



# FOUNDING PATRONS' FOREWORD



At its core, Sentebale supports the health and wellbeing of children and young people. That purpose – Sentebale's purpose – continues to guide us all each and every day, even through this global health pandemic.

For the youth of Lesotho and Botswana, the past year has been remarkably hard. The health impact, the effect on access to education and education resources, and the wider social and economic reality facing families, carers, and communities is very real.

For our organisation, the past year hasn't been easy. Our programming approach, which relies on people coming together in groups, was no longer possible. Yet we also understood that Sentebale was needed more than ever. And so, we innovated and evolved – finding new ways to support children and young people. Our experience in responding to the HIV/AIDS epidemic meant we already had the tools to act as a trusted information resource. Our role as a communicator was a valuable asset, enabling us to reach out and support communities when they needed it most.

Despite limited resources, we are proud to say that Sentebale stepped up to meet the moment. This is a testament to our staff and volunteers – to their creativity, flexibility, and passion.

As we begin recovering from Covid-19, now is also the time for Sentebale to look to the future and the role we will and must play.

Since Sentebale was founded, children and young people have been at the centre of everything we do.

We listen to and are led by their needs and expectations. We empower young people, ensuring they are safe and confident and able to lead and advocate for themselves and their peers. We work to build trust and respect in the communities we reach.

This approach, which is fundamental to our identity, is also the starting point for our new strategy. Sentebale's values of compassion, respect, sustainability, and accountability are woven into our existing work and will act as the blueprint for where we go from here.

Despite the challenges the world is still facing, we remain excited and positive about Sentebale's sustained impact. As countries emerge from the pandemic, we will continue to play a leading role for children and young people.

We are fully committed to supporting Sentebale and working with others to help achieve its vision and mission.

To a near future filled with bright smiles, positive transformation, and healthy communities.

Prince Harry

**Prince Seeiso** 



## MESSAGE FROM OUR CHAIRMAN AND CEO

Last year was probably the most demanding year for Sentebale since its inception. Our programmes – successfully built over years – faced huge obstacles and all our fundraising events, bar one, had to be cancelled. We are very proud that, despite all the challenges due to the Covid-19 pandemic, we were still able to deliver and achieve so many positive outcomes. In this report you can read how we adapted to changing demand.

We want to thank all our supporters – individuals, foundations, companies and institutions – who have shown such generosity, understanding and flexibility over the last year. Your support has never been more critical. Without you it wouldn't have been possible to make so much difference to the lives of so many young people.

Our new strategy charts an exciting way forward for the charity and we are beginning to put it into practice, while still navigating our way through the current pandemic. We now need to raise the resources to bring our strategy fully to life.

We would like to thank the teams in Botswana, Lesotho and London for all their hard work, creativity and resilience. The Board of Trustees has again given strong support and wise guidance and we are fortunate to be able to draw on their wide-ranging skills and experience.

**Johnny Hornby, Chairman** 

Richard Miller, CEO

# **OUR NEW STRATEGY:** 2020 - 2025

Our new strategy is the result of a participatory process engaging all our key stakeholders. Before we began work on the strategy, we asked the children and young people who attend our clubs and camps, what a good quality of life would mean for them. They said they want to feel valued, happy and hopeful about their futures. They want to feel self-confident and be able to make informed choices about how to lead their lives.

The children and young people we work with say they want to:

- feel safe and live in spaces free from violence or fear of violence.
- be treated as equals in all aspects of social, educational and work opportunities.
- have the necessary academic and life skills, to be able to protect themselves and to find fulfilling ways of earning their living.
- be able to access and benefit from youth friendly health services – including in areas of mental and physical health, substance abuse, gender-based violence and violence against children.
- be able to access youth empowerment programmes, grants, vocational and other forms of training and education.
- have the confidence and skills to stand up for themselves and campaign for better access to services and treatment.

Sentebale will work alongside other organisations to address these issues. We believe we have a valuable and unique role to play, based on our learning over the years.

We have revised our Vision, Mission and Values and clearly articulated our role in bringing about change.

## **OUR VISION**

All children and young people in Southern Africa are empowered, healthy and resilient.

### **OUR MISSION**

To enable vulnerable children and young people to thrive.

### **OUR VALUES**

- COMPASSION: We strive to be kind, thoughtful and caring in all our interactions.
- RESPECT: We treat children, young people and their families, communities, our partners and each other with respect, maintaining dignity and inclusiveness in everything we do.
- SUSTAINABILITY: We work in partnership to foster independence, resilience and develop a generation of children and young people who are catalysts for change.
- ACCOUNTABILITY: We are accountable and transparent to people we work with, and those who support us. We monitor and learn from our work to achieve better impact.

#### WHO WE WORK WITH

Sentebale aims to reach children and young people living with or affected by HIV, especially the most vulnerable who are additionally challenged by issues of deprivation, exploitation, abuse or neglect.

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## OUR CORE APPROACHES

- Children and young people are at the centre of everything we do. We listen to and are led by their needs and expectations and we protect their rights at all times.
- We empower young people, ensuring they are safe and confident, able to lead and advocate for themselves and their peers.
- We work in ways that build trust and respect in the communities we work and with our partners.

## HOW AND WHERE WE WORK

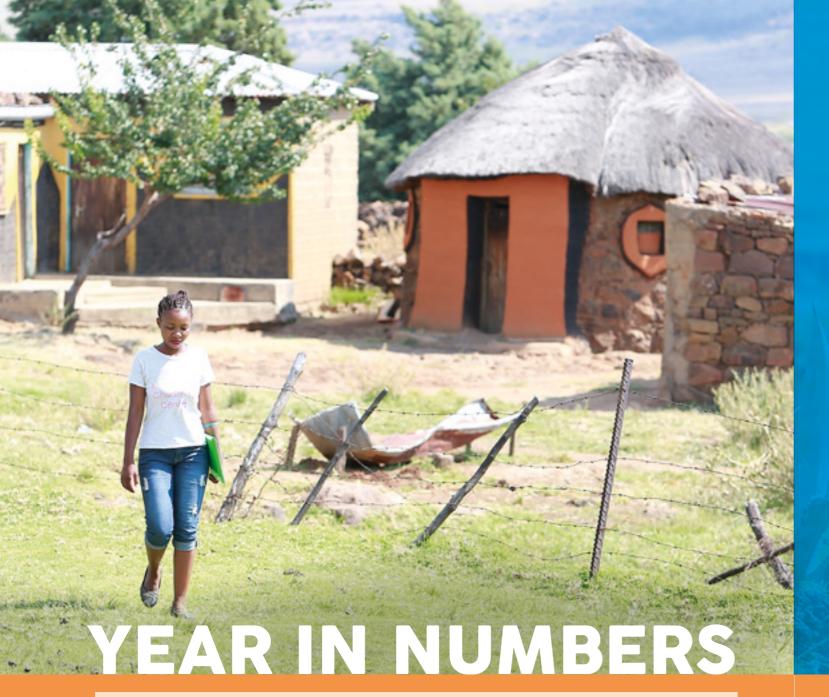
We work directly with communities and partners in Lesotho and Botswana. We create wider impact through sharing insights and experiences, convening and working with like-minded organisations across the Southern Africa region and through global advocacy.

Our offices in Lesotho and Botswana lead on national programme delivery, local advocacy, communications and fundraising. Our UK office leads on global fundraising, advocacy and overall governance and support. Our aim is to build strong, high quality, nationally led programmes that are resilient and self-sufficient.

## BUILDING ON THE PAST, LOOKING TO THE FUTURE

Our new strategy builds on learning and approaches developed since our inception. We know that collaboration with community level structures and building effective relationships before and during project implementation is essential. A comprehensive approach to care and well-being, linking children to other services, achieves the best results. When all our programmes work together, using good quality data to monitor, learn and evaluate, we achieve the greatest impact. Staff and volunteers are our greatest resource and we must ensure their continued professional development.

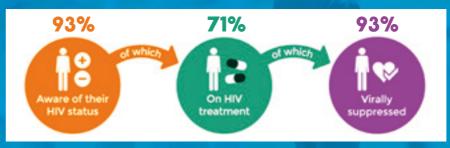
We will continue to explore key assumptions and learning questions over the next few years, including how we best support young people living with HIV to live happy and hopeful lives. As part of our ongoing organisational development, we will build a learning and impact framework to continually assess progress.



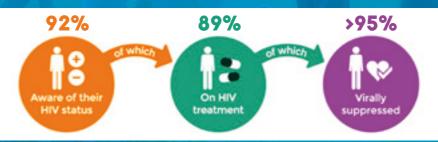
# 90-90-90 TREATMENT FOR ALL

An ambitious treatment target to help end the AIDS epidemic. Good progress was made in Lesotho and Botswana towards this target, during our last strategy period, but there's more to be done.

