

**REGISTERED COMPANY NUMBER: 07416869 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1141511**

**Report of the Trustees and**  
**Unaudited Financial Statements for the Year Ended 30th June 2020**  
**for**  
**Dagenham and Redbridge FC**  
**Community Trust**  
**(A Company Limited by Guarantee)**

Davis Grant Limited  
Chartered Certified Accountants  
Treviot House  
186-192 High Road  
Ilford  
Essex  
IG1 1LR

**Dagenham and Redbridge FC  
Community Trust  
(A Company Limited by Guarantee)**

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for the Year Ended 30th June 2020**

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**Dagenham and Redbridge FC  
Community Trust (Registered number: 07416869)  
(A Company Limited by Guarantee)**

**Report of the Trustees  
for the Year Ended 30th June 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The charity's objects ("the objects") are for the benefit of the public generally and in particular the inhabitants of the London Borough of Barking and Dagenham and its surrounding areas:

To promote community participation in healthy recreation by providing facilities for the playing of association football, other sports and activities capable of improving health ("facilities" means land, buildings, equipment and organising sporting activities);

To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;

To advance the education of children and young people through such means as the trustees think fit in accordance with the law of charity; and for the general purposes of such charitable bodies or for such other exclusively charitable purposes in each case as the trustees may from time to time decide.

**Mission Statement:**

"To use the power of sport and education to positively engage with, inspire and empower the young people of our diverse local community, to create opportunities to improve the quality of life for everyone."

**Vision:**

To become one of the leading social and community outreach organisations in the local area, inspiring young people to achieve their potential and bring about positive life changing opportunities through the following four strands:

1. Promoting Health and Wellbeing
2. Raising Levels of Achievement
3. Building Community Cohesion
4. Supporting People with Specific Needs

**Dagenham and Redbridge FC  
Community Trust (Registered number: 07416869)  
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**Report of the Trustees  
for the Year Ended 30th June 2020**

**OBJECTIVES AND ACTIVITIES**

**Significant activities**

The provision of a variety of sporting activities via the organisation and delivery of holiday multi-sport schools for school aged children in various venues.

Provision of free recreational and sporting activities via projects such as the PL Kicks project, "All Stars" Cricket, "Coats for Goalposts" whereby football training has been provided for local young people free of charge several times a week.

Provision of both free and parent paid breakfast and after school clubs in local schools providing healthy activity in a multitude of sports, especially for young females. Other activities include a Ladies Night football club, a Ladies FC for girls and women aged 10+ and Inter-School Festivals.

The teaching of PE in local primary schools by Trust staff.

Provision of educational programmes such as Respect and Show Racism the Red Card delivered free of charge in local primary and secondary schools.

The Trust is continuing to develop a much closer relationship with local schools providing a wide variety of learning opportunities, both in the school and at the Club. These include tours of the stadium, matchday visits, competitions and visits to schools by members of the Club's playing staff.

Provision of support for a large number of community groups via the administration of reduced and free tickets to games, plus providing premises and services to operate training and other activities eg LBBB Healthy Lifestyles Programme, Barking and Dagenham Carers.

The Trust is developing new links with local youth football teams and organisations through its matchday 'Guard of Honour' programme, where youngsters parade the pitch prior to kick off and form a 'Guard of Honour' as the players walk out of the tunnel.

The Trust plays a major role in the planning and operation of the Club's "Daggers Celebrate Diversity Day", which was held in February 2020.

The Trust is a member of London United and through them has secured significant funding to operate a London Marathon Charitable Trust initiative for young girls, in association with the Premier League Charitable Fund.

The Trust is represented on the local International Day of Disabled People (IDDP) committee.

**Volunteers**

The Trust encourages volunteering opportunities and facilitates these opportunities on its PL Kicks programme and within its other activities, especially the newly formed female football teams. Volunteers are involved with supporting coaching staff at the soccer schools.

**Dagenham and Redbridge FC  
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**Report of the Trustees  
for the Year Ended 30th June 2020**

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

Over the past year the charity ran a number of activities involving the diverse members of the local community in physical and social activities.

It attracted funding from a number of sources including The National League Trust, The Football Association, The Premier League Charitable Fund, The London Marathon Charitable Trust, others.

Soccer and multisport schools and competitions were run during holiday periods attracting attendances from local youngsters who had the opportunity to improve their football skills.

Over 4000 primary school children took part in football-based projects throughout the year and this was supplemented by free tickets to watch Dagenham and Redbridge play in the National League. Many other primary and secondary school students have been involved in Trust led activities from after school clubs, to careers' fairs, to GCSE PE projects.

