

Jaffray Care Society

(A company limited by guarantee)

Trustees' Report and Consolidated Financial Statements For The Year Ended 31 March 2020

Registered Company number: 02554367
Registered Charity number: 1001885

Jaffray Care Society
Trustees' Report and Consolidated Financial Statements
For The Year Ended 31 March 2020

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Jaffray Care Society

Administrative Information

Trustees and Directors:	Mr M McEachran Dr A Roy OBE Mr G Cumberland Mr M Fellows Ms L Hendon Mr C Lees Mr M Weir
Registered office:	The White House 39 Jaffray Crescent Erdington Birmingham B24 8BE
Bankers:	Lloyds Bank plc 293 High Street West Bromwich B70 8NA
Auditors:	Malcolm Piper & Company Limited Kingsnorth House Blenheim Way Birmingham B44 8LS
Solicitors:	Ansons St Mary's Chambers 5-7 Breadmarket Street Lichfield Staffordshire WS13 6LQ
Registered Charity number:	1001885
Registered Company number	02554367
Patrons	Mr Carl Chinn MBE Ph.D. F.Birm.Soc. Mr John Barnes MBE
Senior Management Team	Ms L Hendon (Chief Executive Officer) Mr C Lees (Director of Finance) Mr M Weir (Director of Estates)

Jaffray Care Society

Strategic Report

About Jaffray Care Society

We are a leading West Midlands learning disability Charity who can trace our origin back to 1990 when services for individuals with learning disabilities began to move from hospitals and into the wider community. In the year to 31 March 2020 we continued to provide nursing care, residential care, supported living and community services to 90 Service Users.

The Company is a Registered Charity. Our subsidiary Jaffray Property Solutions is also a Registered Charity.

Activities and Objectives

We provide high-quality personalised support and advice for people with a learning disability. Our direct support services encompass advocacy, health, education, housing, leisure and employment, helping people live the lives they choose here and now.

The objects of the Charity, as stated within the Memorandum & Articles of Association, are to provide housing, nursing care and associated amenities for individuals with learning disabilities (including people with learning disabilities, dementia, and complex health care and acquired brain injuries) that are in necessitous circumstances.

Aims

Our aims are to provide the best health and social care service possible for those people with learning disability, autism, mental health, complex health care needs and dementia with the support of specially trained and committed staff:-

- Maintain the privacy, dignity and individuality of each service user;
- To keep everyone safe;
- Respect the service user wishes and their right to personal choice with regard to their daily care and support;
- Provide a caring nursing and therapeutic environment for each service user welcoming and encouraging family and friends to participate in the care delivery;
- Create a caring and homely and person-centred atmosphere where the service user feels needed and is able to give a meaningful contribution to their community;
- Encourage personal growth, skills development, work related training and leisure interests ;
- Provide employment and training opportunities for local people;
- Ensure each beneficiary is empowered to make more informed decisions and participate as fully as possible in the everyday life of the community. From the facilities available to the standard of care provided, quality in every respect is a fundamental aspect of the Jaffray Care Society philosophy.

Vision and Mission Statement

Jaffray Care Society works in partnership with people with developmental disabilities to ensure they receive a personalised, needs led, support service which is evidence based, outcome driven and promotes rights, independence, choice and inclusion.

Jaffray Care Society believes that people with developmental disabilities have a right to live in ordinary homes in the community: independently, in their family home, in sheltered accommodation or in a staffed residential facility sharing the rights, facilities and privileges of society.

Essential Ethical Principles

Our principles provide an overarching framework that guides our employees' decision making, good judgement and conduct:-

- Beneficiaries first;
- Integrity;
- Openness;
- Right to be safe.

We respect every individual's dignity and rights to privacy and confidentiality. We commit to eliminating any instances of sexism, gender inequality and other power imbalances that leave some people at risk of harm. We value, support and reflect diversity in our governing bodies, workforce and beneficiaries.

Jaffray Care Society

Strategic Report (continued)

Jaffray Care Society is a place where people's wellbeing and mental health are valued and promoted, so that anyone in our care, working in the Charity or coming into contact with the Charity is encouraged to value and invest in their own health and wellbeing.

Safeguarding Statement

Every person who benefits from, works for or comes into contact with Jaffray Care Society will be treated with dignity and respect, and feel that they are in a safe, trusted and supportive environment. Jaffray Care Society have created an inclusive organisational culture that does not tolerate inappropriate, discriminatory, offensive or harmful behaviour towards any person who works for, benefits from or comes into contact with the Charity. Jaffray Care Society has a robust safeguarding policy and safeguarding procedures that ensure people in their care are safe and protected.

Governance

Jaffray Care Society is committed to maintaining the highest standards of governance and has determined that the organisation should comply with the principles outlined in the Code of Governance for Voluntary Organisations, which is approved by the Charity Commission. Ultimate responsibility for governance of Jaffray Care Society and its subsidiary Jaffray Property Solutions is entrusted to the Trustee Unitary Board made up of seven Trustees. We are committed to using an open and transparent recruitment process. As set out in the Articles of Association, Non-Executive Trustees are appointed for a three-year term of office and can serve two terms in total. This can be varied if the Trustees unanimously agree that the skills provided by a particular Non-Executive Trustee are such that they could not be easily replaced and to do so would not be in the best interests of the Charity or Trustee Board or the Charity's service users. The Trustees are also our Companies Act Members.

We continue to ensure that our governance processes and procedures and our corporate structure meet all of the most current and appropriate Companies Act requirements.

