# The Railway Children Report and financial statements

For Year Ended 31st May 2020



Railway Children is registered Charity No. 1058991 and a Registered Private Company Limited by Guarantee No. 3265496



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#### **Reference and Administrative Information**

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Michael Holden Lulu Ng'wanakilala

Jeanne Ndyetabula (Co-opted)

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#### Introduction by Haydn Abbott, Chairman

Welcome to our Annual Report for 2020.

With our financial year ending in May 2020, the final quarter was dominated by the humanitarian crisis of the Coronavirus Pandemic, bringing with it the most challenging time in the history of Railway Children. We have faced unprecedented operational uncertainty and disruption, alongside a significant surge in demand for our services.

Our first priority was to ensure the safety of both our beneficiaries and our staff, and we swiftly put measures in place ahead of the strict lockdowns enforced by the governments in India and the UK. Our operations quickly adjusted, and we were issued with 'essential worker' passes to enable us to continue with our work on the ground.

I must take this opportunity to thank all of our dedicated staff. They have faced the challenge of the pandemic with courage and determination, keeping critical front-line services operating alongside providing humanitarian relief to extremely vulnerable children and their families.

As much as these times have tested us organisationally, I am pleased to report that we have grown our charitable expenditure this year to a record £3.8m, enabling us to directly reach and support 15,822 children. Alongside our direct work, we have reached many more children through our investment in local communities, where children are found living on the streets. Local champions and transport police are supported to identify and safeguard children, enabling us to focus on children presenting with complex needs.

In June 2019 we launched our new UK project in Leeds, which is now operating alongside our London and Manchester projects. This has enabled us to accept more referrals from the British Transport Police and therefore widen our safety net for children and young people.

India has faced a strict lockdown since March 2020, creating a humanitarian crisis for the children and communities surviving on a daily wage. Many of the children and families living on the streets have migrated to the cities and are therefore unable to access government support. Since March 2020 we have worked across ten locations in India, providing food and essentials to 5029 families. This work will continue over the coming months as the cases in India continue to rise and we remain vigilant to the emerging risks to the most vulnerable in and around our project locations.

In Tanzania our work has continued across six cities, reaching over 5000 children in the last year. The country has not faced a national lockdown and the government has encouraged people to continue with their normal activities. To ensure our beneficiaries and staff are safe we have implemented our own measures, and these will be further strengthened following a 'rapid response' award from the Department for International Development.

In the coming months we will need to carefully consider the work required to reach and protect children and monitor how the pandemic and the secondary impacts affects their lives. In these ever-changing times we will consult carefully with our beneficiaries, supporters and stakeholders to understand how we can make the biggest difference. We remain committed to doing everything possible, using the same determination and courage we deployed at the start of this pandemic to adapt and stay ahead of future challenges.

I am ever mindful and grateful that all we achieve as a charity is made possible by the generosity of our supporters. Children need us more than ever during this global pandemic and we have been humbled by the speed and generosity in which you have given your support, thank you.

Haydn Abbott, Chairman

## **Aims and Achievements**

#### **Aims**

Railway Children was founded in 1996 and its objective is:

'The relief of children and young persons under 25 years of age who are in conditions of need, hardship or distress, anywhere in the world and in particular those who are living on the streets'.

Since then, Railway Children's work has benefitted thousands of children and young people living alone and at risk on the streets.

Our work aims to create and enable sustainable change in the lives of individual children, communities and in the wider policy and practice that affects all children living alone on the streets.

#### **Public Benefit**

The Trustees have considered the Charity Commission guidance on public benefit in deciding what activities the charity should undertake. This report is produced for the benefit of the public and contains an explanation of the significant activities undertaken during the year in order to carry out the charity's aims and also measure achievements against the objectives set by the Trustees.

#### **Principal Activities**

In achieving our aims, we work at three levels for long term change. We recognise that to create, enable and sustain change we need to balance activities, and therefore;

- 1. We aim to make early interventions in the lives of vulnerable children on the streets before they come to serious harm
- 2. We change the perceptions of local communities. We make children on the streets visible to their communities and aid understanding of how they came to be there and the support they need.; and
- 3. We use research, expertise and strong relationships with key individuals and departments to influence policy makers and leverage government support.

By working at all three levels we ensure lasting change, both in the lives of children currently surviving on the streets and those currently at home but living with neglect, violence and/or abuse where living on the streets may become their only survival option.

#### **Achievements**

The following outlines the objectives we set ourselves for this year and the progress we made.

#### Goal 1

We will make a step change in the number of children we can reach, delivering services that significantly improve their life outcomes

 We will ensure improved and expanded services for 4,660 children and youth living in the eight cities we work in East Africa, including children and youth currently living on the streets; siblings of reunified children, and children in long term institutional care

A total of 5016 children and young people were protected across Kenya and Tanzania, of which 4,058 were enrolled during the year. These beneficiaries were made up of; 2,936 children contacted on the streets, 1,029 siblings of reintegrated children, 602 youth, and 50 children in long term shelters. We reintegrated 584 children into protective families.

With the emergence of Covid-19, we worked to ensure that service provision was adapted and continued whilst keeping staff and beneficiaries safe from the pandemic. This presented an opportunity to reflect and innovate ways in which services could be delivered to children and young people. Our project team continued to provide technical support to our partners in Tanzania, to ensure quality services through online media.

We made significant progress in our care reform work despite initial reluctance of many care centres to engage with the approach to reintegrate children to their families. With 50 children now supported we have recently seen eight children return to their families.

 At least 7,799 children living at and around 14 railway stations in India will be reached and protected

**5222** children were protected at 10 railway stations. Of these, 4576 children were reunified with family and 22 children referred to long term care. This represents 88% of children contacted, an 8% improvement on our target rate. Due to the Covid-19 pandemic all station work ceased from 21st March while the lockdown was in place. Our work in Tamil Nadu has been supported this year by The Light Foundation.

We also supported families affected by Covid-19 lockdown through delivery of groceries, linking families to government schemes and providing food and water for passengers on migrant trains. This resulted in the protection of **5029** children.

 In partnership with the British Transport Police (BTP) we will establish a third project in Leeds, supporting young people from Yorkshire and Humberside. Across our three Safeguarding on Transport projects we will support at least 625 individuals

We launched our third UK project in Leeds in June 2019, supported by funding from Children in Need. The project is based within British Transport Police's (BTP) Vulnerability Unit which has helped generate new and strengthen our relationship with the BTP.

Across all of our UK projects we have supported 555 children. Many of our cases are extremely complex and involve high levels of vulnerability and exploitation. We provided 60 new young people with one to one support, of which 18 cases included family work, further benefitting 11 siblings. In addition, we continued to support 16 young people from the previous year, including 8 families, who continued to need our ongoing support.

#### Goal 2

We will change people's perceptions of children on the streets to reduce the level of harm they face

 We will reduce violence and abuse experienced by children and young people living on the streets in six cities in Tanzania through identifying and training community champions, building a safety net and creating targeted awareness campaigns to challenge negative community perception

We continue to create a safety net for children and youth on the streets by identifying and training community champions around hot spots where street connected children and youth are found. This ensures children and young people are protected while on the streets and enhances referral rates to support services. This year, a total of 86 Community Champions across six cities were trained and as a result, 219 children were referred for support by community champions and a further 261 children were referred by other stakeholders including Social Welfare Officers.

With the closure of drop-in centres across the six cities due to Covid-19, we utilised community champions to ensure access to handwashing facilities and sanitisers for children & youth, to mitigate the impact of the drop-in centre closures. Community champions also played a key role in raising awareness of the impact of Covid -19 on children & young people in the wider community.

- 7,000 Railway Officers will be trained through capacity building training programme at railway stations, railway division, zones and railway training institutes and academies in India
  - We have directly trained 9477 railway officials on child protection across 87 sessions at the Railway Training Institute, including two new Training Institutes at Ghaziput and Plakal
  - Seven training sessions were conducted at the divisional level, including Government Railway Police in Delhi, Trichy, Salem and Samastipur
  - 948 Railway station level officials from 16 railway stations including 39 Integrated Child Protection Scheme officers, were trained.
- Through our on-line or face to face safeguarding training, 2,000 UK transport staff will have greater awareness and understanding of vulnerable children and young people in order to respond to and refer them on appropriately

Over the course of the year we trained 152 British Transport Police officers and 402 transport staff. This leaves us well short of our target. The final draft of the governments Safety on Rail Scheme (SRS) was not finalised until February 2020 and we found that some companies were cautious to commit to training before this was made public. We ended the year with firm pledges to take on our training from four Train Operating Companies (TOCs). In addition to this the outbreak of Covid-19 meant we had to postpone a series of face to face training sessions; over the year we developed a new training module for revenue staff to help them spot the signs of county lines exploitation in their daily interactions with young people and we had 11 Train Operating Companies booked in to take up the face to face training in March and April but all were cancelled due to Covid-19. We are looking to deliver these either via eLearning, digitally or face to face during the first half of 2020/21.

