principal accounting policies

a Company and charitable status

Lancashire Cricket Foundation Limited, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. There are currently 9 Trustees, 4 of whom are also the members of the company. Each member has undertaken to contribute to the assets in the event of winding up a sum not exceeding £10. The charity is a registered charity. The registered office is given on page 1.

b Basis of accounting

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2015)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2015; and the Companies Act 2006.

The charity meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemption available to it in respect of its separate financial statements in relation to presentation of a cash flow statement.

Basis of consolidation

The consolidated financial statements comprise Lancashire Cricket Foundation Limited and its wholly-owned subsidiary undertaking, LCCC Trust Trading Limited. The summarised profit and loss account for the subsidiary is shown in note 8. The results of the subsidiary are consolidated on a line by line basis.

The principal accounting policies are set out below.

c Income

Grants, donations, legacies and voluntary income

Income is recognised when the group and charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Grants, donations, legacies and voluntary income are recognised in full in the Statement of Financial Activities in the year in which the above conditions are satisfied.

Investment income

Investment income is accounted for in the year in which the group is entitled to receipt.

Trading income

Turnover is stated net of VAT and trade discounts. Turnover from the supply of services represents the value of services provided under contracts to the extent that there is a right to consideration and is recorded at the value of the consideration due. Where payments are received from customers in advance of services provided the amounts are recorded as deferred income and included as part of creditors due within one year. All turnover was generated in the UK from the group's principal activities.

Deferred income

Income received in respect of future periods is treated as deferred income.

d Going concern

The Foundation only makes discreet one off payments so there is never any obligations to beneficiaries for future funding. In this respect, donations are only made if there are sufficient cash reserves in place.

Notwithstanding the net current liabilities position at 31 December 2019 of £217,166 and despite deficits incurred in both the current and prior year, the financial statements have been prepared on a going concern basis. This is also the conclusion of the Foundation's Board after taking full consideration of the material uncertainties caused by the Covid-19 pandemic that is affecting both the UK and World's economies.

As set out in the Trustee's Responsibilities Statement on page 5, in preparing these financial statements the Trustees are required to prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Foundation will continue in operation. The Trustees remain confident that the Foundation can continue to operate for at least the next twelve months due to combination of factors. The new increased ECB funding that had previously been delayed for nearly two years was confirmed in early 2020, and despite the impact of Covid-19, has been guaranteed until at least January 2022, i.e. two years. In addition, the Foundation has taken advantage of the government furlough compensation scheme since March at the same time as taking the opportunity to significantly reduce costs and restructure and streamline the business. This will result in returning to positive general reserves by the end of 2020. Finally, the main creditor and key strategic partner, Lancashire County Cricket Club, have re-affirmed their support and will only require settlement of debtors due from the Foundation during the next twelve months, as and when it can be afforded.

e Expenditure

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of charitable cricket activities, events, projects and programmes to further the purposes of the charity and their associated support costs.
- Costs of raising funds comprise the direct costs of fund raising events and initiatives and their associated support costs.
- Trading costs comprise the costs of the trading subsidiary, LCCC Trust Trading Ltd and represent the costs of hosting concerts and other events with a view to making reasonable profits to donate to charitable cricket activities.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charitable cricket activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 5.

f Tax

The Foundation is a registered charity and as such is exempt from taxation on its income to the extent that they are applied to its charitable purpose.

Current tax, including UK corporation tax, is provided at amounts expected to be paid (or recovered) using the rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised on all timing differences where the transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's relievable tax losses and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements. Deferred tax assets are recognised when it is more likely than not that they will be recovered. Deferred tax is measured using rates of tax that have been enacted or substantively enacted by the balance sheet date.