As a charitable organisation we have a high performing Board, consisting of a diverse and complementary range of people and skills. The Board is both dynamic and imaginative consisting of a diverse mix of professionals required to maintain our organisation's ongoing development objectives.

For new Trustees, Jaffray Care Society has an induction programme which includes visits to some of our services, meetings with the Executive Team on our governance, strategy, the role and duties of Trustees, Company and Charity Law and the management of finances and risk. Further training and development is offered individually or to the Board as required or requested. New Trustees are given clear terms of reference, role descriptions, governance documentation and the Charity handbook which outlines the main policies and procedures of the Charity and the governance structure of Jaffray Care Society.

Risk Management

The Charity have given consideration to the major risks to which the Charity is exposed and satisfied themselves that the systems and procedures are established in order to manage those risks.

Work has been ongoing with regards to Data Protection and the GDPR legislation which came into force in 2018. Key areas have been addressed, and work is ongoing to ensure full compliance across the Charity's activities.

Management and Trustees

There are clear distinctions between the role of Non-Executive Trustees and the Executive Team. The Board of Non-Executives delegates certain authority to the Executive Team in order to run the organisation efficiently. Matters such as policy, strategy and budgets are prepared by the Executive Team for consideration and final approval by the Non-Executive Trustees, who then monitor the implementation of these plans.

Jaffray Care Society

Strategic Report (continued)

Public Benefit

Jaffray Care Society, which is a Registered Charity, continues to provide nursing care, residential care, supported living and community services to 90 Service Users (2019 - 21) with learning disabilities in Birmingham and Wolverhampton.

Our subsidiary Jaffray Property Solutions is also a Registered Charity. The principal activity of Jaffray Property Solutions is the provision of housing and associated amenities for people with learning disabilities who are in necessitous circumstances.

Our annual Trustees' Report and consolidated financial statements allow us to show how our charitable funds are spent and show the impact and benefits that this has on those using our services.

Statement of Public Benefit

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit". Jaffray Care Society's charitable objects are enshrined within its Memorandum and Articles and as such the Trustees ensure that the Charity's activities are carried out for the public benefit through its strategic priorities. This is done primarily through the delivery of services aimed at all those with learning, developmental and intellectual disabilities.

Achievements and Performance

All our services have been inspected by the Care Quality Commission ("CQC") recently, with three inspections in this financial year. All were recorded as fully compliant with a 'Good' rating. These inspections were unannounced and once again our approach to supporting vulnerable adults in our communities was recognised to be at a very high standard, with good management strategies in place. All reports can be accessed either via the Charity's or CQC's website.

It is becoming increasingly apparent that people with learning disabilities who have great lives are often supported by the right people with the right skills, knowledge and experience. The Charity was nationally recognised again for the fifth consecutive year by the National Learning Disability and Autism Awards in 2019.

Jaffray Care Society is delighted to announce that once again the Charity had been nominated for two awards at the National Learning Disability and Autism Awards in 2019. Ms. Tracey Dunkley, our care manager at the Charity's Lime Court nursing home, was a finalist for the prestigious 'Nurse of the Year Award'. Jaffray Care Society was once again nominated as finalists for the Employer of the Year. Unfortunately, this year we did not walk away with the overall prizes but were incredibly happy to reach the final stage yet again and to be recognised for our outstanding work by our colleagues and friends in the care sector.

Following the success of our fundraising in previous years which resulted in the construction of the Sensory Garden Experience at our Lime Court nursing home, the Charity has successfully continued our fundraising endeavours this year. This has allowed us to commence with the building of an even more substantial Sensory Experience at our Tudor Gardens residential home. With kind donations from a number of sources the Charity was able to build a self-contained garden area that will allow our service users to enjoy a wide variety of sensory experiences. Our Tudor Gardens Sensory Experience was designed to provide opportunities to stimulate the senses, both individually and in combination, in ways that our Service Users may not otherwise encounter.

The Charity has continued to develop our recently introduced Infection Control Team, a dedicated staffing team with the responsibility for advising and educating staff at all levels on how to prevent and reduce cross-infection in all areas. They will take an active part ensuring that Jaffray Care Society remains an infection control champion and a leader in the field of ensuring all our services are exceptionally clean and infection free.

The 11th Jaffray Care Society Long Service Awards were held in September 2019. The night marked a wonderful milestone for many of our dedicated staff who were celebrating both 10 and 15 years' service. It was a relaxed and intimate evening that celebrated the commitment and dedication of those staff at the front line of care. The Chair of the Board of Trustees gave a warm introduction and welcome to all those who were receiving an award.

Jaffray Care Society

Strategic Report (continued)

Towards the end of our financial year, the outbreak of COVID-19 brought with it unprecedented times for Jaffray Care Society. Along with our colleagues in the NHS we find ourselves now working in an environment that is completely different to the one the Charity was in just a few short months ago, as the COVID-19 situation continues to impact on our daily operations.

During the height of the pandemic, the Charity was given permission by CQC to make available additional bedrooms previously underutilised, meaning we could provide a seven bedded isolation unit within our nursing home, and staffed by specialist nurses and care support workers for those who were symptomatic and needed treatment. The Charity also worked very closely with local commissioning teams to provide beds for those in desperate need, and to assist in freeing up capacity within NHS hospitals.

It is a testament to our hardworking and dedicated staff that we are now beginning to come out the other side of this dreadful pandemic with an infection free workforce and service user base. The Charity continues to shield all our residents in a responsible manner, and our personal protective equipment stocks remain healthy.

