

# Cheetham Hill Advice Centre Annual Report 2019 - 2020



# **Contents**

| Introduction and Chair's Report |   |
|---------------------------------|---|
| Advice Service                  | 4 |
| Impact                          |   |
| A Note on the Future            |   |
| Accounting Detail               |   |



# **Introduction and Chair's Report**

# **Message from our Chair**



We are proud of the work we have carried out this year. The team have been faced with huge challenges and have risen to every one of them. I would like to thank all of the volunteers and staff at Cheetham Hill Advice Centre for the role they play in the heart of our community.

# Welcome to Cheetham Hill Advice Centre's annual report for 2019-2020

This has been a busy and challenging year which the team at CHAC have responded to wonderfully. This annual report covers the period of 1 April 2019 to 31 March 2020. It is hard not to focus entirely on the events of March and the impact that Covid and the subsequent lockdowns have had on us all. However, it is important to look back at all the work CHAC did to shore up our position and our work to help local people have as much stability as possible.

# **Key achievements**

We are always looking for ways to improve what we do and in the last year, we redesigned our operational model. This was a development process that involved staff, volunteers, trustees and community feedback. We have streamlined our initial assessment so that people are seen quickly and more people are able to access on the day' help. This has been achieved by the whole advice team being involved in our triage and assessment and has reduced waiting times on the day which has been appreciated by community members.

We are pleased to continue in our successful partnership with Citizens Advice Manchester and Shelter. In April 2019 we began roll-out of a new three year contract delivering advice across the city of Manchester. This partnership allows all partners to bring their specialist knowledge together to provide free advice across the city. This work was essential in the last twelve months and will be more essential than ever in the months and years to come.

Over the year we replaced the vast majority of our funding and have secured our financial position for the next three years. This was an entirely transitional year which we entered facing a great deal of uncertainty and exited with stability for the short to medium term. This is an achievement at the best of times and in the current environment is the bedrock that the charity will use for our future development.

We have spent time this year evaluating the impact of our services. We worked with an independent evaluator to understand the impact of our work and the elements of our charity's delivery that the people who use our service appreciate. It was heartening to understand the longer-term impact of our interventions for the people who trust us with their problems. This includes not only achieving longer-term stability but also making a positive impact on people's emotional wellbeing and sense in their ability to cope. These outcomes are at the core of what CHAC seeks to achieve and we are have used the evaluation work as the basis for our development over the next two to three years.

#### **Our thanks**

We are grateful to all of our funders, our partners, our staff team, our volunteers and our trustees. We remain eternally grateful to the people in Cheetham Hill and across Manchester who trust us with their problems and support us in the work we do. It is through our shared endeavours that we will build on the successes of the last year and ensure that we can all survive in the challenging year to come.

Sarah Sedge, Chair of Cheetham Hill Advice Centre



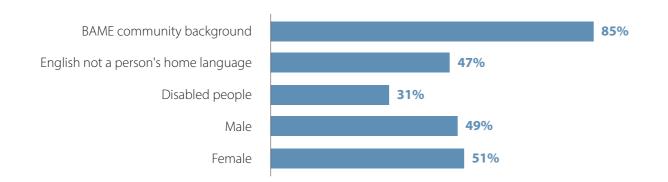
# **Advice Service**

Cheetham Hill Advice Centre helped 2,002 people in the last year. We helped and advised people with 5,024 new cases in 2019/20 – with welfare reform and housing instability continuing to impact on people in our community. We have seen members of our community exposed to vulnerable situations and have had to work harder than ever before to secure the stability they need for a safe and healthy life.

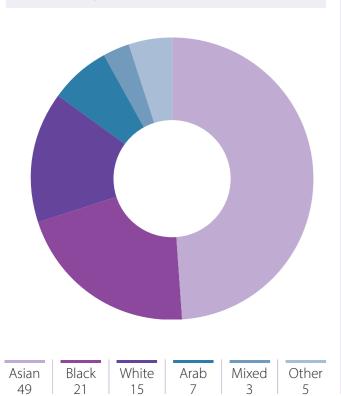
Despite these challenges, CHAC helped 2,002 people and increased people's income by £1.8 million pounds. This money enabled people to pay their rent and mortgage, meet ever-increasing utility costs as well as feeding themselves and their families. Increases in income also enabled people to move to a more sustainable financial position alongside work to manage debt of £0.9 million and in some cases to reduce or remove debt entirely.

# £1.8 million in additional income

# **Key statistics**



# **Ethnic origin (%)**



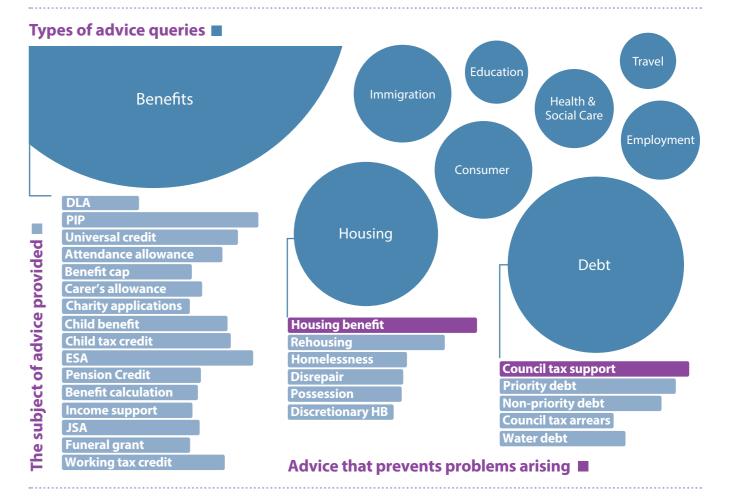
# Who we helped

Cheetham Hill Advice Centre provides help to people in North Manchester's diverse community. Our team's mix of gender and ethnic origin reflects the local community and ensures people receive a sensitive and culturally appropriate service from us. Our advice team also provide help in Bahasa, Cantonese, German, Hakka, Malay, Mandarin, Punjabi, Pushto and Urdu as well as English. Above is a chart which shows an analysis of the uptake of our services, including good engagement with Disabled people and those who have English as an additional language. This is important to us because we know that whilst different demographic groups may be in the minority in our city, we also know they are over-represented in experiencing negative outcomes and health inequalities. It is a core part of CHAC's work that not only do we help people achieve their rights and entitlements, we also focus our work so that we are as accessible as possible to those most likely to experience direct and indirect discrimination, who have fewer resources and the least security and stability.

# **Advice Issues**

People come to CHAC with all kinds of problems, stresses and worries. Sometimes people also come having experienced positive life events such as a marriage, the birth of a child or after having received their first job offer. Our team of trained staff and volunteers guide people through the bureaucratic processes that often accompany both joyous and difficult life experiences.

The team help people with their initial enquiries and then dig deeper to uncover any hidden causes or unrealised opportunities. This may be taking an eviction notice and working out that there is a huge range of debts that the person owes. It may also involve working with a client to work out that they have been over-paying on their utilities or are entitled to benefits that they had yet not claimed.



Throughout our service we aim to stabilise people's situations as much as possible. This includes maximising income, reducing debt, obtaining secure housing and ensuring smooth changes at times of transition. A breakdown of the specific types of advice we provide shows how we are able to achieve longer-term stability by focusing on prevention and stability and well as responding

to crisis and helping people recover. For example, we ensure people increase their income as much as possible to avoid debt from accruing. We help to obtain and maintain secure housing to prevent evictions and homelessness. We help clients to gain confidence to deal with their financial situation, subsequently to alleviate poverty, improve mental health and wellbeing and achieve positive living.

I've had problems with my electricity bill. I didn't realise about sending in the meter readings so the supplier was estimating the bills. They sent me a bill for £2,832 – for a small one bedroom flat! They were constantly sending me threatening emails and leaving phone messages. I was really panicking and stopped paying the electricity bills. CHAC took up my case with the energy supplier – it took months for them even to send out someone to read the meter. I recently got my updated bill and my account is actually in credit by £53. CHAC have shown me how to read the meter so I feel more able to do things myself...CHAC are absolutely essential to helping to sort my particular problems.

# **Impact**

Wahid

# Impact at key moments of transition

There are key moments when people's lives can tip in one direction or another. These are sometimes joyous events and are sometimes traumatic or devastating moments. Ensuring these times of transition are managed effectively can make all the difference in the world to a person's future.

At the moment, CHAC are helping me to apply for a council house. When I need to come, I usually see the same advisor but they have all my details on file so everyone knows what has happened in the past and what to do now if she's not available. I am very happy and satisfied with what they have done. They play a very important role in my life.

# **Key moments of transition**



# **Evidence of wider impacts to wellbeing**

CHAC worked with an independent evaluator in the last year to measure if CHAC was having an impact on people's wider wellbeing. The evaluator designed an outcome questionnaire and set up the process for a sample of CHAC's clients to report on their experience over the spring of 2019. The evaluation findings included people reporting improvements in wellbeing, less worry about debt and a reduction in stress generally.

| Outcome  |     |
|--|-----|
| Work or skills outcome of volunteering, obtaining employment or improving their employment skills            | 36% |
| Worrying less about debt specifically  | 69% |
| Improvement in emotional wellbeing of<br>feeling less stressed, less anxious or happier<br>and more positive | 91% |

Without help from CHAC, I would not have been able to get anywhere. It's been a very difficult process. I was very depressed and thinking about ending my life. My mind was toast. I had counsellors from the GP coming to my house and am still on medication. CHAC have helped me get back on my feet and I feel much happier, despite my ill health. I am able to provide for my family again and stay in this country where I have been settled for so long.

Samira

# **Impact of volunteers**

CHAC had 35 volunteers in the last year. The volunteers delivered key roles within the charity including providing advice, welcoming clients, proving help with on-line and digital services, attending community events, consulting with people and translating into multiple languages including Amazigh, Arabic, Azeri, Bengali, Cantonese, Chinese, Edo, French, German, Hakka, Hindi, Ibo, Italian, Kashmiri, Kurdish, Lingala, Pahari/Mirpuri, Pushto, Persian, Polish, Punjabi, Russian, Spanish, Urdu and Yoruba.

I truly enjoyed every moment at CHAC.
My supervisor and the other staff have
left a good impression in me and I will
not forget you. You were supportive and kind
so a huge THANK YOU.

# A note on the future from our Chief Executive

The events of 1 April 2019 to 31 March 2020 will forever be viewed under the shadow of Covid-19 and the following illness, lockdown and economic impact. It can be difficult to remember the positive work that was happening before and to reflect on the successes and achievements.

We have been fortunate enough to be part of partnership work, community participation, system design and campaigning. We have worked throughout the year in areas that enrich our community and which will hopefully improve things for the future. The photos below show our involvement in Manchester Poverty Truth Commission and the movement to involve people with lived experience of poverty at the heart of solution making, our work with local Health partners to strength the links between the voluntary sector and health services, our work on the panel to strengthen North Manchester's VCSEF sector (Voluntary, Community, Social Enterprise and Faith Sector) and our involvement in The Pankhurst Trust's '16 Days of Action' campaign to encourage employers to provide support for women experiencing domestic abuse.