1 Principal accounting policies (cont'd)

g Investments

In the parent charity balance sheet, investment in subsidiary undertaking is measured at cost less impairment.

h Tangible assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets on a straight line basis over their expected useful life as follows:

- Computer Equipment 5 years

i Fund accounting

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the Foundation.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through terms of an appeal. The restricted funds are held in the Balance sheet as a combination of cash at bank and amounts due from related parties.

j Pensions

For defined contribution schemes the amount charged to the Statement of Financial Activities in respect of pension costs and other retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

k Financial instruments

Financial assets and financial liabilities are recognised when the group and charity become a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Creditors and provisions are recognised where the group and charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The group and charity only have financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

2 Critical accounting judgements and key sources of estimation uncertainty

In the application of the Foundation's accounting policies, which are described in note 1, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

3 Result for year

	2019 £	2018 £
The deficit for the year is stated after charging:		
Auditor's remuneration	500	500
Depreciation	5,066	4,064

4 Analysis of income from donations

	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds for the year 2019 £	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds for the year 2018 £
Sundry donations	360,137	-	360,137	351,363	-	351,363
LCCC Development Association	70,000	-	70,000	70,000	-	70,000
Gift Aid	805	-	805	7,478	-	7,478
Trafford Youth Trust	-	3,609	3,609	-	15,375	15,375
England & Wales Cricket Board	-	192,742	192,742	-	222,930	222,930
Chance 2 Shine	-	354,945	354,945	-	374,849	374,849
The Lords Taverners	-	48,913	48,913	-	32,551	32,551
Coach Core City	-	58,660	58,660	-	36,050	36,050
NCS (The Growth Company)	-	24,189	24,189	-	-	-
All Stars Cricket	-	80,260	80,260	-	-	-
Group	430,942	763,318	1,194,260	428,841	681,755	1,110,595
LCCC Trust Trading	3,194	-	3,194	20,696	-	20,696
Company	434,136	763,318	1,197,454	449,537	681,755	1,131,291

The Restricted funds relate to the following projects:

Trafford Youth Trust; funding to run or 'Girls without Boundaries' project, supporting girls from underprivileged backgrounds, developing confidence and promote self-esteem through the discipline of self defense, music and dance.

England & Wales Cricket Board; funding to provide a range of cricket development projects, programmes and events to engage, excite, inspire and improve individuals and communities in order to grow the game.

Chance 2 Shine; funding to deliver cricket projects, programmes and events in primary and secondary schools.

The Lord Taverners; the project provides apprenticeship opportunities and life skills workshops in targeted communities of Salford, Trafford Manchester for young people aged 8-15.

Coach Core City; the project provides apprenticeship opportunities, giving young people the opportunity to learn and develop as sports coaches.

NCS; a personal and social development for 16-17 year olds in England and Northern Ireland, funded by money from the UK Government.

All Stars Cricket; an initiative from the ECB aimed at providing children aged 5 to 8 with a great experience in cricket.

5 Analysis of expenditure on charitable activities

Analysis of expenditure on charitable activities by fund:

	Unrestricted Funds 2019 £	Restricted Funds 2019 £	Total Funds for the year 2019 £	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds for the year 2018 £
Payroll (see note 6)	591,838	657,258	1,249,096	435,381	585,838	1,021,219
Other charitable costs	293,371	106,060	399,431	159,571	177,491	337,062
Governance costs - Audit Fee	500	-	500	500	-	500
Bank Charges	377	-	377	270	-	270
Total Charitable Expenditure	<u>886,086</u>	<u>763,318</u>	<u>1,649,404</u>	<u>595,722</u>	<u>763,329</u>	<u>1,359,051</u>
Raising Funds	70,586	-	70,586	114,667	-	114,667
Total Expenditure	<u>956,672</u>	<u>763,318</u>	<u>1,719,990</u>	<u>710,389</u>	<u>763,329</u>	<u>1,473,718</u>

Analysis of expenditure on charitable activities by activity:

	Activities undertaken directly 2019 £	Grant funding of activities 2019 £	Support Costs 2019 £	Total 2019 £	Total 2018 £
Chance 2 Shine	-	100,112	-	100,112	110,838
NCS	-	2,503	-	2,503	-
Wicketz	-	12,555	-	12,555	4,944
Core City	-	15,102	-	15,102	8,210
GWB	-	7,342	-	7,342	6,824
W&G	-	23,691	-	23,691	43,532
Disability Cricket	-	13,937	-	13,937	9,967
All Stars	-	10,503	-	10,503	8,146
ECB South Asian Pilot Project	-	-	-	-	2,500
Scholarship player donation	-	-	-	-	18,000
Alexandra Pitch maintenance	10,000	-	-	10,000	10,000
Education and Training	203,687	-	-	203,687	114,102
Payroll	506,877	543,756	198,463	1,249,096	1,021,218
Governance costs - Audit Fee	-	500	-	500	500
Bank Charges	-	377	-	377	270
Total Charitable Expenditure	<u>720,564</u>	<u>730,377</u>	<u>198,463</u>	<u>1,649,404</u>	<u>1,359,051</u>
Raising Funds	70,586	-	-	70,586	114,667
Total Expenditure	<u>791,150</u>	<u>730,377</u>	<u>198,463</u>	<u>1,719,990</u>	<u>1,473,718</u>