It was also with heavy heart the Charity took the difficult decision to close the Day Centre due to the exceptionally high risk the COVID-19 virus presented to both staff and service users alike. Some staff agreed to be redeployed within our other nursing and residential services, and continued working on the front line with their colleagues. Unfortunately, a handful of staff were not able to accept redeployment, and instead chose voluntary redundancy. The Board of Trustees would like to thank all the staff in our Day Centre that exercised this option for their dedicated service to the Charity over the years.

The Board of Trustees would also like to mention Mrs Maggie Jones and recognise her for 25 years' outstanding service to Jaffray Care Society. We welcome her into our training department to coach new staff and share her extensive expertise and knowledge.

In shaping our objectives for the year and planning our activities, the Trustees have considered the Charity Commission's guidance on public benefit, including the guidance "public benefit: running a charity (PB2)".

Structure, Governance and Management

Jaffray Care Society is a Company limited by guarantee and therefore does not have a share capital. The liability of members is limited and details of their guarantee are detailed in the notes to the financial statements. The Company is also a Registered Charity and was founded in 1990.

The Charity has a plan in place to identify and induct new Trustees as and when they become aware of individuals with an interest in our activities, or where it is perceived that a Trustee with an additional skill set, to complement those held by the current Trustees, is required.

Our commitment to governance has seen the continued overview and strategic management of operations by the Board during the year. The Board meets regularly to review strategy, operational risks and efficiencies and financial systems, procedures and information to ensure that there is appropriate oversight and critical appraisal of activities and decisions taken to achieve the Charity's objectives.

The Charity also maintains full Trustee Indemnity Insurance at a cost of £1,965 per annum (2019: £1,849).

Financial Review

A summary of the financial results for the year is given in the Consolidated Statement of Financial Activities on page 13 and the Balance Sheets on pages 14 and 15.

Total income for the year was £5,509,916 (2019: £5,453,648) and total expenditure was £5,510,907 (2019: £5,460,435). Net outgoing resources for the year were £991 (2019: £6,787).

The financial challenges we referred to last year have continued during this financial year. We again received no fee uplift from either Birmingham City Council or Wolverhampton City Council this year for any of our core services, both day care and residential. We have therefore had to continue to have a tight focus and control over the operating costs and cash flows of the business. Close monitoring and control of outlays and the implementation of innovative and efficient care provision and delivery to our Service Users, however, has resulted in the Charity reporting a small trading deficit.

Jaffray Care Society

Strategic Report (continued)

The Senior Management Team have continued to renegotiate supplier contracts, which are essential to secure additional cost savings for the year ahead. Their continued success is down to the level of dedication and care provided by our employees under the leadership of our Chief Executive Officer and Director of Finance.

Funds held as Custodian Trustee on behalf of others

The Charity holds money on behalf of some Service Users in trust as Corporate Appointee. These funds are held separately from the funds of the Charity and are excluded from these financial statements. These funds are applied solely for the benefit of the specific Service Users at the discretion of the Corporate Appointee in accordance with their duties under the appointment.

Reserves Policy

The Charity has considered the level of reserves that they require in respect of future requirements. The requirement of sufficient reserves can be summarised in three areas:

- Assurance for residents that the Charity can continue to provide them with care and housing should funding be delayed for an individual or group of Service Users. The reserve requirement is based upon approximately twelve weeks' resources expended.
- Continued development of new housing and day care facilities to provide quality care for additional Service Users. The Charity looks to develop this using their own internally generated reserves rather than via external borrowings so that the security of the Charity's existing residents is not put at risk.
- Development of new areas within the Charity's objectives. The Charity has identified a need to provide further quality care provision projects for people with learning disabilities.

Total unrestricted reserves held as at 31st March 2020 amounted to £2,713,530 (2019: £2,747,185) and restricted reserves amounted to £39,500 (2019 £6,836).

Plans for Future Years

From 2020 onwards, Jaffray Care Society want to be recognised as an innovative and forward-thinking Charity, able to drive improvements in how people experience our health and care services and work with them towards a safe and secure future.

To achieve this vision, the Charity are developing a bold new development strategy from 2020 that builds on our successes and values and keeps our purpose central.

The Executive Team indicated that future development strategy would be based on a risk assessed intelligent approach with various business scenarios being explored. Given the continued difficult economic conditions and the difficulties for many organisations in securing funding for operating capital let alone major capital projects, the Trustees continue to believe that their policy in relation to protecting and growing the Charity's reserves is a necessary, prudent and advisable policy.

The Charity retains its surpluses for future use in providing increased numbers of nursing and residential placements, day-care service facilities and supported living options to provide the first-class care that is in such demand for all its Service Users.

The Executive Team also intend to increase its potential donor base with a view to raise funds from trusts and grant giving organisations. Fundraising objectives for the next twelve months will be to prepare cases of support for potential fundraising projects such as a Community Hub at our Day Services centre, along with the implementation of an electronic software system for care planning in all our areas. Given the strength of Jaffray Care Society's fundraising messages and its excellent reputation and community focus, we believe this could be a positive source of income.

Another principal priority is to maintain all environments to an extremely high standard. Although all areas have recently received investment to upgrade their environments, we are mindful that regular work and re-investment is continually needed.