At Cheetham Hill Advice Centre we exist within the heart of our community and are privileged to be trusted with some of the most sensitive and important moments of people's lives. What has struck us most in compiling this annual report is the impact that we were able to have right up until the moment when Covid struck. Right up till that moment and beyond. However, never has the impact of increasing people's stability been more evident than as a result of the pandemic. We are grateful for all the people who came to us in the last year so we could reduce their debt, to the people who allowed us to help them ensure they had a secure place to live and that the rent was being paid. We are relieved for all the people who we registered with a GP and explained about any appointments for specialist treatment. We are thankful for all those who trusted us to help them register their children and those who we worked with to have their work as carers recognised.

What we know now is that every small piece of successful advice provided another brick in people's stability, a bedrock, an anchor. So that when the pandemic hit, people in our community were less likely to be swept away. We know that there are still waves to come – waves of infection, waves of long-term illness and waves of economic shock. We are thankful and grateful that we were able to provide the work described in this report because it has never been more needed or more necessary.

My confidence has grown so much. I can now take a case from triage when I know what to do without having to check with the supervisor. I always reflect on what I have done with a client and try to improve. There are a small group of volunteers here on the same day and we support each other.

Tanesa, Volunteer

Cheetham Hill Advice Centre Annual Report 2019 – 2020 Cheetham Hill Advice Centre Annual Report 2019 – 2020



A copy of our full accounts is available from the Centre upon request

# **Independent Account Examiners**

Community Accountancy Service The Grange Pilgrim Drive Manchester M11 3QR

#### **Finance Worker**

Karin Stamp

# **IT Support**

Bytesize

#### **Banker**

Co-operative Bank 1 Balloon Street Manchester

# **Funding**

Our main Funding comes from The National Lottery Community Fund, Manchester City Council and The Henry Smith Charity.

# **Cheetham Hill Advice Centre**

1 Morrowfield Avenue Cheetham Hill Manchester M8 9AR

**T** 0161 740 8999

**F** 0161 740 9231

**E** office@cheethamadvice.org.uk

COMPANY REGISTRATION NO: 7253445 (England)
CHARITY REGISTRATION NO: 1136328

FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH MARCH 2020

Community Accountancy Service Ltd. The Grange, Pilgrim Drive, Beswick, Manchester, M11 3TQ.

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH MARCH 2020

# **INDEX PAGE**

| PAGE NO. | CONTENTS                          |
|----------|-----------------------------------|
| 1 - 5    | Directors' Report                 |
| 6        | Independent Examiner's Report     |
| 7        | Statement of Financial Activities |
| 8        | Balance Sheet                     |
| 9        | Statement of Cash Flows           |
| 10 - 16  | Notes to the Accounts             |

# Report of the Trustees for the Year Ended 30th March 2020

The trustees present their annual directors' report and financial statements of the charity for the year ended 30th March 2020 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

# Reference and administrative information

Charity Name: Cheetham Hill Advice Centre

Charity Number: 1136328 Company No: 7253445

# **Directors and trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end were as follows:

Sarah Sedge

**Andrew Alexander Gridley** 

Khouloud Azzouni

Mary Atkinson

Revd. Sarah Fletcher

**Tracy Langton** 

Amer Salam

Val Bayliss-Brideaux (appointed 4<sup>th</sup> November 2019)

# **Key management personnel: Trustees and Directors**

Sarah Sedge

**Chair of Trustees** 

Andrew Alexander Gridley

Treasurer

# **Senior managers**

Sinéad O'Connor

# **Registered Office**

1-3 Morrowfield Avenue, Manchester, M8 9AR

# **Independent Examiners**

Community Accountancy Service Limited The Grange, Pilgrim Drive Beswick, Manchester, M11 3TQ

#### Bankers

Cooperative Bank plc, 70-72 Cross Street, Manchester, M2 4JG CAF Bank, 25 Kings Hill Avenue, West Mailing, Kent, ME19 4JQ

# **Objectives and activities**

The purposes of the charity are to promote any charitable purpose for the benefit of residents of the City of Manchester, but primarily for the benefit of the community in Cheetham and Crumpsall and in particular the advancement of education, the furtherance of health, the relief of poverty, distress and sickness.

The trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the Charity's aims and objectives, in planning future activities, and setting the policies for the year.

The charity furthers its charitable purposes for the public benefit through the provision of quality assured social welfare advice, information and support, to enable residents to lift themselves out of poverty, and to improve their quality of life and general health and wellbeing. It increases the capabilities of individuals through running a volunteer development programme, recruiting and training a diverse group of local people to ensure services are culturally and linguistically appropriate and accessible, and it increases the capabilities of other organisations by running outreach services, by offering training to their volunteers, and by providing them with a consultancy advice service.

#### Structure, governance and management

Cheetham Hill Advice Centre is a company limited by guarantee governed by its Memorandum and Articles of Association dated 13<sup>th</sup> May 2010. It is registered as a charity with the Charity Commission (dated 14<sup>th</sup> June 2010).

#### **Appointment of trustees**

As set out in the Articles of Association trustees are elected annually by the members of the charitable company attending the Annual General meeting, with the officers being elected from the Board. The number of trustees shall not be less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum.

# Trustee induction and training

New trustees are giving a formal induction from the Manager that includes an overview of the charity's activities and funding as well as copies of all the relevant written policies, and provided with access to external training to further develop their knowledge of trustee roles and responsibilities.

#### Organisation

The board of trustees administers the charity. The board normally meets monthly, with a break in August. A Manager is appointed by the trustees to manage the day-to-day operations of the charity.

# Related parties and co-operation with other organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager with any service providers must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year such related party transactions are reported in Note 10.

# A review of our achievements and performance

From April 2019 to March 2020 we resolved 1347 one-off cases for 778 individuals in crisis and opened 5,024 cases for 2,002 individuals throughout the year. We managed debt of close to £0.9 million and raised an additional £1.8 million income for people. As of 30 March 2020 we had 2,145 cases open for 1,192 people.

This year we commissioned an independent evaluation into our work at Cheetham Hill Advice Centre. This evaluation included quantitative data, qualitative data and a summary of the impact that the charity has on people's lives and the wider community. The evaluation found that CHAC is increasing people's financial stability, reducing debt, increasing people's emotional wellbeing and having a positive impact on people's wider lives. Additionally, the evaluation found that CHAC is increasing skills and employability of volunteer and having a positive impact on the wider strategic arena.

#### **Financial review**

The charity had a total income of £221,991 for the year (2019 £295,776) and expenditure of £225,101 (2019 £260,741) leaving a deficit of £3,110 of which a deficit of £4,185 is restricted funds (spent from restricted reserves) and £1,057 is an unrestricted funds surplus.

Trustees conducted their annual and business and financial reviews in September 2018. The charity fully reviewed the three-year business plan for 2018-2021 in this financial year. This took account of the successful replacement of all the charity's core funding and a more secure financial position.

The Trustees also updated the business plan and risk management strategies to respond to the many issues arising from coronavirus and the lockdown which followed. The charity took proactive steps to guarantee all funding remained in place as well as investing in the infrastructure needed to ensure remote working for all staff and an uninterrupted provision of this much-needed service. This planning has meant that there are no foreseen reductions in income and no impact on the charity as an on-going concern.

Core funding comes from Manchester City Council via a sub-contract with Citizens Advice Manchester. This partnership work involves Cheetham Hill Advice Centre working alongside Citizens Advice Manchester and Shelter to deliver Manchester's citywide advice contract. This contract is from Manchester City Council and is managed by the Directorate for Commissioning. This contract was re-tendered in October 2018. The existing partnership submitted a tender which was successful. This has led to a new contract being issued with the last financial year seeing the mobilisation and implementation of development and service delivery. This contract provides income for Cheetham Hill Advice Centre until 2022 with the possibility of a further extension till 2024.

Other key funders over the past year have been The National Lottery Communities Fund, the Henry Smith Charity, The Quakers Work Fund, A Manchester City Council 'Our Manchester Voluntary and Community Sector grant', the Peter Kershaw Trust and the John Grant Davies Trust.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity, have kept available funds in an interest bearing deposit account.

#### Reserves policy and going concern

The balance held in unrestricted reserves at 30th March 2020 was £93,208 of which £92,798 are free reserves, after allowing for funds tied up in tangible fixed assets.

The trustees aim to maintain free reserves in unrestricted funds at a level which equates to approximately three months of running costs (currently £65,000). The trustees consider that this level will provide sufficient funds to respond to applications for grants and ensure that support and governance costs are covered.

The trustees used the reserves to underwrite the risk of delays to funding applications and potential gaps in funding. These reserves allowed the charity to plan for the longer term. This planning has led to the more stable financial position the charity is in now.

Having regard to the budget the trustees consider that the charity is a going concern and are taking further steps to diversify funding streams to manage and minimise reliance on charitable trusts and/or public sector funding. The charity's reliance on grant funding is managed through a flexible approach to staffing, with employees redeployed across to other projects wherever possible if one funding stream ends and new funding is brought on stream.

#### Risk management

The trustees have conducted a review of the major risks to which the charity is exposed and systems have been established to mitigate those risks.

The trustees conducted a review of the charity's Risk Management Policy in March 2020. This identified the major risks to which the charity is exposed and systems established to mitigate those risks.

#### Plans for future periods

The charity has developed a fundraising strategy and plan to diversify its income streams by increasing the number of individual donors and organising community fundraising and sponsored events. They aim to further progress fundraising plans by seeking the support of local businesses, along with seeking further funds from charitable trusts and statutory agencies in order to continue to provide its services to the residents of Manchester with a primary focus in Cheetham and Crumpsall.

The charity had increased partnerships with local organisations to develop a place-based response to Coronavirus and the health and financial impact of the pandemic and lockdown. These partnerships will lead to better working relationships and the ability to share resources ensuring all partners can promote resilience and better meet the needs of local people.

The charity has worked as part of the North Together partnership to increase the amount and quality of voluntary sector impact in North Manchester. This has included multi-sector work including within the Local Authority, health, the voluntary and community sector and businesses. The charity also continues to support smaller organisations who wish to develop advice services as

part of their service provision. This enables CHAC to share expertise in advice provision while supporting other charities who are specialist at working with particular client groups and in delivering targeted work.

# Trustees responsibilities in relation to the financial statements

The charity trustees (who are also the directors of Cheetham Hill Advice Centre) for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- Select suitable accounting principles and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- Prepare the financial statements on a going concern basis unless it is appropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board of trustees

Sarah Sedge - Chair

Date: 13<sup>TH</sup> August 2020

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF CHEETHAM HILL ADVICE CENTRE

I report on the accounts of the company for the year ended 30th March 2020, which are set out on pages 7 to 16.

# Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Institute of Chartered Accountants in England and Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

# Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

#### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements
  - to keep accounting records in accordance with section 386 of the Companies Act 2006;
     and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
  - with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Er Anderson

EL Anderson MA FCA CTA, Community Accountancy Service Ltd, The Grange, Pilgrim Drive, Beswick, Manchester, M11 3TQ Date: 13<sup>th</sup> August 2020

# **BALANCE SHEET AS AT 30 MARCH 2020**

| Registration Number: 7253445   |       | 2020     |             | 201      | 2019    |  |
|--------------------------------|-------|----------|-------------|----------|---------|--|
|                                | NOTES | £        | £           | £        | £       |  |
| FIXED ASSETS                   |       |          |             |          |         |  |
| Tangible Fixed Assets          | 11    |          | 1,940       |          | 3,422   |  |
| CURRENT ASSETS                 |       |          |             |          |         |  |
| Debtors & Prepayments          | 12    | 8,316    |             | 25,633   |         |  |
| Cash at Bank & In Hand         |       | 169,601  |             | 108,901  |         |  |
|                                |       | 177,917  |             | 134,534  |         |  |
| LIABILITIES:                   |       |          | •           |          |         |  |
| Amounts falling due within one | 14    | (72,191) |             | (27,180) |         |  |
| year                           |       | (72,191) | •           | (27,180) |         |  |
|                                |       |          | •           |          |         |  |
| Client Account:                |       |          |             |          |         |  |
| Client Ledger                  |       | (285)    |             | (285)    |         |  |
| Cash at Bank                   |       | 285      | ,           | 285      |         |  |
|                                |       |          | ,           |          |         |  |
| NET CURRENT ASSETS             |       |          | 105,726     |          | 107,354 |  |
| TOTAL NET ASSETS               |       | _        | 107,666     | -        | 110,776 |  |
| TOTAL NET ADDLTO               |       | =        | 107,000     | =        | 110,770 |  |
|                                |       |          |             |          |         |  |
| THE FUNDS OF THE CHARITY       |       |          |             |          |         |  |
| Unrestricted Reserves          | 17    |          | 93,208      |          | 92,133  |  |
| Restricted Reserves            | 17    |          | 14,458      |          | 18,643  |  |
| TOTAL CHARITY FUNDS            |       | -        | 107,666     | -        | 110,776 |  |
|                                |       | =        | <del></del> | =        |         |  |

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

- -The members have not required The company to obtain an audit of its accounts for the year in question in accordance with section 476.
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Board

) Trustee

) Trustee Sarah Sedge

Tracy Langton

Date: 13th August 2020

The notes on pages 10 to 16 form part of these accounts.

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDING 30TH MARCH 2020

(INCORPORATING INCOME AND EXPENDITURE ACCOUNT)

|                                   | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Year<br>Ended<br>30.03.20<br>Total<br>Funds<br>£ | Year<br>Ended<br>30.03.19<br>Total<br>Funds<br>£ |
|-----------------------------------|-------|----------------------------|--------------------------|--|--|
| INCOME FROM:                      |       |                            |                          |  |  |
| Donations and Legacies            |       | 1,225                      | -                        | 1,225  | 1,219  |
| Investment Income                 |       | 27                         | -                        | 27   | 18   |
| Other Trading Activities          | 5     | 2,434                      | -                        | 2,434  | 4,341  |
| Charitable Activities             | 4     | 61,336                     | 156,969                  | 218,305  | 290,198  |
| Other Income TOTAL                |       | 65,022                     | 156,969                  | 221,991  | 295,776  |
| EXPENDITURE ON:                   |       | ,                          |                          |  |  |
| Raising Funds                     | 6     | (1,356)                    | -                        | (1,356)  | (2,697)  |
| Charitable Activities             | 7     | (62,591)                   | (161,154)                | (223,745)  | (258,044)  |
| TOTAL                             |       | (63,947)                   | (161,154)                | (225,101)  | (260,741)  |
| NET INCOMING (OUTGOING) RESOURCES |       |                            |                          | ·  |  |
| FOR THE YEAR BEFORE TRANSFERS     |       | 1,075                      | (4,185)                  | (3,110)  | 35,035   |
| TRANSFER BETWEEN FUNDS            | 16    | -                          | -                        | -  | -  |
| NET INCOMING (OUTGOING) RESOURCES |       |                            |                          |  |  |
| FOR THE YEAR AFTER TRANSFERS      |       | 1,075                      | (4,185)                  | (3,110)  | 35,035   |
| RECONCILIATION OF FUNDS           |       |                            |                          |  |  |
| Total Funds Brought Forward       |       | 92,133                     | 18,643                   | 110,776  | 75,741   |
|                                   |       |                            |                          |  |  |
| TOTAL FUNDS CARRIED FORWARD       | 16    | 93,208                     | 14,458                   | 107,666  | 110,776  |

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The notes on pages 10 to 16 form part of these accounts.

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 30th MARCH 2020

| RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH              |         |          |
|--|---------|----------|
| FLOW FROM OPERATING ACTIVITIES                                   | 2020    | 2019     |
|  | £       | £        |
| Net movement in funds  | (3,110) | 35,035   |
| Add back depreciation  | 3,336   | 2,718    |
| Deduct investment income   | (27)    | (18)     |
| Decrease/(increase) in debtors                                   | 17,317  | (13,030) |
| Increase/(decrease) in creditors                                 | 45,011  | (32,264) |
| Net cash used in operating activities                            | 62,527  | (7,559)  |
| 100 000 m opera 6 000 m opera                                    |         | (.,,000) |
| Cash flows from investment activities:                           |         |          |
| Interest   | 27      | 18       |
| Purchase of fixed assets   | (1,854) | (1,642)  |
| Turchase of fixed assets   | (1,004) | (1,042)  |
| Net cash provided by investing activities                        | (1,827) | (1,624)  |
|  |         |          |
| Increase/(decrease) in cash and cash equivalents during the year | 60,700  | (9,183)  |
| Cook and each equivalents brought forward                        | 108.901 | 118,084  |
| Cash and cash equivalents brought forward                        | 100,901 | 1 10,004 |
| Cash and cash equivalents carried forward                        | 169,601 | 108,901  |

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 MARCH 2020

#### 1. ACCOUNTING POLICIES

# (a) Basis of preparation and assessment of going concern

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

#### (b) Funds structure

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed. There are 10 restricted funds at the year end.

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion have created a fund for a specific purpose.

Further details of each fund are disclosed in note 16.

#### (c) Income recognition

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period. Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. Operating income represents grants, contracts, secondment fees and sundry income receivable.

# (d) Expenditure Recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

# (e) Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

# (f) Allocation of support and governance costs

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal fees together with an apportionment of overhead and support costs.

Governance costs and support costs relating to charitable activities have been apportioned based on staff time and facilities used in each activity.

The allocation of support and governance costs is analysed in note 8.

# (g) Charitable Activities

Costs of charitable activities include governance costs and an apportionment of support costs as shown in Note 7.

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 MARCH 2020

# (h) Tangible fixed assets and depreciation

Fixed assets are included in the accounts at net book value. Additions of a single item or a group of similar assets exceeding £500, are capitalised at cost (valuation for donated assets). Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets over their estimated useful lives as follows:-

Computer 33.33% on cost Office Equipment & Fittings 25% on cost

# (i) Taxation

The organisation is exempt from income tax by reason of its charitable status. Income tax suffered on investment income is reclaimed in full. The Charity is not currently registered for VAT.

#### (j) Pensions

The trustees implemented an auto enrolment pension scheme from June 2016. The charity has no liability beyond making its contributions and paying across the deductions for the employee's contributions. Costs are charged to expenditure in the period incurred.

#### (k) Contingent liabilities

A contingent liability is identified and disclosed for those transactions resulting from a possible obligation which will only be confirmed by the occurrence of one or more uncertain future events not wholly within the trustees' control.

# (I) Debtors

Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### (m) Creditors and Provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

# 2 NET INCOME FOR THE YEAR

|                                | 2020  | 2019   |
|--------------------------------|-------|--------|
| This is stated after charging: | £     | £      |
| Depreciation - owned assets    | 3,336 | 2,718  |
| Independent Examiners Fees     | 975   | 975    |
| Other financial services       | 1,249 | 1,313_ |

# 3 TAX ON SURPLUS ON ORDINARY ACTIVITIES

(See taxation policy note above)

# 4 INCOME FROM CHARITABLE ACTIVITIES

|  | Unrestricted Funds | Restricted Funds | Total<br>2019 | Unrestricted Funds | Restricted<br>Funds | Total<br>2018 |
|--|--------------------|------------------|---------------|--------------------|---------------------|---------------|
| Grants:                                | £                  | £                | £             | £                  | £                   | £             |
| The John Grant Davies Trust            | -                  | -                | -             | 3,000              | -                   | 3,000         |
| Henry Smith Charity (£13,866 deferred) | -                  | 6,934            | 6,934         | -                  | 30,000              | 30,000        |
| Big Lottery - Reaching Communities     | -                  | 127,642          | 127,642       | -                  | 122,943             | 122,943       |
| Peter Kershaw Trust                    | -                  | 4,000            | 4,000         | -                  | 4,000               | 4,000         |
| Mcr & Warrington Area Quaker Mtg       | -                  | -                | -             | -                  | 2,500               | 2,500         |
| Our Manchester VCE Grant               | -                  | 18,393           | 18,393        | -                  | 18,393              | 18,393        |
| DWP (Access to Work)                   | -                  | -                | -             | -                  | 1,095               | 1,095         |
| Contracts:                             |                    |                  |               |                    |                     |               |
| CAB - advice services                  | 56,650             | -                | 56,650        | 107,417            | -                   | 107,417       |
| Other - advice services                | 4,686              | -                | 4,686         | -                  | -                   | -             |
| Other:                                 |                    |                  |               |                    |                     |               |
| Training                               | -                  | -                | -             | 250                | -                   | 250           |
| Client Welfare                         |                    | _                |               | _                  | 600                 | 600           |
|  | 61,336             | 156,969          | 218,305       | 110,667            | 179,531             | 290,198       |

| _ | INICOME | EDOM | OTHER | TRADING | <b>ACTIVITIES</b> |
|---|---------|------|-------|---------|-------------------|
| 0 | INCUME  | FRUM | UIDER | IRADING | ACTIVITIES.       |

|   |                                   | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2020<br>£ | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2019<br>£ |
|---|-----------------------------------|----------------------------|--------------------------|--------------------|----------------------------|--------------------------|--------------------|
|   | Contribution to Office Facilities | 1,934                      | -                        | 1,934              | 4,111                      | -                        | 4,111              |
|   | Talks and Presentations           | 500                        | -                        | 500                | -                          | -                        | -                  |
|   | Fundraising Events                | -                          | -                        | -                  | 230                        |                          | 230                |
|   | ·                                 | 2,434                      |                          | 2,434              | 4,341                      | <u>-</u>                 | 4,341              |
| 6 | COST OF RAISING FUNDS             |                            |                          |                    |                            |                          |                    |
|   |                                   | £                          | £                        | £                  | £                          | £                        | £                  |
|   | Employment Costs                  | 766                        | _                        | 766                | 1,492                      | -                        | 1,492              |
|   | Rent, Rates and Insurance         | 86                         | -                        | 86                 | 168                        | -                        | 168                |
|   | Heat, Light & Water               | 133                        | -                        | 133                | 312                        | -                        | 312                |
|   | Repairs and Maintenance           | 255                        | -                        | 255                | 441                        | -                        | 441                |
|   | Cleaner & Cleaning Materials      | 116                        | -                        | 116                | 275                        | -                        | 275                |
|   | Fundraising Costs                 |                            |                          |                    | 9                          | -                        | 9                  |
|   |                                   | 1,356                      | -                        | 1,356              | 2,697                      |                          | 2,697              |