#### **LESOTHO**



### **BOTSWANA**



(SOURCE UNAIDS DATA 2020)



## **IN LESOTHO**

14
years since Sentebale
was founded in Lesotho

clubs supported in

districts serving an average of 2.446

of **2,440** children

1,000

club members or their caregivers given support by phone during lockdown 1,800

members enrolled in

Worth Groups, who set up a total

of 345 micro-businesses

**8,000**young people engaged in financial education sessions

37.173

young people reached with comprehensive sexual education 36

health centre committees with youth representation established

22,356

orphans and vulnerable children helped with improved access to support services

122

secondary school students supported with bursaries

## **IN BOTSWANA**

4<sup>TH</sup>

year of working in Botswana

47

clubs were registered reaching

1.258

children and young people over the year

1,015

caregivers registered and supported

Over 600

club children contacted by phone to offer support and reassurance during lockdown

Youth advocates ran their 2ND year of Radio Positive shows on Duma FM

## IN MALAWI

346

Mawa Girls attended the Youth Friendly Health Services (YFHS) events

358

girls enrolled in clubs and

98%

of girls progressed to year two of the programme

# THE IMPACT OF COVID-19 ON SENTEBALE'S WORK

Sentebale began the year on a very positive note. New programmes were planned with institutional funding, our network of clubs was expanding, and a new strategy was in the first stages of development. We were looking forward to another year of building our reach and impact and helping change young lives. Exciting fundraising events were planned.

By the end of March everything had changed. The emergence of Covid-19 challenged all our ways of working and the pandemic effectively divided the year into two. In the first six months we were delivering positive results, on track to hit targets in our established programmes and exceeding ambitious financial targets. However, the next six months saw us having to completely rethink our programming approach and cancel all our planned fundraising events.

#### **LESOTHO**

In Lesotho we were already delivering our programmes in a period of political instability, as the Prime Minister stepped down in the wake of criminal investigations. In response to the Covid-19 pandemic, the Government declared a state of emergency and announced a national lockdown as a preventive measure. The restrictions on movement and the resulting disruptions to economic activity led to major socio-economic challenges, which will have repercussions for years to come.

Our programmes, which rely on person-to-person community engagement, were seriously affected. In addition, health workers began strike action demanding the government address their needs for Covid-19 personal protective equipment (PPE). Our teams rapidly adapted programme delivery to comply with social restrictions, including using

mobile technologies to provide services and engage with individuals and communities.

Sentebale staff continued to reach out to health clinics, which usually support children and young people, helping them access anti-retroviral (ARV) medication. Ahead of the national lockdown Sentebale staff transported children to health facilities so, wherever possible, children could stock up with three months of medication. Our staff have continued to help with transport safely through the pandemic so children can collect their medicine on a monthly or multi-month basis, depending on availability.

Since clubs had to be cancelled children and young people missed the opportunity to talk, share and raise any issues of heightened risk or concern. Instead, Sentebale Club Coordinators reached out to the young club-goers through mobile phone calls twice per month offering emotional and social support, referring at-risk children to social workers and health teams. All other programmes had their work moved to virtual working. Messages and referrals were facilitated through calls and text messages and WhatsApp groups were used to deliver content and support to Worth groups.

The response to this adapted model has been positive and we are grateful for the agility of our institutional funders who have been very supportive of the changes to programme delivery models. Despite the challenges, children continued to be reached and supported.

#### **BOTSWANA**

In Botswana, while the direct impact of the virus was comparatively low in the initial stages of the pandemic, the impact on people's livelihoods has

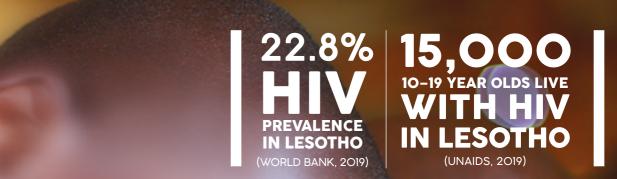
brought about widespread suffering, particularly to the most vulnerable members of the society, despite a Government relief programme.

Sentebale clubs and camps were suspended and the team had to think creatively about how to provide support to the children and young people. With restrictions around travel, gatherings and social-distancing, we still needed to help club members feel supported. The psycho-social impact of support being withdrawn entirely had the potential to be as challenging as the actual risk of Covid-19. Club members and caregivers had valid clinical questions about the virus and how it might affect them. It was important they all received the right information and young people's health and well-being could be properly supported.

Sentebale implemented a coordinated programme of remote outreach through

telephone calls to provide reliable information on living with HIV during the pandemic. Another creative way of providing psychosocial support was writing motivational letters to club members and giving them an opportunity to share any challenges. The letters included messages of support from three Let Youth Lead advocates. The response from club members was humbling, mainly expressing appreciation for the support from the Sentebale team.

In addition, we made targeted visits to 19 sites since, when not in school, children often stay with relatives in rural areas and so are hard to reach. This allowed us to check on the welfare of the most vulnerable children through meetings with our partner service providers. We used this opportunity to share ideas for adapted solutions during Covid-19, such as further home visits and linking children through WhatsApp groups where possible.



## PROGRAMME REPORT

## CAMPS & CLUBS: SUPPORT FOR CHILDREN AND YOUNG PEOPLE LIVING WITH HIV

## **OBJECTIVES**

- To improve psycho-social wellbeing of children and young people living with HIV so as to support their own coping mechanisms.
- To improve the clinical outcomes of children and adolescents living with HIV.

This programme supports children and adolescents, aged 10 to 19 years, who are living with HIV, and their families or caregivers, to help to manage their children's health status and improve their quality of life. There are monthly Saturday clubs at local healthcare clinics and caregiver days, supported by week-long residential camps.

The meetings create opportunities for children to connect with each other, their caregivers, their medical care providers, as well as other responsible adults in their communities. They enable children and their caregivers to gain the knowledge and skills required to manage the children's HIV status.

These connections are instrumental in helping children feel supported and motivated and thus more likely to continue taking their medication and remain healthy. Sentebale works with all of those involved in giving psycho-social support, to strengthen their capacity to cope with these challenging and stressful circumstances.

## ACHIEVEMENTS IN LESOTHO

- 101 clubs were supported in 10 districts, serving an average of 2,446 children. Two day-long Community Camps (88 children) and Adherence camp (12 children) were held early in the year, before all club, camp and caregivers' day sessions were suspended.
- We have helped support and maintain access to medication for children in this changed environment.

### **SPOTLIGHT**

Wherever possible, we have transitioned to mobile support for children in clubs, helping provide emotional support and Covid-19 safety messaging. Essential calls to club members or their caregivers were made, reaching over 1,000 members in 51 clubs.

While many children and teenagers were not attending school, they said they had been keeping busy – looking after animals in the field, reading, playing and cooking.

A 14-year-old girl shared her worry:

I wish I could still be going to school and collecting my medication at a Saturday club."

## **ACHIEVEMENTS IN BOTSWANA**

At the end of the 2019/2020 financial year, a total of 47 clubs were registered reaching 1,258 children and young people.

- Clubs met regularly prior to the Covid-19 restrictions. The number of caregivers registered by August 2019, following the formation of the new clubs, was around 1,015.
- The programme team telephoned 50% of the children to offer support and reassurance during the uncertain period of Covid-19 lockdown. Sadly many other children could not be reached, since they had gone to live in rural areas with no phone signal or were unable to charge their phones. All the children reached by calls reported good adherence to treatment.

#### **SUCCESS STORY**

66 My daughter's adherence, selfconfidence and grades have Improved... She is now off to University."

(Mrs M)

During one of the calls a caregiver in Francistown was delighted to share how Sentebale's programmes have positively changed her daughter's life. Mrs M mentioned that when her daughter was referred to the club by the health facilitators, she was struggling to accept her status, which led to poor adherence and poor general health. Her grades were gradually deteriorating even though she was an intelligent student.

"Since my daughter joined the network club four years ago, I have noticed a lot of positive changes in her life. Tale's confidence is now sky-rocketing her health has improved so much as she became

### **SPOTLIGHT**

Mabutsane Teen Club reaches more than 60 young people aged from 7 to 22 years and is coordinated by a health worker with more than 12 facilitators.

In this hard-to-reach area, the team developed an alternative plan of action and support for club members during lockdown. They made house-to-house visits and phone calls, and met with young people in their local area; teaching them, as well as members of the wider community, about Covid-19, while supporting them to adhere to their medication regimens.

