Registered Company number 03169275 Registered Charity number 1058410

ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

(A Company Limited by Guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

31 AUGUST 2020

CONTENTS

	Pages
Legal and administrative information	1
Directors' report	2 - 6
Independent examiner's report	7 - 8
Statement of financial activities (including income and expenditure account)	9
Balance sheet	10
Notes to the financial statements	11 - 20

LEGAL AND ADMINISTRATIVE INFORMATION

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Directors	Mrs K F Kane (Chairman) Mrs J E Jeffries Mr Alan Hayman (Appointed 1 September 2020) Mr Mark Rassell (Appointed 1 September 2020) Mrs Pamela Brown (Appointed 1 September 2020)
Registered Office	St John's & Highwoods Community Centre Highwoods Square Colchester Essex CO4 9SR
Registered Numbers	Company : 03169275 Charity : 1058410
Independent Examiner	Tim O'Connor ACA FCCA DChA Scrutton Bland LLP Chartered Accountants 820 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Lloyds Bank plc 27 High Street Colchester Essex CO1 1DU
Solicitors	Fisher Jones Greenwood LLP Charter House Newcomen Way Severalls Business Park Colchester Essex CO4 9YA

DIRECTORS' REPORT

The trustees, who are also directors of the charity for the purposes of the Companies Act, submit their annual report and the unaudited financial statements of St John's & Highwoods Community Association (the charity) for the period ended 31 August 2020. This report also represents the Directors' Report required by S417 of the Companies Act 2006. The trustees confirm that the annual report and financial statements of the charity comply with current statutory requirements, the requirement of the charity's governing document and the provision of the Statement of Recommended Practice (SORP) "Financial Reporting Standard" (FRS 102).

Reference and Administrative Details of the Charity, its Directors and Advisors

The information on page 1 forms part of this report.

The directors set out below have held office during the whole of the period to the date of this report, unless otherwise stated:

Mrs K F Kane (Chairman) Mrs J Jeffries Mr Alan Hayman (Appointed 1 September 2020) Mr Mark Rassell (Appointed 1 September 2020) Mrs Pamela Brown (Appointed 1 September 2020)

The Centre Manager responsible for the day-to-day management of the premises is Heather Payne.

Structure, Governance and Management

The Association is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association dated 7 March 1996.

The Association appoints their Directors at the Annual General Meeting, and these directors are the members of the Association's Executive Committee, which oversees the work of the operating committees and is responsible for the strategy and financial stability of the Association.

The Operating Committees are:

- 1. The Centre Operating Committee, which is responsible for the work of the Community Centre and the Bluebell Community Centre.
- 2. The Squirrels Pre-School Committee, which is responsible for the work of the pre- school.

DIRECTORS' REPORT

The Directors delegate all responsibilities to the Executive Committee and confirm membership of the Committee. The Executive meets quarterly; they prepare and monitor plans for the next three to five years, set financial and operational parameters for the Association and monitor their performance. They approve staff requirements and changes as well as the appointment of the Centre Manager, and organise bank accounts, approve any proposals to seek external funding, and authorise expenditure over the limits agreed. The Executive Committee views the risks identified by the Operating Committees and Directors and the measures put in place to mitigate those risks.

The Centre Operating Committee meets monthly to supervise the management of the Community Centre and the Bluebell Community Centre. They ensure the parameters set by the Executive Committee are achieved and set an annual budget to meet their requirements which are monitored quarterly. They seek approval from the Executive Committee for changes in staffing and hire charges when necessary. They report all staffing, funding and building requirements to the Executive Committee.

The Squirrels Pre-School Operating Committee meets half-termly, and their role is to supervise the management of the pre-school. They ensure the parameters set by the Executive Committee are achieved and set an annual budget to meet their requirements which is monitored quarterly. They ensure that all applications are made to the local council and authorities for all available grants and report all staffing requirements to the Executive Committee.

In addition to the Directors, the Association is served by 25 volunteers and 15 salaried staff. The Centre Manager is responsible for the day-to-day running of both the Community Centre and the Bluebell Community Centre. The Squirrels Pre-School Manager is responsible for the day-to-day running of the pre-school.