6 Analysis of staff costs, Trustee remuneration and expenses

The average monthly number of employees was:

	2019 No.	2018 No.
Raising Funds	2	2
Charitable Activities	54	49
Support	7	4
	<u>63</u>	<u>55</u>

Their aggregate remuneration comprised:

	2019 £	2018 £
Wages and salaries	1,139,140	980,109
Social security costs	102,732	92,335
Pension costs	61,405	39,154
	<u>1,303,277</u>	<u>1,111,598</u>

6 Analysis of staff costs, Trustee remuneration and expenses (cont'd)

	2019 £	2018 £
Raising Funds	54,181	90,380
Charitable Activities	1,050,633	698,808
Support	198,463	322,410
	<u>1,303,277</u>	<u>1,111,598</u>
	2019 £	2018 £
More Play	587,582	526,370
Great Teams	241,434	200,778
Community Projects / Needs	171,863	105,291
Fundraising Activities	54,181	40,291
Overheads	248,217	238,868
	<u>1,303,277</u>	<u>1,111,598</u>

No Trustees received remuneration during the current or prior year. No travel and subsistence expenses were paid to Trustees (2018: £nil). No staff earn more than £60,000 per annum (2018 nil).

7 Tax on profit of trading subsidiary

	2019 £	2018 £
UK corporation tax charge on profit for the year	-	-
Prior year adjustment	-	-
Total tax on profit	<u>-</u>	<u>-</u>

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 19% (2018 19%). The actual tax charge for the year differs from the standard rate for the following reasons:

	2019 £	2018 £
Profit	<u>3,194</u>	<u>20,696</u>
Tax at 19% (2018: 19%)	607	3,932
Tax not charged on charitable donation	<u>(607)</u>	<u>(3,932)</u>
Total tax charge for the year	<u>-</u>	<u>-</u>

8 Investments

Charity	2019 £	2018 £
Cost		
At 1 January 2019 and 31 December 2019	<u>1</u>	<u>1</u>

Investments represents a 100% holding in the ordinary share capital of LCCC Trust Trading Limited (registered number 07145995). This is a company registered and incorporated in the United Kingdom. The company's principal activities are the hosting of concerts and other events with a view to making reasonable profits to donate to charitable cricket activities.

The result of LCCC Trust Trading Limited's trading activities through its subsidiary undertaking is detailed below. LCCC Trust Trading Limited's taxable profits are generally donated to the charity annually.

	2019 £	2018 £
Turnover	-	383,174
Cost of sales	<u>3,254</u>	<u>(362,418)</u>
Gross profit	3,254	20,756
Administrative charge	<u>(60)</u>	<u>(60)</u>
Profit before taxation	3,194	20,696
Charitable donation	<u>(3,194)</u>	<u>(20,696)</u>
Tax on profit	-	-
Retained profit for the year	<u>-</u>	<u>-</u>

8 Investments (cont'd)

The aggregate of the assets and liabilities was:

	2019 £	2018 £
Current assets	3,195	158,604
Current liabilities	(3,194)	(158,603)
Net assets	<u>1</u>	<u>1</u>

9 Tangible Assets

	Computer Equipment £
Group and Charity	
Cost	
1 January 2019	39,243
Additions	6,727
31 December 2019	<u>45,970</u>
Depreciation	
1 January 2019	20,862
Charge for the year	5,066
31 December 2019	<u>25,928</u>
Net book Value	
31 December 2019	<u>20,042</u>
31 December 2018	<u>18,381</u>

10 Debtors - Amounts falling due within one year

	Group		Charity	
	2019 £	2018 £	2019 £	2018 £
Amounts owed by subsidiary undertaking	-	-	3,194	20,696
Amounts owed by related parties	-	184,996	-	26,430
VAT	-	38	-	-
Other debtors	41,076	39,676	41,076	39,676
Prepayments	141,661	39,818	141,661	39,818
	<u>182,737</u>	<u>264,528</u>	<u>185,931</u>	<u>126,620</u>