A number of programmes aimed at tackling social issues such as racism were organised including supporting the Dagenham and Redbridge FC 'Daggers Celebrate Diversity Day'. In partnership with Show Racism the Red Card a full day of education programmes was organised for local schools providing workshops on a number of issues relating to racism and other forms of discrimination. The Trust has worked closely with the local LBB Council and the Metropolitan Police to deliver activities in areas of high need.

The operation of the Trust was severely disrupted by COVID 19 in 2020. With the implementation of lockdown, the closure of schools, sports stadia, etc the Trust ceased all activities immediately in mid-March 2020 and all staff were furloughed. The situation did not change until mid-August when some restrictions were lifted. Under normal circumstances the Trust would have continued to operate multiple activities, earn income and receive further funding for another three and a half months up to the end of the financial year.

**FINANCIAL REVIEW**

**Reserves policy**

It is the policy of the Dagenham and Redbridge Community Trust charity to seek ways to increase unrestricted funds to the level required to provide sufficient funds to cover the operating costs of the charity for a period of one year. The Trustees recognise that to achieve this level of reserves will take a period of time and therefore will set interim targets in respect of the level of reserves in order that the trust can continue to grow.

The trustees will monitor the level of reserves at each Trustees Meeting. The Trustees acknowledge that how the level of reserves changes during the year can be a good indicator of the underlying financial health of the charity and can be an indicator of potential problems. The level of reserves will be monitored throughout the year as part of the normal monitoring and budgetary reporting processes.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Dagenham and Redbridge FC Community Trust is a company limited by guarantee governed by its Memorandum and Articles of Association. It is registered as a charity with the Charity Commission.

**Organisational structure**

The number of trustees shall be not less than three but (unless otherwise determined by ordinary resolution) shall not be subject to any maximum provided always that Dagenham and Redbridge Football Club (or any successor body) shall be entitled to nominate the number of people specified opposite its name to be trustees.

**Dagenham and Redbridge FC  
Community Trust (Registered number: 07416869)  
(A Company Limited by Guarantee)**

**Report of the Trustees  
for the Year Ended 30th June 2020**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Induction and training of new trustees**

The trustee responsible for compliance briefs new trustees on their legal obligations under charity and company law; the content of the Memorandum and Articles of Association; the decision-making processes; the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role

**Wider network**

The Dagenham and Redbridge FC Community Trust supports the community activities relating to Dagenham and Redbridge FC and the wider network of the National League Trust that operates at a national level on behalf of all clubs within the Vanarama National League.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

07416869 (England and Wales)

**Registered Charity number**

1141511

**Registered office**

Victoria Road Ground  
Victoria Road  
Dagenham  
Essex  
RM10 7XL

**Trustees**

S R Thompson Director  
K M Dee Childrens Centre Manager  
Ms J Brown Retired

**Independent Examiner**

B G Chernoff  
FCA FCCA  
Davis Grant Limited  
Chartered Certified Accountants  
Treviot House  
186-192 High Road  
Ilford  
Essex  
IG1 1LR

Approved by order of the board of trustees on 18th December 2020 and signed on its behalf by:

S R Thompson - Trustee

**Independent Examiner's Report to the Trustees of  
Dagenham and Redbridge FC  
Community Trust (Registered number: 07416869)**

**Independent examiner's report to the trustees of Dagenham and Redbridge FC Community Trust ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30th June 2020.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

B G Chernoff  
FCA FCCA  
Davis Grant Limited  
Chartered Certified Accountants  
Treviot House  
186-192 High Road  
Ilford  
Essex  
IG1 1LR

21st December 2020

**Dagenham and Redbridge FC  
Community Trust  
(A Company Limited by Guarantee)**

**Statement of Financial Activities  
for the Year Ended 30th June 2020**

	Notes	Unrestricted funds £	Restricted funds £	<b>2020 Total funds £</b>	2019 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	<b>47,342</b>	<b>49,503</b>	<b>96,845</b>	97,696
 <b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
General charitable		<b>46,417</b>	-	<b>46,417</b>	58,819
Kickz		-	<b>20,429</b>	<b>20,429</b>	23,884
National League Trust					
		-	<b>12,540</b>	<b>12,540</b>	21,876
Premier League					
		-	-	-	1,775
Building a Stronger Britain Together		-	<b>1,710</b>	<b>1,710</b>	2,889
<b>Total</b>		<b>46,417</b>	<b>34,679</b>	<b>81,096</b>	109,243
<b>NET INCOME/(EXPENDITURE)</b>		<b>925</b>	<b>14,824</b>	<b>15,749</b>	(11,547)
 <b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<b>788</b>	<b>5,128</b>	<b>5,916</b>	17,463
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>1,713</b>	<b>19,952</b>	<b>21,665</b>	5,916