Cyril Coppin, one of the volunteers, gives about 20 hours a week to the Association, the other volunteers serve by attending Committee meetings, helping with fundraising, and maintaining the gardens, and the running of the lunch club, Little Squirrels Parent and Toddler Group and coffee mornings.

Since March 2020, the Executive Committee has met remotely and the Centre Operating Committee has not met at all. Communication has been maintained by email and telephone where appropriate. Squirrels Pre-School Operating Committee has not met but communication has been maintained by telephone and email.

Objectives and activities

The main objectives of the Association are to provide activities and facilities for the community regardless of religion or ethnic standing; to use the Centres throughout the week for the education and recreation of residents of St Johns and Highwoods, and to respond to identified needs within the community. We provide rooms at an affordable rate and support, through preferential rates, groups such as Different Strokes (a group of young stroke victims), Breathe Easy (supporting people with severe breathing difficulties), Little Squirrels Parent and Toddler group and 2 support groups for addictions. When setting out hiring charges for the year, we have considered the financial difficulties experienced by many of our hirers, and taken appropriate action

DIRECTORS' REPORT

where possible, such as forgoing increases, or offering a reduction in rates. In addition, we have offered a "listening ear" where needed, with the result that many people feel they are able to drop in for nothing more than a quick chat or some advice, which is a vital lifeline to many, especially some of the older members of our community. We have responded to community needs by providing on Friday mornings a "Coffee and Chat" time, and organising coach trips. We also provide free parking for parents of children attending the local primary school. In our reception area, we sell second-hand books and various other items at very low prices, which has proved very popular. Outside the front entrance, we have continued to improve the appearance of our small Memorial Garden, which was first set up after the events of September 11, 2001 and is open to all. During the school holidays, activities for local children were arranged, which proved very popular.

The Community Centre has the following activities within it: Just Jules Fitness Club, Stay and Play, Slimming World, Weight Watchers, Different Strokes, Bridge Club, First Steps, Little Squirrels Parent and Toddler Group, Lunch Club, U3A, Zumba, Coffee and Chat, W.I., St Luke's Church, Breathe Easy weekly exercise class and singing therapy class and monthly meeting, disco dancing for both adults and children, Line Dancing, a 2nd Bridge Club (re-located from the Officers Club) and 1st Class Brass. It is also a popular venue for children's and adults' parties. From June 2016 the Association has supported the Breathe Easy singing therapy class by not charging for that session.

The Bluebell Surgery and Community Centre provides accommodation for the local doctors' practice, North East Essex Diabetic Service, and the Humpty-Dumpty pre-school. Other activities that have taken place are training courses run by various providers, National Childbirth Trust, CICC which is a group for local Muslim women, a regular art group, Philosophy Group, Yoga, a Bridge Club for the bereaved and Narcotics Anonymous.

Squirrels Pre-school continues to flourish. The extension, finished for September 2017, provides much needed office space, increased storage and a cloakroom with a separate changing area. We are grateful to our local Tesco Store for donating £1,00.00 towards equipping the new office.

The Centre and the Bluebell were closed from March 23rd 2020, opening again in a limited form from July of that year. Squirrels Pre-School was closed from March 23rd 2020 but re-opened in September. Limited activities took place over the summer months in 2020 following Government guidelines and complying with all legislation. At the time of writing this report the Centre remains closed.

Financial Review

The Association had net outgoing resources of £22,027 as shown in the Statement of Financial Activities on page and had total funds available at the period end of £447,908 of which £129,208 was restricted. Restricted funds are detailed in note 13 of the Accounts.

Principle funding source for the work of the Association is the lettings of the two Centres and contributions from the Government and parents for the work of the pre-school. The Association is in good financial standing and is managed on the income received from lettings.

DIRECTORS' REPORT

We have been greatly indebted to Springboard Housing Ltd, and Colchester Borough Council, who by loan and grant made the construction of the Community Centre possible. All loans have now been repaid. We are also grateful for the willingness of Tesco to provide the land for the Centre on a long-term lease on a peppercorn rent, and to Springboard Housing, who made it a condition of the Head Lease at the new Bluebell Community Centre, that the rooms occupied by the Community Association are rent-free.