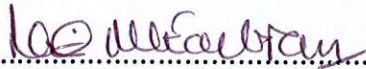
Continual upgrading of the existing environments is part of the ongoing development strategy of the Estates Team. We develop our environment to accommodate ever changing needs. We recognise the importance of keeping up to date on property damage and to keep the environment looking highly presentable and homely. A structured programme of work to ensure the physical condition of the properties does not deteriorate is considered beneficial.

Jaffray Care Society

Strategic Report (continued)

We will continue to pursue opportunities for further projects to be established by listening to the aspirations of people with learning disabilities, their families and our staff, and to the needs of the community in which we operate. The Charity is proud of its ability to adapt to the changing needs of our Service User group, the community and the requirements of the local authorities in the West Midlands.

Approved by the Board on 17 September 2020 and signed on its behalf by:-

.....

Mr M McEachran
Trustee

Jaffray Care Society

Trustees' Report

The Trustees, who are also Directors of the Charity for the purposes of the Companies Act, present their annual report and the audited consolidated financial statements for the year ended 31 March 2020. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and consolidated financial statements of the Charity.

Trustees

The Trustees who held office during the year were as follows:

Dr A Roy OBE
Mr M McEachran
Mr G Cumberland
Mr M Fellows
Ms L Hendon
Mr C Lees
Mr M Weir

A specific Health and Safety policy is in place and the Group and charitable company's ("the Charity") staff are closely involved in all operational and business risk assessments. The Trustees take this matter extremely seriously and it is discussed at every Board Meeting as an Agenda item, where action plans are reviewed and acted upon.

All Trustees continue to attend governance conferences and Institute of Directors' events. Members of the Board have also attended appropriate financial and operational training courses.

Trustees' Responsibilities

The Trustees (who are also Directors of Jaffray Care Society for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Group and parent charitable company and of the income and expenditure of the Group and charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group or charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Group and charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the Group and charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Jaffray Care Society

Trustees Report (continued)

Disabled employees

The Charity gives full and fair consideration to applications for employment from disabled persons where the requirement of the job may be adequately covered by a disabled person. With regards to existing employees who became disabled, the company has continued to examine ways of providing continuing employment under normal terms and conditions and to provide training, career development and promotion where appropriate.

Employee involvement

During the year, the policy of providing employees with information about the Charity has been continued through internal media methods in which employees have also been encouraged to present their suggestions and views on the company's performance, achievements and developments in community-based projects. Regular meetings are held between local management and employees to allow a free flow of information and ideas.

Auditors

On 31 March 2020, Tomkinson Teal (Lichfield) LLP resigned as auditors of the Charity and Malcolm Piper & Company Limited were appointed in their place. Tomkinson Teal (Lichfield) LLP confirmed that there was no information that needs to be brought to the attention of the Trustees or members in respect of their resignation.

Approved by the Board on 17 September 2020 and signed on its behalf by:-



Mr M McEachran
Trustee

Independent Auditor's Report
to the Trustees of Jaffray Care Society

Year Ended 31 March 2020

Opinion

We have audited the financial statements of Jaffray Care Society (the 'parent charitable company') and its subsidiaries (the 'Group') for the year ended 31 March 2020 which comprise the Consolidated Statements of Financial Activities, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Cashflow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and parent charitable company's affairs as at 31 March 2020, and of the Group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

[continued ...]

Independent Auditor's Report

to the Trustees of Jaffray Care Society (continued)

Year Ended 31 March 2020

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (incorporating the Strategic Report and the Trustees' Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Group and parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Group and parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 8 the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

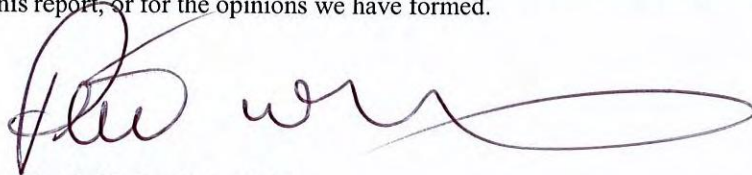
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Independent Auditor's Report
to the Trustees of Jaffray Care Society (continued)

Year Ended 31 March 2020

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Group and charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

A handwritten signature in dark ink, appearing to read 'Peter Whitehead', followed by a long horizontal flourish.

Peter Whitehead BA FCA
Senior Statutory Auditor
For and on behalf of
Malcolm Piper & Company Limited
Kingsnorth House
1 Blenheim Way
Birmingham
B44 8LS

Dated: 17 September 2020

Jaffray Care Society

Consolidated Statement of Financial Activities (Including Consolidated Summary Income and Expenditure Account) for the Year Ended 31 March 2020

	Note	2020 Restricted £	2020 Unrestricted £	2020 Total £	2019 Total £
Income from:					
Donations and legacies	2	72,572	1,958	74,530	39,565
Charitable activities:	3				
- Residential services		-	4,594,695	4,594,695	4,574,404
- Day care services		-	777,982	777,982	777,160
- Rental income from housing benefits		-	62,709	62,709	62,519
Total income		72,572	5,437,344	5,509,916	5,453,648
Expenditure on:					
Raising Funds	4	-	-	-	-
Charitable activities:					
- Residential and day centre care costs		-	5,054,496	5,054,496	4,958,862
- Support costs	5	-	456,411	456,411	501,573
Total expenditure	4	-	5,510,907	5,510,907	5,460,435
Net (expenditure)/income for the year	7	72,572	(73,563)	(991)	(6,787)
Transfers between funds		(39,908)	39,908	-	-
Net movement in funds for the year		32,664	(33,655)	(991)	(6,787)
Reconciliation of funds:					
Total funds brought forward at 1 April 2019		6,836	2,747,185	2,754,021	2,760,808
Total funds carried forward at 31 March 2020		39,500	2,713,530	2,753,030	2,754,021

All income and expenditure derive from continuing activities.