Due to movement restrictions, some of the club members were unable to travel to health facilities to replenish their medication. The club facilitators assisted with applications for travel permits. There was also a collaboration with the youthfriendly services clinic to provide education, counselling on sexuality, safe sex, and raising awareness in young people around sexual and reproductive rights. A WhatsApp group was set up for both the facilitators and the children to share and discuss their challenges during the lockdown.

There were no known cases of defaulting on ARVs in the health facilities: 658 household visits were made to inform community members about the programme, and 1,872 condoms were distributed in nine villages.

loyal to her treatment. Her grades improved tremendously, and she has been recently offered an opportunity at the University of Botswana to pursue her degree. This all happened through the support, patience and education the volunteers and facilitators at Sentebale awarded my daughter. She also benefited from her interaction with other clubbers, who were doing extremely well on their treatment. Even though Tale is moving so many miles away from me, I am confident she is going to do very well. She is a responsible and very independent young lady now."



LET YOUTH LEAD

## **OBJECTIVES**

- To build the capacity of young people living with and affected by HIV as advocates representing youth interests and to increase the visibility of Sentebale.
- To promote peer-to-peer support and empower young people as advocates, so that young people in Southern Africa know and manage their HIV status.
- To shine a light on the lived experiences of young people in Lesotho and Botswana in relation to HIV health and care services, from prevention to support.
- To increase the capacity of young people to participate in decision-making; helping service providers to understand rights and issues in communities, and provide quality services.

## **ACHIEVEMENTS IN LESOTHO**

In Lesotho, Let Youth Lead (LYL) monitors healthcare services through visits to health facilities, and rates services with a detailed scorecard.

The Covid-19 pandemic made established community-based monitoring activities impossible. This will force us to accelerate the migration from paper-based scorecard tools to real-time digital monitoring and reporting tools.

Since 2017, Sentebale workers in the LYL programme have trained 76 young people as youth activists; provided refresher training to more than 40 youth advocates; held four meetings with District Health Monitoring Teams; and held 44 meetings at local facilities. Over the year 4,403 adolescents were reached with information on comprehensive sexual and reproductive health and HIV.

## 32.5% OF THE POPULATION IN LESOTHO IS AGED O-14 (UNICEF, 2018) **HIGHLIGHT** The government has endorsed the use of our community scorecards as a national document enabling us to have greater impact on the provision of health services for young people. **SUCCESS STORY Relebohile Mosehle** is from Leribe. She has learning disabilities and lives with both her parents, who are unemployed, together with her six siblings. The family needed help from youth advocates and community counsellors to access formal documentation such as birth certificates. This support meant that Relebohile was able

to access grants from the Ministry of Social to a vocational training institute.

## **ACHIEVEMENTS IN BOTSWANA**

Let Youth Lead is developing into a strong advocacy programme. The National AIDS and Health Promotion Agency (NAHPA) involved the Let Youth Lead advocacy team in Covid-19 activities and planning. We implemented two HIV/ Covid-19 awareness-raising and publicity activities.

- NAHPA asked Sentebale to produce a Covid-19 TV advert aimed at people living with HIV. The advert, which focused on the dual themes of prevention of Covid-19 and adherence to HIV treatment, featured some of Sentebale's camp volunteers.
- Radio Positive went back on air for its second year. The 12-week show is hosted by two Let Youth Lead advocates on Saturday afternoons on the leading private radio station Duma FM. The first four weeks of the show focused on Covid-19 and its impact on the lives of young people - especially those living with HIV.

### **SPOTLIGHT**

Let Youth Lead Advocate Bakang Itumeleng Garebatho was asked to join other young people living with HIV from across the African continent in a campaign hosted by UNICEF and Y+, the Global Network of Young People Living with HIV.

The campaign's aim was to share how adolescents and young people Living with HIV can cope with Covid-19 through videos shared on Instagram. Themes included the importance of adhering to medication to ensure a strong immune system, and young people disclosing their HIV status to health care workers when getting tested for Covid-19.

Through platforms such as Facebook, Instagram, Twitter and WhatsApp, young people living with HIV still have the opportunity to access important information and to interact with their peers through online support.

## LESOTHO PROGRAMMES

## YOUTH HUB

## **OBJECTIVES**

- To increase access to HIV/TB prevention and care services for young people.
- To improve livelihood opportunities for girls and young women.
- To increase community and parental engagement on sexual and reproductive health and rights issues.

The programme targets young people aged 10-24, in and out of school, across four districts. The project aims to reach 59,160 of those out of school and 54,487 in school.

#### **ACHIEVEMENTS**

- Increased access to HIV/AIDS and TB education resources for 29,000 young people, including more than 1,100 herd boys in some of the most remote areas.
- Improved livelihoods for girls and young women by setting up 194 Worth Groups for collective savings and micro-businesses. More than 1,800 members were enrolled, who set up a total of 345 micro-businesses.

#### HIGHLIGHT OF THE YEAR

Sentebale teams responded to the challenge of the Covid-19 pandemic by implementing virtual learning sessions through text messaging and conference calls. Refresher sessions were facilitated for volunteers via WhatsApp groups.

WHAT ARE
WORTH
GROUPS?

Worth is a micro-banking programme that empowers women to lift themselves and each other out of poverty, and to prevent the spread of HIV. Worth's model brings women and older girls together in groups of 20 to 25 to save money, access credit and start their own businesses. Once the groups are set up, they also become a platform for women to talk about other issues that affect them including those around health and human rights.



### **SUCCESS STORY**

A few months after opening her mini convenience store in Ha Rantsimane, 20-year-old **Nnana Masemene** met Halebaleoe Ramone, a Sentebale Empowerment Worker. Halebaleoe Ramone invited Nnana and 10 other young women to join a Worth group called Ikaheng Bacha, meaning "Youth build yourself up".

Nnana's store was not performing well due to her poor business management skills. During the group meetings, Nnana learnt that a business has to satisfy the needs of the community.

With the support of the group, where the young women also discussed health and life issues, Nnana took a leap of faith and bought 30 small hair relaxers to sell. She also offered to relax young children's hair for Christmas day. The relaxers were sold out.

The profit from the shop allowed Nnana to buy more stock. As a young mother, this also meant she could afford school necessities, such as uniform and school shoes for her child.



## I am happy, and my life has changed,"

said Nnana. The young woman is hopeful that with more support from Sentebale, she will one day own a big grocery store.

THE KARABO EA BOPHELO (KB)

## **PROGRAMME**

## FOR ORPHANS, VULNERABLE CHILDREN AND ADOLESCENT GIRLS

75%
OF THE POPULATION
IS EITHER
POOR
OR VULNERABLE TO
POVERTY

(WORLD BANK, 2019)

### **OBJECTIVES**

- To prevent new HIV infections and reduce vulnerability among orphans and vulnerable children, especially adolescent girls and young women.
- To ensure that beneficiaries, and their families, have increased access to health, nutrition and HIV services, improved access to quality education, financial management skills, and improved parenting skills.

The programme aims to deliver support to more than 25,000 vulnerable children in three districts.

The KB programme is a new five-year programme funded by USAID. During the pandemic, programme activities were forced to pause but resumed over time. This was helped by the involvement of community leaders.

### **SUCCESS STORY**

**Nthabiseng** is a 23-year-old woman, living in a village called Ha Leboea. She lives with her five-year-old son in an isolated, dilapidated shack. She is separated from her husband and became severely depressed, but she had so little money that she and her son were unable to eat every day, let alone pay for medication. Our assessment found that she was still breastfeeding her son.

With help from the KB programme, she was able to access medicine but was often forced to take them on an empty stomach. Nthabiseng's case was reported to a social worker, who then referred her case to the Ministry of Social Development, for food and clothing parcels. She is now registered for a public assistance grant and has told Sentebale that she plans to join a micro-savings group.

#### **ACHIEVEMENTS**

- More than 900 people were given information on clean water and sanitary hygiene and 843 children were screened for TB.
- 45 children were enrolled in homework clubs, 271 school bursary referrals were made and over 1,000 teenagers were engaged in life skills training.
- More than 8,000 young people were supported in financial education sessions and 117 joined savings and small business groups (107 of whom were young women).
- 145 households were provided with access to adequate water, sanitation and hygiene services. 10 parental skills groups were formed for 46 caregivers caring for 83 children under 5.

## SECONDARY SCHOOL BURSARIES

This programme provides financial support to 122 of the most vulnerable students in 21 high and tertiary schools. The bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform and hygiene packs.

Due to the pandemic, it was a challenging year and students missed two terms of education. Luckily some were able to keep up with their studies remotely and 75% of students progressed to the next year.