Alison Jay, the Finance Officer continues to manage the payroll in house. The Auto Enrolment Pension Scheme is now fully implemented. New software has been purchased and its use implemented to improve efficiency in invoicing and presentation of financial reports.

The Association would like to express their thanks to all staff and volunteers who have contributed towards the success of the Association throughout the year. We would particularly like to thank Heather Payne, Alison Jay and Anita Hearsum for their diligence during the period of lockdown beginning in March 2020 and continuing throughout the remainder of the year reported.

The Association acknowledge with thanks all those who have assisted with funding and other support.

The Association looks forward to the future with confidence.

Reserve policy and risk management

The directors have established a restricted building fund that consists of a grant of £161,644, which was received on 1 September 1999 towards the purchase of the building, 50% of the building's annual depreciation of £3,152 is charged to this fund every year.

All risks to which St John's & Highwoods Community Association may be exposed are regularly reviewed and appropriate action is taken to mitigate such risks, with appropriate polices put in place when needed. A register of the most immediate risks is maintained. Currently these risks have been identified as destruction of the Centres (for example, by fire), prolonged closure of the Centre (for example, following serious damage and consequent repair work), denial of access, loss of a major booker, and withdrawal of Government funding to Squirrels Pre-school.

Constitution and administrative details

All of the directors served throughout the period.

Public Benefit

In setting out the charity's objectives the Association has given careful consideration to the Charity Commission's general guidance on public benefit. In doing so, the Association has complied with its duties in this area as set out Section 17 of the Charities Act 2011.

DIRECTORS' REPORT

Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the net income and expenditure of the company for that period. In preparing these statements the directors are required to:

- · Select suitable accounting policies and then apply them consistently;
- · Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and which enable them to ensure that the financial statements comply with the Companies Act 1985 and the Statement of Recommended Practice: Accounting by Charities (SORP 2005). They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Accounting exemptions

In preparing this report the directors have taken advantage of small company exemptions provided by section 415A of the Companies Act 2006.

Signed by order of the board

K.F.Kare

Mrs K F Kane

Secretary

Approved by the board on 18 March 2021

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION (A Company Limited by Guarantee)

I report to the trustees (who are also Directors' for the purpose of company law) on my examination of the financial statements of St John's & Highwoods Community Association ('the charitable company') for the period ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the trustees of the charitable company you are responsible for the preparation of financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the maters than an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION (A Company Limited by Guarantee)

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- > the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Tim Ronna

Tim O'Connor ACA FCCA DChA

Scrutton Bland LLP Chartered Accountants 820 The Crescent Colchester Business Park Colchester Essex CO4 9YQ

Date: 15 Avril 2021

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) PERIOD ENDED 31 AUGUST 2020

Income from:	Notes	Unrestricted funds £	Restricted funds £	Total p/e 31 Aug 2020 £	Total y/e 31 March 2019 £
Donations	3	32,269	9,295	41,564	933
Charitable activities	4	291,496	-,	291,496	231,828
Other trading activities	5	22,560		22,560	23,082
Investments	6	360		360	407
Total income		346,685	9,295	355,980	256,250
Expended on:					
Raising funds	8	17,132		17,132	17,181
Charitable activities	8	350,558	10,317	360,875	221,086
Total expenditure		367,690	10,317	378,007	238,267
Net (expenditure)/income		(21,005)	(1,022)	(22,027)	17,983
Reconciliation of funds:					
Total funds brought forward at 1 April 2019		339,705	130,230	469,935	451,952
Total funds carried forward at 31 August 2020		£ 318,700	£ 129,208	£ 447,908	£ 469,935

The statement of financial activities includes all gains and losses recognised in this and the prior year.

All activities relate to continuing operations.

BALANCE SHEET AS AT 31 AUGUST 2020

Notes		
	31.8.20	31.3.19
	£	£
10	345,374	355,541
11		14,340
	127,455	125,387
	142,879	139,727
12	(40,345)	(25,333)
	102,534	114,394
	£ 447,908	£ 469,935
13	129,208	130,230
14	318,700	339,705
	£ 447,908	£ 469,935
	10 11 12 13	$ \begin{array}{r} 31.8.20 \\ \pounds \\ 10 \\ 345,374 \\ 11 \\ 15,424 \\ 127,455 \\ 142,879 \\ 12 \\ (40,345) \\ 102,534 \\ \pounds 447,908 \\ \hline 13 \\ 129,208 \\ 14 \\ 318,700 \\ \hline \end{array} $

The directors consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the period in question in accordance with section 476 of the Act.