The Statement of Financial Activities includes all gains and losses recognised during the year.

The notes on pages 17 to 29 form an integral part of these financial statements

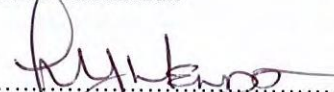
Jaffray Care Society
(Registration number 02554367)
Consolidated Balance Sheet at 31 March 2020

	Note	2020	2019
		£	£
Fixed assets			
Tangible fixed assets	11	5,682,313	5,907,968
Current assets			
Debtors	13	634,258	247,001
Cash at bank and in hand		465,495	526,433
		<u>1,099,753</u>	<u>773,434</u>
Creditors: Amounts falling due within one year	14	<u>(1,055,617)</u>	<u>(757,201)</u>
Net current assets		44,136	16,233
Total assets less current liabilities		<u>5,726,449</u>	<u>5,924,201</u>
Creditors: Amounts falling due after more than one year	15	<u>(2,973,419)</u>	<u>(3,170,180)</u>
Net assets		<u>2,753,030</u>	<u>2,754,021</u>
Funds			
Restricted funds	17	39,500	6,836
Unrestricted funds	17	2,713,530	2,747,185
Total funds		<u>2,753,030</u>	<u>2,754,021</u>

These financial statements were approved and authorised for issue on 17 September 2020 and signed on its behalf by:


.....

Mr M McEachran


.....

Ms L Hendon

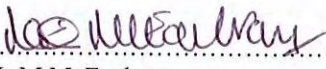
} Trustees

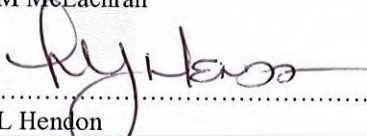
The notes on pages 17 to 29 form an integral part of these financial statements

Jaffray Care Society
(Registration number 02554367)
Company Balance Sheet at 31 March 2020

	Note	£	2020 £	£	2019 £
Fixed assets					
Tangible fixed assets	11		5,188,756		5,401,004
Investments	12		-		-
			<hr/>		<hr/>
			5,188,756		5,401,004
Current assets					
Debtors	13	1,013,605		655,154	
Cash at bank and in hand		465,495		526,433	
		<hr/>		<hr/>	
		1,479,100		1,181,587	
Creditors: Amounts falling due within one year	14	(1,050,652)		(754,235)	
		<hr/>		<hr/>	
Net current assets			428,448		427,352
			<hr/>		<hr/>
Total assets less current liabilities			5,617,204		5,828,356
Creditors: Amounts falling due after more than one year	15		(2,973,419)		(3,170,180)
			<hr/>		<hr/>
Net assets			2,643,785		2,658,176
			<hr/>		<hr/>
Funds					
Restricted funds	17		6,836		6,836
Unrestricted funds	17		2,636,949		2,651,340
			<hr/>		<hr/>
Total funds			2,643,785		2,658,176
			<hr/>		<hr/>

These financial statements were approved and authorised for issue on 17 September 2020 and signed on its behalf by:



 Mr M McEachran


 Ms L Hendon

} Trustees

The notes on pages 17 to 29 form an integral part of these financial statements

Jaffray Care Society

Consolidated Statement of Cash Flows for the Year Ended 31 March 2020

	Note	2020 £	2019 £
Cash flow from operating activities	19	328,863	353,512
Interest paid		(125,799)	(139,887)
		<hr/>	<hr/>
Net cash flow from operating activities		203,064	213,625
Cash flow from investing activities	20	(71,949)	(193,407)
Cash flow from financing activities	21	(192,053)	(175,760)
		<hr/>	<hr/>
Net decrease in cash and cash equivalents		(60,938)	(155,542)
Cash and cash equivalents at the start of the year		526,433	681,975
		<hr/>	<hr/>
Cash and cash equivalents at the end of the year		465,495	526,433
		<hr/>	<hr/>
Cash and cash equivalents consists of:			
Cash at bank and in hand		465,495	526,433
		<hr/>	<hr/>

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020

1. Accounting Policies

General Information and Basis of Preparation

The Charity is a company limited by guarantee in the England and Wales. The members of the Company are the Trustees named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the Charity information on page 1 of the financial statements. The nature of the Charity's operations and principal activities are detailed in the Strategic Report on page 2.

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019.

The consolidated financial statements have been prepared on a going concern basis under the historical cost accounting convention. The consolidated financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements for the Group and Charitable Company are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

These consolidated financial statements consolidate the financial statements of the company and its subsidiary undertaking, Jaffray Property Solutions, company registered number 07249961, charity registered number 1143062. Intra-group transactions and profits are eliminated on consolidation.

No separate statement of financial activities is presented for the Company as permitted by section 408 of the Companies Act 2006. The Company had total income from charitable activities and donations of £5,425,984 (2019: £5,368,124), total expenditure on charitable activities of £5,002,530 (2019: £4,907,104), management and administration costs of £437,845 (2019: £482,707) and costs of raising funds of £nil (2019: £nil). The net expenditure for the year amounted to £14,391 (2019: £21,687).