# 7 EXPENDITURE

| Charitable Activities         £         2.23         4.24         2.23 <th< th=""><th></th><th>Unrestricted</th><th>Restricted</th><th>Total</th><th>Total</th></th<> |                          | Unrestricted | Restricted | Total   | Total   |
|---|--------------------------|--------------|------------|---------|---------|
| Employment Costs       35,205       134,223       169,428       206,860         Recruitment       399       55       454       2,040         Training and Conferences       -       -       -       684         Client expenses       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  |                          | Funds        | Funds      | 2020    | 2019    |
| Recruitment       399       55       454       2,040         Training and Conferences       -       -       -       684         Client expenses       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  | Charitable Activities    | £            | £          | £       | £       |
| Recruitment         399         55         454         2,040           Training and Conferences         -         -         -         684           Client expenses         -         -         -         600           Staff Travel         154         112         266         344           Staff Welfare         25         -         25         -           DBS Checks         61         183         244         -           Volunteer Expenses         -         458         458         557           Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | Employment Costs         | 35,205       | 134,223    | 169,428 | 206,860 |
| Client expenses       -       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  | · · ·                    | 399          | 55         | 454     | 2,040   |
| Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  | Training and Conferences | -            | -          | -       | 684     |
| Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   | Client expenses          | -            | -          | -       | 600     |
| DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   | Staff Travel             | 154          | 112        | 266     | 344     |
| Volunteer Expenses         -         458         458         557           Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | Staff Welfare            | 25           | -          | 25      | -       |
| Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | DBS Checks               | 61           | 183        | 244     | -       |
| Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | Volunteer Expenses       | -            | 458        | 458     | 557     |
| Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | Volunteer Training       | -            | 1,506      | 1,506   | 60      |
| Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | Volunteer Travel         | -            | 1,247      | 1,247   | 2,019   |
| Governance Costs 3,609 6,324 9,933 6,575  | Publicity                | -            | -          | -       | 50      |
|   | Support Costs            | 23,138       | 17,046     | 40,184  | 38,255  |
| 62 591 161 154 223 745 258 044  | Governance Costs         | 3,609        | 6,324      | 9,933   | 6,575_  |
| 02,001 101,104 220,140 200,044  |                          | 62,591       | 161,154    | 223,745 | 258,044 |

 Restricted Funds
 173,043

 Unrestricted Funds
 85,001

 258,044

# 8 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

|                                  |                        | General |            |            |            |
|----------------------------------|------------------------|---------|------------|------------|------------|
|                                  | Basis of Apportionment | Support | Governance | Total 2020 | Total 2019 |
|                                  |                        | £       | £          | £          | £          |
| Support Costs                    |                        |         |            |            |            |
| Employment Costs                 | Staff Time             | 11,482  | 3,062      | 14,544     | 13,430     |
| Rent, Rates and Insurance        | Space Used             | 1,640   | -          | 1,640      | 1,513      |
| Heat, Light & Water              | Space Used             | 2,520   | -          | 2,520      | 2,809      |
| Repairs and Maintenance          | Space Used             | 4,852   | -          | 4,852      | 3,969      |
| Cleaner & Cleaning Materials     | Space Used             | 2,211   | -          | 2,211      | 2,476      |
| Computer Maintenance & Software  | Space Used             | 3,031   | -          | 3,031      | 2,724      |
| Minor Equipment                  | Space Used             | 346     | -          | 346        | 368        |
| Printing and Stationery          | Staff Time             | 2,605   | -          | 2,605      | 3,546      |
| Telephone and Post               | Staff Time             | 3,710   | -          | 3,710      | 4,269      |
| Publications and Subscriptions   | Staff Time             | 1,613   | -          | 1,613      | 1,689      |
| Professional Indemnity Insurance | Staff Time             | 2,040   | -          | 2,040      | 971        |
| Depreciation                     | Staff Time             | 3,336   | -          | 3,336      | 2,719      |
| Room Hire                        | Staff Time             | 787     | -          | 787        | 615        |
| Bank Charges                     |                        | 4       | _          | 4          | 3          |
| Sundries                         |                        | 7       | -          | 7          | 138        |
| Consultancy                      |                        | -       | 3,863      | 3,863      | 767        |
| Management Committee & AGM Exp   | enses                  | -       | 784        | 784        | 536        |
| Accountancy & Payroll            |                        |         | 2,224      | 2,224      | 2,288      |
|                                  |                        | 40,184  | 9,933      | 50,117     | 44,830     |

| 9 | STAFF NUMBERS AND COSTS  | 2020        | 2019    |
|---|--|-------------|---------|
|   |  | £           | £       |
|   | Wages and Salaries   | 171,471     | 206,208 |
|   | Social Security Costs  | 10,335      | 13,375  |
|   | Pension Costs  | 2,932       | 2,199   |
|   |  | 184,738     | 221,782 |
|   | The charity employed 11 staff during the year, with an average of 9. | <del></del> |         |
|   | The average number of employees, as a full time equivalent was:      |             |         |
|   | Management & Administration  | 2           | 2       |
|   | Provision of Services  | 5           | 8       |
|   |  | 7           | 10      |

The charity considers its key management personnel comprises the trustees and manager. The total employment benefits, including employer pension contributions of the key management personnel was £24,965 (previous year: £29,095), No employees has benefits in excess of £60,000 (2019: none).

# 10 TRUSTEES' REMUNERATION AND EXPENSES

No remuneration was paid or payable directly or indirectly out of the funds of the charity during the year to any trustees or to any persons known to be connected with any of them.

No reimbursement of expenses has been made or is due to be made to any of the non-executive trustees in respect of the period.

| 11 | TANGIBLE FIXED ASSETS                                       |                       |                  |                  |
|----|---|-----------------------|------------------|------------------|
| 11 | TANGIBLE FIXED ASSETS                                       | Furniture & Equipment | •                | Total            |
|    | COST  | £                     | £                | £                |
|    | At 31 March 2019  | 9,177                 | 7,999            | 17,176           |
|    | Additions   | -,                    | 1,854            | 1,854            |
|    | Disposals   |                       | ,                | -                |
|    | At 30 March 2020  | 9,177                 | 9,853            | 19,030           |
|    | DEPRECIATION  |                       |                  |                  |
|    | At 31 March 2019  | 6,687                 | 7,067            | 13,754           |
|    | Charge for Period   | 2,020                 | 1,316            | 3,336            |
|    | Disposals   |                       |                  | <del>-</del>     |
|    | At 30 March 2020  | 8,707                 | 8,383            | 17,090           |
|    | NET BOOK VALUE  |                       |                  |                  |
|    | At 30 March 2020  | 470                   | 1,470            | 1,940            |
|    | At 30 March 2019  | 2,490                 | 932              | 3,422            |
| 12 | CAPITAL COMMITMENTS   |                       |                  |                  |
|    |   |                       | 2020             | 2019             |
|    | Contracted but not provided for                             |                       | £ nil            | £ nil            |
| 13 | DEBTORS   |                       | £                | £                |
|    | Other Debtors   |                       | <b>E</b><br>666  | 2,000            |
|    | Accrued Income  |                       | 4,721            | 20,986           |
|    | Prepayments   |                       | 2,929            | 2,647            |
|    |   |                       | 8,316            | 25,633           |
|    | Restricted Funds  |                       | 5,726            | 669              |
|    | Unrestricted Funds  |                       | 2,590            | 24,964           |
|    |   |                       | 8,316            | 25,633           |
| 14 | LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR            |                       |                  |                  |
|    | B ( )   |                       | £                | £                |
|    | Deferred Income   |                       | 67,369           | 23,271           |
|    | Other Creditors Other Taxes                                 |                       | 2,937<br>150     | 1,799<br>150     |
|    | Accruals  |                       | 1,735            | 1,960            |
|    | , los dale  |                       | 72,191           | 27,180           |
|    | Restricted Funds  |                       | 70,165           | 25,418           |
|    | Unrestricted Funds  |                       | 2,026            | 1,762            |
|    |   |                       | 72,191           | 27,180           |
| 15 | DEFERRED INCOME   |                       |                  |                  |
|    | Deferred income comprises grants paid in advance.           |                       | £                | £                |
|    | Balance brought forward as at 31st March                    |                       | 23,271           | 52,430           |
|    | Amount released to income earned from charitable activities |                       | (23,271)         | (52,430)         |
|    | Amount deferred in year                                     |                       | 67,369<br>67,369 | 23,271<br>23,271 |
|    | Balance carried forward as at 30th March                    |                       | 67,309           | 23,211           |
|    | All deferred income is restricted.                          |                       |                  |                  |