Advantage is taken in the preparation of the financial statements of the special provisions contained in Part 15 of the Companies Act 2006, relating to small companies. In the directors opinion the company is entitled to those exemptions as a small company.

The financial statements were approved by the directors on 18 March 2021

J E Jeffries Welline

KFKane KPKine Director

Company number: 03169275

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

1.1 GENERAL INFORMATION

St John's & Highwoods Community Association is a private company limited by guarantee without share capital, incorporated in England and Wales, registration number 03169275. The address of the registered office is St John's & Highwoods Community Centre, Highwoods Square, Colchester, Essex, CO4 9SR.

1.2 ACCOUNTING POLICIES

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year.

Basis of accounting

The financial statements have been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) – (Charities SORP (FRS102)) and the Charities Act 2011.

The financial statements have been prepared under the historical cost convention.

The financial statements include all transactions, assets and liabilities for which the charitable company is responsible in Law.

The Association constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the Association's ability to continue as a going concern.

The financial statements are rounded to the nearest £1 and are prepared in sterling.

Cash flow

The Charity qualifies as a small charity as defined in the Charities SORP (FRS 102) Bulletin 1 and as such is exempt from preparing a Statement of Cash Flows.

Income

All incoming resources are included in the statement of financial activities when the charitable company is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

Grants and Donations are recognised when received by or on behalf of the charitable company.

For legacies, entitlement is the earlier of the charitable company being notified of an impending distribution or the legacy being received.

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

1.2 ACCOUNTING POLICIES (continued)

Restricted and designated funds

Funds restricted by the donor are treated as restricted funds. All other receipts are unrestricted funds, although these may be designated for specific purposes. Designated funds are funds allocated by the Executive Committee for specific activities, events or projects.

Expenditure

Expenditure is recognised in the Statement of Financial Activities when a liability is incurred. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the activity.

Charitable activities include expenditure incurred in the governance of the charity and its assets. These are primarily associated with constitutional and statutory requirements.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its estimated useful life:

Leasehold property	-	over the term of the lease
Improvements to property	-	33% straight line
Fixtures and fittings	-	15% straight line
Computer and		
office equipment	-	25% straight line

Gifts of assets

Donations in kind are included in the financial statements at their value at the point of gift, and are recognised when their receipt is certain.

Taxation

St John's & Highwoods Community Association is a charity within the meaning of the Charities Act 2011 and as such is a charity within the meaning of Part 11, Corporation Tax Act 2010. Accordingly St John's & Highwoods Community Association is potentially exempt from taxation in respect of income or gains received within categories covered by Part 11, Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to its charitable purposes.

Going concern

Following the restrictions but in place on 23 March 2020 in respect of the Covid 19 pandemic and revising the entity's forecasts and projections, the charitable company have a reasonable expectation that the entity has adequate resources to continue in operational existence for the foreseeable future. The entity therefore continues to adopt the going concern basis in preparing its financial statements.

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

1.2 ACCOUNTING POLICIES (continued)

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets or financial liabilities

- Short term debtors (financial assets) are measured at transaction price.
- Short term creditors (financial liabilities) are measured at the transaction price.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments.

Pensions

Defined contribution pension plan

The charitable company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the charitable company pays fixed contributions into a separate entity. Once the contributions have been paid the charitable company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the charitable company in independently administered funds.

2 SIGNIFICANT JUDGEMENTS AND ESTIMATES

The more significant judgements and estimates involved in the preparation of the financial statements include assessing the depreciation rates applicable to tangible fixed assets and the way in which certain costs should be apportioned. Further details regarding these points are included within the accounting policies.