Funds

Unrestricted funds are funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements. Where restricted funds are used for capital expenditure a transfer is

Income Recognition

All income is included in the Statement of Financial Activities when the Charity is legally entitled to the income after any performance conditions have been met; the amount can be quantified with reasonable accuracy; and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and settlement date in writing. If there are conditions attached to the donation, and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

Legacies are accounted for in the period in which the Charity becomes irrevocably entitled to the funds bequeathed. Where legacies are received with particular instructions in the will provisions, they are treated as restricted funds. If these instructions require a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

Charitable activity income includes fees for the provision of housing and associated amenities which are accounted for on an accruals basis.

**Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020
(continued)**

1. Accounting Policies (continued)

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties; it is probable that the settlement will be required; and the amount of the obligation can be measured reliably. While all costs are incurred in the furtherance of the charitable activities they are categorised under the following headings:

- Costs of raising funds - which includes the costs incurred in the use of professional fund raisers to identify and contact charitable grant making trusts;
- Expenditure on charitable activities;

Support costs

Support costs are those that assist the work of the Charity but do not directly represent charitable activities and include head office costs, interest payable and governance costs. They are incurred directly in support of expenditure on the Charity's objectives.

Investments

Investments in subsidiary undertakings are stated at cost, less any provision for improvements.

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. It is the Charity's policy to maintain these assets in a good state of repair.

Depreciation is provided on tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful lives as follows:

Freehold Property	2% - 10% per annum straight line
Leasehold Property	Over the period of the lease
Building Improvements	10% per annum straight line
Motor Vehicles	20% - 33% per annum straight line
Fixtures and Fittings	15% - 25% per annum straight line

Freehold Land is not depreciated

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

Impairment

Assets not measured at fair value are reviewed for indications that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying value. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in the SOFA.

Provisions

Provisions are recognised when the Charity has an obligation at the balance sheet date as a result of a past event; it is probable that an outflow of economic benefits will be required in settlement; and the amount can be reliably estimated.

Leases

Costs incurred under operating leases are charged to the Statement of Financial Activities as they are incurred.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

1. Accounting Policies (continued)

Pensions

The Charity operates a defined contribution pension scheme. Contributions payable for the year are charged in the statement of financial activities.

Taxation

The Company is an exempt Charity within the meaning of Schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist and that compliance with funding and banking covenants is considered satisfactory by the Trustees and its bankers. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

2. Income from donations and legacies

	2020 £	2019 £
Cash donations	44,530	19,565
Legacies	30,000	20,000
	<hr/> 74,530	<hr/> 39,565

Income from donations and legacies was £74,530 (2019: £39,565) of which £72,572 (2019: £34,792) was attributable to restricted funds and £1,958 (2019: £4,773) was attributable to unrestricted funds.

3. Income from charitable activities

All charitable income for the current and prior year is attributable to unrestricted funds.

4. Total expenditure

	Staff Costs £	Other Direct Costs £	Total 2020 £	Total 2019 £
Residential and day centre care costs	4,205,954	848,542	5,054,496	4,958,862
Support costs (see note 5)	241,383	215,028	456,411	501,573
	<hr/> 4,447,337	<hr/> 1,063,570	<hr/> 5,510,907	<hr/> 5,460,435

All expenditure for the current and prior year is in respect of the furtherance of the charitable activities of which £nil (2019: £16,584) was attributable to restricted funds and £5,510,907 (2019: £5,443,851) was attributable to unrestricted funds.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

5. Support costs

	2020 £	2019 £
Interest payable on bank borrowings (see note 10)	123,958	138,123
Head office costs	73,791	87,248
Human resources	241,383	257,903
Governance costs (see note 6)	17,279	18,299
	<hr/> 456,411	<hr/> 501,573

6. Governance costs

	2020 £	2019 £
Auditors remuneration	13,680	14,700
Trustees' expenses	3,599	3,599
	<hr/> 17,279	<hr/> 18,299

7. Net (expenditure)/income for the year

	2020 £	2019 £
Net (expenditure)/income is stated after charging/(crediting):		
(Profit)/loss on sale of tangible fixed assets	(3,700)	1,095
Auditors' remuneration:		
- Audit of parent company	11,700	11,700
- Audit of subsidiary	1,800	3,000
- Other services	180	-
Operating leases payments		
- Land and buildings	11,482	10,164
- Other	31,301	39,167
Depreciation of tangible fixed assets	<hr/> 303,145	<hr/> 303,572

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

8. Employee Information

The average monthly number of employees and full-time equivalents (FTE) during the year was as follows:

	2020		2019	
	Number	FTE	Number	FTE
Direct charitable activities	210	187	214	192
Support staff	23	20	25	21
	<u>233</u>	<u>207</u>	<u>239</u>	<u>213</u>

The total staff costs and employee's benefits were as follows:

	2020	2019
	£	£
Staff salaries	3,834,178	3,793,954
Social security costs	248,170	278,570
Pension costs	94,366	84,986
Agency costs	231,228	105,022
Staff training and healthcare	39,395	60,059
	<u>4,447,337</u>	<u>4,322,591</u>

Included in the above is the following remuneration paid to Trustees and key management in respect of service contracts. Authority for the payment of remuneration to Trustees, who are also employees, is contained within the Articles of Association. The Articles provide for the payment of remuneration to Trustees where such payment is in connection with services provided under their employment contract. Trustees consider its key management personnel to be the senior management team details of which are included on page 1.