Hubs will be established at three UK locations where projects are based to raise awareness
of safeguarding within the station community, share relevant information to generate local
solutions in order to improve responses to vulnerable children and young people

As a result of challenges and questions raised by the rail Industry regarding the implementation of the Safeguarding on Rail Scheme (SRS) the scheme underwent a consultation and review process over the last year. The training and hub elements of the scheme have therefore not progressed as either a mandatory part of new franchises or a voluntary part of British Transport Police vulnerability strategy.

Although no fully functioning hubs have been established to date, there has been real movement in the engagement with British Transport Police and Train Operating Companies across our Yorkshire and Northwest projects with conversations, information sharing and presentations around the projects aim and safeguarding.

We began discussions with the British Transport Police about implementing our Hub model into Network Rail's 'Routes out of Homelessness' strategy. Research, consultation groups and meetings are planned to gather perspectives and views of both homelessness and child vulnerability and would allow us to bring our hub idea to life. Covid-19 bought a halt to this work but we are hoping that it will begin during 2020-21.

#### Goal 3

We will build political will around the issues of children living on the streets

 In East Africa, we will increase government and political leaders' commitment to promote, protect and advance child rights through the adoption of the UN General Comment 21, development of Standard Operating Procedures and allocation of resources to children and young people

In Tanzania, 'The National Family Reintegration Guideline' provides a framework within which children detached from their families are reintegrated within the families and society. This guideline takes into account the dynamics of street connection which is one requirement of the UN General Comment 21

We conducted an assessment on the status of street-connected children's rights in Tanzania, based on the UN General Comment No. 21 on Children in Street Situations. This involved a comprehensive analysis of the laws and policies existing in Tanzania that affect street-connected children. It is expected once this report is shared and accepted by the government, it will create an entry point for government to commit to addressing the gaps and aligning policy to the UN GC 21.

During an engagement meeting involving the Commissioner for Department of Social Welfare, Permanent Secretary for the Ministry of Health & Social Welfare and the Regional Commissioner for Mwanza, it was acknowledged that children living and working on the streets experience unique challenges and trauma hence the need to employ better approaches other than using force or round ups. We have been engaging with the Office of the President of the Regional Administration and Local Government (PO-RALG) and local councils to employ a case management approach when removing children from the streets.

Through our access to justice initiative, 420 children & youth have received legal aid. Three cases that were brought before the courts have been concluded in favour of our beneficiaries. In the first case the defendant was found guilty of rape against a boy and was given a 30-year jail sentence. In the second, an acquittal was secured for a child who was wrongly accused of theft. The third involved a 9-year-old girl who was subjected to sexual abuse by her father. The father was found guilty and consequently sentenced to life imprisonment.

A national stakeholders meeting which was organised by the Department of Social Welfare in collaboration with Railway Children Africa and UNICEF to develop a coordinated plan on how to address issues affecting children and youth living on the streets. The meeting was attended by over 50 participants from government, religious organisations, child protection teams, CSOs, the media and project beneficiaries.

In February 2020 we organised an engagement meeting with 30 MPs from Parliament's Key Standing Committees to introduce our work and share key issues faced by children & young people living on the streets. Resultantly, the following parliamentary session was characterised by a substantive debate on issues affecting street connected children.

 In India, a policy insight paper on 'Good Practices of Reunification' will be launched with the Ministry of Women and Children. In addition, an impact assessment of our capacity building programmes will be initiated in collaboration with the railways to understand the effectiveness of modules in bringing positive changes in the lives of children We were not able to launch our policy insight paper during this year, however we intend to launch during 2021, once the Ministry is open and functioning. In constructing the insight paper we conducted meetings with the Child Welfare Committee in the four working districts of Tamil Nadu in February 2020. In addition our Strategic Alliance and programme teams are collaborating to develop a plan for engagement with district administration including Child Welfare Committee and District Child Protection Units to strengthen families and provide support for vulnerable children reunited with their family from all 10 project locations

The impact assessment report of Railway training has been drafted and the final report is expected in August 2020.

In the UK, we will continue to work closely with the Department for Transport and British
Transport Police at a senior level to ensure that safeguarding continues to be included in
the strategic vision for the rail industry and that plans are in place to identify and respond
to vulnerable people

With the consultation and review of the Safeguarding on Rail Scheme and the industry still waiting for the outcome of the Williams Review, the role of the Department of Transport in the day to day running of the rail industry, the future of franchising and the SRS remain to be seen. Until this is clear, the point of focus for our relationship with the Department of Transport and how we can best influence safeguarding is uncertain.

Our relationship with British Transport Police continues to expand and grow, working together to ensure that vulnerable people on and around the rail network are identified and receive a safeguarding response. We have been invited to deliver presentations at conferences, workshops and briefings to increase awareness of our work and the expansion of the programme and have agreement for all BTP office staff to complete our eLearning training. We must continue to work together to develop the Safeguarding on Transport programme to ensure that it supports both parties' objectives and supports the rail Industry to safeguard their passengers.

#### **Fundraising**

#### **Operational Goal 3**

We will grow income from £3.4m to £8m by 2022

• We will raise £5.9m in 2019/20 across a diverse range of income methods and throughout the three major regions within the Railway Children group

Income achieved £4.5m in 2019/20, rising from £4.4m in the previous year. This was supported by a 23% rise in voluntary income from £2.1m to £2.7m, which included growth in all income streams within the UK. The gap between the budgeted target and realised income was largely due to challenges within India fundraising and one key grant within the UK being lower than anticipated. This growth however, in the face of a global pandemic, gives evidence of a stronger, broader fundraising mix.

We will invest time and resources in a deeper supporter care journey, ensuring we provide
an excellent service to our donors that demonstrates the impact they are making and
deepens their relationship with us. This will result in larger and longer relationships,
creating the space and opportunity to deliver new and innovative fundraising campaigns
and events

This year we delivered our first ever 'Thankathon', dedicating a day to thank our supporters. Our individual giving programme focussed on clear, impactful and positive communications through the year, especially during the Coronavirus pandemic. This approach resulted in a growth in individual giving income from £638k to £817k and in regular giving supporters by 5%, securing almost 1,500 new supporters in total through the year.

 As part of a strategic approach to explore new private sector and trust fundraising markets, we will focus on thematic areas of support, highlighting the educational, health and employability aspects of our work with children, giving donors the opportunity to witness a tangible difference to those we are supporting

Private sector and trust fundraising grew from £807k to £1.03m this year with new donors supporting our work in India. We have had specific success with the fashion industry where companies are seeking to protect their supply chain and workforce in the region. Within the UK, support from rail companies has enabled us to not only secure income but also raise awareness of the issue we are tackling, across the rail network.

#### **Operational Goal 4**

We will be the voice for street children, raising awareness and building a better understanding of the issue

 We will continue to work closely with our programme teams, building on the communications work we developed in 2018. We will support the teams to develop campaign activities and collateral which enables us to raise awareness and increase support for children alone and at risk on the streets

Despite the effects of the global pandemic, significant progress was made during the year across all three of our programmes. In India, we have established a small communications team and have supported them to build a strong social media following as well as an independent website to recruit and care for new supporters.

In Tanzania, we have worked closely with the team to pilot and develop virtual reality education experiences for children on the streets and to raise awareness with key stakeholders and donors. This has been further enhanced with two awareness films developed by the communications team in Tanzania.

In the UK, considerable progress has been made in designing a regionalised public awareness campaign, with support from Network Rail and British Transport Police. The campaign preparations were almost complete and ready to launch in May but frustratingly the activity was postponed due to Covid-19. If budgets allow we will pick this up again in 2020/21.

In response to an extensive review of our brand across all territories during 2018/19, we
will develop and implement an international brand strategy. We will create a draft brand
architecture framework which will be adopted by all affiliates as part of the new
international brand quality standards

A considerable amount of consultation with key internal and external stakeholders was undertaken during the year and significant progress has been made in developing new brand architecture and key messaging. The project was on target to be launched from June 2020, with stakeholder testing scheduled for March. The Covid-19 crisis stalled this project immediately and whilst the work is almost ready to resume at a later date, we do not believe this will be appropriate or financially viable for the foreseeable future. The resumption of this project is now likely to be twelve months away and at that time it will be necessary to revisit the work to ensure it remains relevant in a world that has changed greatly since it was developed.

#### Partners & Projects - East Africa

#### Cheka Sana, Mwanza, Tanzania

The programme provides the resources needed to explore possibilities of children returning home to their families and communities. Work in the community with families and self-help groups ensures children can remain safe in a family environment and are therefore prevented from migrating to the streets.