3 INCOME FROM DONATIONS

Unrestric funds £		Restricted funds £	Total 2020 £	2019 £
General donations and gifts	510		510	45
Grants	31,759	9,295	41,054	888
	£ 32,269	£ 9,295	£ 41,564	£ 933
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NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

4 CHARITABLE ACTIVITIES

	Unrestricted funds		
	2020	2019	
	£	£	
Lettings	129,476	109,366	
Squirrels Pre-School fees	162,020	122,462	
	£ 291,496	£ 231,828	

5 OTHER TRADING ACTIVITIES

	Unrestricted funds	
	2020	2019
	£	£
Fundraising income	22,314	22,888
Copier and laminator income	246	194
	£ 22,560	£ 23,082

6 INVESTMENT INCOME

Unrestricted funds	
2020	2019
£ 360	£ 407
	2020

7 OPERATING COSTS

The excess of income over expenditure is stated after charging:

	2020 £	2019 £
Depreciation	14,835	12,661
Independent examination	4,698	3,288

ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

8 TOTAL RESOURCES EXPENDED

	Centre fundraising £	Centre £	Squirrels £	Bluebell £	Governance £	Total 2020 £	Total 2019 £
Costs directly allocated to activities							
Salaries and pensions		79,760	125,731	7,986	-	213,477	126,247
Recruitment	-	-	54	-	-	54	-
Staff training		345	494	-	-	839	141
Postage		471	20	-	-	491	346
Refreshments		260	490			750	690
Room hire		-	43,178		-	43,178	28,031
Toys and equipment		-	1,182	-		1,182	904
Toddler Group costs		-	137	-		137	66
Fundraising costs	983		-	-	-	983	1,595
Activities costs	10,929	-	-	-	-	10,929	10,431
Band and coach hire	5,220	-	•			5,220	5,155
Support costs allocated to activities							
Rates	-	2,499	-	1,790		4,289	3,280
Light and heat		6,074	1.2	12,205	-	18,279	13,063
Security and fire protection		3,247	-	3,383	-	6,630	5,072
Insurance	-	2,183	3,065	926	-	6,174	3,825
Independent examination fees		-	-		4,698	4,698	3,288
Other professional fees		-			-	-	139
Carried forward	17,132	94,839	174,351	26,290	4,698	317,310	202,273

ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

8 TOTAL RESOURCES EXPENDED - (continued)

Support costs allocated to activities – (continued)	Centre fundraising £	Centre £	Squirrels £	Bluebell £	Governance £	Total 2020 £	Total 2019 £
Brought forward	17,132	94,839	174,351	26,290	4,698	317,310	202,273
Telephone	-	1,045	170			1,215	704
Printing and stationery	-	1,419	368	-		1,787	1,746
Travelling	-	-	-	-	-		5
Repairs and maintenance		15,119	846	14,724		30,689	12,714
Computer software	-	3,066	61	-		3,127	2,359
Sundry	-	83	487		-	570	1,618
Cleaning materials and services	-	5,058	-	14,337		19,395	10,963
Bank charges	-	1,187		6	-	1,193	1,030
Property - depreciation	-	6,824	-	-		6,824	4,486
Improvements - depreciation	-	1,562	1,247	-	-	2,809	3,900
Office equipment - depreciation		-	-		-	-	128
Fixture and fittings - depreciation	-	2,600	2,543	59	-	5,202	4,147
Subscriptions and registrations	-	618	324	-	-	942	761
Licenses		3,106				3,106	1,496
Advertising	-	163		-	-	163	262
Bad debts	-	136	-	-	-	136	109
Grant expenditure		3,701	796	·	-	4,497	1,035
Recoverable costs	-	-		(20,958)		(20,958)	(11,469)
	£ 17,132	£ 140,526	£ 181,193	£ 34,458	£ 4,698	£ 378,007	£ 238,267

Basis of allocation of support costs Support costs are allocated to each activity on the basis of expenditure incurred directly in undertaking that activity.

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

9 STAFF COSTS

	2020 £	2019 £
Wages and salaries Social security costs Pensions	199,352 8,011 6,114	121,333 2,710 2,204
	£ 213,477	£ 126,247
The average monthly number of employees, during the period was made up as follows:	No.	No.
Squirrels Pre-School Community Centre	10 8	10 8
	18	18

No employee received emoluments of more than £60,000.

The aggregate remuneration of key management personnel was £21,114 (2019 : £15,651).