31.3%
OF CHILDREN IN
LESOTHO
DO NOT REACH
THE LAST GRADE OF
PRIMARY

(UNESCO 2016)

### **SUCCESS STORY**

Tlali Rabolai, a 19-year-old Seeiso High School student, was faced with great hardship after his father abandoned his family. His unemployed mother had to provide for him and his two siblings and most of his needs were not met. His school principal advised him to apply for sponsorship with Sentebale. Tlali's application was successful and life started to improve for him after this.

Tlali had a burning desire to have a better future and help his family. He woke up every morning at 3:00am to prepare bathing water and meals for himself and his siblings, before walking to school at 4:30 as the sun rose. This meant that he could study before classes began.

He sat form E examinations in November 2019 and was ranked as one of the Top Five achievers in this grade. He now hopes to pursue his studies further and become a doctor.



## **MALAWI**

## **MAWA GIRLS PROGRAMME**

The Mawa Girls programme was designed to improve health and empowerment among secondary school girls in some of Malawi's poorest rural villages, aiming to delay pregnancy and childbirth, encourage girls to complete school, and help them build a productive future.

GAIA and Sentebale began this project as a pilot in 2018 in southern rural Malawi, an HIV hotspot and a very poor region. This year was the final year of the pilot. GAIA are building on lessons from the pilot project in new programme approaches.

## ACHIEVEMENTS IN MALAWI

- 358 girls enrolled in clubs and over 97% attended at least 6 sessions.
- 87% of girls had a guardian attend all of the caregiver days.
- 98% of girls completing Mawa Girls sessions progressed to the following school year.

#### **SUCCESS STORY**

Mawa Girls member **Sekanawo**, wishes she could have joined Mawa Girls at an earlier age. She is 18 and in Form 3 at Gawani Secondary School. Before Mawa Girls, she felt that she had not made smart choices around her sexual activity. When she was in Form 1, a student two years older persuaded her to meet him at his house and then forced her to have sex with him.

"I have [now] learnt more about self-esteem and decision making. I would not have allowed him to use me on that day. I could have reported him to police or leaders around me like the teachers. I could have been assisted at the hospital for the forced sex and be provided with PEP [post exposure prophylaxis]."

"I can manage by using the skills I have gotten from the Mawa Girls club to help me finish school and succeed in life. During holidays, I am a peer educator to my friends who aren't [Mawa Girls] members".



## SPOTLIGHT ON FUNDRAISING

## INDIVIDUAL AND MAJOR DONOR GIVING

Sentebale was fortunate to receive support from a number of generous individual donors this year – either as direct donations, or through events in our name.

In January, Sentebale held a fundraising dinner at the Ivy Chelsea Garden, hosted by Richard and Patricia Caring from The Caring Family Foundation. The event was attended by Sentebale's Co-Founding Patron, The Duke of Sussex. Guests were entertained by a performance from international chart-topping artist, Lewis Capaldi.





## INSTITUTIONAL FUNDING

Institutional funding has been vital over the last year to ensure continued strong programme delivery. In Lesotho, we started the new 5-year USAID funded programme called Karabo Ea Bophelo (KB), targeting orphans, vulnerable children and adolescent girls. We also continued to receive funding from the Global Fund and UNICEF. In Botswana, the Diamonds Do Good Fund supported Let Youth Lead and NAHPAfunded Covid-19 awareness work. During the year we also heard good news that we had won further institutional funding for programmes starting in 2021.

#### CORPORATE AND CORPORATE FOUNDATION SUPPORT

These supporters invested in our infrastructure and our programmes over a number of years. When the Covid-19 pandemic hit we contacted them, asking for flexibility with their funding as we changed our programmes and delivery methods. They were extremely understanding and immediately backed our teams to use the resources in the best way possible. This flexibility has been key in helping us manage effectively and continue to deliver for children and young people over the last year.

The Marshall Foundation has been a long-standing supporter of our work – helping us to develop our infrastructure and our programme capability. We owe a further debt of gratitude this year as they further increased the flexibility of their funding.

In Botswana our established relationship with Anglo American Group Foundation proved invaluable support – allowing us to focus our Clubs, Camps and Caregiver Days until Covid-19 arrived, and allowing us to apply our unrestricted funds to our adapted programmes while providing a platform for building support from new partners.

ISPS Handa, St Regis, the US Polo Association and Royal Salute have been generous sponsors of the Sentebale ISPS Handa Polo Cup in previous years. This year, despite being unable to stage a polo event, these partners have continued to give support for which we are extremely grateful.

## **FUTURE PRIORITIES**

#### **FUTURE PRIORITIES**

Our main priority for 2021 is to implement the new Sentebale strategy. This recognises that a multi-faceted and integrated approach is needed to promote the well-being and development of children and young people in Lesotho and Botswana, and especially to overcome the challenge of HIV/AIDS.

#### **NEW PROGRAMMES**

The strategy focuses on four overarching and mutually reinforcing programmes, which provide support and awareness, enable advocacy, and promote empowerment for children and young people. Between them they:

- Strengthen health and psycho-social wellbeing of the most vulnerable children and young people, those living with HIV/AIDS and those who are at the highest risk of HIV and AIDS due to deprivation, exploitation, abuse or neglect.
- Raise awareness and promote behaviour changes through information, education and communication.
- Enable young people to voice their own challenges and to advocate for improved health, education and protection services.
- Enable young people to better support themselves and their families and become valued members of their communities.

The first three programmes build on existing work to date and the fourth is a new and evolving programme.

It will provide young people with the knowledge, skills and confidence to transition successfully from adolescence to adulthood. It will encourage and support them to

and drivers of positive change, within their respective communities.

become valued members,

## PROGRAMMES DEVELOPMENT IN THE CONTEXT OF COVID-19

We will move forward cautiously with our programme development due to the impact of Covid-19. We have reduced costs, where possible, because our event-based fundraising remains limited. Thankfully some major donors have provided income on a more flexible basis to help us navigate the current crisis. Institutional fundraising has also been more successful and this can be a longer-term source of income which helps us scale up programmes. We have also begun to recover a greater proportion of our own costs from these programmes.

The impact of the Covid-19 pandemic has led to a review of our ways of working, ensuring we are delivering in

considering how best to develop virtual ways of communicating to reach our target groups.

Despite the current risks and

the most efficient way possible. We are

uncertainties, we are confident our new strategy is the right way forward and builds on our experience over many years. As the world emerges from the pandemic, we will continue to adapt, change and respond to the needs expressed by children and young people in Lesotho and Botswana.

## COMPANY DIRECTORY

#### **BOARD OF TRUSTEES**

Johnny Hornby (Chairman)

Tim Boucher

Dame Nicola Brewer

The Rt Hon The Baroness Chalker of Wallasey

Mark Dyer, MVO

Dr Tsitsi Chawatama

Damian West

Professor Baron Peter Piot

#### CHIEF EXECUTIVE

Richard Miller

#### **COMPANY SECRETARY**

Richard Miller

#### REGISTERED OFFICE

17 Gresse Street, 6 Evelyn Yard Entrance, London, W1T 1QL

#### **PRINCIPAL ADDRESSES**

17 Gresse Street, 6 Evelyn Yard Entrance, London, W1T 1QL

Lihaseng, Ha Ramarame, Thaba-Bosiu, Lesotho

Ground Floor, Morojwa Mews (East), CBD, Gaborone, Boswana

## **COMPANY NUMBER** 05747857

CHARITY NUMBER

#### **AUDITOR**

1113544

Buzzacott LLP, 130 Wood Street, London EC2V 6DL

#### **BANKERS**

HSBC Private Bank (UK) Limited, 78 St James's Street, London SW1A 1JB

Standard Bank Lesotho, 1st Floor Bank Building, Kingsway Road, Maseru, Lesotho

Stanbic Bank Botswana, Fairgrounds Holdings, Gaborone, Botswana

#### SOLICITORS

Bates Wells, 10 Queen Street Place, London EC4R 1BE



### **ACKNOWLEDGEMENTS**

**Adam Bidwell** 

Anglo American Group Foundation

Babuseng & Masawbi Attorneys at Law

Botswana Ministry of Health and Wellness

Botswana National AIDS and Health Promotion Agency (NAHPA)

**Brit Insurance** 

**CAF Canada** 

Catholic Relief Services Lesotho

**Charles and Celia Dunstone** 

Christiern Dart

Chivas Brothers Ltd
Diamond Do Good New York

Duma FM

**EGPAF** Lesotho

Global AIDS Interfaith Alliance (GAIA) **Global Fund** 

Henry Whitford Investec Bank

ISPS Handa

JMCMRJ Sorrell Foundation

Lesotho Ministry of Education and Training

Lesotho Ministry of Health Lesotho Ministry of Social Development

Lessons for Life

Life Plus

Masa Square Hotel Nacho Figueras

Nelsons and Patrick Wilson

PACT Lesotho
PEPFAR

Richard & Patricia Caring and the Caring Family Foundation

**RL** Associates

Royal Salute

The & Partnership

The James, Paris and Deborah Burrows Foundation

The Marandi Foundation
The Marshall Foundation

UNICEF - Lesotho
US Polo Association

And a special mention to all the volunteers, and the communities, including children and young people, who partner with us in all of our programmes.