	2020	2019
	£	£
Wages and salaries (including benefits in kind)	323,594	325,488
Pension costs	<u>38,471</u>	<u>33,931</u>
	<u>362,065</u>	<u>359,419</u>
Individuals with pensions accruing	<u>3</u>	<u>3</u>

The Charity had 3 (2019 - 3) employees (including Charity Trustees) with earnings over £60,000. They fall into the following bands:

	Number	Number
£110,000 to £120,000	1	1
£100,000 to £110,000	2	2

The highest paid director received earnings including benefits in kind of £112,424 (2019: £112,424).

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

8. Employee Information (continued)

Trustees' Expenses

Trustees were reimbursed travel and other out of pocket expenses during the year as follows:

	2020 Number	2019 Number	2020 £	2019 £
Travel	3	3	3,599	3,599
			<hr/>	<hr/>
			3,599	3,599
			<hr/>	<hr/>

Trustees expenses are reviewed and authorised by the Chair of the Remuneration and Governance sub-group.

The Charity also maintains full Trustee Indemnity Insurance at a cost of £1,965 per annum (2019: £1,849).

9. Pension Scheme

The Charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions paid by the Charity to the scheme and amount to £94,366 (2019: £84,986). There were no outstanding contributions at either the beginning or end of the financial year.

10. Interest payable (net)

	2020 £	2019 £
Interest payable on bank borrowings	125,799	139,887
Interest received	(1,841)	(1,764)
	<hr/>	<hr/>
	123,958	138,123
	<hr/>	<hr/>

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

11. Tangible Fixed Assets

a) Group

	Freehold and Leasehold Property £	Fixtures and Fittings £	Motor Vehicles £	Total £
Cost				
At 1 April 2019	7,064,893	1,056,379	215,416	8,336,688
Additions	-	65,463	12,027	77,490
Disposals	-	(128,509)	(9,125)	(137,634)
At 31 March 2020	7,064,893	993,333	218,318	8,276,544
Depreciation				
At 1 April 2019	1,602,841	642,924	182,955	2,428,720
Charge for the year	136,081	150,078	16,986	303,145
Disposals	-	(128,509)	(9,125)	(137,634)
At 31 March 2020	1,738,922	664,493	190,816	2,594,231
Net Book Value				
At 31 March 2020	5,235,971	328,840	27,502	5,682,313
At 31 March 2019	5,462,052	413,455	32,461	5,907,968

All assets are used for direct charitable purposes.

Included in Freehold and Leasehold Property is land of £260,841 (2019: £260,841), which is not depreciated.

Included in Freehold and Leasehold Property above is leasehold property with a cost of £nil (2019: £nil), following its full impairment in a prior period.

Tangible fixed assets have been pledged to Lloyds Bank plc as security for the bank loan.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

11. Tangible Fixed Assets (continued)

b) Company

	Freehold Property £	Fixtures and Fittings £	Motor Vehicles £	Total £
Cost				
At 1 April 2019	6,394,597	1,056,379	215,416	7,666,392
Additions	-	65,463	12,027	77,490
Disposals	-	(128,509)	(9,125)	(137,634)
At 31 March 2020	6,394,597	993,333	218,318	7,606,248
Depreciation				
At 1 April 2019	1,439,509	642,924	182,955	2,265,388
Charge for the year	122,674	150,078	16,986	289,738
Disposals	-	(128,509)	(9,125)	(137,634)
At 31 March 2020	1,562,183	664,493	190,816	2,417,492
Net Book Value				
At 31 March 2020	4,832,414	328,840	27,502	5,188,756
At 31 March 2019	4,955,088	413,455	32,461	5,401,004

All assets are used for direct charitable purposes.

Included in Freehold Property is land of £260,841 (2019: £260,841), which is not depreciated.

Tangible fixed assets have been pledged to Lloyds Bank plc as security for the bank loan.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

12. Fixed asset investments

Company

	2020 £	2019 £
Cost		
Investment in subsidiary undertakings	-	-

Jaffray Care Society owns 100% of Jaffray Property Solutions, a company limited by guarantee (registration number 07249961) and a Charity registered in England and Wales (registration number 1143062), by virtue of its being the single member. In the event of its subsidiary being wound up, the liability in respect of the guarantee is limited to £1 per member.

The principal activity of Jaffray Property Solutions is the provision of housing and associated amenities for individuals with learning disabilities who are in necessitous circumstances.

13. Debtors

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Amounts falling due within one year:				
Trade debtors	353,701	88,734	324,488	67,917
Group undertakings	-	-	420,188	441,601
Other debtors	160,029	32,642	156,584	29,464
Prepayments	120,528	125,625	112,345	116,172
	<u>634,258</u>	<u>247,001</u>	<u>1,013,605</u>	<u>655,154</u>

14. Creditors: amounts falling due within one year

	Group		Company	
	2020 £	2019 £	2020 £	2019 £
Bank loan	196,760	192,052	196,760	192,052
Trade creditors	587,702	388,186	583,607	385,750
Taxation and social security	143,339	76,407	143,339	76,407
Accruals and other creditors	127,816	100,556	126,946	100,026
	<u>1,055,617</u>	<u>757,201</u>	<u>1,050,652</u>	<u>754,235</u>

Bank borrowing is secured on all current and future assets of the Charity and is subject to a cross guarantee between parent and subsidiary undertaking.

The bank loan of £2,270,181 (2019: £2,456,972) is fixed at a rate of interest of 3.89%, until 20 September 2023, and £899,998 (2019: £1,000,000) is variable at a rate of interest of 2.56% over Bank of England Base Rate.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

15. Creditors: amounts falling due after more than one year

	Group		Company	
	2020	2019	2020	2019
	£	£	£	£
Bank loan	2,973,419	3,170,180	2,973,419	3,170,180

Bank borrowing is secured on all current and future assets of the Charity and is subject to a cross guarantee between parent and subsidiary undertaking.