(Total support 2019-20 £101,791 – Unrestricted designated funds 2020-21 £10,804)

#### Upendo Daima, Mwanza, Tanzania

The project focuses on early intervention for new children on the streets in Mwanza, providing shelter as they work to reintegrate them back home. They provide educational support to children at the centre and to the children once they are reintegrated with their families. (Total support 2019-20 £15,291)

#### Kivuko, Mwanza, Tanzania (RCA Direct)

Railway Children Africa's direct delivery project focuses on street work and family reintegration. Youths based on the street are supported to form 'associations' and develop life skills, including vocational and business skills to ensure improved opportunities and income generation. (Total support 2019-20 £345,313 - Unrestricted designated funds 2020-21 £78,625)

#### Child Rescue Kenya, Kitale, Kenya

Provides food, shelter, friendship and hope for children on the streets in Kitale, focusing on family reintegration, if appropriate, or offering longer term support. Bio-Intensive agriculture forms an important service ensuring families have food and can generate an income. (Total support 2019-20 £46,647)

#### Undugu Society, Kenya

Creating innovative and pioneering street children associations across Nairobi and Kisumu offering positive opportunities for new and existing street children. Intensive family work ensures relationships in families are improved. (Total support 2019-20 £42,026)

### Amani, Moshi, Tanzania

Providing care and protection for children and youth on the streets in Arusha and Moshi, reuniting children with families and enabling youths to become productive members of the community. (Total support 2019-20 £73,941 - Unrestricted designated funds 2020-21 £17,865)

#### Baba Watoto, Dar es Salaam, Tanzania

Ensuring children and youth are protected and their talents in arts and sports are developed. Empowering youth to become self-motivated and gain employment.

(Total support 2019-20 £83,097 - Unrestricted designated funds 2020-21 £14,269)

#### Caritas, Mbeya, Tanzania

Providing care and protection for children and youth on the streets in Mbeya, reuniting children with families and enabling youths to become productive members of the community. (Total support 2019-20 £51,676 - Unrestricted designated funds 2020-21 £7,555)

#### IDYDC, Iringa, Tanzania

Providing care and protection for children and youth on the streets in Iringa, reuniting children with families and enabling youths to become productive members of the community. (Total support 2029-20 £69,600 - Unrestricted designated funds 2020-21 £9,010)

#### Kisedet, Dodoma, Tanzania

Providing care and protection for children and youth on the streets in Dodoma, reuniting children with families and enabling youths to become productive members of the community. (Total support 2019-20 £61,605 - Unrestricted Designated funds 2020-21 £8,888)

#### Consortium for Street Children

Providing advocacy support for the DFID project in Tanzania to ensure the General Comment No. 21 on Children in Street Situations is adopted.

(Total support 2019-20 £56,252)

#### Community for Child Rights, Tanzania

Providing advocacy support for the DFID project in Tanzania to ensure the General Comment No. 21 on Children in Street Situations is adopted.

(Total support 2019-20 £9,104)

#### Tanganika Law Society, Tanzania (TLS)

TLS is a key organisation in Tanzania in relation to the oversight of legal services particularly Access to Justice across the country including legal services for CLWS.TLS are working with Railway Children to ensure Tanzania applies much of what has been included in the UN General Comment 21 on Children in Street Situations.

(Total support 2019-20 £9,037)

#### **Tanzania Child Rights Forum (TCRF)**

Works to bring together Civil Society Organisations working with and for children to promote the rights of children and young people. TCRF are working with Railway Children to ensure Tanzania applies much of what has been included in the UN General Comment 21 on Children in Street Situations.

(Total support 2019-20 £14,042)

#### Partners & Projects - India

#### BMCDM, South 24 Parganas, West Bengal

Work in communities to re-enrol children in education, support families in alternative livelihoods and prevent out migration of children

(Total support 2019-20 £2,052)

#### Narayani Seva Sansthan, Bihar

Outreach at Dharbhanga station and provision of a shelter for rehabilitation of children alongside a programme of family reunification and reintegration, including a school enrolment campaign

(Total support 2019-20 £21,912)

#### Praajak, West Bengal

Operation of a drop-in shelter at Asansol as well as community work with vulnerable children and families on preventing child marriage and child labour while working to enrol children into education

(Total support 2019-20 £7,733)

#### The Hope House, Tamil Nadu

Outreach at Katpadi station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £64,635 – Unrestricted designated funds 2020-21 £22,560)

#### Scope, Tamil Nadu

Outreach at Villupuram station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £65,640 - Unrestricted Designated funds 2020-21 £23,293)

#### Terre Des Hommes, Tamil Nadu

Outreach at Salem station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £64,503)

#### Delhi (RCI Direct project)

Outreach programme at Delhi Cantonment and Sarai Rohilla stations alongside a rehabilitation and family reunification programme

(Total support 2019-20 £41,286)

#### **Humara Bachpan Trust, Bhubaneswar**

Outreach at station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £21,410)

#### Salam Balak Trust, Ghaziabad

Outreach at station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £71,918)

#### SEVAI, Tiruchirappalli

Outreach at Salem station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £78,181 – Unrestricted Designated funds 2020-21 £40,240)

#### Sankalp Sanskritik Samiti, Raipur

Outreach at Raipur station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £12.327 – Unrestricted Designated funds 2020-21 £)

#### Yuva Urban Inititatives, Mumbai

Outreach at Dadar station and shelter for rehabilitation of children alongside a family reunification and reintegration programme

(Total support 2019-20 £8,894 – Unrestricted Designated funds 2020-21 £)

#### **UK Projects**

Railway Children delivers direct support to children referred to us by the British Transport Police, with services running in London and Manchester during the last year. Our services include; Information and guidance alongside intensive one-to-one and family support where children are referred with complex needs and vulnerabilities. In addition, we provide safeguarding training and awareness across the industry to protect and safeguard vulnerable children.

This incorporates our Safeguarding on Transport awareness training and having Railway Children project workers based within the station community to assess the needs of children referred from the British Transport Police and provide ongoing one-to-one support, family work or mentoring as appropriate. (Total support 2019-20 £307,967 - Designated unrestricted funds 2020-21 £60k (Manchester), £71k (London) and £73k (Leeds))

#### Strategy Goals for 2020-21

#### Goal 1

We will make a step change in the number of children we can reach, delivering services that significantly improve their life outcomes

We will ensure improved and expanded services for 3,775 children and youth living in the six cities where we work in Tanzania, including children and youth currently living on the streets, siblings of reunified children, and children in long term institutional care

5000 children living at and around 10 railway stations in India will be reached and protected. Of these, 4000 children will be restored back to families or long-term care. A further 2000 vulnerable families will be strengthened to ensure the wellbeing of their children and prevent their repeat separation

We will continue to develop our existing three projects in Leeds, London and the North West and if funding allows we will establish a new project in the UK, providing Information and guidance to children and young people and their families, referred to us by the British Transport Police

Our Safeguarding on Transport projects will provide support to at least 648 vulnerable and at-risk children and young people through one to one work and family support

#### Goal 2

## We will change people's perceptions of children on the streets to reduce the level of harm they face

We will reduce violence and abuse experienced by children and young people living on the streets in six cities in Tanzania through identifying and training community champions, building a safety net and creating targeted awareness campaigns to challenge negative community perception

2000 railway officials will be trained and sensitised on child protection and Covid-19 prevention in India

5,000 transport staff will have a greater awareness and understanding of vulnerable children and young people and are able to respond and refer where appropriate through receiving our on-line or face to face safeguarding training

750 British Transport Police officers are aware and engaged with the Safeguarding on Transport programme and respond appropriately to children as a result.

#### Goal 3

#### We will build political will around the issues of children living on the streets

In Tanzania, we will work to ensure commitment of government and other influential political leaders to promote the rights of street connected children through dissemination of the Report on the Status of Street Children's Rights in Tanzania

In India, we will ensure Child Welfare Committees and District Child Protection Units connected to our project locations fully co-operate in our family strengthening work

In the UK, we will work with the British Transport Police and industry bodies at a senior level to ensure that safeguarding continues to be included in the strategic vision for the rail industry and that plans are in place to identify and respond to vulnerable people, specifically;

- Six organisations commit to staff completing safeguarding training
- We will support at least one Train Operating Company to meet the safeguarding response standards outlined in the Safeguarding on Rail Scheme

#### **Fundraising & Communications**

#### **Operational Goal 3**

#### We will grow income from £3.4m to £8m by 2022

- We will mitigate losses to income caused by the Coronavirus pandemic and raise £4.3m across all income streams and throughout the Railway Children Group. To achieve this figure, we will support our fundraisers in India to raise £220,000 of new income and establish new income streams in Tanzania.
- To protect our relationship with supporters and income from our donors, we will continue to invest in
  the supporter care journey which has been critical to our survival during the financial crisis. We will
  provide the highest quality of supporter care, to ensure we maintain our supporter base at 2100 regular
  donors and 4000 cash donors per year.
- We will grow our private sector income, building on recent success in the fashion industry and rail sector. We will also develop corporate relationships in East Africa, building in-country support for our work. We will secure over £315,000 through partnerships in rail and non-rail.

#### **Operational Goal 4**

## We will be the voice for street children, raising awareness and building a better understanding of the issue

The coronavirus pandemic has caused significant disruption to our strategic marketing and fundraising goals for the 2020/21 period. Many of the objectives we had planned to achieve by 2022 will now be delayed considerably and in some cases we will need to redefine our plans in light of the global crisis.

- We will support our programme teams in the UK, India and Tanzania to further define and develop their communications and campaign activities in the wake of the Covid-19 crisis, enabling them to raise awareness and secure support for children alone and at risk on the streets.
- We will support our fundraising operation to raise £4.3m, providing innovative communications and outstanding supporter care in all territories
- We will develop a revised interim marketing plan, enabling Railway Children and our international
  offices to deliver our core fundraising and programme activities and resume core strategic
  activities by June 2021.