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# FINANCIAL REPORT

During the year, Sentebale secured income of £2.39m, compared with £3.93m the previous year. Of the total income in the financial year £1.46m was unrestricted (2019: £2.95m) and £931k was restricted to current programmes (2019: £977k). Included in the total income is £85k of gifts in kind (2019: £719k).

The total expenditure in the year was £2.83m (2019: £4.35m).

Fundraising costs accounted for £335k (2019: £1.42m), a reduction of £1.09m.

The primary cause of this change was the reduction of Gifts in Kind expenditure incurred by our events sponsors, which shows in our accounts and is netted off against the equivalent Gifts in Kind income. Our own expenditure on events support costs also reduced.

The amount spent on charitable activities was £2.50m (2019: £2.93m) reflecting a decrease of £430k (15%) compared to the previous year. This was due to the necessary reduction of programme activities caused by national restrictions on movement and gatherings in Lesotho and Botswana, because of the Covid-19 pandemic.

The net assets on the balance sheet at the year-end totaled £1.52m (2019: £1.96m).

They included free reserves of £444k (2019: £669k), being general unrestricted funds, and restricted programme funds of £41k (2019: £232k).



## FINANCIAL POLICIES

#### **INVESTMENT POLICY**

Where appropriate, surplus cash funds are held in fixed term investment accounts to maximise the revenues on these funds, while ensuring they are available when required.

#### **RESERVES POLICY AND GOING CONCERN**

The reserves policy and going concern status are kept under regular review and these are matters of high priority for the trustees, especially given the impact of the Covid-19 pandemic. The policy is to hold free reserves equal to one quarter of forecasted unrestricted expenditure. Based on estimated expenditure from unrestricted funds for the forthcoming year, the target level of reserve has been set at £320k and, the Trustees expect this to remain above £250k. This will be monitored by the Trustees to ensure that all liabilities can continue be met.

While unrestricted reserves stood at £1.47m, the level of free reserves at the balance sheet date, being unrestricted general funds, was £444k (2019: £669k). The free reserves are above the current reserves target.

#### **GOING CONCERN STATUS**

The Covid-19 pandemic has caused extensive disruption to ongoing operations, including charities and business, across the world, including in the UK, Botswana, and Lesotho.

The Trustees have considered the effects of the pandemic on the charity's ability to fundraise. Whilst institutional donors to key programmes remain committed to the end of their contracts, event-based income, which is a key source of unrestricted funds, is likely to remain uncertain in the current financial year and currently planned events may not be possible.

To mitigate against this the Board would consider raising funds through other direct appeals to existing supporters if needed. Further, the Board has agreed with Management that the charity should maintain a reduced cost base in all three of the countries of operation for the time being. In the event of continuing unrestricted income challenges, further reductions in programme costs would be made.

The board concluded that these measures, coupled with regular reviews, will allow the charity to respond to and mitigate the impact of the inherent uncertainty and disruption caused by the Covid-19 pandemic. Furthermore, the current level of reserves held is adequate to meet committed expenditure and core operating costs. The Trustees, therefore, believe it is appropriate for the charity to continue to prepare the financial statements on a going concern basis.

#### **GRANTS POLICY**

The trustees apply all funds available for charitable

purposes to the pursuit of ensuring the successful delivery of the charity's objectives. Partner disbursements are approved, depending on the nature of the project or needs of the child and the effectiveness of the grant in achieving the objectives of the charity.

#### **FUNDRAISING POLICY**

Sentebale's fundraising activities adhere to the following principles:

- Fundraising activities carried out by Sentebale will comply with all relevant laws.
- Sentebale commits to transparency and accountability in its fundraising communications.
- All funds raised through restricted fundraising activities will be spent entirely on activities relating to the stated appeal.
- In all cases funds will be spent in accordance with the organisation's mission and purpose.
- All personal information collected by Sentebale will be treated as confidential and will not be shared with third parties without the direct permission of the individual.
- Sentebale does not engage in telephone or door-to door fundraising.
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of Sentebale.
- Financial contributions will only be accepted from companies, organisations and individuals the Board of Trustees considers ethical.
- Sentebale is registered with and abides by the Fundraising Regulator's code of conduct.
- Sentebale requires from staff, and any fundraising partners, the highest standards of ethics when requesting funds. This includes the protection of the public, with particular emphasis on children and vulnerable adults, from unreasonable intrusion on privacy or pressure to give. All fundraising activities and partnerships are overseen by the Director of Fundraising. Any complaints relating to fundraising standards should be sent to info@sentebale.org and will be reviewed by the Director of Fundraising.

There have been no complaints in connection with fundraising.

#### **KEY MANAGEMENT PERSONNEL**

Key management personnel are:

The Trustees

Chief Executive Officer (CEO)

Chief Operating Officer and Director of Fundraising

Country Director (Lesotho)

Country Director (Botswana).

The CEO proposes the remuneration levels of the other

executive key management personnel, which is approved by the Board of Trustees. The CEO's remuneration is set and agreed by the Board of Trustees.

#### STRUCTURE. GOVERNANCE AND MANAGEMENT

Sentebale does not have share capital and is a company limited by guarantee. The company is constituted by its Memorandum and Articles of Association (dated 3 April 2006), as amended by special resolution (dated 25 December 2008). Operations in Lesotho are carried out by what, under Lesotho law, is a tax-exempt Branch Office of a Foreign Company. Operations in Botswana are carried out under Botswana law as a tax-exempt charitable trust.

#### **SENTEBALE'S BOARD OF TRUSTEES**

The Board of Trustees governs the organisation in line with its Articles of Association, vision, mission, values, and provides overall policy direction. The Board is responsible for compliance with the legal and statutory requirements of a UK charity. The Chairman leads the Board of Trustees and the day-to-day management of the charity is delegated to the Chief Executive who is also Secretary and is responsible for all legal filings. There were no changes to the Board during the year ended 31 August 2020. Trustees serve initially for two terms of three years each. They may serve further three-year terms subject to approval from the Board.

The trustees are unpaid, and details of the trustees' expenses are disclosed in Note 6 to the accounts. Indemnity insurance for the trustees was provided during the period at a cost of £907.

## POLICY AND PROCEDURES FOR THE INDUCTION AND TRAINING OF TRUSTEES

Prospective Trustees may be selected through a combination of appeals to the charity's own networks, and approaches via recognised experts, followed by a formal application and approval by all Trustees. Trustees will receive an induction and any training deemed necessary by the Chairman and candidate at the appointment stage. From time-to-time Trustees may receive briefings as charity governance regulations are updated.

#### **MANAGING RISK**

Sentebale works with vulnerable children and young adults where a level of residual risk is inevitable. We have an active risk management process in place to ensure appropriate steps are taken to manage and mitigate risk across the organisation.

The trustees have identified and reviewed the major risks to which the charity is exposed and have established a risk assessment procedure to identify and anticipate these risks and to consider further risks which may arise. The trustees believe that implementation of agreed actions and procedures have significantly reduced the probability and impact of these risks to an acceptable level.

The Board of Trustees and the executive have been clear

that the areas where risk should be very carefully assessed relate to the health, welfare and security of children and young people and the reputation of Sentebale. The Board of Trustees has overall responsibility for ensuring Sentebale has a system of internal control, management, and audit to manage risk effectively.

## THE MOST SIGNIFICANT RISKS IN THIS REPORTING PERIOD WERE:

- Financial viability of the organisation due to reduced income owing to cancellation of planned events since March 2020 because of Covid-19. Work has been ongoing this year to review our cost base, secure new institutional grants which contribute to the core costs of the organisation, and further develop relationships with major donors, trusts and foundations.
- 2. Safeguarding our beneficiaries and staff: Damage caused to the credibility and thereafter the reputation of the organisation because of insufficient safeguarding measures and protection of children, poor transparency of funding sources, or any failure to deliver high quality charitable activities. This risk is mitigated through internal and external programme audits, monitoring of Child Status Index of partners, ongoing review of safeguarding policies and practice, and appropriate due diligence in relation to funding sources.
- 3. Losing touch with the vulnerable children, young people and caregivers who attend our clubs, camps, and caregiver days, due to pausing or adapting our operations during the Covid-19 pandemic. During the year we have maintained contact wherever possible by mobile telephone. We have also partnered closely with district health teams who maintain one-to-one contact, and we have worked with institutional donors to implement programmes using Covid-safe methods such as virtual meetings.

