REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST AUGUST 2020

FOR

MENORAH FOUNDATION SCHOOL

Joseph Kahan Associates LLP Chartered Accountants 923 Finchley Road London NW11 7PE

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST AUGUST 2020

	J	Page)
Report of the Trustees	1	to	3
Independent Examiner's Report		4	
Statement of Financial Activities		5	
Statement of Financial Position		6	
Statement of Cash Flows		7	
Notes to the Statement of Cash Flows		8	
Notes to the Financial Statements	9	to	14

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST AUGUST 2020

The trustees present their report with the financial statements of the charity for the year ended 31st August 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and Activities for the Public Benefit

The objectives of the charity are as follows:-

- To advance Orthodox Jewish Education, including, in particular, but without prejudice, as to the generality of the aforegoing, providing financial support to the Menorah Foundation School.
- To advance the religion of the Jewish faith in accordance with Orthodox practice.
- Other purposes as are recognised by the law of England and Wales as charitable.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

ACHIEVEMENT AND PERFORMANCE

The Trustees consider that the performance of the Charity this year has been satisfactory.

The Trustees are pleased to report that the charity has continued to be able to support the Menorah Foundation School, with increased donations during the year.

The School continues to grow and develop, and the Trustees are proud to be able to support the institution.

Particularly, the Trustees were happy to be able to continue to develop the school site, with additional security equipment, IT equipment and Air Conditioning plant installed over the year.

FINANCIAL REVIEW

Financial position

The Statement of Financial Activities shows a deficit of £90,273 for the year (2019 : surplus of £230,576). As at the year end, our reserves stand at a surplus of £2,431,689 (2019: £2,521,962)

The Trustees consider that the performance of the Charity this year has been satisfactory.

During the year the Charity has raised £960,142 (2019 - £1,043,446) from donations and gifts. There was no fund raising dinner function this year.

The Charity's cash reserves stood at £173,896 (unrestricted fund), £8,386 (restricted fund).

Additional funds have subsequently been raised to enable the Charity to continue in operation for the foreseeable future.

Reserves policy

The charity's reserves policy is to maintain sufficient reserves to enable the charity to continue its activities and services at a meaningful level, should there be a drop in income. As all income is derived from voluntary donations, the trustees review this position on a regular basis.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST AUGUST 2020

FUTURE PLANS

Across the educational sector, funding is becoming an increasing challenge. The trustees are determined that the level of education in the school should not be affected by the reduced resources offered by Government. To this end, the trustees are working on fundraising to enable the charity to continue to make donations to support the school's educational activities.

The trustees have made plans to meet the demand of increasing pupil numbers by upgrading the facilities in the school. Included in this are plans to build a new school hall and fundraising for this is underway.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

Trustees and Organisational Structure

The Trust is an unincorporated trust constituted under a trust deed dated 10th April 1992. Appointment of Trustees is governed by the Trust Deed of the Charity. The Board of Trustees is authorised to appoint new Trustees to fill vacancies arising through resignation or death of an existing Trustee. The Trust Deed authorises the Trustees to make and hold investments using the general funds of the Charity, but no such investments are presently held.

Induction and training of new trustees

Any new trustees would upon appointment be fully trained by existing trustees and external training courses to ensure they achieve and maintain the high standards that are expected of them.

Risk management

The principal risks facing the trust stem from the economic strength of the U.K. economy which has a direct impact upon the level of donations it receives from its donees. The trustees have due regard to the level of donations received when determining its financial capacity to support its key beneficiary.

The Trustees actively review the major risks which the Charity faces on a regular basis and believe that maintaining reserves at current levels, combined with annual reviews of key financial systems, will provide sufficient resources in the event of adverse conditions.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1044649

Principal address

13 Beaufort Gardens Hendon London NW4 3QN

Trustees

S J Goldberg M Wechsler P M Kreditor J Kon A J Perrin A Jacobs

The trustees hold title to the property collectively in trust for the objects of the charity.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31ST AUGUST 2020

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Joey Joseph FCA MCMI Joseph Kahan Associates LLP Chartered Accountants 923 Finchley Road London NW11 7PE

Bankers

HSBC Bank Plc Leeds DSC Arlington Business Centre Millshaw Park Lane Leeds LS11 0PA

Approved by order of the board of trustees on 27th May 2021 and signed on its behalf by:

A Jacobs - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MENORAH FOUNDATION SCHOOL

Independent examiner's report to the trustees of Menorah Foundation School

I report to the charity trustees on my examination of the accounts of Menorah Foundation School (the Trust) for the year ended 31st August 2020.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCA MCMI which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Joey Joseph
FCA MCMI
Joseph Kahan Associates LLP
Chartered Accountants
923 Finchley Road
London
NW11 7PE