# 16 ANALYSIS OF CHARITABLE FUNDS

|  | Balance at<br>31 March<br>2019  | Incoming  | Transfers                 | Outgoing  | Balance at<br>30 March<br>2020  |
|--|---|---|---------------------------|---|---|
| RESTRICTED FUNDS   | £   | £   | £                         | £   | £   |
| Lloyds TSB Foundation  | 2,713   | ~   | ~                         | ~   | 2,713   |
| United Utilities   | 243   |   |                           | (243)   | 2,713   |
| NW Legal Services Trust  | 3,436   |   |                           | (2,344)   | 1,092   |
| John Grant Davies Trust  | 464   |   |                           | (2,044)   | 464   |
| Henry Smith Charity  | 2,540   | 6,934   |                           | (7,151)   | 2,323   |
| Big Lottery - Reaching Communities   | (1,109)   | 127,642   |                           | (127,667)   | (1,134)   |
| Peter Kershaw Trust  | 3,482   | 4,000   |                           | (1,705)   | 5,777   |
| Our Manchester VCE Grant   | 2,810   | 18,393  | (1,327)                   | (19,471)  | 405   |
| Arcon Housing  | 1,500   | 10,000  | (1,021)                   | (10,471)  | 1,500   |
| Capital:   | ,,000   |   |                           |   | 1,000   |
| Arcon Housing  | 334   |   |                           | (334)   | _   |
| DWP (Access to Work)   | 493   |   |                           | (235)   | 258   |
| Our Manchester VCE Grant   | 351   |   | 1,327                     | (618)   | 1,060   |
| Big Lottery - Reaching Communities   | 1,386   |   | 7,027                     | (1,386)   | -,,,,,,   |
| g, , ,   | 18,643  | 156,969   | _                         | (161,154)   | 14,458  |
| Unrestricted Funds:  |   |   |                           |   |   |
| General  | 92,133  | 65,022  |                           | (63,947)  | 93,208  |
| Total Unrestricted Funds:  | 92,133  | 65,022  |                           | (63,947)  | 93,208  |
|  |   |   |                           |   |   |
| TOTAL  | 110,776   | 221,991   |                           | (225,101)   | 107,666   |
| Previous Year  | Balance at  |   |                           |   | Balance at  |
| 1 Tollous Tour   | 31 March  | Incoming  | Transfers                 | Outgoing  | 30 March  |
|  | 2018  | mooning   | Transicis                 | Odigonig  | 2019  |
| RESTRICTED FUNDS   | £   | £   | £                         | £   | £   |
| Lloyds TSB Foundation  | 2,713   | ~   | ~                         | ~   | 2,713   |
| United Utilities   | 243   |   |                           |   | 2,713   |
|  |   |   |                           |   |   |
| NIM Lagal Sarvicas Trust   |   |   |                           | (60)  |   |
| NW Legal Services Trust  | 3,496<br>464  |   |                           | (60)  | 3,436   |
| John Grant Davies Trust  | 464   | 30,000  |                           | • •   | 3,436<br>464  |
| John Grant Davies Trust<br>Henry Smith Charity   | 464<br>732  | 30,000  |                           | (28,192)  | 3,436<br>464<br>2,540   |
| John Grant Davies Trust<br>Henry Smith Charity<br>Big Lottery - Reaching Communities   | 464<br>732<br>(2,935)   | 122,943   |                           | (28,192)<br>(121,117)   | 3,436<br>464<br>2,540<br>(1,109)  |
| John Grant Davies Trust<br>Henry Smith Charity<br>Big Lottery - Reaching Communities<br>Peter Kershaw Trust  | 464<br>732  | 122,943<br>4,000  | (251)                     | (28,192)<br>(121,117)<br>(2,418)  | 3,436<br>464<br>2,540<br>(1,109)<br>3,482   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant  | 464<br>732<br>(2,935)<br>1,900  | 122,943   | (351)                     | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)  | 3,436<br>464<br>2,540<br>(1,109)  |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health  | 464<br>732<br>(2,935)   | 122,943<br>4,000<br>18,393  | (351)<br>86               | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)   | 3,436<br>464<br>2,540<br>(1,109)<br>3,482   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting   | 464<br>732<br>(2,935)<br>1,900  | 122,943<br>4,000<br>18,393<br>2,500                                       |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)  | 3,436<br>464<br>2,540<br>(1,109)<br>3,482   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust   | 464<br>732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393  |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)   | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810  |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing   | 464<br>732<br>(2,935)<br>1,900  | 122,943<br>4,000<br>18,393<br>2,500                                       |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)  | 3,436<br>464<br>2,540<br>(1,109)<br>3,482   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital:  | 464<br>732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500                                       |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing  | 464<br>732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500<br>600                                |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work)   | 464<br>732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500                                       | 86                        | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500   |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant  | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667                                   | 122,943<br>4,000<br>18,393<br>2,500<br>600                                |                           | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)                         | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351                    |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work)   | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-                              | 122,943<br>4,000<br>18,393<br>2,500<br>600                                | 351                       | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)                         | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386           |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities                             | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667                                   | 122,943<br>4,000<br>18,393<br>2,500<br>600                                | 86                        | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)                         | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351                    |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds:         | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069           | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095                       | 351<br>86                 | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds: General | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069<br>63,672 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095<br>179,531<br>116,245 | 351<br>86<br>(86)         | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds:         | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069           | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095                       | 351<br>86                 | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| John Grant Davies Trust Henry Smith Charity Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds: General | 464<br>732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069<br>63,672 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095<br>179,531<br>116,245 | 351<br>86<br>(86)<br>(86) | (28,192)<br>(121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 3,436<br>464<br>2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |

Purpose of funds:-

Contribution towards:

Lloyds TSB Foundation

United Utilities

The John Grant Davies Trust

NW Legal Services Trust Henry Smith Charity

Big Lottery - Reaching Communities

Peter Kershaw Trust Our Manchester VCE Grant

Mcr & Warrington Area Quaker Meeting

Talisman Charitable Trust

Arcon Housing

- towards the salary of a senior case worker

- towards the advice service

- towards volunteer expenses

- towards follow-on training costs for volunteers

towards the Advice Servicetowards the Advice Service

- towards organisational review and consultation

- towards supporting volunteers and the Advice Service

- towards the Advice Service

- Client welfare

- towards volunteer expenses & equipment

#### 17 ANALYSIS OF NET ASSETS BETWEEN FUNDS

|                  |        | Net     |         |        | Net     |         |
|------------------|--------|---------|---------|--------|---------|---------|
|                  | Fixed  | Current | 2020    | Fixed  | Current | 2019    |
|                  | Assets | Assets  | Total   | Assets | Assets  | Total   |
|                  | £      | £       | £       | £      | £       | £       |
| Restricted Funds | 1,530  | 12,928  | 14,458  | 2,776  | 15,867  | 18,643  |
| Unrestricted     | 410    | 92,798  | 93,208  | 646    | 91,487  | 92,133  |
|                  | 1,940  | 105,726 | 107,666 | 3,422  | 107,354 | 110,776 |

#### **18 COMPANY STATUS**

The company is limited by guarantee and has no share capital. All members have agreed to contribute a sum not exceeding £10 in event of winding up.

#### 19 CONTINGENT LIABILITIES

There were no contingent liabilities at 30th March 2020 (2019 £nil).

#### 20 GOING CONCERN

The company's main source of income is grant funding and advice services. The Trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently the accounts do not include any adjustments that would be necessary if the funding sources should cease.

# 21 POST BALANCE SHEET EVENTS

The trustees consider that there are no significant post balance sheet events that impact on the financial statements as presented. The trustees updated the business plan and risk management strategies to respond to the many issues arising from coronavirus and the lockdown which followed. The charity took proactive steps to guarantee all funding remained in place as well as investing in the infrastructure needed to ensure remote working for all staff and an uninterrupted provision of this much-needed service. This planning has meant that there are no unforeseen reductions in income and no impact on the charity as an on-going concern.

# 22 ULTIMATE CONTROLLING PARTY

The company is under the shared control of the Trustees named on Page 1. There is no one person with significant control.

COMPANY REGISTRATION NO: 7253445 (England)
CHARITY REGISTRATION NO: 1136328

FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH MARCH 2020

Community Accountancy Service Ltd. The Grange, Pilgrim Drive, Beswick, Manchester, M11 3TQ.

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH MARCH 2020

# **INDEX PAGE**

| PAGE NO. | CONTENTS                          |
|----------|-----------------------------------|
| 1 - 5    | Directors' Report                 |
| 6        | Independent Examiner's Report     |
| 7        | Statement of Financial Activities |
| 8        | Balance Sheet                     |
| 9        | Statement of Cash Flows           |
| 10 - 16  | Notes to the Accounts             |

# Report of the Trustees for the Year Ended 30th March 2020

The trustees present their annual directors' report and financial statements of the charity for the year ended 30th March 2020 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

# Reference and administrative information

Charity Name: Cheetham Hill Advice Centre

Charity Number: 1136328 Company No: 7253445

# **Directors and trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end were as follows:

Sarah Sedge

**Andrew Alexander Gridley** 

Khouloud Azzouni

Mary Atkinson

Revd. Sarah Fletcher

**Tracy Langton** 

Amer Salam

Val Bayliss-Brideaux (appointed 4<sup>th</sup> November 2019)

# **Key management personnel: Trustees and Directors**

Sarah Sedge

**Chair of Trustees** 

Andrew Alexander Gridley

Treasurer

# **Senior managers**

Sinéad O'Connor

# **Registered Office**

1-3 Morrowfield Avenue, Manchester, M8 9AR

# **Independent Examiners**

Community Accountancy Service Limited The Grange, Pilgrim Drive Beswick, Manchester, M11 3TQ

#### Bankers

Cooperative Bank plc, 70-72 Cross Street, Manchester, M2 4JG CAF Bank, 25 Kings Hill Avenue, West Mailing, Kent, ME19 4JQ

# **Objectives and activities**

The purposes of the charity are to promote any charitable purpose for the benefit of residents of the City of Manchester, but primarily for the benefit of the community in Cheetham and Crumpsall and in particular the advancement of education, the furtherance of health, the relief of poverty, distress and sickness.

The trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the Charity's aims and objectives, in planning future activities, and setting the policies for the year.

The charity furthers its charitable purposes for the public benefit through the provision of quality assured social welfare advice, information and support, to enable residents to lift themselves out of poverty, and to improve their quality of life and general health and wellbeing. It increases the capabilities of individuals through running a volunteer development programme, recruiting and training a diverse group of local people to ensure services are culturally and linguistically appropriate and accessible, and it increases the capabilities of other organisations by running outreach services, by offering training to their volunteers, and by providing them with a consultancy advice service.

#### Structure, governance and management

Cheetham Hill Advice Centre is a company limited by guarantee governed by its Memorandum and Articles of Association dated 13<sup>th</sup> May 2010. It is registered as a charity with the Charity Commission (dated 14<sup>th</sup> June 2010).

#### **Appointment of trustees**

As set out in the Articles of Association trustees are elected annually by the members of the charitable company attending the Annual General meeting, with the officers being elected from the Board. The number of trustees shall not be less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum.

# Trustee induction and training

New trustees are giving a formal induction from the Manager that includes an overview of the charity's activities and funding as well as copies of all the relevant written policies, and provided with access to external training to further develop their knowledge of trustee roles and responsibilities.

#### Organisation

The board of trustees administers the charity. The board normally meets monthly, with a break in August. A Manager is appointed by the trustees to manage the day-to-day operations of the charity.

# Related parties and co-operation with other organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager with any service providers must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year such related party transactions are reported in Note 10.

# A review of our achievements and performance

From April 2019 to March 2020 we resolved 1347 one-off cases for 778 individuals in crisis and opened 5,024 cases for 2,002 individuals throughout the year. We managed debt of close to £0.9 million and raised an additional £1.8 million income for people. As of 30 March 2020 we had 2,145 cases open for 1,192 people.

This year we commissioned an independent evaluation into our work at Cheetham Hill Advice Centre. This evaluation included quantitative data, qualitative data and a summary of the impact that the charity has on people's lives and the wider community. The evaluation found that CHAC is increasing people's financial stability, reducing debt, increasing people's emotional wellbeing and having a positive impact on people's wider lives. Additionally, the evaluation found that CHAC is increasing skills and employability of volunteer and having a positive impact on the wider strategic arena.

#### **Financial review**

The charity had a total income of £221,991 for the year (2019 £295,776) and expenditure of £225,101 (2019 £260,741) leaving a deficit of £3,110 of which a deficit of £4,185 is restricted funds (spent from restricted reserves) and £1,057 is an unrestricted funds surplus.

Trustees conducted their annual and business and financial reviews in September 2018. The charity fully reviewed the three-year business plan for 2018-2021 in this financial year. This took account of the successful replacement of all the charity's core funding and a more secure financial position.

The Trustees also updated the business plan and risk management strategies to respond to the many issues arising from coronavirus and the lockdown which followed. The charity took proactive steps to guarantee all funding remained in place as well as investing in the infrastructure needed to ensure remote working for all staff and an uninterrupted provision of this much-needed service. This planning has meant that there are no foreseen reductions in income and no impact on the charity as an on-going concern.