#### **Fundraising Statement**

Railway Children carries out a variety of fundraising activities, approaching individuals and companies for support and sponsorship as well as Trusts and Foundations. We occasionally employ a professional fundraising agency to undertake telephone and face-to-face fundraising activity on our behalf. Our policies and approach to fundraising are as follows;

- We are registered with the Fundraising Regulator and comply with the Codes of Fundraising Practice. We are regularly updated with changes in practice and enforce change where necessary
- We adhere to our policy set up to protect vulnerable people, ensuring that the policy is enforced throughout all fundraising activities and with all parties
- Before the appointment of a third-party fundraising supplier, we make checks with other charity clients including financial checks and ensure that their practices meet our ethical criteria. Once appointed strict stewardship of the relationship is applied through daily discussions on any issues and regularly listening to calls
- We reviewed our data protection policy and procedures in preparation for the General Data Protection Regulation (GDPR) and the fundraising code of practice and regularly monitor the implementation of this throughout the organisation
- We give our supporters clear opportunities to opt out of any further contact as part of every approach
- Our supporter promise and privacy policy is clearly displayed on our website and regularly communicated to our supporters
- We do not share or sell data with any other organisations
- During 2019/20 Railway Children received two complaints. These were all dealt with and resolved.

Supporters and our beneficiaries are at the heart of what we do. We strive to achieve high standards in our fundraising and communication with supporters. We stand by the principles set out in our supporter promise.

#### **Financial Results**

#### Income

The total income for the year was £4.55m with £2.21m of unrestricted and £2.34m of restricted income. Within these amounts grant income contributed £2.16m. Corporate contributions included £0.52m from the Railway Ball and £0.84m from other corporate fundraising including our events programme. Our individual giving programme raised £0.92m. The balance of the income was from donated services and interest. Income received through the UK increased from £3.38m to £3.79m.

#### **Charitable Activities**

The total charitable expenditure delivered in the year was £3.82m - an increase of £0.2m (6 per cent) and the highest ever charitable spend by the organisation in a year. This expenditure made up 80.0 per cent (previous year 79 per cent) of total expenditure. Our geographically focused charitable activity divided between our Indian programme at 28 per cent (previously 28 per cent); our UK programme at 13 per cent (previously 10 per cent) and our East African programme at 59 per cent (previously 61 per cent).

#### **Cost of Generating Funds**

Cost of generating funds accounted for 20.9 per cent of our total income (previous year 21.7%). These costs were a mixture of staff, event costs and mailing activity.

#### Structure, Governance and Management

Railway Children is a charitable company limited by guarantee 3265496, Registered Charity No. 1058991, incorporated on 18th October 1996 and registered as a charity on 5th November 1996.

The Company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association. Under those Articles, the Trustees, who form the Board of Trustees, are elected at the Annual General Meeting to serve a period of three years, with one third of their number retiring at each AGM.

The Memorandum and Articles of Railway Children express its objects as 'the relief of children and young persons under 25 years of age who are in conditions of need, hardship or distress, anywhere in the world and in particular those who are living on the streets'.

Railway Children Trading Limited is a wholly-owned subsidiary company (number 6533182) limited by shares. The company is registered for VAT and is used by Railway Children to conduct its trading activities. All profits are gift aided to the parent charity.

Railway Children Africa is registered in Tanzania as NGO, with NGO compliance (1563) under the Non-Governmental Organisations Act. The board consists of Railway Children representatives and Tanzanian nationals. The company manages our operations in Tanzania. The results for this company are consolidated into the accounts.

Railway Children India is a Section 8 company registered in India that commenced operations in FY2015-16.

#### Vision and Beliefs

As an organisation, Railway Children recognises that the environment in which we operate in is one of uncertainty and constant change. The resources we rely on in order to meet our charitable aims are both competitive and subject to ever-changing trends, whilst our beneficiary environment is one that varies frequently.

In response to this we construct our organisation so we can be as flexible and as innovative as possible. We nurture a culture that is both informal and open without compromising on accountability or professionalism.

This culture reflects a commitment to making a lasting change in the lives of children at risk on the streets and is informed by our stated values which work together to underpin all that we do:

'Our vision is a world where no child ever has to live on the streets'

#### Values

- **Integrity:** We will always act with integrity towards our supporters, partners and peers, acting in the best interests of our beneficiaries at all times.
- **Bravery:** We are not afraid to push the boundaries, try new things or challenge the status quo in order to change the world for children living on the streets.
- **Innovation:** We are constantly reviewing our work to find new and improved ways of doing the best for our beneficiaries. We push ourselves to deliver sector-leading work in the interests of children living on the streets.
- **Effectiveness:** Our work is constantly judged on results and impact and then assessed to ensure maximum return on investment both in our programme outputs and financially. Every penny of donors' money is invested with care and attention to detail.

#### **Governance - Trustee Responsibilities**

As a charity accountable to all our donors, our resources must be carefully managed and our legal responsibilities met.

Since its incorporation, the Railway Children Trustees have been the organisation's governing body. Trustees hold ultimate legal responsibility for the charity and collectively ensure delivery of our objectives, set our strategic direction and uphold our values as an organisation.

The key responsibilities of the Trustees are:

- Development and annual review of the charity's performance from definition of concepts to approval of the strategic direction
- Setting objectives for the development and review of our strategic plan, including approval on annual budgets and plans
- Approval of the Annual Report and Audited Accounts
- · Identification and management of risks
- Appointment of Sub-Committees and delegation of powers
- Appointment, terms and conditions and delegation of powers to the Group Chief Executive
- Monitoring compliance with both company and charity law
- The stewardship of assets

Railway Children as a group operates under the guidance of a Board of Trustees. The implementation of the Trustees' plans and policies, and the responsibility for performance is vested in the Group Chief Executive.

Members of the charity guarantee to contribute an amount not exceeding £10 to the assets of the charity in the event of winding up. The total amount of such guarantees at 31 May 2020 was £550 (2019 - £550). The Trustees are members of the charity but this entitles them only to voting rights. The Trustees have no beneficial interest in the charity.

#### **Recruitment and Appointment of Trustees**

Under the requirements of the Articles of Association, all members of the charity are permitted to stand for election as Trustees at the Annual General Meeting. The Trustee body has the necessary powers to appoint a new Trustee at any time. Any such appointed Trustee can hold office until the next Annual General Meeting, when they can stand for election.

One third of all, being the longest standing Trustees, retires in rotation and is eligible for re-appointment at the Annual General Meeting. The minimum number of Trustees is set at three and currently there are thirteen. There is no set maximum number.

#### **Trustee Induction and Training**

Members of the charity who are considering standing as a Trustee are invited to attend Trustee meetings, to allow them to get to know the charity and the roles and responsibilities of a charity Trustee. Additionally, new Trustees are encouraged to attend an induction meeting, led by the Chairman and the Group Chief Executive. The meeting covers the following aspects:

- Background to and history of the charity and the context in which it operates.
- The principal responsibilities of a charity trustee.
- A summary of the charity's governing documents.
- The charity's current financial position and forecasts.
- The strategic plan and current progress against objectives.

A Trustee manual exists to assist both new and existing Trustees in the discharge of their responsibilities. The manual, which is reviewed annually, includes governance and operational policies, the Memorandum and Articles, role descriptions of officers and current delegations. Trustees are encouraged to keep themselves up to date through appropriate training.

#### **Remuneration Policy**

Railway Children commits to recruiting and paying all our staff up to the median rate, determined by an independently benchmarked scale that is reviewed every three years.

The data used for the benchmark cuts the data in five ways to ensure salaries are fair and competitive, the five categories used to determine salary levels are - rank, charity income, number of employees, charitable focus and charity location.

#### **Risks**

The Trustees and senior staff have produced a five-year strategy (2017-2022) setting out the major opportunities available to the charity and the risks to which it is exposed. All risks are reviewed and updated quarterly by the Finance and Audit Committee and the Board of Trustees. As part of this process, the Trustees have developed a Risk Management Policy, which comprises:

- A quarterly review of the risks the charity may face
- The establishment of systems and procedures to mitigate those risks identified in the plan
- The implementation of procedures designed to minimise any potential impact on the charity should any of those risks materialise

Key risks for 2020-21	Mitigations
Securing ongoing funding	Continued investment in fundraising
Delivering services safely in areas impacted by coronavirus	Taking best practice risk management and applying to local envrionments.
Recruitment and retention of suitable staff	Ensuring that salaries are benchmarked, there is emphasis on good staff supervision and financial planning gives confidence to key staff as regards retention.
Safeguarding	Safeguarding teams continue to respond to instances in line with policies and also build implementing partner capacity

#### Reserves

The Board of Trustees reviews the charity's reserves policy annually.

The basis of Railway Children's reserve policy is:

- To protect the continuity of our work, including specified liabilities and partner commitments
- To provide capacity to invest in innovative programme activities that may initially be difficult to fund

To achieve the above, a minimum reserve is defined as being three months of our core unrestricted expenditure. Our target reserve is based upon the level required to enable the following year's programme to be funded and close at the guideline reserve level and is expressed as the opening reserve position for the following year's budget.