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Sentebale for the purposes of company law) are responsible for preparing the Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102);
- make judgements and estimates that are reasonable and prudent.
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

 The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees confirms that:

- so far as the trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware.
- the trustee has taken all the steps that he/she ought to have taken as a trustee in order to make himself/ herself aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information. This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

#### BY ORDER OF THE BOARD

Johnny Hornby Chairman, Board of Trustees 23rd February 2021

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SENTEBALE

#### **OPINION**

We have audited the financial statements of Sentebale (the 'charitable company') for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, and statement of cash flows, the principal accounting policies and notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs UK) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate;
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **OTHER INFORMATION**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

## MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or

- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

#### **RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are

free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditors responsibilities. This description forms part of our auditor's report.

#### **USE OF OUR REPORT**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Edward Finch (senior statutory auditor)
FOR AND ON BEHALF OF BUZZACOTT LLP

130 WOOD STREET LONDON EC2V 6DL 19th March 2021

**STATUTORY AUDITOR** 

## STATEMENT OF FINANCIAL ACTIVITIES

#### FOR THE YEAR ENDED 31 AUGUST 2020

		Unrestri	cted Funds	Restricted Funds	Total Funds 31 Aug 2020	Total Funds 31 Aug 2019
	Notes	General	Mamohato Children's Centre	Programmes		
Income from: Events		£000	£000	£000	£000	£000
Events		504	-	26	530	1,944
Donations and legacies						
General Donations		247	-	71	318	249
Corporate Donors		251	-	101	352	241
Trusts & Foundations		359	-	106	465	265
Institutional Funding		-	-	627	627	511
UK Govt Job Retention Scheme		14	-	-	14	-
Gifts in Kind		85	-	-	85	719
		956	-	905	1,861	1,985
Total income		1,460	-	931	2,391	3,929
Expenditure on: Raising funds	2	335	-	-	335	1,424
Charitable activities	3					
Mamohato Centre		-	193	-	193	241
HIV		963	-	560	1,523	1,964
Community Care		-	-	249	249	247
Education, training and leadership		237	-	10	247	355
Advocacy		215	-	71	286	120
Total charitable activities		1,415	193	890	2,498	2,928
Total expenditure		1,750	193	890	2,833	4,351
Surplus/(deficit) of income over expenditure	4	(290)	(193)	41	(442)	(422)
Transfer between funds	15	232	-	(232)	-	-
Net movement in funds		(58)	(193)	(191)	(442)	(422)
Reconciliation of funds						
Total funds brought forward at 1 September 2019 (restated)		760	965	232	1,957	2,379
Total funds carried forward at 31 August 2020		702	772	41	1,515	1,957

All amounts relate to continuing activities of the charity.

## **BALANCE SHEET**

## **AS AT 31 AUGUST 2020**

	Notes	Total funds 31 Aug 2020	Total funds 31 Aug 2019 (Restated)
		£000	£000
Fixed assets			
Tangible assets	10	1,030	1,248
Current assets			
Debtors	11	132	259
Cash at bank and in hand		768	839
		900	1,098
Creditors: amounts falling due within one year	12	(414)	(389)
Net current assets		485	709
Net assets		1,515	1,957
Funds			
Unrestricted funds	14		
General funds		444	669
Designated fund: Lesotho Mamohato Centre		772	965
Designated fund: Other tangible fixed assets		258	91
Restricted funds	15		
Programmes		41	232
TOTAL FUNDS		1,515	1,957

Sentebale (charity number 1113544). Company number 05747857.

BY ORDER OF THE BOARD

Johnny Hornby Chairman, Board of Trustees 23rd February 2021

## STATEMENT OF CASH FLOWS

## YEAR TO 31 AUGUST 2020

	2020	2019
	Total Funds £000	Total Funds £000
Cash flows from operating activities		
Net cash provided by (used in) operating activities	(39)	220
Cash flow from investing activities		
Purchase of property, plant and equipment	(54)	(206)
Net cash provided by (used in) investing activities	(92)	(206)
Change in cash and cash equivalents in the reporting period	(131)	14
Cash and cash equivalents at the beginning of the reporting period	839	869
Change in cash and cash equivalents due to exchange rate movements	61	(44)
Cash and cash equivalents at the end of the reporting period	769	839
Net Movement in funds for the reporting period (as per the statement of financial activities)	(442)	(422)
Adjustments for:		
Depreciation charges	234	292
Exchange rate movements	15	42
Decrease in debtors	128	262
Increase in creditors	26	46
Net cash provided by (used in) operating activities	(39)	220
Cash in hand	768	839
Total cash and cash equivalents	768	839

The charity has no loans or debt instruments. There is therefore no difference between the movement in cash and cash equivalents and the movement in net debt.

## NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 AUGUST 2020

#### 1. PRINCIPAL ACCOUNTING POLICIES

#### **A. BASIS OF ACCOUNTING**

These financial statements have been prepared for the year to 31 August 2020. The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Charities SORP (FRS 102) in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements are presented in sterling and are rounded to the nearest thousand.

## B. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Preparation of the financial statements requires the trustees to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

- estimating the useful economic lives attributed to tangible fixed assets used to determine the annual depreciation charge; and
- the allocation of office overheads and governance costs between charitable expenditure categories,
- estimates in respect of accrued expenditure.

Critical accounting estimates and areas of judgement in relation to events connected to the Covid-19 pandemic include:

- 1. An assessment was carried out into the degree of confidence applied to projected fundraising activities planned for the coming 12-month period.
- 2. There remains a significant dependency on income from fundraising events. However, this has been re-balanced in the year with income from major donors and adapted events formats in the expectation that some events can take place within the next financial year. Additionally, long-standing relationships with corporate partners and donors has meant that we are able to feel continued confidence in these income streams.

3. An assessment was carried out into the unrestricted cash reserves, the operating costs of the charity (and the extent to which these could be revised downwards if necessary), and the related assumptions around the rate of depletion of these reserves.

The cash position going in to the 2021/22 financial year was considered sufficient to cover existing cost base, with room to make significant reductions with a revised operating model and the curtailment of some programmatic activities previously funded from unrestricted funds.

4. An assessment was made of the "headroom" which may be achieved by performing as expected against income targets compared to the minimum commitment of operational costs across Lesotho, Botswana, and the UK.

Further measures were identified as necessary, and have been taken, to create sufficient headroom by reducing the overhead in all three countries for a minimum 12 months. The Trustees have judged that this should be sufficient to account for the relative uncertainty around opportunities to generate unrestricted income.

#### **C. ASSESSMENT OF GOING CONCERN**

The Covid-19 pandemic has caused extensive disruption to ongoing operations, including charities and business, across the world, including in the UK, Botswana, and Lesotho.

The Trustees have considered the effects of the pandemic on the charity's ability to fundraise. Whilst institutional donors to key programmes remain committed to the end of their contracts, event-based income, which is a key source of unrestricted funds, is likely to remain uncertain in the current financial year and currently planned events may not be possible.

To mitigate against this the Board would consider raising funds through other direct appeals to existing supporters if needed. Further, the Board has agreed with Management that the charity should maintain a reduced cost base in all three of the countries of operation for the time being. In the event of continuing unrestricted income challenges, further reductions in programme costs would be made.

The board concluded that these measures, coupled with regular reviews, will allow the charity to respond to and mitigate the impact of the inherent uncertainty and disruption caused by the Covid-19 pandemic. Furthermore, the current level of reserves held is adequate to meet committed expenditure and core operating costs. The Trustees, therefore, believe it is

appropriate for the charity to continue to prepare the financial statements on a going concern basis. In reaching this conclusion, the trustees have considered the critical estimates outlined at section B above.

#### **D. INCOME RECOGNITION**

Income is accounted for when receivable. Donations and legacies are recognised either when there is a contract for receipt and Sentebale considers that any outstanding conditions under the contract have been met, or when Sentebale has become entitled to a future payment and its amount can be ascertained with reasonable probability. Funds received in one accounting period for expenditure that must take place in subsequent accounting periods are not accounted for as income but are carried forward in creditors as deferred income. Income from institutional funders is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received, and the amount can be measured reliably. Income for funds requested in advance are deferred to the extent that it relates to specific future periods either via explicit or implicit time conditions within the grant agreement. Event income includes receipts from fundraising events as well as any insurance receipts if events are cancelled. The income is recognised when a commitment has been made or paid and the event has taken place. Donated services are recognised as income at the value that the charity would have paid to otherwise obtain the resources concerned.