Core funding comes from Manchester City Council via a sub-contract with Citizens Advice Manchester. This partnership work involves Cheetham Hill Advice Centre working alongside Citizens Advice Manchester and Shelter to deliver Manchester's citywide advice contract. This contract is from Manchester City Council and is managed by the Directorate for Commissioning. This contract was re-tendered in October 2018. The existing partnership submitted a tender which was successful. This has led to a new contract being issued with the last financial year seeing the mobilisation and implementation of development and service delivery. This contract provides income for Cheetham Hill Advice Centre until 2022 with the possibility of a further extension till 2024.

Other key funders over the past year have been The National Lottery Communities Fund, the Henry Smith Charity, The Quakers Work Fund, A Manchester City Council 'Our Manchester Voluntary and Community Sector grant', the Peter Kershaw Trust and the John Grant Davies Trust.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity, have kept available funds in an interest bearing deposit account.

#### Reserves policy and going concern

The balance held in unrestricted reserves at 30th March 2020 was £93,208 of which £92,798 are free reserves, after allowing for funds tied up in tangible fixed assets.

The trustees aim to maintain free reserves in unrestricted funds at a level which equates to approximately three months of running costs (currently £65,000). The trustees consider that this level will provide sufficient funds to respond to applications for grants and ensure that support and governance costs are covered.

The trustees used the reserves to underwrite the risk of delays to funding applications and potential gaps in funding. These reserves allowed the charity to plan for the longer term. This planning has led to the more stable financial position the charity is in now.

Having regard to the budget the trustees consider that the charity is a going concern and are taking further steps to diversify funding streams to manage and minimise reliance on charitable trusts and/or public sector funding. The charity's reliance on grant funding is managed through a flexible approach to staffing, with employees redeployed across to other projects wherever possible if one funding stream ends and new funding is brought on stream.

#### Risk management

The trustees have conducted a review of the major risks to which the charity is exposed and systems have been established to mitigate those risks.

The trustees conducted a review of the charity's Risk Management Policy in March 2020. This identified the major risks to which the charity is exposed and systems established to mitigate those risks.

#### Plans for future periods

The charity has developed a fundraising strategy and plan to diversify its income streams by increasing the number of individual donors and organising community fundraising and sponsored events. They aim to further progress fundraising plans by seeking the support of local businesses, along with seeking further funds from charitable trusts and statutory agencies in order to continue to provide its services to the residents of Manchester with a primary focus in Cheetham and Crumpsall.

The charity had increased partnerships with local organisations to develop a place-based response to Coronavirus and the health and financial impact of the pandemic and lockdown. These partnerships will lead to better working relationships and the ability to share resources ensuring all partners can promote resilience and better meet the needs of local people.

The charity has worked as part of the North Together partnership to increase the amount and quality of voluntary sector impact in North Manchester. This has included multi-sector work including within the Local Authority, health, the voluntary and community sector and businesses. The charity also continues to support smaller organisations who wish to develop advice services as

part of their service provision. This enables CHAC to share expertise in advice provision while supporting other charities who are specialist at working with particular client groups and in delivering targeted work.

# Trustees responsibilities in relation to the financial statements

The charity trustees (who are also the directors of Cheetham Hill Advice Centre) for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- Select suitable accounting principles and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- Prepare the financial statements on a going concern basis unless it is appropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board of trustees

Sarah Sedge - Chair

Date: 13<sup>TH</sup> August 2020

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF CHEETHAM HILL ADVICE CENTRE

I report on the accounts of the company for the year ended 30th March 2020, which are set out on pages 7 to 16.

# Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Institute of Chartered Accountants in England and Wales.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

# Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

#### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements
  - to keep accounting records in accordance with section 386 of the Companies Act 2006;
     and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
  - with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Er Anderson

EL Anderson MA FCA CTA, Community Accountancy Service Ltd, The Grange, Pilgrim Drive, Beswick, Manchester, M11 3TQ Date: 13<sup>th</sup> August 2020

# **BALANCE SHEET AS AT 30 MARCH 2020**

| Registration Number: 7253445   |       | 2020     | 2020        |          | 2019    |  |
|--------------------------------|-------|----------|-------------|----------|---------|--|
|                                | NOTES | £        | £           | £        | £       |  |
| FIXED ASSETS                   |       |          |             |          |         |  |
| Tangible Fixed Assets          | 11    |          | 1,940       |          | 3,422   |  |
| CURRENT ASSETS                 |       |          |             |          |         |  |
| Debtors & Prepayments          | 12    | 8,316    |             | 25,633   |         |  |
| Cash at Bank & In Hand         |       | 169,601  |             | 108,901  |         |  |
|                                |       | 177,917  |             | 134,534  |         |  |
| LIABILITIES:                   |       |          | •           |          |         |  |
| Amounts falling due within one | 14    | (72,191) |             | (27,180) |         |  |
| year                           |       | (72,191) | •           | (27,180) |         |  |
|                                |       |          | •           |          |         |  |
| Client Account:                |       |          |             |          |         |  |
| Client Ledger                  |       | (285)    |             | (285)    |         |  |
| Cash at Bank                   |       | 285      | ,           | 285      |         |  |
|                                |       |          | ,           |          |         |  |
| NET CURRENT ASSETS             |       |          | 105,726     |          | 107,354 |  |
| TOTAL NET ASSETS               |       | _        | 107,666     | -        | 110,776 |  |
| TOTAL NET ADDLTO               |       | =        | 107,000     | =        | 110,770 |  |
|                                |       |          |             |          |         |  |
| THE FUNDS OF THE CHARITY       |       |          |             |          |         |  |
| Unrestricted Reserves          | 17    |          | 93,208      |          | 92,133  |  |
| Restricted Reserves            | 17    |          | 14,458      |          | 18,643  |  |
| TOTAL CHARITY FUNDS            |       | -        | 107,666     | -        | 110,776 |  |
|                                |       | =        | <del></del> | =        |         |  |

For the year in question the company was entitled to the exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

- -The members have not required The company to obtain an audit of its accounts for the year in question in accordance with section 476.
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved on behalf of the Board

) Trustee

) Trustee Sarah Sedge

Tracy Langton

Date: 13th August 2020

The notes on pages 10 to 16 form part of these accounts.

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDING 30TH MARCH 2020

(INCORPORATING INCOME AND EXPENDITURE ACCOUNT)

|                                   | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Year<br>Ended<br>30.03.20<br>Total<br>Funds<br>£ | Year<br>Ended<br>30.03.19<br>Total<br>Funds<br>£ |
|-----------------------------------|-------|----------------------------|--------------------------|--|--|
| INCOME FROM:                      |       |                            |                          |  |  |
| Donations and Legacies            |       | 1,225                      | -                        | 1,225  | 1,219  |
| Investment Income                 |       | 27                         | -                        | 27   | 18   |
| Other Trading Activities          | 5     | 2,434                      | -                        | 2,434  | 4,341  |
| Charitable Activities             | 4     | 61,336                     | 156,969                  | 218,305  | 290,198  |
| Other Income TOTAL                |       | 65,022                     | 156,969                  | 221,991  | 295,776  |
| EXPENDITURE ON:                   |       | ,                          |                          |  |  |
| Raising Funds                     | 6     | (1,356)                    | -                        | (1,356)  | (2,697)  |
| Charitable Activities             | 7     | (62,591)                   | (161,154)                | (223,745)  | (258,044)  |
| TOTAL                             |       | (63,947)                   | (161,154)                | (225,101)  | (260,741)  |
| NET INCOMING (OUTGOING) RESOURCES |       |                            |                          | ·  |  |
| FOR THE YEAR BEFORE TRANSFERS     |       | 1,075                      | (4,185)                  | (3,110)  | 35,035   |
| TRANSFER BETWEEN FUNDS            | 16    | -                          | -                        | -  | -  |
| NET INCOMING (OUTGOING) RESOURCES |       |                            |                          |  |  |
| FOR THE YEAR AFTER TRANSFERS      |       | 1,075                      | (4,185)                  | (3,110)  | 35,035   |
| RECONCILIATION OF FUNDS           |       |                            |                          |  |  |
| Total Funds Brought Forward       |       | 92,133                     | 18,643                   | 110,776  | 75,741   |
|                                   |       |                            |                          |  |  |
| TOTAL FUNDS CARRIED FORWARD       | 16    | 93,208                     | 14,458                   | 107,666  | 110,776  |

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The notes on pages 10 to 16 form part of these accounts.

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 30th MARCH 2020

| RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH              |         |          |
|--|---------|----------|
| FLOW FROM OPERATING ACTIVITIES                                   | 2020    | 2019     |
|  | £       | £        |
| Net movement in funds  | (3,110) | 35,035   |
| Add back depreciation  | 3,336   | 2,718    |
| Deduct investment income   | (27)    | (18)     |
| Decrease/(increase) in debtors                                   | 17,317  | (13,030) |
| Increase/(decrease) in creditors                                 | 45,011  | (32,264) |
| Net cash used in operating activities                            | 62,527  | (7,559)  |
| 100 000 m opera 6 000 m opera                                    |         | (.,,000) |
| Cash flows from investment activities:                           |         |          |
| Interest   | 27      | 18       |
| Purchase of fixed assets   | (1,854) | (1,642)  |
| Turchase of fixed assets   | (1,004) | (1,042)  |
| Net cash provided by investing activities                        | (1,827) | (1,624)  |
|  |         |          |
| Increase/(decrease) in cash and cash equivalents during the year | 60,700  | (9,183)  |
| Cook and each equivalents brought forward                        | 108.901 | 118,084  |
| Cash and cash equivalents brought forward                        | 100,901 | 1 10,004 |
| Cash and cash equivalents carried forward                        | 169,601 | 108,901  |

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 MARCH 2020

#### 1. ACCOUNTING POLICIES

# (a) Basis of preparation and assessment of going concern

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) January 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

#### (b) Funds structure

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed. There are 10 restricted funds at the year end.

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion have created a fund for a specific purpose.

Further details of each fund are disclosed in note 16.

#### (c) Income recognition

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period. Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. Operating income represents grants, contracts, secondment fees and sundry income receivable.

# (d) Expenditure Recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

# (e) Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

# (f) Allocation of support and governance costs

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal fees together with an apportionment of overhead and support costs.

Governance costs and support costs relating to charitable activities have been apportioned based on staff time and facilities used in each activity.

The allocation of support and governance costs is analysed in note 8.

# (g) Charitable Activities

Costs of charitable activities include governance costs and an apportionment of support costs as shown in Note 7.

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 MARCH 2020

# (h) Tangible fixed assets and depreciation

Fixed assets are included in the accounts at net book value. Additions of a single item or a group of similar assets exceeding £500, are capitalised at cost (valuation for donated assets). Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets over their estimated useful lives as follows:-

Computer 33.33% on cost Office Equipment & Fittings 25% on cost

# (i) Taxation

The organisation is exempt from income tax by reason of its charitable status. Income tax suffered on investment income is reclaimed in full. The Charity is not currently registered for VAT.