10 TANGIBLE FIXED ASSETS

		Fixtures, fittings	
Leasehold I	mprovements	and office	
property £	to property £	equipment £	Total £
406,956	11,820	67,134	485,910
4,668	-	-	4,668
411,624	11,820	67,134	490,578
72,372	8,954	49,043	130,369
6,824	2,809	5,202	14,835
79,196	11,763	54,245	145,204
£ 332,428	£ 57	£ 12,889	£ 345,374
£ 334,584	£ 2.866	£ 18.091	£ 355,541
	property £ 406,956 4,668 411,624 72,372 6,824 79,196	property to property £ £ 406,956 11,820 4,668 - 411,624 11,820 72,372 8,954 6,824 2,809 79,196 11,763 £ 332,428 £ 57	Leasehold Improvements and office property to property equipment \pounds and office equipment \pounds $406,956$ 11,82067,134 $4,668$ $411,624$ 11,82067,134 $72,372$ 8,95449,043 $6,824$ 2,8095,202 $79,196$ 11,76354,245 \pounds 332,428 \pounds 57 \pounds 12,889

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

11	DEBTORS		
		2020	2019
		£	£
	Trade debtors	5,734	9,867
	Prepayments	9,690	4,473
		£ 15,424	£ 14,340
12	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2020 £	2019 £
	Accruals	14,842	18,513
	Deferred income	25,503	6,820
		£ 38,445	£ 25,333
		2020	2019
		£	£
	Deferred income		10.000
	Balance at 1 April 2019	6,820	10,626
	Amount received	27,323	7,215
	Amount released to income	(8,640)	(11,021)
	Balance at 31 August 2020	£ 25,503	£ 6,820

13 RESTRICTED FUNDS

The income funds of the charitable company include restricted funds comprising the following balance of donations and grants held on trust for specific purpose:

	Balance at 1.4.19 £	Incoming	ent in funds Expenditure gains/(losses) £	Transfers £	Balance at 31.8.20 £
Building Fund	129,730		(2,234)		127,496
Other funds	500	2,295	(2,295)	-	500
EYITT		7,000	(5,788)	-	1,212
	£ 130,230	£ 9,295	£ (10,317)	£-	£ 129,208

Building Fund

A grant was received on the 1 September 1999 towards the purchasing of the building, 50% of the buildings annual depreciation is charged to the fund every period.

Other Funds

The income included within the above other funds includes grants for other activities.

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

13 RESTRICTED FUNDS (continued)

EYITT

Early years teacher training grant to support staff cost.

14 UNRESTRICTED FUNDS

	Balance at 1.4.19 £	Incoming	ent in funds Expenditure, gains/(losses) £	Transfers £	Balance at 31.8.20 £
Unrestricted funds	£ 339,705	£ 346,685	£ (367,690)	£ -	£ 318,700

15 ANALYSIS OF NET ASSETS BETWEEN FUNDS

Tangible fixed assets £	Net current assets £	Total £
127,496	1,712	129,208
217,878	100,822	318,700
£ 345,374	£ 102,534	£ 447,908
	fixed assets £ 127,496 217,878	fixed assets £ current assets £ 127,496 1,712 217,878 100,822

16 LEGAL STATUS

The charity is a company limited by guarantee and has no share capital.

17 RELATED PARTIES

The charitable company is controlled by its members who operate through an appointed Council.

No remuneration were made to members of the Council.

No expenses were reimbursed to members of the Council.

NOTES TO THE FINANCIAL STATEMENTS PERIOD ENDED 31 AUGUST 2020

18 STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED 31 MARCH 2019

	Unrestricted funds	Restricted funds	Total 2018
	£	£	£
Income from			
Donations	45	888	933
Charitable activities	231,828	-	231,828
Other trading activities	23,082	-	23,802
Investment income	407	-	407
Total income	255,362	888	256,250
Expenditure on			
Funds	17,181		17,181
Charitable activities	218,622	2,464	221,086
Total expenditure	235,803	2,464	238,267
Net income/(expenditure)	19,559	(1,576)	17,983
Reconciliation of funds			
Total funds brought forward			
at 1 April 2018	320,146	131,806	451,952
Total funds carried forward			
at 31 March 2019	£ 339,705	£ 130,230	£ 469,935