The notes form part of these financial statements

**Dagenham and Redbridge FC**  
**Community Trust (Registered number: 07416869)**  
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**Balance Sheet**  
**30th June 2020**

	Notes	Unrestricted funds £	Restricted funds £	<b>2020 Total funds £</b>	2019 Total funds £
<b>CURRENT ASSETS</b>					
Cash at bank and in hand		<b>4,323</b>	<b>19,950</b>	<b>24,273</b>	9,036
<b>CREDITORS</b>					
Amounts falling due within one year	8	<b>(2,608)</b>	-	<b>(2,608)</b>	(3,120)
<b>NET CURRENT ASSETS</b>		<b>1,715</b>	<b>19,950</b>	<b>21,665</b>	5,916
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>1,715</b>	<b>19,950</b>	<b>21,665</b>	5,916
<b>NET ASSETS</b>		<b>1,715</b>	<b>19,950</b>	<b>21,665</b>	5,916
<b>FUNDS</b>	10				
Unrestricted funds				<b>1,715</b>	788
Restricted funds				<b>19,950</b>	5,128
<b>TOTAL FUNDS</b>				<b>21,665</b>	5,916

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30th June 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 30th June 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18th December 2020 and were signed on its behalf by:

S R Thompson - Trustee

The notes form part of these financial statements

**Dagenham and Redbridge FC  
Community Trust  
(A Company Limited by Guarantee)**

**Notes to the Financial Statements  
for the Year Ended 30th June 2020**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment            -    Straight line over 4 years

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**2. DONATIONS AND LEGACIES**

The income from donations and legacies was £96,845 (2019: £97,695) of which £47,342 was unrestricted (2019: £55,853) and £49,503 was restricted (2019: £41,843). Included within restricted funds was funding from PL Kicks and the National League Trust which use football to help reach out to youngsters.

The charity also received unrestricted funds from the Barking and Dagenham Lottery.

**Dagenham and Redbridge FC  
Community Trust  
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**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**3. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	<b>2020</b>	2019
	<b>£</b>	£
Depreciation - owned assets	-	450
	<u>          </u>	<u>          </u>

**4. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 30th June 2020 nor for the year ended 30th June 2019.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 30th June 2020 nor for the year ended 30th June 2019.

**5. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	<b>2020</b>	2019
Administration	<b>2</b>	1
Coaching	<b>6</b>	9
	<u>          </u>	<u>          </u>
	<b>8</b>	10
	<u>          </u>	<u>          </u>

No employees received emoluments in excess of £60,000.

**6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted funds £	Restricted funds £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	55,853	41,843	97,696
 <b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
General charitable	58,819	-	58,819
Kickz	1,530	22,354	23,884
National League Trust			
	2,788	19,088	21,876
Premier League			
	1,775	-	1,775
Building a Stronger Britain Together	-	2,889	2,889
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Total</b>	64,912	44,331	109,243

**Dagenham and Redbridge FC  
Community Trust  
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**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued**

	Unrestricted funds £	Restricted funds £	Total funds £
<b>NET INCOME/(EXPENDITURE)</b>	(9,059)	(2,488)	(11,547)
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	9,847	7,616	17,463
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>788</u>	<u>5,128</u>	<u>5,916</u>

**7. TANGIBLE FIXED ASSETS**

	Computer equipment £
<b>COST</b>	
At 1st July 2019 and 30th June 2020	<u>1,799</u>
<b>DEPRECIATION</b>	
At 1st July 2019 and 30th June 2020	<u>1,799</u>
<b>NET BOOK VALUE</b>	
At 30th June 2020	<u>-</u>
At 30th June 2019	<u>-</u>

**8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020 £	2019 £
Bank loans and overdrafts (see note 9)	-	640
Trade creditors	-	260
Other creditors	388	-
Accruals and deferred income	<u>2,220</u>	<u>2,220</u>
	<u>2,608</u>	<u>3,120</u>

**Dagenham and Redbridge FC  
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**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**9. LOANS**

An analysis of the maturity of loans is given below:

	<b>2020</b>	2019
	<b>£</b>	£
Amounts falling due within one year on demand:		
Bank overdrafts	-	640
	<u>          </u>	<u>          </u>