The reserve levels for FY2019-20 were a minimum reserve level of £1.0m with a target reserve to fund the FY2020-21 programme of £1.6m.

The closing unrestricted reserve for the year was £1.1m which was £0.5m below the target level. Of the unrestricted reserve £0.5m is designated for programme work over the next twelve months. This work is outlined in each programme section of this report and a regional breakdown of the designation given in note 19 of the accounts. For the FY2020-21 the minimum reserve is £0.83m and the target reserve at the end of the financial year is £1.68m.

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#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees, who are also directors of Railway Children for the purposes of company law, are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and the incoming resources and application of resources, including the income and expenditure, of the charitable company / group for that period.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the charities SORP;
- Make judgments and accounting estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **AUDITORS**

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditors are unaware;
- The Trustees have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

A resolution to re-appoint Sayer Vincent LLP as the company's auditor will be proposed at the forthcoming Annual General Meeting.

The report of the Trustees has been prepared in accordance with the special provisions applicable to companies' subject to the small companies' regime.

Haydn Abbott

Chairman of the Board

Date: 12/09/20

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND TRUSTEES OF RAILWAY CHILDREN

#### **Opinion**

We have audited the financial statements of Railway Children (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st May 2020 which comprise the consolidated statement of financial activities, the group and parent charitable company balance sheets, the consolidated statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the group's and of the parent charitable company's affairs
  as at 31st May 2020 and of the group's incoming resources and application of resources,
  including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the group financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' annual report, for the financial year for which the financial statements are prepared is consistent with the financial statements
- The Trustees' annual report, has been prepared in accordance with applicable legal requirements

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept by the parent charitable company, or returns
  adequate for our audit have not been received from branches not visited by us; or
- The parent charitable company financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of Trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the Trustees' annual report and from the requirement to prepare a strategic report.

#### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees' responsibilities set out in the Trustees' annual report, the Trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and section 151 of the Charites Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the group's internal control
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and events
  in a manner that achieves fair presentation
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Johnathan Orchard (Senior statutory auditor)

Date: 30 September 2020

for and on behalf of Sayer Vincent LLP, Statutory Auditor

Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Sayer Vincent LLP is eligible to act as auditor in terms of section 1212 of the Companies Act 2006

# RAILWAY CHILDREN CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (incorporating Income & Expenditure Account) for the year ended 31 May 2020

Donations and Legacies   3			Unrestricted £	Restricted £	2020 Total £	2019 Total £
Charitable Activities         30,411         872,230         902,641         793,108           Shelter         12,634         362,370         375,004         305,913           Reintegration         19,642         563,362         583,004         724,326           Influencing         10,404         298,388         308,792         603,980           Other trading activities         550,063         3,070         553,133         510,746           Investments         1,812         14,176         15,988         11,234           Total Income         2,208,557         2,348,178         4,556,735         4,461,776           Expenditure on:           Fundraising         853,454         100,131         953,585         967,084           Charitable Activities           Outreach         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586	Income from:					
Shelter         12,634         362,370         375,004         305,913           Reintegration         19,642         563,362         583,004         724,326           Influencing         10,404         298,388         308,792         603,980           Other trading activities         550,063         3,070         553,133         510,746           Investments         1,812         14,176         15,988         11,234           Expenditure on:           Fundraising         853,454         100,131         953,585         967,084           Charitable Activities         0treach         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds	· ·	3	1,583,591	234,582	1,818,173	1,512,469
Reintegration Influencing         19,642 298,388 308,792 603,980           Other trading activities Investments         550,063 3,070 553,133 510,746 18,12 14,176 15,988 11,234           Total Income         2,208,557 2,348,178 4,556,735 4,461,776           Expenditure on: Fundraising Charitable Activities Outreach Shelter         853,454 100,131 953,585 967,084 12,294,461 1,429,735 14,617,720 14,297,372 14,29	Outreach		30,411	872,230	902,641	793,108
Influencing         10,404         298,388         308,792         603,980           Other trading activities Investments         550,063         3,070         553,133         510,746           Investments         1,812         14,176         15,988         11,234           Total Income         2,208,557         2,348,178         4,556,735         4,461,776           Expenditure on: Fundraising         853,454         100,131         953,585         967,084           Charitable Activities         0utreach         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -         -         -           Transfer between funds	Shelter		12,634		375,004	305,913
Other trading activities         550,063         3,070         553,133         510,746           Investments         1,812         14,176         15,988         11,234           Total Income         2,208,557         2,348,178         4,556,735         4,461,776           Expenditure on: Fundraising         853,454         100,131         953,585         967,084           Charitable Activities         Outreach         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -           Reconcilitation of Funds           Total funds brought forward         22         1,234,124         900,	<u> </u>		,		,	,
Total Income         2,208,557         2,348,178         4,556,735         4,461,776           Expenditure on: Fundraising Charitable Activities Outreach Shelter Shelter Reintegration Influencing         853,454         100,131         953,585         967,084           Shelter Reintegration Influencing         425,465         838,996         1,264,461         1,429,735           Shelter Reintegration Influencing         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         - </td <td>Influencing</td> <td></td> <td>10,404</td> <td>298,388</td> <td>308,792</td> <td>603,980</td>	Influencing		10,404	298,388	308,792	603,980
Total Income         2,208,557         2,348,178         4,556,735         4,461,776           Expenditure on: Fundraising Charitable Activities Outreach Shelter Shelter Reintegration Influencing         853,454         100,131         953,585         967,084           Shelter Reintegration Influencing         425,465         838,996         1,264,461         1,429,735           Shelter Reintegration Influencing         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         - </td <td>Other trading activities</td> <td></td> <td>550,063</td> <td>3,070</td> <td>553,133</td> <td>510,746</td>	Other trading activities		550,063	3,070	553,133	510,746
Expenditure on: Fundraising			1,812	14,176	15,988	11,234
Fundraising         853,454         100,131         953,585         967,084           Charitable Activities         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Net Income / (Expenditure)         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds           Total funds brought forward         22         1,234,124         900,529         2,134,653         2,251,468	Total Income		2,208,557	2,348,178	4,556,735	4,461,776
Fundraising         853,454         100,131         953,585         967,084           Charitable Activities         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds           Total funds brought forward         22         1,234,124         900,529         2,134,653         2,251,468						
Charitable Activities       425,465       838,996       1,264,461       1,429,735         Shelter       206,732       369,000       575,732       467,120         Reintegration       539,509       750,962       1,290,471       950,159         Influencing       304,426       388,752       693,178       764,493         Net Income / (Expenditure)       4       2,329,586       2,447,841       4,777,427       4,578,591         Net Income / (Expenditure)       (121,029)       (99,663)       (220,692)       (116,815)         Transfer between funds         Colspan="3">Total funds brought forward       22       1,234,124       900,529       2,134,653       2,251,468						
Outreach         425,465         838,996         1,264,461         1,429,735           Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Net Income / (Expenditure)         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds           -	· ·		853,454	100,131	953,585	967,084
Shelter         206,732         369,000         575,732         467,120           Reintegration         539,509         750,962         1,290,471         950,159           Influencing         304,426         388,752         693,178         764,493           Net Income / (Expenditure)         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -         -         -           Reconciliation of Funds           Total funds brought forward         22         1,234,124         900,529         2,134,653         2,251,468			405 405			4 400 705
Reintegration   539,509   750,962   1,290,471   950,159   304,426   388,752   693,178   764,493						
Influencing         304,426         388,752         693,178         764,493           Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -         -           Reconciliation of Funds         -         22         1,234,124         900,529         2,134,653         2,251,468						
Total Expenditure         4         2,329,586         2,447,841         4,777,427         4,578,591           Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -         -           Reconciliation of Funds         -         22         1,234,124         900,529         2,134,653         2,251,468	<u> </u>					,
Net Income / (Expenditure)         (121,029)         (99,663)         (220,692)         (116,815)           Transfer between funds         -         -         -         -           Reconciliation of Funds         - <td>influencing</td> <td></td> <td>304,426</td> <td>388,752</td> <td>693,178</td> <td>764,493</td>	influencing		304,426	388,752	693,178	764,493
Transfer between funds  Reconciliation of Funds  Total funds brought forward  22 1,234,124 900,529 2,134,653 2,251,468	Total Expenditure	4	2,329,586	2,447,841	4,777,427	4,578,591
Reconciliation of Funds         7           Total funds brought forward         22         1,234,124         900,529         2,134,653         2,251,468	Net Income / (Expenditure)		(121,029)	(99,663)	(220,692)	(116,815)
Total funds brought forward 22 1,234,124 900,529 2,134,653 2,251,468	Transfer between funds		-	-	-	-
Total funds brought forward 22 1,234,124 900,529 2,134,653 2,251,468	Reconciliation of Funds					
Total funds carried forward 1,113,095 800,866 1,913,961 2,134,653	<b>r</b>	22	1,234,124	900,529	2,134,653	2,251,468
	Total funds carried forward		1,113,095	800,866	1,913,961	2,134,653

All of the above results are derived from continuing activities.