The bank loan of £2,270,181 (2019: £2,456,972) is fixed at a rate of interest of 3.89%, until 20 September 2023, and £899,998 (2019: £1,000,000) is variable at a rate of interest of 2.56% over Bank of England Base Rate.

Included in the above are amounts falling due as follows:

	Group		Company	
	2020	2019	2020	2019
	£	£	£	£
Within 1 year	196,760	192,052	196,760	192,052
Over 1 year but within 5 years	842,938	820,101	842,938	820,101
Over 5 years	2,130,481	2,350,079	2,130,481	2,350,079
	3,170,179	3,362,232	3,170,179	3,362,232

16. Financial commitments

Group and Company

Capital commitments

There were capital commitments that were not contracted or provided for in the financial statements of £nil (2019: £62,000) and capital commitments that were contracted for, but not provided for in the financial statements of £nil (2019: £ nil) at the balance sheet date.

Operating lease commitments – lessee

At 31 March 2020 the Group and Company had annual commitments under non-cancellable operating leases as follows:

	2020	2019
	£	£
Within one year	31,731	36,841
Within two to five years	28,025	31,082
Over five years	53,900	57,200
	113,657	125,123

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

17. Funds reconciliation

a) Group

	As at 1 April 2019 £	Income £	Expenditure £	Transfers £	As at 31 March 2020 £
Restricted Funds	6,836	72,572	-	(39,908)	39,500
Unrestricted Funds	2,747,185	5,437,344	(5,510,907)	39,908	2,713,530
	<u>2,754,021</u>	<u>5,509,916</u>	<u>(5,510,907)</u>	<u>-</u>	<u>2,753,030</u>

b) Company

	As at 1 April 2019 £	Income £	Expenditure £	Transfers £	As at 31 March 2020 £
Restricted Funds	6,836	72,572	-	(39,908)	39,500
Unrestricted Funds	2,651,340	5,353,412	(5,440,375)	39,908	2,604,285
	<u>2,658,176</u>	<u>5,425,984</u>	<u>(5,440,375)</u>	<u>-</u>	<u>2,643,785</u>

Restricted funds relate to donations and legacies where specific instructions in the will or conditions attaching to the donations are such that they fall to be matched against specific ongoing expenditure and costs or projects when such costs are incurred or projects completed during the year.

During the year the Charity received restricted donations of £72,572 (2019: £34,792) and unrestricted donations of £1,958 (2019: £4,773). With the exception of the restricted £39,500 (2019: £6,836), which has been specifically received and carried forward to use on the sensory garden project, all other funds were spent at the year-end in respect of sensory projects.

Unrestricted funds include funds which may have been designated to specific strategic projects including most significantly our continuing commitment to the high standard of maintenance and improvements to the residential and nursing home property portfolio. As this is an ongoing commitment, no specific value can be assigned to these committed costs which are incurred as required each year.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

18. Analysis of net assets between funds

Under the terms of the Memorandum and Articles of Association all surpluses are to be applied towards the promotion of the Group and Company's objectives.

Analysis of net assets between funds is as follows:

	Restricted Funds £	Unrestricted Funds £	2020 Total £
Group			
Tangible fixed assets	-	5,682,313	5,682,313
Current assets	39,500	1,060,253	1,099,753
Creditors within one year	-	(1,055,617)	(1,055,617)
Creditors over one year	-	(2,973,419)	(2,973,419)
	<hr/>	<hr/>	<hr/>
Total funds	6,836	2,746,194	2,753,030
	<hr/>	<hr/>	<hr/>
Company			
Tangible fixed assets	-	5,188,756	5,188,756
Current assets	39,500	1,439,600	1,479,100
Creditors within one year	-	(1,050,652)	(1,050,652)
Creditors over one year	-	(2,973,419)	(2,973,419)
	<hr/>	<hr/>	<hr/>
Total funds	6,836	2,636,949	2,643,785
	<hr/>	<hr/>	<hr/>

19. Reconciliation of net income to net cash flow from operating activities

	2020 £	2019 £
Net expenditure for the year	(991)	(6,787)
Depreciation charges	303,145	303,572
(Gains)/losses on sale of tangible fixed assets	(3,700)	1,095
Interest receivable	(1,841)	(1,764)
Interest payable	125,799	139,887
	<hr/>	<hr/>
	422,412	436,003
Increase in debtors	(387,257)	(32,670)
Increase/(decrease) in creditors	293,708	(49,821)
	<hr/>	<hr/>
Net cash inflow from operating activities	328,863	353,512
	<hr/>	<hr/>

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2020 (continued)

20. Cash flow from investing activities

	2020	2019
	£	£
Payments to acquire tangible fixed assets	(77,490)	(205,570)
Receipts from sale of tangible fixed assets	3,700	10,399
Interest receivable	1,841	1,764
	<hr/>	<hr/>
	(71,949)	(193,407)
	<hr/>	<hr/>

21. Cash flow from financing activities

	2020	2019
	£	£
Repayment of long-term loans	(192,053)	(3,632,732)
New loans – fixed rate	-	2,456,972
New loans – variable rate	-	1,000,000
	<hr/>	<hr/>
	(192,053)	(175,760)
	<hr/>	<hr/>

22. Related party transactions

No transactions with related parties were undertaken during the current or prior year.