#### (j) Pensions

The trustees implemented an auto enrolment pension scheme from June 2016. The charity has no liability beyond making its contributions and paying across the deductions for the employee's contributions. Costs are charged to expenditure in the period incurred.

#### (k) Contingent liabilities

A contingent liability is identified and disclosed for those transactions resulting from a possible obligation which will only be confirmed by the occurrence of one or more uncertain future events not wholly within the trustees' control.

# (I) Debtors

Trade and other debtors are recognised at settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### (m) Creditors and Provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

# 2 NET INCOME FOR THE YEAR

|                                | 2020  | 2019   |
|--------------------------------|-------|--------|
| This is stated after charging: | £     | £      |
| Depreciation - owned assets    | 3,336 | 2,718  |
| Independent Examiners Fees     | 975   | 975    |
| Other financial services       | 1,249 | 1,313_ |

# 3 TAX ON SURPLUS ON ORDINARY ACTIVITIES

(See taxation policy note above)

# 4 INCOME FROM CHARITABLE ACTIVITIES

|  | Unrestricted Funds | Restricted Funds | Total<br>2019 | Unrestricted Funds | Restricted<br>Funds | Total<br>2018 |
|--|--------------------|------------------|---------------|--------------------|---------------------|---------------|
| Grants:                                | £                  | £                | £             | £                  | £                   | £             |
| The John Grant Davies Trust            | -                  | -                | -             | 3,000              | -                   | 3,000         |
| Henry Smith Charity (£13,866 deferred) | -                  | 6,934            | 6,934         | -                  | 30,000              | 30,000        |
| Big Lottery - Reaching Communities     | -                  | 127,642          | 127,642       | -                  | 122,943             | 122,943       |
| Peter Kershaw Trust                    | -                  | 4,000            | 4,000         | -                  | 4,000               | 4,000         |
| Mcr & Warrington Area Quaker Mtg       | -                  | -                | -             | -                  | 2,500               | 2,500         |
| Our Manchester VCE Grant               | -                  | 18,393           | 18,393        | -                  | 18,393              | 18,393        |
| DWP (Access to Work)                   | -                  | -                | -             | -                  | 1,095               | 1,095         |
| Contracts:                             |                    |                  |               |                    |                     |               |
| CAB - advice services                  | 56,650             | -                | 56,650        | 107,417            | -                   | 107,417       |
| Other - advice services                | 4,686              | -                | 4,686         | -                  | -                   | -             |
| Other:                                 |                    |                  |               |                    |                     |               |
| Training                               | -                  | -                | -             | 250                | -                   | 250           |
| Client Welfare                         |                    | _                |               | _                  | 600                 | 600           |
|  | 61,336             | 156,969          | 218,305       | 110,667            | 179,531             | 290,198       |

| _ | INICOME | EDOM | OTHER | TRADING | <b>ACTIVITIES</b> |
|---|---------|------|-------|---------|-------------------|
| 0 | INCUME  | FRUM | UIDER | IRADING | ACTIVITIES.       |

|   |                                   | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2020<br>£ | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2019<br>£ |
|---|-----------------------------------|----------------------------|--------------------------|--------------------|----------------------------|--------------------------|--------------------|
|   | Contribution to Office Facilities | 1,934                      | -                        | 1,934              | 4,111                      | -                        | 4,111              |
|   | Talks and Presentations           | 500                        | -                        | 500                | -                          | -                        | -                  |
|   | Fundraising Events                | -                          | -                        | -                  | 230                        |                          | 230                |
|   | ·                                 | 2,434                      |                          | 2,434              | 4,341                      | <u>-</u>                 | 4,341              |
| 6 | COST OF RAISING FUNDS             |                            |                          |                    |                            |                          |                    |
|   |                                   | £                          | £                        | £                  | £                          | £                        | £                  |
|   | Employment Costs                  | 766                        | _                        | 766                | 1,492                      | -                        | 1,492              |
|   | Rent, Rates and Insurance         | 86                         | -                        | 86                 | 168                        | -                        | 168                |
|   | Heat, Light & Water               | 133                        | -                        | 133                | 312                        | -                        | 312                |
|   | Repairs and Maintenance           | 255                        | -                        | 255                | 441                        | -                        | 441                |
|   | Cleaner & Cleaning Materials      | 116                        | -                        | 116                | 275                        | -                        | 275                |
|   | Fundraising Costs                 |                            |                          |                    | 9                          | -                        | 9                  |
|   |                                   | 1,356                      | -                        | 1,356              | 2,697                      |                          | 2,697              |

# 7 EXPENDITURE

| Charitable Activities         £         2.5         1.2         2.5         1. |                          | Unrestricted | Restricted | Total   | Total   |
|--|--------------------------|--------------|------------|---------|---------|
| Employment Costs       35,205       134,223       169,428       206,860         Recruitment       399       55       454       2,040         Training and Conferences       -       -       -       684         Client expenses       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   |                          | Funds        | Funds      | 2020    | 2019    |
| Recruitment       399       55       454       2,040         Training and Conferences       -       -       -       684         Client expenses       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   | Charitable Activities    | £            | £          | £       | £       |
| Recruitment         399         55         454         2,040           Training and Conferences         -         -         -         684           Client expenses         -         -         -         600           Staff Travel         154         112         266         344           Staff Welfare         25         -         25         -           DBS Checks         61         183         244         -           Volunteer Expenses         -         458         458         557           Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | Employment Costs         | 35,205       | 134,223    | 169,428 | 206,860 |
| Client expenses       -       -       -       -       600         Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   |                          | 399          | 55         | 454     | 2,040   |
| Staff Travel       154       112       266       344         Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575   | Training and Conferences | -            | -          | -       | 684     |
| Staff Welfare       25       -       25       -         DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  | Client expenses          | -            | -          | -       | 600     |
| DBS Checks       61       183       244       -         Volunteer Expenses       -       458       458       557         Volunteer Training       -       1,506       1,506       60         Volunteer Travel       -       1,247       1,247       2,019         Publicity       -       -       -       50         Support Costs       23,138       17,046       40,184       38,255         Governance Costs       3,609       6,324       9,933       6,575  | Staff Travel             | 154          | 112        | 266     | 344     |
| Volunteer Expenses         -         458         458         557           Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | Staff Welfare            | 25           | -          | 25      | -       |
| Volunteer Training         -         1,506         1,506         60           Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | DBS Checks               | 61           | 183        | 244     | -       |
| Volunteer Travel         -         1,247         1,247         2,019           Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | Volunteer Expenses       | -            | 458        | 458     | 557     |
| Publicity         -         -         -         50           Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575  | Volunteer Training       | -            | 1,506      | 1,506   | 60      |
| Support Costs         23,138         17,046         40,184         38,255           Governance Costs         3,609         6,324         9,933         6,575   | Volunteer Travel         | -            | 1,247      | 1,247   | 2,019   |
| Governance Costs 3,609 6,324 9,933 6,575   | Publicity                | -            | -          | -       | 50      |
|  | Support Costs            | 23,138       | 17,046     | 40,184  | 38,255  |
| 62 591 161 154 223 745 258 044   | Governance Costs         | 3,609        | 6,324      | 9,933   | 6,575_  |
| 02,331 101,104 220,743 200,044   |                          | 62,591       | 161,154    | 223,745 | 258,044 |

 Restricted Funds
 173,043

 Unrestricted Funds
 85,001

 258,044

# 8 ALLOCATION OF GOVERNANCE AND SUPPORT COSTS

|                                  |                        | General |            |            |            |
|----------------------------------|------------------------|---------|------------|------------|------------|
|                                  | Basis of Apportionment | Support | Governance | Total 2020 | Total 2019 |
|                                  |                        | £       | £          | £          | £          |
| Support Costs                    |                        |         |            |            |            |
| Employment Costs                 | Staff Time             | 11,482  | 3,062      | 14,544     | 13,430     |
| Rent, Rates and Insurance        | Space Used             | 1,640   | -          | 1,640      | 1,513      |
| Heat, Light & Water              | Space Used             | 2,520   | -          | 2,520      | 2,809      |
| Repairs and Maintenance          | Space Used             | 4,852   | -          | 4,852      | 3,969      |
| Cleaner & Cleaning Materials     | Space Used             | 2,211   | -          | 2,211      | 2,476      |
| Computer Maintenance & Software  | Space Used             | 3,031   | -          | 3,031      | 2,724      |
| Minor Equipment                  | Space Used             | 346     | -          | 346        | 368        |
| Printing and Stationery          | Staff Time             | 2,605   | -          | 2,605      | 3,546      |
| Telephone and Post               | Staff Time             | 3,710   | -          | 3,710      | 4,269      |
| Publications and Subscriptions   | Staff Time             | 1,613   | -          | 1,613      | 1,689      |
| Professional Indemnity Insurance | Staff Time             | 2,040   | -          | 2,040      | 971        |
| Depreciation                     | Staff Time             | 3,336   | -          | 3,336      | 2,719      |
| Room Hire                        | Staff Time             | 787     | -          | 787        | 615        |
| Bank Charges                     |                        | 4       | _          | 4          | 3          |
| Sundries                         |                        | 7       | -          | 7          | 138        |
| Consultancy                      |                        | -       | 3,863      | 3,863      | 767        |
| Management Committee & AGM Exp   | enses                  | -       | 784        | 784        | 536        |
| Accountancy & Payroll            |                        |         | 2,224      | 2,224      | 2,288      |
|                                  |                        | 40,184  | 9,933      | 50,117     | 44,830     |

| 9 | STAFF NUMBERS AND COSTS  | 2020        | 2019    |
|---|--|-------------|---------|
|   |  | £           | £       |
|   | Wages and Salaries   | 171,471     | 206,208 |
|   | Social Security Costs  | 10,335      | 13,375  |
|   | Pension Costs  | 2,932       | 2,199   |
|   |  | 184,738     | 221,782 |
|   | The charity employed 11 staff during the year, with an average of 9. | <del></del> |         |
|   | The average number of employees, as a full time equivalent was:      |             |         |
|   | Management & Administration  | 2           | 2       |
|   | Provision of Services  | 5           | 8       |
|   |  | 7           | 10      |

The charity considers its key management personnel comprises the trustees and manager. The total employment benefits, including employer pension contributions of the key management personnel was £24,965 (previous year: £29,095), No employees has benefits in excess of £60,000 (2019: none).

# 10 TRUSTEES' REMUNERATION AND EXPENSES

No remuneration was paid or payable directly or indirectly out of the funds of the charity during the year to any trustees or to any persons known to be connected with any of them.