All recognised gains and losses are included in the Statement of Financial Activities. Accordingly no statement of total recognised gains and losses are given.

All restricted funds received and expended relate to income funds.

# RAILWAY CHILDREN CONSOLIDATED AND PARENT BALANCE SHEET As at 31 May 2020

				Group		Charity		
		Notes	•	2020	2019	2020	2019	
				£	£	£	£	
Fixed Assets								
Tangible Assets	,	10		26,338	15,595	1,842	5,490	
Investment	,	11		24,624	22,309	24,724	22,409	
Current Assets								
Debtors & Prepayments	•	17		109,036	64,473	165,422	141,699	
Short Term Deposits				-	400,000	-	400,000	
Cash at Bank & in Hand				1,924,340	1,834,007	1,530,436	1,233,841	
				2,033,376	2,298,480	1,695,858	1,775,540	
Current Liabilities								
Amounts Falling Due within One Year	•	18		(170,377)	(201,731)	(138,340)	(173,235)	
Net Current Assets				1,862,999	2,096,749	1,557,518	1,602,305	
Net Assets	•	19		1,913,961	2,134,653	1,584,084	1,630,204	
Funds								
Unrestricted Income Funds								
General Funds				604,068	514,124	653,109	511,390	
Designated Funds				509,027	720,000	509,027	720,000	
Restricted Income Funds				812,519	936,788	433,601	435,073	
Restricted Income Funds in Deficit				(11,653)	(36,259)	(11,653)	(36,259)	
Total Funds	r	19		1,913,961	2,134,653	1,584,084	1,630,204	

The financial statement of Railway Children, registered number 03265496, were approved by the Board of Trustees on 17/9/20 and signed on its behalf by

Haydn Abbott

Trevor Winter

Chairman of the Board

Honorary Treasurer

RAILWAY CHILDREN					
CONSOLIDATED STATEMENT OF CASH FLOWS for the year ended 31 May 2020					
	Note	202 £	20 £	20 £	19 £
Cash flows from operating activities					
Net cash provided by operating activities			87,563		9,977
Cash flows from investing activities:					
Purchase of fixed assets	10	(26,496)		(16,093)	
Dividends and interest from investments Purchase of investments		15,988 -		11,234	
Net cash provided by / (used in) investing activities	s	-	(10,508)	-	(4,859)
Change in cash and cash equivalents in the year			77,055		5,118
Cash and cash equivalents at the beginning of the year			1,834,007		1,803,265
Change in cash and cash equivalents due to exchange	rate movements	3	13,278		25,624
Cash and cash equivalents at the end of the year		- -	1,924,340	- -	1,834,007
Reconciliation of net income / (expenditure) to net	cash flow from	n operating activiti	es		
			2020		2019
			£		£
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	I		(220,692)		(116,815)
Depreciation charges			15,753		15,926
Exchange (Gains)/Losses			(15,594)		(10,670)
(Increase)/decrease in short term deposits			400,000		-
(Increase)/decrease in debtors Increase/(decrease) in creditors			(44,563)		114,977 17,792
Dividends and interest from investments			(31,354) (15,988)		(11,234)
Net cash provided by / (used in) operating activitie	s	-	87,562	-	9,977
Analysis of cash and cash equivalents		9At 1 June 2019	Cash flows	Other	At 31 May 2020
		£	£	£	£
Cash at bank and in hand Notice deposits (less than 3 months)		1,834,007	77,055 -	13,278 -	1,924,340 -

#### 1 ACCOUNTING POLICIES

The financial statements are prepared under the historic cost convention. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (August 2014) and the Companies Act 2006.

As explained in the Trustees' Report, after making enquiries, the trustees have a reasonable expectation and no material uncertainties that Railway Children has adequate financial resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

#### Reconciliation with previously Generally Accepted Accounting Practice (GAAP)

In preparing the accounts, the trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 a restatement of comparative items was required. The transition date was 1 June 2014. No transitional adjustments were required.

#### **Basis of Consolidation**

The Group financial statements consolidate the financial statements of Railway Children and its wholly owned subsidiary undertakings drawn up to 31st May each year. The results of the charitable company and its wholly-owned subsidiaries Railway Children Trading Limited, Railway Children Africa Limited and the overseas entity over which the charity has control through membership, Railway Children India, are consolidated on a line by line basis. Transactions and balances between the charitable company and its subsidiary have been eliminated from the consolidated financial statements. Balances between the two companies are disclosed in the notes of the charitable company's balance sheet. A separate statement of financial activities, or income and expenditure account, for the charitable company itself is not presented because the charitable company has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006.

#### **Public benefit entity**

The charitable company meets the definition of a public benefit entity under FRS 102.

#### **Incoming Resources**

All income is recognised in the statement of financial activities when the conditions for receipt have been met, it is probable that the income will be received and that the amount can be measured reliably. Where a claim for Income Tax has or will be made, such income is grossed up for tax recoverable. Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received. The following accounting policies are applied to income:

#### Gifts in Kind and donated goods & facilities

Assets given for use by the charity are recognised as incoming resources at their estimated market value when receivable. If they form part of the fixed assets at the year-end they are included in the balance sheet at the value at which the gift was included in incoming resources. Donated facilities are included at their estimated value and the corresponding expenditure included under the appropriate heading. All estimates of value of gifts are estimated as the value to the charity of the service or facility received; being the price the charity estimates it would pay in the open market for a service or facility of equivalent utility to the charity.

#### **Donations**

Donations and all other receipts from fundraising are reported gross and the related fundraising costs are reported in other expenditure.

#### Legacies

For legacies that can be estimated and receipt is reasonably assured, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably, and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

#### **Grants received**

Grants are recognised when the conditions of entitlement are met.

#### Charitable expenditure

Charitable expenditure includes expenditure directly related to the objects of the charity and comprises grants payable, accounted for when the trustees have approved such grant and instruction is given to the charity's bankers. In addition, costs incurred in transmitting project grants to those projects, and the cost of visits by trustees and staff to assess, monitor and develop the work of these projects is accounted for on an accruals basis. Salary costs for co-coordinators in India, Programme Development Manager, National Policy and Strategy Officer, National Research & Strategy Manager and a proportion of the CEO salary are included as this work is concerned with the development of the management of and enhancement of capacity of the projects supported are also accounted for on an accruals basis.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

#### Allocation of operating costs

The charity's operating costs are accounted for on an accruals basis and are allocated between costs of generating funds, charitable expenditure and governance. Wherever possible the costs are positively identified and specific to the activity, in other cases such as office provision and some staff costs a percentage allocation of total cost is made based upon an estimate of staff time attributable to each activity. The allocations for the year were:

<u>Percentages</u>		UK Support sta	<u>aff</u>		
	CEO	Marketing & Comms	Finance & Admin	Other costs	Depreciation
Charitable	58%	60%	55%	40%	44%
CORF	25%	40%	31%	58%	50%
Governance	17%		14%	2%	6%
	100%	100%	100%	100%	100%

#### Tangible fixed assets

The fixed assets are limited to equipment, furniture and fittings and are capitalised where the purchase cost exceeds £1,000. Depreciation is provided on these assets in equal annual instalments over the estimated lives of the assets as follows:

Office Equipment - 4 years
Display Equipment - 4 years
Furniture & fixtures - 5 years

#### **Fund Structures**

Unrestricted funds are where funds have been received without any conditions from donors. Some unrestricted funds have subsequently been set aside by Railway Children as designated funds where they have been earmarked to fund a specific partner from unrestricted funds.

Where funds have been received from donors for particular purposes these are represented as restricted funds. Transfers are made between restricted funds to represent changes agreed with the donor of the funds.

#### **Foreign Currency**

Transactions in foreign currencies are converted at rates prevailing at the date of the transaction. Balances denominated in foreign currencies are converted at the rate of exchange prevailing at the balance sheet date. Exchange rate differences are taken into account in arriving at net incoming resources for the year.

#### Investments

In the charity balance sheet, investments in the subsidiary are shown at cost less provision for impairments.

#### **Pensions**

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charitable company to the fund. The charitable company has no liability under the scheme other than for the payment of those contributions.

#### **Operating leases**

Rental charges are charged on a straight line basis over the term of the lease.

#### Investments in subsidiaries

Investments in subsidiaries are at cost.