27th May 2021

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST AUGUST 2020

	Notes	Unrestricted fund £	Restricted fund £	2020 Total funds £	2019 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	3	996,326	-	996,326	1,211,670
Investment income	4	137	-	137	122
Total	•	996,463	-	996,463	1,211,792
EXPENDITURE ON Charitable activities	5				
Donations to Menorah Foundation School	-	989,002	-	989,002	874,718
Donations to other institutions		-	-	-	437
Grants paid to individuals Audit fees		-	-	-	9,800 4,800
Auditor's remuneration non - audit		2,640	-	2,640	2,400
Depreciation and amortisation costs		84,264	-	84,264	89,061
Charity running costs		10,830	-	10,830	, -
Total		1,086,736	-	1,086,736	981,216
NET INCOME/(EXPENDITURE)		(90,273)		(90,273)	230,576
RECONCILIATION OF FUNDS					
Total funds brought forward		2,471,962	50,000	2,521,962	2,291,386
TOTAL FUNDS CARRIED FORWARD		2,381,689	50,000	2,431,689	2,521,962

STATEMENT OF FINANCIAL POSITION 31ST AUGUST 2020

ENVED ACCETC	Notes	Unrestricted fund £	Restricted fund £	2020 Total funds £	2019 Total funds £
FIXED ASSETS Tangible assets	9	2,206,957	41,614	2,248,571	2,302,541
CURRENT ASSETS					
Debtors Cash at bank	10	10,676 173,896	8,386	10,676 182,282	6,799 232,176
		184,572	8,386	192,958	238,975
CREDITORS Amounts falling due within one year	11	(9,840)	-	(9,840)	(19,554)
NET CURRENT ASSETS		174,732	8,386	183,118	219,421
TOTAL ASSETS LESS CURRENT LIABILITIES		2,381,689	50,000	2,431,689	2,521,962
NET ASSETS		2,381,689	50,000	2,431,689	2,521,962
FUNDS Unrestricted funds Restricted funds	12			2,381,689 50,000	2,471,962 50,000
TOTAL FUNDS				2,431,689	2,521,962

The financial statements were approved by the Board of Trustees and authorised for issue on 27th May 2021 and were signed on its behalf by:

M Wechsler - Trustee

A Jacobs - Trustee

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST AUGUST 2020

Notes	2020 £	2019 £
Notes	2	£
Cash flows from operating activities		
Cash generated from operations 1	(19,600)	329,992
Net cash (used in)/provided by operating activities	(19,600)	329,992
Cash flows from investing activities		
Purchase of tangible fixed assets	(30,294)	(191,650)
Net cash used in investing activities	(30,294)	(191,650)
Change in cash and cash equivalents in the reporting period	(49,894)	138,342
Cash and cash equivalents at the beginning of the reporting period	232,176	93,834
Cook and each acquired entered the end of		
Cash and cash equivalents at the end of the reporting period	182,282	232,176
· · · · · · · · · · · · · · · · · · ·		===,1,0

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST AUGUST 2020

1.	RECONCILIATION OF NET (EXPENDITURE)/INCOME TO OPERATING ACTIVITIES	TO NET CASH	FLOW FROM	
			2020	2019
			£	£
	Net (expenditure)/income for the reporting period (as per the			
	Statement of Financial Activities)		(90,273)	230,576
	Adjustments for:			
	Depreciation charges		84,264	89,061
	Increase in debtors		(3,877)	(6,799)
	(Decrease)/increase in creditors		(9,714)	17,154
	Net cash (used in)/provided by operations		(19,600)	329,992
	ANALYSIS OF CHANGES IN NET FUNDS			
		At 1/9/19	Cash flow	At 31/8/20
		£	£	£
	Net cash			
	Cash at bank	232,176	(49,894)	182,282
		232,176	(49,894)	182,282
	Total	232,176	(49,894)	182,282
			(12,021)	102,202

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST AUGUST 2020

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

The charity's funds comprise of both an unrestricted general fund and a restricted purpose fund. There are no permanent endowed funds or expendable endowments.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Asset under construction - not provided Leasehold Property - 2% on cost

Security equipment - 25% on reducing balance Fixtures and fittings - 25% on reducing balance Plant & Machinery - 20% on reducing balance

Computer equipment - 33.33% on cost

Taxation

The charity is exempt from tax on its charitable activities.

Grants received

Grants received by the charity from London Borough of Barnet in respect of building works being funded by them, are recognised on a receipts basis as permitted under the SORP.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST AUGUST 2020

2. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Depreciation is calculated in accordance with UK GAAP and the rates applied have been disclosed as a separate accounting policy.