**10. MOVEMENT IN FUNDS**

	At 1.7.19	Net movement in funds	At 30.6.20
	£	£	£
<b>Unrestricted funds</b>			
General fund	788	927	1,715
<b>Restricted funds</b>			
Kicks	2,090	11,650	13,740
Sportivate Project	285	-	285
National League Trust	10	1,130	1,140
Building a Stronger Britain Together	2,743	(158)	2,585
Football Foundation	-	2,200	2,200
	<u>5,128</u>	<u>14,822</u>	<u>19,950</u>
<b>TOTAL FUNDS</b>	<u>5,916</u>	<u>15,749</u>	<u>21,665</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	47,342	(46,415)	927
<b>Restricted funds</b>			
Kicks	32,001	(20,351)	11,650
National League Trust	13,750	(12,620)	1,130
Building a Stronger Britain Together	1,552	(1,710)	(158)
Football Foundation	2,200	-	2,200
	<u>49,503</u>	<u>(34,681)</u>	<u>14,822</u>
<b>TOTAL FUNDS</b>	<u>96,845</u>	<u>(81,096)</u>	<u>15,749</u>

**Dagenham and Redbridge FC  
Community Trust  
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**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**10. MOVEMENT IN FUNDS - continued**

**Comparatives for movement in funds**

	At 1.7.18 £	Net movement in funds £	At 30.6.19 £
<b>Unrestricted funds</b>			
General fund	9,847	(9,059)	788
<b>Restricted funds</b>			
Kicks	3,945	(1,855)	2,090
Sportivate Project	285	-	285
National League Trust	3,386	(3,376)	10
Building a Stronger Britain Together	-	2,743	2,743
	<u>7,616</u>	<u>(2,488)</u>	<u>5,128</u>
<b>TOTAL FUNDS</b>	<u>17,463</u>	<u>(11,547)</u>	<u>5,916</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	55,853	(64,912)	(9,059)
<b>Restricted funds</b>			
Kicks	20,499	(22,354)	(1,855)
National League Trust	15,712	(19,088)	(3,376)
Building a Stronger Britain Together	5,632	(2,889)	2,743
	<u>41,843</u>	<u>(44,331)</u>	<u>(2,488)</u>
<b>TOTAL FUNDS</b>	<u>97,696</u>	<u>(109,243)</u>	<u>(11,547)</u>

**Dagenham and Redbridge FC  
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**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**10. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.18 £	Net movement in funds £	At 30.6.20 £
<b>Unrestricted funds</b>			
General fund	9,847	(8,132)	1,715
<b>Restricted funds</b>			
Kicks	3,945	9,795	13,740
Sportivate Project	285	-	285
National League Trust	3,386	(2,246)	1,140
Building a Stronger Britain Together	-	2,585	2,585
Football Foundation	-	2,200	2,200
	<u>7,616</u>	<u>12,334</u>	<u>19,950</u>
<b>TOTAL FUNDS</b>	<u>17,463</u>	<u>4,202</u>	<u>21,665</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	103,195	(111,327)	(8,132)
<b>Restricted funds</b>			
Kicks	52,500	(42,705)	9,795
National League Trust	29,462	(31,708)	(2,246)
Building a Stronger Britain Together	7,184	(4,599)	2,585
Football Foundation	2,200	-	2,200
	<u>91,346</u>	<u>(79,012)</u>	<u>12,334</u>
<b>TOTAL FUNDS</b>	<u>194,541</u>	<u>(190,339)</u>	<u>4,202</u>

**Dagenham and Redbridge FC  
Community Trust  
(A Company Limited by Guarantee)**

**Notes to the Financial Statements - continued  
for the Year Ended 30th June 2020**

**11. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 30th June 2020.

**Dagenham and Redbridge FC  
Community Trust  
(A Company Limited by Guarantee)**

**Detailed Statement of Financial Activities  
for the Year Ended 30th June 2020**

	2020 £	2019 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations and legacies	<b>96,845</b>	97,696
<b>Total incoming resources</b>	<b>96,845</b>	97,696
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Wages	<b>56,349</b>	71,551
Insurance	<b>1,103</b>	1,122
Telephone	<b>439</b>	378
Printing, postage & stationery	<b>394</b>	403
Advertising	<b>31</b>	180
Coaching	<b>2,115</b>	3,250
Equipment	<b>5,056</b>	4,088
Training	<b>155</b>	310
Travel	<b>939</b>	3,912
Venue Hire	<b>10,479</b>	17,384
Events	<b>635</b>	952
Office expenses	<b>-</b>	1,267
Computer expenses	<b>127</b>	600
Donations	<b>-</b>	100
Fines	<b>562</b>	893
	<b>78,384</b>	106,390
<b>Support costs</b>		
<b>Finance</b>		
Bank charges	<b>239</b>	171
<b>Governance costs</b>		
Accountancy fees	<b>2,460</b>	2,220
Clericals	<b>13</b>	13
Computer equipment	<b>-</b>	449
	<b>2,473</b>	2,682
<b>Total resources expended</b>	<b>81,096</b>	109,243
<b>Net income/(expenditure)</b>	<b>15,749</b>	(11,547)

This page does not form part of the statutory financial statements