#### **Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

#### Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### 2 Detailed comparatives for the statement of financial activities

			Unrestricted	Restricted	2019 Total
	Note		£	£	£
Income from:					
Donations and Legacies	3		1,430,813	81,656	1,512,469
Charitable Activities			84,619	2,342,708	2,427,327
Other trading activities			499,647	11,099	510,746
Investments			2,839	8,395	11,234
Total Income		_ _	2,017,918	2,443,858	4,461,776
Expenditure on:					
Fundraising			822,764	144,320	967,084
Charitable Activities			1,625,885	1,985,622	3,611,507
Total Expenditure	4	_	2,448,649	2,129,942	4,578,591
Net Income / (Expenditure)		=	(430,731)	313,916	(116,815)
Reconciliation of Funds					
Total funds brought forward	19		1,664,855	586,613	2,251,468
Total funds carried forward		=	1,234,124	900,529	2,134,653
3a Income from donations and legacies				2020	2019
		Unrestricted	Restricted	Total	Total
		£	£	£	£
Individual Donations:					
General		763,546	112,134	875,680 14,945	650,121
Legacies Corporate Donations		14,895 717,679	50 122,398	14,945 840,077	- 787,928
Donated services		87,471	-	87,471	74,420
		1,583,591	234,582	1,818,173	1,512,469
3b Comparative Income from donations and leg	iacies				
	,		•	2019	
		Unrestricted £	Restricted £	Total £	
Individual Denotions					
Individual Donations: General		605,825	44,296	650,121	
Legacies		-	-	-	
Corporate Donations Donated services		750,568 74,420	37,360 -	787,928 74,420	
		1,430,813	81,656	1,512,469	

#### 4a Analysis of Expenditure

	Charitable activities	Cost of raising funds	Governance	Support costs	2020 Total	2019 Total
	£	£	£	£	£	£
Grants payable (see note 5a)	1,110,566	-	-	-	1,110,566	1,018,052
UK Staff	376,202	297,747	35,276	706,472	1,415,697	1,252,548
Overseas Staff	817,947	34,596	-	-	852,543	849,716
Office & Supplies	190,256	5,136	-	47,161	242,553	209,265
Services	256,879	236,074	16,467	64,008	573,428	562,118
Travel & Accommodation	314,080	48,326	1,156	12,440	376,002	349,821
Other	103,413	-	-	=	103,413	246,725
Depreciation	9,200	-	-	6,553	15,753	15,926
Gifts in Kind	37,136	50,336	-	-	87,472	74,420
Sub total	3,215,679	672,215	52,899	836,634	4,777,427	4,578,591
Support costs	535,914	268,893	31,827	(836,634)	-	-
Governance costs	72,249	12,477	(84,726)			
Total expenditure 2020	3,823,842	953,585	-	-	4,777,427	4,578,591
Total expenditure 2019	3,611,507	967,084	-	-	4,578,591	

#### 4b Comparative Analysis of Expenditure

	Charitable activities	Cost of raising funds	Governance	Support costs	2019 Total
	£	£	£	£	£
Grants payable (see note 6)	1,018,052	-	-	-	1,018,052
UK Staff	344,932	269,664	-	637,952	1,252,548
Overseas Staff	774,421	75,295	-	-	849,716
Office & Supplies	131,435	26,101	-	51,729	209,265
Services	222,739	215,974	54,630	68,775	562,118
Travel & Accommodation	225,540	82,339	35,073	6,869	349,821
Other	247,119	-	-	(394)	246,725
Depreciation	9,414	-	-	6,512	15,926
Gifts in Kind	42,523	31,897	-	-	74,420
Sub total	3,016,175	701,270	89,703	771,443	4,578,591
Support costs	440,413	244,676	86,354	(771,443)	-
Governance costs	154,919	21,138	(176,057)		
Total expenditure 2019	3,611,507	967,084	-	-	4,578,591

#### 5a Analysis of Charitable Expenditure by Activity

Grants	Outreach 2020 £	Shelter 2020 £	Reintegration 2020 £	Influencing 2020 £	Total 2020 £	Total 2019 £
India	246,236	106,991	109,636	9,968	472,831	407,933
Kenya	34,991	25,212	25,727	2,743	88,673	99,335
Tanzania	171,163	71,885	178,412	127,602	549,062	510,784
Grants sub total	452,390	204,088	313,775	140,313	1,110,566	1,018,052
UK Staff	13,009	6,129	248,048	109,016	376,202	344,932
Overseas Staff	311,230	142,082	240,910	123,725	817,947	774,421
Office & Supplies	64,670	29,679	56,082	39,825	190,256	131,435
Services	67,900	30,962	75,606	82,411	256,879	222,739
Travel & Accommodation	100,243	46,404	105,017	62,416	314,080	225,540
Other	34,927	16,265	32,748	19,473	103,413	247,119
Depreciation	3,858	1,732	2,550	1,060	9,200	9,414
Gifts in Kind	15,128	6,824	10,492	4,692	37,136	42,523
-	610,965	280,077	771,453	442,618	2,105,113	1,998,123
Sub total	1,063,355	484,165	1,085,228	582,931	3,215,679	3,016,175
Support costs	177,215	80,689	180,860	97,150	535,914	440,413
Governance costs	23,891	10,878	24,383	13,097	72,249	154,919
Total	1,264,461	575,732	1,290,471	693,178	3,823,842	3,611,507

Outreach work includes streetwork, local helplines, association models and child friendly stations.

Shelter includes drop in centres, night shelters, government home work and refuge.

Reintegration work includes return home interviews, intensive family work, working with government homes and bio diverse farming.

#### 5b Comparative Analysis of Charitable Expenditure by Activity

Grants	Outreach 2019	Shelter 2019	Reintegration 2019	Influencing 2019	Total 2019
India	<b>£</b> 160,854	<b>£</b> 56,995	<b>£</b> 115,028	<b>£</b> 75,056	<b>£</b> 407,933
Kenya	38,596	28,726	28,835	3,178	99,335
Tanzania	153,026	64,228	160,863	132,667	510,784
Tatizatila	133,020	04,220	100,003	132,007	310,704
Grants sub total	352,476	149,949	304,726	210,901	1,018,052
UK Staff	284,200	13,489	27,529	19,714	344,932
Overseas Staff	261,937	115,040	234,032	163,412	774,421
Office & Supplies	44,613	17,000	34,603	35,219	131,435
Services	65,083	20,216	41,003	96,437	222,739
Travel & Accommodation	85,606	29,972	61,087	48,875	225,540
Other	82,458	36,755	74,897	53,009	247,119
Depreciation	2,957	1,434	2,927	2,096	9,414
Gifts in Kind	14,723	6,263	12,728	8,809	42,523
_	841,577	240,169	488,806	427,571	1,998,123
Sub total	1,194,053	390,118	793,532	638,472	3,016,175
Support costs	174,352	56,964	115,869	93,228	440,413
Governance costs	61,330	20,038	40,758	32,793	154,919
Total	1,429,735	467,120	950,159	764,493	3,611,507
6 Staff Costs			2020		2019
			£		£
UK Based Staff			-		-
Wages and salaries			1,230,085		1,081,855
National Insurance			110,296		104,609
Pension costs			75,316		66,084
UK Based Sub Total			1,415,697	_	1,252,548
Overseas staff			852,543		849,716
			2,268,240	_	2,102,264
			2,200,240	_	2,102,204
7 Staff Numbers					
The average number of employees was	:		2020	7	2019
Project development			16		14
Fundraising			18		15
Support and administration			2		
• •			36	_	2 31
UK staff subtotal			30		31
East Africa programme staff			32		32
India programme staff			31		38
Total staff			99		101
				_	.31

#### Information regarding employees and trustees

<sup>\*</sup>During the year the charity had one volunteer providing office assistance and 29 providing fundraising help.

<sup>\*</sup>One employee had emoluments in the range of £90,000 - £99,999 (2019 - one), one in the range £80-£89,999 (2019 - zero) one in the range £70,000 - £79,999 (2019 - one) and two in the range £60,000 - £69,999 (2019 - three).

<sup>\*</sup>The cost of employing key management personnel including employer's NI and pension contributions weas £496,189 (2019: £494,664)

#### 8 Net incoming resources for the year

This is stated after charging:

This is stated after charging.	2020	2019
	£	£
Operating lease rentals		
- Property	15,200	15,200
- Other	500	500
Depreciation	15,753	15,926
Auditors remuneration		
<ul> <li>Audit (excl irrecoverable VAT)</li> </ul>	9,150	8,800
- Audit accrual adjustment (incl VAT)	-	2,400
- Audit disbursement	-	800
Trustees remuneration	-	-
Trustee expenses	1,156	4,084
Of which Trustees reimbursed expenses	91	1,421

Trustee expenses represents the reimbursed travel and expenses of five Trustees (2019: 3).

9 Operating lease commitments
The charity had annual commitments at the year end under operating leases expiring as follows:

	2020	<b>2</b> 019
	£	£
Less than one year	11,817	10,553
2-5 years	60,813	5,643
	72,630	16,195

10 Tangible Fixed Assets (Group and Charity)	Charity Equipment & Furniture	Group Vehicles	Group Equipment	Group Total
Cost	£	£	£	£
At beginning of year	67,589	23,394	-	90,983
Additions in year	-	26,496	-	26,496
Disposals	-	(11,092)	-	(11,092)
At close of year	67,589	38,798	-	106,387
Depreciation				
At beginning of year	62,099	13,289	-	75,388
Change for year	3,648	12,105	-	15,753
Disposals	-	(11,092)	-	(11,092)
At close of year	65,747	14,302	-	80,049
Net Book Value				
Group and charity at close of year	1,842	24,496	-	26,338
Group and charity at beginning of year	5,490	10,105		15,595

#### 11 Investments

These consist of £100 of shares in Railway Children Trading Limited and an endowment fund invested for the benefit of work in Inda with a current value of £24,624.