#### **E. EXPENDITURE RECOGNITION**

Expenditure is accounted for on an accruals basis. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure includes any attributable VAT which cannot be recovered.

#### F. EXPENDITURE ALLOCATION

Expenditure is analysed in the statement of financial activities in accordance with the purposes for which the funds are applied. Where expenditure does not fall clearly into one category, it is allocated to the appropriate headings on a reasonable percentage basis.

The basis of allocation is determined on the approximate proportion of costs applicable to each category based on time spent on each activity. Expenditure on raising funds includes fundraising and event costs, including gifts in kind allocated from events partners, as well as marketing, PR and website development. Costs of charitable activities represent staff costs, Sentebale programme costs, partner disbursements, support and other direct costs associated with undertaking the activities and objects of the charity. Governance costs of the charity, which are included within support costs, comprise those costs relating to strategic rather than day-to-day

management of Sentebale's activities. This includes such items as audit costs, legal advice and constitutional and statutory requirements.

#### **G. PARTNER DISBURSEMENTS**

Financial support to partners is recognised in the statement of financial activities when approved by the Trustees as part of the budget process and a Memorandum of Understanding has been signed with the partner. The charity monitors the grants according to agreed budgets and payments are issued according to the agreed payment schedule.

#### **H. FOREIGN EXCHANGE**

During the period, the reported income and expenditure for Lesotho and Botswana was translated at the monthly average rates of exchange. Any adjustments are made for balance sheet items at the prevailing rate of exchange. The rate applied on 31 August 2020 for Lesotho was £1 = 22.65 Maloti (2019: £1 = 18.47 Maloti) and for Botswana was £1 = 15.44 Botswana Pula (2019: £1 = 13.47 Botswana Pula). The average exchange rate in 2020 for Lesotho was £1 = 20.78 Maloti (2019: £1 = 18.24) and Botswana £1 = 14.54 (2019: £1 = 13.68 Botswana Pula).

#### I. LEASED ASSETS

Rentals payable under operating leases, where substantially all the risks and reward of ownership remain with the lessor, are charged to the statement of financial activities over the period of the lease term.

#### J. TANGIBLE FIXED ASSETS

Tangible fixed assets are stated at historical cost less depreciation and applicable impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write each asset to its estimated residual value evenly over its expected useful life, as follows:

- Overseas property, land & Buildings: 20% reducing balance basis
- Fixtures and fittings: 5 years on a straight-line basis
- Computer equipment: 3 years on a straight-line basis
- Motor vehicles: 5 years on a straight-line basis
- Assets under construction: depreciation is not provided until the asset is brought into use.

#### **K. DEBTORS**

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

#### L. CASH AT BANK AND IN HAND

Cash at bank and in hand represents such accounts and instruments that are available on demand or have a maturity of less than three months from the date of acquisition. Deposits for more than three months but less than one year are disclosed as short-term deposits.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

#### M. CREDITORS

Creditors are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

#### **N. RESTRICTED FUNDS**

These funds can only be used for purposes as specified by the donor and are listed in note 14.

#### O. UNRESTRICTED FUNDS

The unrestricted general funds are available to cover all costs of the organisation.

The designated funds are monies set aside out of general funds and designated for specific purposes, although the trustees may ultimately use such funds for other purposes. The charity currently has two designated funds as follows:

- The Lesotho Mamohato Children's Centre fund represents the net book value of this centre.
- The other tangible fixed assets fund represents the net book value of other fixed assets held.

These designations have been made as such assets are vital to the charity being able to carry out its charitable work and the value invested in the assets cannot, therefore, be realised in order to meet future expenditure or contingencies. Fixed assets funded by restricted funds are initially capitalized within restricted funds, with a transfer being made from restricted to the other tangible fixed assets fund once these assets are substantially complete or all restricted funding has been utilised.

#### 2. EXPENDITURE ON RAISING FUNDS

	Total funds 31 Aug 2020	Total funds 31 Aug 2019
	£000	£000
Events	287	1,385
Cost of generating income	-	1
Support costs	48	38
Cost of generating funds	335	1,424

The above support costs include governance costs of £5k (2019: £4k)

#### 3. CHARITABLE ACTIVITIES

Charitable activity	Related activity	Programme costs	Grant funding activities	Total country costs	Support costs	Total Aug 2020	Total Aug 2019
		£000	£000	£000	£000	£000	£000
Mamohato Children's Centre	Depreciation of Centre	193	-	193	-	193	241
HIV/AIDS	Camps, Network Clubs, Youth Hub	1,382	-	1,382	140	1,523	1,964
Community Care	Care for Vulnerable children	135	53	188	35	223	247
Education, Training and Leadership		234	-	234	40	273	355
Advocacy		247	-	247	38	285	120
Total	31 Aug 20	2,191	53	2,244	253	2,497	2,927
Total	31 Aug 19	2,276	449	2,725	202	2,927	

The above support costs include governance costs of £13k (2019: £37k) and foreign exchange losses of £5k (2019: gains of £14k).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

#### 3. CHARITABLE ACTIVITIES (2019/2020 COMPARATIVE)

Charitable activity	Related activity	Programme costs	Grant funding activities	Total country costs	Support costs	Total Aug 2019
		£000	£000	£000	£000	£000
Mamohato Children's Centre	Depreciation of Centre	241	-	241	-	241
HIV/AIDS	Mamohato Camps and Network Clubs	1,584	246	1,830	134	1,964
Community Care	Care for vulnerable children	105	117	221	26	247
Education, Training and Leadership	Herd Boys, School Bursaries	237	87	324	31	355
Advocacy		109	-	109	11	120
Total	31 Aug 19	2,276	450	2,725	202	2,927

#### **4. NET INCOME**

	2020	2019
	£000	£000
This is stated after charging:		
Auditor's remuneration:		
Audit fee to financial statement – CY	19	15
Audit fee to financial statement – PY	14	-
Audit fees to other auditors	21	9
Depreciation	234	292
Operating lease charges	36	95

#### 5. PARTNER DISBURSEMENTS

	No of grants 2020	31 Aug 20	No of grants 2019	31 Aug 19
		£000		£000
Care for Vulnerable Children	6	53	5	116
Education, training and leadership (school bursaries)	122	52	281	87
Total partner disbursements	128	105	286	203

School bursaries cover tuition, boarding and exam fees, transport fares, living allowance, stationery, uniform and hygiene packs.

#### 6. STAFF HEAD COUNT & STAFF COSTS

	2020	2019
The average weekly number of persons employed by the charity expressed on a full-time equivalent basis was:		
Programme	60	57
Fundraising	2	2
Other	2	3
	64	62
Lesotho based	49	48
Botswana based	8	7
London based	7	7
	64	62

Lesotho and Botswana based staff are operational and are employed to deliver services to vulnerable children in the two countries.

	31 Aug 2020	31 Aug 2019
	£000	£000
Staff costs comprised (UK, Lesotho and Botswana):		
Wages and Salaries	849	912
Social Security	28	34
Other pension costs	64	58
	941	1,004
Underlying annual salary increases were 3% in the UK and 5%	in Lesotho and Botswana.	
	2020	2019
	No	No
Number of employees who received emoluments over £60,000 during the year:		
£70.001 - £80.000	1	1

The pensions contributions for the two employees (2019: One) earning more than £60,000 in the year amounted to £17,518 (2019: £7,741)

The earnings of the four remunerated key management personnel as described in the Trustees report, including employer's pension contributions and national insurance contributions, was £313,522 (2019: £316,888).

#### 7. TRUSTEES

Members of the Board of Trustees receive no remuneration for their services.

During the year, Trustees donations of £51,500 were received from one trustee and his spouse (2019: £500, one trustee).

Trustees expenses of £858 were reimbursed to one trustee for travel costs incurred while carrying out duties for Sentebale. (2019: none).

Indemnity insurance including cover for the Trustees was provided in the period at a cost of £907 (2019: £863).