2	DOM A TIONS	ANDIECACIE	a
.7.	DUNA HUNS	AND LEGACIES	•

<i>J</i> .	DONATIONS AND LEGACIES				-0.40
				2020	2019
				£	£
	Donations and gifts			885,098	963,835
	Gift aid			75,044	79,611
	Local Authority grants for building works			36,184	168,224
				996,326	1,211,670
4.	INVESTMENT INCOME				
				2020	2019
				£	£
	Interest receivable			137	122
5.	CHARITABLE ACTIVITIES COSTS				
			Grant		
			funding of		
			activities	Support	
		Direct	(see note	costs (see	
		Costs	6)	note 7)	Totals
		£	£	£	£
	Donations to Menorah Foundation				
	School	-	989,002	-	989,002
	Auditor's remuneration non - audit	-	-	2,640	2,640
	Depreciation and amortisation costs	84,264	=	· -	84,264
	Charity running costs	10,830		<u>-</u>	10,830
		95,094	989,002	2,640	1,086,736

All Charitable Activities Costs relate to unrestricted funds.

6. GRANTS PAYABLE

	2020 £	2019 £
Donations to Menorah Foundation School	989,002	874,718
Donations to other institutions	-	437
Grants paid to individuals	-	9,800
	989,002	884,955

Last year, the charity made a donation of £9,800 towards the cost of critical medical treatment through dedicated fundraising within the school.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST AUGUST 2020

7. SUPPORT COSTS

Governance costs £ 2,640

Auditor's remuneration non - audit

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st August 2020 nor for the year ended 31st August 2019.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st August 2020 nor for the year ended 31st August 2019.

9. TANGIBLE FIXED ASSETS

	Asset under construction £	Leasehold Property £	Security equipment £
COST			
At 1st September 2019	28,730	2,594,133	55,110
Additions	12,884	9,600	
At 31st August 2020	41,614	2,603,733	55,110
DEPRECIATION			
At 1st September 2019	-	444,064	42,181
Charge for year		52,076	3,232
At 31st August 2020		496,140	45,413
NET BOOK VALUE			
At 31st August 2020	41,614	2,107,593	9,697
At 31st August 2019	28,730	2,150,069	12,929

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST AUGUST 2020

9.	TANGIBLE FIXED ASSETS - continued				
		Fixtures and fittings £	Plant & Machinery £	Computer equipment £	Totals £
	COST At 1st September 2019 Additions	30,475	145,338	38,482 7,810	2,892,268 30,294
	At 31st August 2020	30,475	145,338	46,292	2,922,562
	DEPRECIATION At 1st September 2019 Charge for year	28,159 579	50,419 18,984	24,904 9,393	589,727 84,264
	At 31st August 2020	28,738	69,403	34,297	673,991
	NET BOOK VALUE At 31st August 2020	1,737	75,935	11,995	2,248,571
	At 31st August 2019	2,316	94,919	13,578	2,302,541
10.	DEBTORS: AMOUNTS FALLING DUE WI Gift Aid receivable	THIN ONE YEA	AR	2020 £ 10,676	2019 £ 6,799
11.	CREDITORS: AMOUNTS FALLING DUE V	WITHIN ONE Y	YEAR	2020 £	2019 £
	Other creditors			9,840	19,554
12.	MOVEMENT IN FUNDS			Net	
			At 1/9/19 £	movement in funds £	At 31/8/20 £
	Unrestricted funds General fund		2,471,962	(90,273)	2,381,689
	Restricted funds Restricted		50,000	-	50,000
	TOTAL FUNDS		2,521,962	(90,273)	2,431,689

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST AUGUST 2020

12. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

		Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds General fund		996,463	(1,086,736)	(90,273)
TOTAL FUNDS		996,463	(1,086,736)	(90,273)
Comparatives for movement in funds				
	At 1/9/18 £	Prior year adjustment £	Net movement in funds £	At 31/8/19 £
Unrestricted funds General fund	2,710,256	(418,870)	180,576	2,471,962
Restricted funds Restricted	-	-	50,000	50,000
TOTAL FUNDS	2,710,256	(418,870)	230,576	2,521,962
Comparative net movement in funds, included in	the above are as	follows:		
		Incoming resources	Resources expended £	Movement in funds £
Unrestricted funds General fund		1,161,792	(981,216)	180,576
Restricted funds Restricted		50,000	-	50,000
TOTAL FUNDS		1,211,792	(981,216)	230,576

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31ST AUGUST 2020

12. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

		Net	
	At 1/9/18 £	movement in funds £	At 31/8/20 £
Unrestricted funds General fund	2,710,256	90,303	2,800,559
Restricted funds Restricted	-	50,000	50,000
TOTAL FUNDS	2,710,256	140,303	2,850,559

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	2,158,255	(2,067,952)	90,303
Restricted funds Restricted	50,000	-	50,000
TOTAL FUNDS	2,208,255	(2,067,952)	140,303

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st August 2020.