11 Creditors - Amounts falling due within one year

	Group		Charity	
	2019 £	2018 £	2019 £	2018 £
Amounts owed to related parties	383,792	-	386,987	-
Trade Creditors	22,480	101,646	22,480	7,298
Taxes and social security costs	30,710	25,566	30,710	25,566
Accruals	15,548	68,442	15,547	24,888
Deferred Income	96,722	151,592	96,722	151,592
	<u>549,252</u>	<u>347,246</u>	<u>552,446</u>	<u>209,344</u>

Deferred income:

	Group £	Charity £
1 January 2019	151,592	151,592
Released	(151,592)	(151,592)
Additions	96,722	96,722
31 December 2019	<u>96,722</u>	<u>96,722</u>

Deferred income relates to trading or grant income received in advance for events or activities taking place in the following year.

12 Funds

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal. Unrestricted funds comprise those funds which the Trustees are free to use in accordance with the charitable objects.

Group	As at 1 January 2019 £	Income £	Expenditure £	As at 31 December 2019 £
Restricted Funds:				
England & Wales Cricket Board	-	192,742	(192,742)	-
Chance 2 Shine	-	354,945	(354,945)	-
The Lords Taverners	-	48,913	(48,913)	-
Coach Core City	-	58,660	(58,660)	-
Trafford Youth Trust	-	3,609	(3,609)	-
NCS (The Growth Company)	-	24,189	(24,189)	-
All Stars Cricket	-	80,260	(80,260)	-
Unrestricted Funds	166,242	593,367	(956,732)	(197,123)
Total Funds	166,242	1,356,685	(1,720,050)	(197,123)

	As at 1 January 2018 £	Income £	Expenditure £	As at 31 December 2018 £
Restricted Funds:				
England & Wales Cricket Board	33,000	222,930	(255,930)	-
Chance 2 Shine	25,873	374,849	(400,722)	-
The Lords Taverners	5,227	32,551	(37,778)	-
Coach Core City	17,475	36,050	(53,525)	-
Trafford Youth Trust	-	15,375	(15,375)	-
Unrestricted Funds	243,932	995,176	(1,072,866)	166,242
Total Funds	325,507	1,676,931	(1,836,196)	166,242

Charity	As at 1 January 2019 £	Income £	Expenditure £	As at 31 December 2019 £
Restricted Funds:				
England & Wales Cricket Board	-	192,742	(192,742)	-
Chance 2 Shine	-	354,945	(354,945)	-
The Lords Taverners	-	48,913	(48,913)	-
Coach Core City	-	58,660	(58,660)	-
Trafford Youth Trust	-	3,609	(3,609)	-
NCS (The Growth Company)	-	24,189	(24,189)	-
All Stars Cricket	-	80,260	(80,260)	-
Unrestricted Funds	166,241	593,307	(956,672)	(197,124)
Total Funds	166,241	1,356,625	(1,719,990)	(197,124)

	As at 1 January 2018 £	Income £	Expenditure £	As at 31 December 2018 £
Restricted Funds:				
England & Wales Cricket Board	33,000	222,930	(255,930)	-
Chance 2 Shine	25,873	374,849	(400,722)	-
The Lords Taverners	5,227	32,551	(37,778)	-
Coach Core City	17,475	36,050	(53,525)	-
Trafford Youth Trust	-	15,375	(15,375)	-
Unrestricted Funds	243,931	632,698	(710,388)	166,241
Total Funds	325,506	1,314,453	(1,473,718)	166,241

The activities linked to the restricted funds total of £NIL (2018: £106,469) are discussed in note 4.

Any restricted funds balances at the year end relate to timing differences relating to income received in advance of expenditure incurred on related charitable activities.

13 Related Party Transactions

The Trustees consider Lancashire County Cricket Club Limited, a registered society under the Co-operative and Community Benefit Societies Act 2014, registered in England and Wales, to be a related party due to their close day to day working relationships. Included within charitable activity expenses are payroll related costs recharged from Lancashire County Cricket Club Limited equating to £1,303,277 (2018 £1,113,892); this recharge has been offset in arriving at the debtor per note 10. During the year a donation of £70,000 (2018 £70,000) was received from the Lancashire County Cricket Club Development Association which is considered to be a related party due to key management control.