#### 8. TAXATION

Sentebale is a registered charity and therefore is not liable to income tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

The company is also recognized as a registered charity in Lesotho and as such, for taxation purposes, is entitled to exemption from Lesotho taxation.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

#### 9. COMPARATIVE INFORMATION

	Unrestricted Funds (Restated)	Restricted Fun	ds (Restated)	Total Funds 31 Aug 2019
		Mamohato Children's Centre	Programmes	
	£000	£000	£000	£000
Income from Events:				
Events	1,944	-	-	1,944
Donations and legacies:				
General donations	121	-	128	249
Corporate donors	75	-	166	241
Trusts & Foundations	93	-	172	265
Institutional Funding	-	-	511	511
Gifts in kind	719	-	-	719
	1,008	-	977	1,985
Total income	2,952	-	977	3,929
Expenditure on: Raising funds	1,424	_	_	1,424
Charitable activities  Mamohato Centre	-	241	-	241
HIV/AIDS	1,039	-	925	1,964
Community Care	226	_	21	247
Education, training and leadership	250	-	105	355
Advocacy	45	-	75	120
Total expenditure	1,560	241	1,126	2,928
Total expenditure	2,985	241	1,126	4,351
Surplus/(deficit) of income over expenditure	(32)	(241)	(149)	(422)
Net movement in funds	(32)	(241)	(149)	(422)
Reconciliation of funds Total funds brought forward at 1 September 2018	792	1,206	381	2,379
Total funds carried forward at 31 August 2019	760	965	232	1,957

#### **10. TANGIBLE FIXED ASSETS**

	Property, Land & Buildings	Fixtures, fittings and equipment	Motor Vehicles	Fixed Assets Under Construction	Total
	£000	£000	£000	£000	£000
Cost or Valuation					
Balance brought forward 31 August 2019	2,215	221	141	192	2,769
Additions	-	3	-	50	53
Disposals	-	-	-	-	-
Foreign exchange movement	-	(27)	(23)	(35)	(85)
Balance carried forward 31 August 2020	2,215	197	118	206	2,737
Depreciation					
Balance brought forward 31 August 2019	1,251	183	87	-	1,521
Foreign exchange movement	-	(29)	(18)	-	(47)
Charge for the period	193	22	18	-	233
Balance brought forward 31 August 2020	1,444	176	87	-	1,707
Net book value					
Net book value bf	965	37	54	192	1,248
Net book value carry forward 31 August 2020	772	21	31	206	1,030

Property, Land and Buildings represents the Mamohoto Children's Centre in Lesotho. Fixed Assets under Construction represents the development of a permanent venue for holding camps in Botswana.

#### 11. DEBTORS

	31 Aug 2020	31 Aug 2019
	£000	£000
Donations and Grants receivable	-	98
Other debtors	110	136
Prepayments	21	26
	131	260

#### **12. CREDITORS**

	31 Aug 2020	31 Aug 2019
	£000	£000
Amounts falling due within one year:		
Trade creditors	14	25
Other creditors	40	300
Accruals	132	53
Deferred income	228	11
	414	389

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

Deferred income comprises of the following.

	31-Aug-19			31-Aug-20
	£000	£000	£000	£000
	Brought forward	Released	Deferred	Carried forward
NAPHA	11	11	-	-
UNICEF	-	-	33	33
Pact	-	-	23	23
ISPS Handa	-	-	172	172
	-	-	228	228

31\_Aug\_20

Deferred income at 31 August 2020 consists of event sponsorship and programme funding.

#### 13. MEMBERS' LIABILITY

The charity does not have share capital and is limited by guarantee. In the event of the charity being wound up, the maximum amount each member is liable to contribute is £1. There were eight members on 31 August 2020.

#### 14. UNRESTRICTED FUNDS

	Balance 31 Aug 2019 (Restated)	Income	Expenditure	Transfers & New Designations	Balance 31 Aug 2020
	£000	£000	£000	£000	£000
General funds	669	1,459	1,711	27	444
Designated funds:					
Lesotho: Mamohato Children's Centre	965	-	193	-	772
Other tangible fixed assets	91	-	39	205	258
Unrestricted funds	1,725	1,459	1,943	232	1,474

General funds represent all unrestricted income received and are used to undertake the work of the charity.

#### 15. RESTRICTED FUNDS: PROGRAMMES

	Balance 31 Aug 2019 (Restated)	Income	Expenditure	Transfers	Balance 31 Aug 2020
		£000	£000	£000	£000
HIV/AIDS – Youth Hub	-	297	298	-	-
HIV/AIDS - Other	232	304	262	(232)	41
Community Care	-	249	249	-	-
Education, training and leadership	-	10	10	-	-
Advocacy	-	71	71	-	-
Restricted funds	232	931	890	(232)	41

Restricted funds relate to donations received for specific projects and held at the year end.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

Transfers between funds represents the utilisation of restricted donations on fixed assets purchases. These amounts have been transferred to the other tangible fixed assets designated fund given the asset construction is near completion.

#### Prior period restatement

The financial statements have been restated as a result of an amendment to the allocation of expenditure between restricted and unrestricted funds. In the year ended 31 August 2019 costs were incurred against restricted programmes but were incorrectly recorded against unrestricted costs in the brought forward fund balances in the accounts. A restatement has been made to correct this position. This restatement had no impact on the figures reported in the year ended 31 August 2018 and the following impact on the funds and deficit reported in the year ended 31 August 2019:

	Expenditure as previously stated	Reallocated expenditure	Expenditure as restated
	£′000	£000	£000
Unrestricted expenditure	3,477	(493)	2,984
Mamohato Centre expenditure	241	-	241
Restricted expenditure	633	493	1,126
Total expenditure	4.351	-	4.351

The adjustment shown above had the following impact on the funds as at 31 August 2019

	Funds as previously stated	Adjustment	Funds as restated
	£'000	£000	£000
Unrestricted funds	267	493	760
Mamohato Centre expenditure	965	-	965
Restricted funds	725	(493)	232
Total funds	1,957	-	1957

#### Restricted funds: comparative information-restated

	Balance 31 Aug 2018	Income	Expenditure	Balance 31 Aug 2019
		£000	£000	£000
HIV/AIDS – Youth Hub	151	201	352	-
HIV/AIDS - Other	139	666	572	232
Community Care	(24)	45	21	-
Education, training and leadership	61	44	105	-
Advocacy	54	21	76	-
Restricted funds	381	977	1,126	232

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

#### **16. NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds		Restricted Funds	Total funds 31 Aug 2020
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	1,030	-	1,030
Current assets				
Debtors	131	-	-	131
Cash at bank and in hand	468	-	300	768
Creditors: amounts falling due within one year	(155)	-	(259)	(414)
Net current assets	444	-	41	485
Net assets	444	1,030	41	1,515

#### Net assets between funds: comparative information-restated

	Unrestricted Funds		Restricted Funds	Total funds 31 Aug 2020
	General	Designated funds	Programmes	
	£000	£000	£000	£000
Fixed assets				
Tangible assets	-	1,056	192	1,248
Current assets				
Debtors	259	-	-	259
Cash at bank and in hand	731	-	108	839
Creditors: amounts falling due within one year	(321)	-	(68)	(389)
Net current assets	669	-	40	709
Net assets	669	1,056	232	1,957

#### 17. OPERATING LEASE COMMITMENTS

At 31 August 2020 the total of the charity's future minimum lease payments under non-cancellable operating leases was as follows:

	2020	2019
	£000	£000
Amounts due in one year	20	38
	20	38

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020, continued

#### **18. CAPITAL COMMITMENTS**

At 31 August 2020 the total of the charity's capital commitments was as follows

	2020	2019
	£000	£000
Construction work in progress for Botswana campsite	15	37
	15	37

During the prior and current year, a grant was made available to develop leased land at Tonota in Botswana, for the purpose of creating a permanent venue for holding camps. The second phase was completed during 2020, final completion is planned for 2021.

#### 19. RELATED PARTY TRANSACTIONS

The charity transacted with the following organisations which are considered related parties:

- American Friends of Sentebale (AFoS): AFoS furthers its mission primarily through support of Sentebale UK. The Board
  of Directors of AFoS consists of four directors, two of which are also Trustees of Sentebale UK. In addition, the
  President of the Foundation is also the Chief Executive of Sentebale UK.
- The & Partnership: One Trustee of Sentebale is the global CEO and Chairman of The & Partnership.

Transactions with these entities during the current and prior year were:

	2020	2019
	£000	£000
The & Partnership		
Gifts in Kind	85	63
Donations	72	213
	157	276
AFoS		
Donations	248	-
	405	276

Gifts in Kind from The & Partnership relates to office premises provided at £nil rent. Donations from The & Partnership relate to amounts received via and in connection with fundraising events.

A payment of £10k was due to The & Partnership at year end for storage and consultancy fees. This was paid in December 2020 (2019: £Nil).

Total donations of £248k from AFoS were recognised in the year. £99k of this was received after the year end in September 2020.

Other transactions with trustees are disclosed in note 7.







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## **REPORT & ACCOUNTS**

**YEAR ENDED 31 AUGUST 2020**