Railway Children Trading Limited	2020	2019
	£	£
Turnover	31,527	34,978
Expenditure	(19,420)	(20,396)
Use of Railway Children logo	(1,000)	(1,000)
Use of Railway Children staff	(5,000)	(5,000)
Trading profit / (loss)	6,107	8,582
Loan interest paid to Railway Children	-	-
Profit donated to Railway Children	(6,107)	(8,582)
Net profit for the year	<u> </u>	<u> </u>
Net assets carried forward at May 31	100	100

Railway Children Trading Company Limited is a 100% subsidiary of Railway Children. During the year £31,527 from Xmas cards raised net profits of £6,107.

All the Railway Children Trading Company Limited's profits for the year are donated to Railway Children. Payments to Railway Children are regarded as a reduction of the charity's expenditure and cancel out on the consolidated accounts.

#### 12 Taxation

Railway Children Limited is a registered charity and is thus exempt from taxation of its income and gains falling within Section 505 of the Income and Corporation Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that they are applied to its charitable objectives. No tax charge has arisen in the year.

13 Railway Children Africa	2020	2019
	£	£
Turnover	317,454	263,131
Income from Railway Children	1,257,075	1,269,524
Expenditure	(1,574,529)	(1,532,655)
Net assets carried forward at May 31st	<u> </u>	<u> </u>

Railway Children Africa Limited is a 100% subsidiary of Railway Children and income is derived from the restricted income from the parent charity with some locally raised restricted income. Railway Children Africa Limited carries out Railway Children's programme of work in Tanzania.

14 Railway Children India	2020	2019
	£	£
Turnover	407,062	765,501
Expenditure	(578,048)	(564,459)
Net assets carried forward at May 31st	(170,986)	201,042

Railway Children India Limited is a section 25 company registered in India. The company operates under the Railway Children trademark.

#### 15 India Liaison Office

This legal entity employs the majority of Railway Children staff in India and is treated as a subisidiary in these accounts. Income for India LO was solely from the charity and amounted to £149,569 (2019: £180,460) and expenditure £121,434 (2019: £180,889).

#### 16 Railway Children parent charity

The parent charity gross income for the year excluding RCTL income is £3,794,889 (2019: £3,383,164) and the net deficit for the year is £61,974 (2019 net deficit: £311,300).

17 Debtors and Prepayments	Consolid	ated	Charity	
	2020	2019	2020	2019
	£	£	£	£
Debtors	-	(42)	_	-
Gift aid debtor	55,749	31,311	55,749	31,311
Other debtors	31,907	20,898	31,704	-
Prepayments and accrued income	21,380	12,310	21,380	12,310
Railway Children Africa - owed to charity	-	-	48,675	88,128
Railway Children Trading Limited - owed to charity	-	(4)	7,914	9,950
Total	109,036	64,473	165,422	141,699

18 Liabilities: Amounts Falling Due Within One Year	Consolid	ated	Charity	
	2020	2019	2020	2019
	£	£	£	£
Creditors	36,378	37,843	19,715	12,590
Tax and national insurance	26,465	31,530	26,465	31,530
Accrued Expenditure	107,534	132,358	92,160	129,115
Total	170,377	201,731	138,340	173,235

#### 19a Analysis of group net assets between funds

	Restricted Funds £	Designated Funds £	General Funds £	Total Funds 2020 £
Fixed assets	-	_	50,962	50,962
Net current assets	800,866	509,027	553,106	1,862,999
Net assets at the end of the year	800,866	509,027	604,068	1,913,961

#### 19b Comparative of group net assets between funds

	Restricted Funds £	Designated Funds £	General Funds £	Total Funds 2019 £
Tangible fixed assets	-	-	37,904	37,904
Net current assets	900,529	720,000	476,220	2,096,749
Net assets at the end of the year	900,529	720,000	514,124	2,134,653

#### 20 Related Parties

During the year there were related party transactions with Railway Children India, Railway Children Africa Limited and Railway Children Ball Limited. Income from Railway Children Ball Limited was £525,531 (2019: £582,654).

Railway Children is registered as a liaison office in India and manages the delivery of the India programme with funding provided entirely via Railway Children. Railway Children India is registered as a section 25 company in India and is funded entirely from local grants.

The Railway Children Ball Limited has one Trustee in common with Railway Children and runs an annual fundraising ball.

Railway Children Africa Limited is registered as a company in Tanzania and manages the delivery of the Tanzania programme with most funding provided via Railway Children. Railway Children representatives make up a majority of the board positions.

#### 21 Funds held on behalf of others

The charity is part of an unincorporated association known as the Partnership for Vulnerable Children, formed with with three other charities: Childhope, Get Connected and ICT. The association operates a payroll giving scheme on behalf of its members. Railway Children peforms the financial administration for the association.

The sole assets of the association are funds collected not yet dispersed which are held in a separate bank account. The balance on the account at May 31st 2020 was £12,516 (2019: £6,331). This bank account does not form part of these consolidated accounts.

#### 22a Movement in Funds

			Movement i	n Resources	Transfers	Balance at
		Start of 2020	Incoming	Outgoing		Close of 2020
Restricted Fu	nds -	£	£	£	£	£
Region	Funder					
East Africa	Other funders	71,215	207,996	(176,151)	-	103,060 <sup>*</sup>
	DflD - UK Aid Match	(1)	-	1	-	
	DflD - UK Aid Direct	72,708	990,963	(998,413)	-	65,258 <sup>*</sup>
India	APPI	532,400	230,834	(451,094)	-	312,140 <sup>*</sup>
	Comic Relief	(36)	-	36	-	
	Other funders	136,169	441,395	(308,592)	-	268,972
	BLF	79,437	(61,245)	(18,192)	-	
	Honda	7,897	48,183	(45,280)	-	10,800 <sup>*</sup>
UK	Other UK	44,896	187,387	(179,994)	-	52,289
	Total Restricted Funds	944,685	2,045,513	(2,177,679)	-	812,519
	Restricted Funds in Deficit PACT - East Africa	(44,156)	302,665	(270,162)	-	(11,653) <b>"</b>
	Overall Restricted Funds	900,529	2,348,178	(2,447,841)	-	800,866
Unrestricted I	<u>F</u> unds					
	Designated Funds					
	India	213,000	(46,414)	(8,575)		158,011
	UK	262,000	61,977	(119,977)		204,000
	East Africa	245,000	88,062	(186,046)		147,016
	Total Designated Funds	720,000	103,625	(314,598)	_	
	General Funds	514,124	2,104,932	(2,014,988)	_	604,068
	Total Unrestricted Funds	1,234,124	2,208,557	(2,329,586)	-	
Total Funds		2,134,653	4,556,735	(4,777,427)	_	1,913,961

#### Purposes of Restricted Funds

All restricted funds are held for the relief of children and young persons in conditions of hardship and distress who live on or are at risk of running to the streets.

APPI funds are for work to assist street children on railway stations in India

PACT: Restricted for the assistance of street children and youth in Tanzania, in deficit as this is funded in arrears.

DfID: These funds relate to the assistance of street children in Tanzania.

#### **Purposes of Designated Funds**

These are to cover commitments made to partners made for the year ended May 31st 2021, details are contained in the annual report.

#### 22b Comparative Movement in Funds

		Balance at Movemen		n Resources	Transfers	Balance at	
		Start of 2019	Incoming	Outgoing	Outgoing		
Restricted Fu	nds	£	£	£	£	£	
Region	Funder						
East Africa	Other funders	9,864	130,696	(69,345)	-	71,215	
	DflD - UK Aid Match	(4,137)	19,794	(15,658)	-	(1)	
	DflD - UK Aid Direct	89,624	995,247	(1,012,163)	-	72,708	
India	APPI	347,458	696,253	(511,311)	-	532,400	
	BLF	11,212	162,425	(94,200)	-	79,437	
	Comic Relief	863	-	(899)	-	(36)	
	Other funders	118,249	83,734	(65,814)	-	136,169	
UK	Other UK	42,395	35,298	(32,797)	-	44,896	
	Total Restricted Funds	615,528	2,123,447	(1,802,187)	-	936,788	
	Restricted Funds in Deficit						
	Honda	(1,640)	62,686	(53,149)	_	7,897	
	PACT - East Africa	(27,275)	257,725	(274,606)	-	(44,156)	
		(28,915)	320,411	(327,755)	-		
	Overall Restricted Funds	586,613	2,443,858	(2,129,942)	-	900,529	
Unrestricted	<u>F</u> unds						
	Designated Funds						
	India	95,972	277,191	(160,163)		213,000	
	UK	300,355	171,580	(209,935)		262,000	
	East Africa	202,321	92,451	(49,772)		245,000	
	Total Designated Funds	598,648	541,222	(419,870)	-	720,000	
	General Funds	1,066,207	1,476,696	(2,028,779)		514,124	
	Total Unrestricted Funds	1,664,855	2,017,918	(2,448,649)	-	1,234,124	
Total Funds		2,251,468	4,461,776	(4,578,591)	-	2,134,653	