The amount owed by Lancashire County Cricket Club at 31 December 2019 was £NIL (2018 £26,430). The amount owed by the Lancashire County Cricket Club Development Association at 31 December 2019 was £nil (2018 £nil).

The amount owed to Lancashire County Cricket Club at 31 December 2019 was £386,987 (2018 £NIL).

Key management compensation in the year totalled £110,345. (2018 £102,374)

14 Comparative consolidated statement of financial activities

	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds for the year 2018 £
INCOME FROM:			
Charitable activities			
Donations and legacies	428,840	681,755	1,110,595
Other trading activities			
Fundraising events (Lancashire)	75,258	-	75,258
Trading Income (LCCC Trust)	383,174	-	383,174
Investments			
Investment income	1,125	-	1,125
Other income	106,779	-	106,779
TOTAL INCOME	995,176	681,755	1,676,931
EXPENDITURE ON:			
Charitable activities			
Raising Funds	(595,722)	(763,329)	(1,359,051)
Trading Costs	(114,667)	-	(114,667)
	(362,478)	-	(362,478)
TOTAL EXPENDITURE	(1,072,867)	(763,329)	(1,836,196)
Net income/(expenditure) for the Tax	(77,691)	(81,574)	(159,265)
NET MOVEMENT IN FUNDS	(77,691)	(81,574)	(159,265)
RECONCILIATION OF FUNDS			
Total funds brought forward	243,933	81,574	325,507
Net movement in funds for the year	(77,691)	(81,574)	(159,265)
Total funds carried forward	166,242	-	166,242

Comparative charity statement of financial activities

	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds for the year 2018 £
INCOME FROM:			
Charitable activities			
Donations and legacies	449,536	681,755	1,131,291
Investments			
Fundraising events	75,258	-	75,258
Investment income	1,125	-	1,125
Other income	106,779	-	106,779
TOTAL INCOME	632,698	681,755	1,314,453
EXPENDITURE ON:			
Charitable activities			
Raising Funds	(595,722)	(763,329)	(1,359,051)
	(114,667)	-	(114,667)
TOTAL EXPENDITURE	(710,389)	(763,329)	(1,473,718)
Net income/(expenditure) for the	(77,691)	(81,574)	(159,265)
NET MOVEMENT IN FUNDS	(77,691)	(81,574)	(159,265)
RECONCILIATION OF FUNDS			
Total funds brought forward	243,932	81,574	325,506
Net movement in funds for the year	(77,691)	(81,574)	(159,265)
Total funds carried forward	166,241	-	166,241

15 Financial Instruments

Group	2019 £	2018 £
The Group has the following financial instruments:		
Financial assets at fair value through income or expenditure	-	-
Financial assets that are debt instruments measured at amortised cost:		
- Trade Receivables	-	184,996
- Other Receivables	182,737	79,532
	<u>182,737</u>	<u>264,528</u>
Financial liabilities measured at fair value through income or expenditure	-	-
Financial liabilities measured at amortised cost:		
- Trade creditors	(22,480)	(101,646)
- Deferred consideration	(96,722)	(151,592)
- Other creditors	(430,050)	(94,008)
	<u>(549,252)</u>	<u>(347,246)</u>
Other financial liabilities measured at fair value	-	-
Company	2019 £	2018 £
The Company has the following financial instruments:		
Financial assets at fair value through income or expenditure	-	-
Financial assets that are debt instruments measured at amortised cost:		
- Trade Receivables	3,194	47,126
- Other Receivables	182,737	79,494
	<u>185,931</u>	<u>126,620</u>
Financial liabilities measured at fair value through income or expenditure	-	-
Financial liabilities measured at amortised cost:		
- Trade creditors	(22,480)	(7,298)
- Deferred consideration	(96,722)	(151,592)
- Other creditors	(433,244)	(50,454)
	<u>(552,446)</u>	<u>(209,344)</u>
Other financial liabilities measured at fair value	-	-

16 Leasing commitments

Operating lease charges paid during the year for the hire of equipment, including short term hire arrangements, amounted to £3,327 (2018: £2,760).

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2019 Other £	2018 Other £
- within one year	3,327	3,327
- between one and five years	1,386	4,714
	<u>4,713</u>	<u>8,041</u>