No reimbursement of expenses has been made or is due to be made to any of the non-executive trustees in respect of the period.

| 11 | TANGIBLE FIXED ASSETS                                       |                       |                  |                   |
|----|---|-----------------------|------------------|-------------------|
| 11 | TANGIBLE FIXED ASSETS                                       | Furniture & Equipment | •                | Total             |
|    | COST  | £                     | £                | £                 |
|    | At 31 March 2019  | 9,177                 | 7,999            | 17,176            |
|    | Additions   | -,                    | 1,854            | 1,854             |
|    | Disposals   |                       | ,                | -                 |
|    | At 30 March 2020  | 9,177                 | 9,853            | 19,030            |
|    | DEPRECIATION  |                       |                  |                   |
|    | At 31 March 2019  | 6,687                 | 7,067            | 13,754            |
|    | Charge for Period   | 2,020                 | 1,316            | 3,336             |
|    | Disposals   |                       |                  | <u> </u>          |
|    | At 30 March 2020  | 8,707                 | 8,383            | 17,090            |
|    | NET BOOK VALUE  |                       |                  |                   |
|    | At 30 March 2020  | 470                   | 1,470            | 1,940             |
|    | At 30 March 2019  | 2,490                 | 932              | 3,422             |
| 12 | CAPITAL COMMITMENTS   |                       |                  |                   |
|    |   |                       | 2020             | 2019              |
|    | Contracted but not provided for                             | :                     | £ nil            | £ nil             |
| 13 | DEBTORS   |                       | •                |                   |
|    | Other Debtors   |                       | <b>£</b><br>666  | <b>£</b><br>2,000 |
|    | Accrued Income  |                       | 4,721            | 20,986            |
|    | Prepayments   |                       | 2,929            | 2,647             |
|    |   |                       | 8,316            | 25,633            |
|    | Restricted Funds  |                       | 5,726            | 669               |
|    | Unrestricted Funds  |                       | 2,590            | 24,964            |
|    |   |                       | 8,316            | 25,633            |
| 14 | LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR            |                       |                  |                   |
|    | 57  |                       | £                | £                 |
|    | Deferred Income   |                       | 67,369           | 23,271            |
|    | Other Creditors Other Taxes                                 |                       | 2,937<br>150     | 1,799<br>150      |
|    | Accruals  |                       | 1,735            | 1,960             |
|    | , noticular   |                       | 72,191           | 27,180            |
|    | Restricted Funds  |                       | 70,165           | 25,418            |
|    | Unrestricted Funds  |                       | 2,026            | 1,762             |
|    |   |                       | 72,191           | 27,180            |
| 15 | DEFERRED INCOME   |                       |                  |                   |
|    | Deferred income comprises grants paid in advance.           |                       | £                | £                 |
|    | Balance brought forward as at 31st March                    |                       | 23,271           | 52,430            |
|    | Amount released to income earned from charitable activities |                       | (23,271)         | (52,430)          |
|    | Amount deferred in year                                     |                       | 67,369<br>67,369 | 23,271            |
|    | Balance carried forward as at 30th March                    |                       | 67,369           | 23,271            |
|    | All deferred income is restricted.                          |                       |                  |                   |

# 16 ANALYSIS OF CHARITABLE FUNDS

|  | Balance at<br>31 March<br>2019   | Incoming   | Transfers                 | Outgoing  | Balance at<br>30 March<br>2020  |
|--|--|--|---------------------------|---|---|
| RESTRICTED FUNDS   | £  | £  | £                         | £   | £   |
| Lloyds TSB Foundation  | 2,713  |  |                           |   | 2,713   |
| United Utilities   | 243  |  |                           | (243)   | -,  |
| NW Legal Services Trust  | 3,436  |  |                           | (2,344)   | 1,092   |
| John Grant Davies Trust  | 464  |  |                           | (_, _ , _ , _ ,   | 464   |
| Henry Smith Charity  | 2,540  | 6,934  |                           | (7,151)   | 2,323   |
| Big Lottery - Reaching Communities   | (1,109)  | 127,642  |                           | (127,667)   | (1,134)   |
| Peter Kershaw Trust  | 3,482  | 4,000  |                           | (1,705)   | 5,777   |
| Our Manchester VCE Grant   | 2,810  | 18,393   | (1,327)                   | (19,471)  | 405   |
| Arcon Housing  | 1,500  | •  | , , ,                     | ( -,,   | 1,500   |
| Capital:   | ·  |  |                           |   | ,   |
| Arcon Housing  | 334  |  |                           | (334)   | _   |
| DWP (Access to Work)   | 493  |  |                           | (235)   | 258   |
| Our Manchester VCE Grant   | 351  |  | 1,327                     | (618)   | 1,060   |
| Big Lottery - Reaching Communities   | 1,386  |  | •                         | (1,386)   | -   |
|  | 18,643   | 156,969  | -                         | (161,154)   | 14,458  |
| Unrestricted Funds:  |  |  |                           |   |   |
| General  | 92,133   | 65,022   |                           | (63,947)  | 93,208  |
| Total Unrestricted Funds:  | 92,133   | 65,022   |                           | (63,947)  | 93,208  |
|  | · · · · · · · · · · · · · · · · · · ·                                  |  |                           |   |   |
| TOTAL  | 110,776  | 221,991  |                           | (225,101)   | 107,666   |
| Previous Year  | Balance at<br>31 March<br>2018   | Incoming   | Transfers                 | Outgoing  | Balance at<br>30 March<br>2019  |
| RESTRICTED FUNDS   | £  | £  | £                         | £   | £   |
| Lloyds TSB Foundation  | 2,713  | ~  | ~                         | ~   | 2,713   |
| United Utilities   | 243  |  |                           |   | 243   |
| NW Legal Services Trust  | 3,496  |  |                           | (60)  | 3,436   |
| John Grant Davies Trust  | 464  |  |                           | (00)  | 0, 100  |
| COMIT CHAIR DAVICE THACK   |  |  |                           |   | 464   |
| Henry Smith Charity  |  | 30,000   |                           | (28 192)  | 464<br>2 540  |
| Henry Smith Charity  Rig Lottery - Reaching Communities  | 732  | 30,000<br>122 943  |                           | (28,192)<br>(121,117)   | 2,540   |
| Big Lottery - Reaching Communities   | 732<br>(2,935)   | 122,943  |                           | (121,117)   | 2,540<br>(1,109)  |
| Big Lottery - Reaching Communities Peter Kershaw Trust   | 732  | 122,943<br>4,000   | (351)                     | (121,117)<br>(2,418)  | 2,540<br>(1,109)<br>3,482   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant  | 732<br>(2,935)<br>1,900  | 122,943  | (351)<br>86               | (121,117)<br>(2,418)<br>(15,232)  | 2,540<br>(1,109)  |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health  | 732<br>(2,935)   | 122,943<br>4,000<br>18,393                                     | (351)<br>86               | (121,117)<br>(2,418)<br>(15,232)<br>(603)   | 2,540<br>(1,109)<br>3,482   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting   | 732<br>(2,935)<br>1,900  | 122,943<br>4,000<br>18,393<br>2,500                            |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)  | 2,540<br>(1,109)<br>3,482   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust   | 732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393                                     |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)   | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-  |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing   | 732<br>(2,935)<br>1,900  | 122,943<br>4,000<br>18,393<br>2,500                            |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)  | 2,540<br>(1,109)<br>3,482   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital:  | 732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500                            |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing  | 732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500<br>600                     |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500   |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work)   | 732<br>(2,935)<br>1,900<br>517   | 122,943<br>4,000<br>18,393<br>2,500                            | 86                        | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)   | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493                           |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant  | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667                         | 122,943<br>4,000<br>18,393<br>2,500<br>600                     |                           | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)                         | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351                    |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work)   | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-                    | 122,943<br>4,000<br>18,393<br>2,500<br>600                     | 351                       | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)              | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386           |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities                             | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667                         | 122,943<br>4,000<br>18,393<br>2,500<br>600                     | 86                        | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)                         | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351                    |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds:         | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095            | 351<br>86                 | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds: General | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095<br>179,531 | 351<br>86<br>(86)         | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds:         | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095            | 351<br>86                 | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |
| Big Lottery - Reaching Communities Peter Kershaw Trust Our Manchester VCE Grant MCC - Improving Mental Health Mcr & Warrington Area Quaker Meeting Talisman Charitable Trust Arcon Housing Capital: Arcon Housing DWP (Access to Work) Our Manchester VCE Grant Big Lottery - Reaching Communities Unrestricted Funds: General | 732<br>(2,935)<br>1,900<br>517<br>1,500<br>667<br>-<br>2,772<br>12,069 | 122,943<br>4,000<br>18,393<br>2,500<br>600<br>1,095<br>179,531 | 351<br>86<br>(86)<br>(86) | (121,117)<br>(2,418)<br>(15,232)<br>(603)<br>(2,500)<br>(600)<br>(333)<br>(602)<br>(1,386)<br>(173,043) | 2,540<br>(1,109)<br>3,482<br>2,810<br>-<br>-<br>1,500<br>334<br>493<br>351<br>1,386<br>18,643 |

Purpose of funds:-

Contribution towards:

Lloyds TSB Foundation

United Utilities

The John Grant Davies Trust

**NW Legal Services Trust** Henry Smith Charity

Big Lottery - Reaching Communities

Peter Kershaw Trust Our Manchester VCE Grant

Mcr & Warrington Area Quaker Meeting

Talisman Charitable Trust

Arcon Housing

- towards the salary of a senior case worker

- towards the advice service

- towards volunteer expenses

- towards follow-on training costs for volunteers

- towards the Advice Service - towards the Advice Service

- towards organisational review and consultation

- towards supporting volunteers and the Advice Service

- towards the Advice Service

- Client welfare

- towards volunteer expenses & equipment

#### 17 ANALYSIS OF NET ASSETS BETWEEN FUNDS

|                               |        | Net     |         |        | Net     |         |
|-------------------------------|--------|---------|---------|--------|---------|---------|
|                               | Fixed  | Current | 2020    | Fixed  | Current | 2019    |
|                               | Assets | Assets  | Total   | Assets | Assets  | Total   |
|                               | £      | £       | £       | £      | £       | £       |
| Restricted Funds Unrestricted | 1,530  | 12,928  | 14,458  | 2,776  | 15,867  | 18,643  |
|                               | 410    | 92,798  | 93,208  | 646    | 91,487  | 92,133  |
|                               | 1,940  | 105,726 | 107,666 | 3,422  | 107,354 | 110,776 |

#### **18 COMPANY STATUS**

The company is limited by guarantee and has no share capital. All members have agreed to contribute a sum not exceeding £10 in event of winding up.

#### 19 CONTINGENT LIABILITIES

There were no contingent liabilities at 30th March 2020 (2019 £nil).

The company's main source of income is grant funding and advice services. The Trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently the accounts do not include any adjustments that would be necessary if the funding sources should cease.

# 21 POST BALANCE SHEET EVENTS

The trustees consider that there are no significant post balance sheet events that impact on the financial statements as presented. The trustees updated the business plan and risk management strategies to respond to the many issues arising from coronavirus and the lockdown which followed. The charity took proactive steps to guarantee all funding remained in place as well as investing in the infrastructure needed to ensure remote working for all staff and an uninterrupted provision of this much-needed service. This planning has meant that there are no unforeseen reductions in income and no impact on the charity as an on-going concern.

# 22 ULTIMATE CONTROLLING PARTY

The company is under the shared control of the Trustees named on Page 1. There is no one person with significant control.