### REGISTERED COMPANY NUMBER: 04210523 (England and Wales) REGISTERED CHARITY NUMBER: 1092511

**Report of the Trustees and** 

**Unaudited Financial Statements** 

for the Year Ended 31 December 2019

for

Skipton and Craven Action for Disability

Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire BD21 3DS Contents of the Financial Statements for the Year Ended 31 December 2019

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### Report of the Trustees for the Year Ended 31 December 2019

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

# **OBJECTIVES AND ACTIVITIES**

#### **Objectives and aims**

The Charity is constituted as a company limited by guarantee, and is, therefore, governed by the Memorandum and Articles of Association. The Charity's main objective and its principal activity continues to be that of providing for the welfare of people with reduced mobility who live within, and adjacent to the large and sparsely populated district of Craven and to assist their integration into society.

The charity plays a major role in community transport in Craven. Its aim is to remove the barriers to services for people with disabilities presented by the shortage of suitable transport services and non-car ownership, reduce social exclusion arising from rural isolation and limited mobility, and provide reliable, high quality, sustainable disability transport solutions.

In following this objective and its activities the trustees have complied with their duty to have due regard to the guidance on public benefit published by the Commission in exercising their powers and duties.

Transport

The Charity's main core activity is to provide specialised transportation which is wheelchair accessible to members with disabilities who experience difficulty in using, or are unable to use, the limited public transport service. There are four types of transport services provided: -

1. Dial-A-Ride journeys to allow individuals to visit doctors, meet hospital appointments, access to town centre shopping or just to visit friends and family.

2. Organised day trips to places such as Morecambe, Blackpool, Southport, Bridlington, Whitby, Lake District, museums, stately homes, parks and gardens, shopping malls, pub lunches etc.

3. Activity groups that are run weekly for swimming, indoor bowls, and general social groups.

4. School contracts which are operated on behalf of North Yorkshire Council delivering children with disabilities to schools in and around the area.

5. Volunteer Car Scheme "Freedom Wheels" providing a volunteer car service to people living in isolated and difficult to access areas.

#### Charity Shops

SCAD currently operates 3 charity shops based in Skipton, Settle and Cross Hills. The policy of the charity is to sell only "donated items" which are provided by the local community. The shops provide a central point for the local community and are very popular. Each shop has an employed manager and assistant and the rest of the staff is made up of approximately 40 volunteers.

### Canal Boat

The charity owns and operates a wide beam canal boat, "SCAD's Endeavour" based in Skipton providing daily trips throughout the year for small groups of people with disabilities. Care homes, nursing homes, hospices and many other charitable institutions mainly book this. The vessel is fully equipped for disability access and normally runs Monday to Friday each week during April through to the end of October and with some trips for Christmas. It is manned entirely by volunteers with a different skipper and crew every day of the week. Some 35 volunteers are registered with us to crew the boat throughout the year.

### Wheelchair Hire

A wheelchair hire facility is provided from the office on Newmarket Street and the Settle shop and is very popular. Local doctors' surgeries, hospitals, Citizens Advice Bureau, Social Services etc recommend us to people who require a wheelchair for a limited period of time. This service has been overhauled during 2018 to raise the standard of wheelchair maintenance. The facility will be expanded to the Crosshills shop in due course.

Revenue from all the above activities finances the transport operation enabling the charity to provide a subsidised transport service to the disabled in the community of Craven.

### Report of the Trustees for the Year Ended 31 December 2019

### ACHIEVEMENT AND PERFORMANCE

2019 has been a turning point for Skipton & Craven Action for Disability. Writing this report in late 2020, in the middle of a second national pandemic lockdown, this may seem a trite statement, and the successes of last year irrelevant in the face of a national emergency. However, the changes that the charity began to implement in 2019 have meant that we have had the resilience to have survived through 2020, where many other organisations have not.

At the start of 2019 we began a process of shrinking the charity back to the bare essentials. Examining the profitability of shops, it became apparent that the Keighley shop was not profitable and that there was no prospect of it becoming so. A decision was taken to close the shop permanently with the loss of one job.

Grants for the purchase of two new buses allowed us to dispose of older buses whose maintenance bills were becoming eye-watering. These buses proved their worth in being able to carry 14 people on day trips and shopping dial a ride journeys. Unfortunately the terms of the grants preclude us from using them for school transport, which continues to be a strong support for the charity's cash flow throughout the year.

Whilst the retail may have shrunk in order to consolidate and concentrate effort in a smaller number of shops, transport continued to expand. We carried 5,674 people on dial a ride journeys and undertook a total of 19,834 journeys, this represented a 52% increase in Dial a Ride transport since 2017 (which also means a 52% increase in North Yorkshire County Council funding for such journeys). This expansion has been thanks to the continued efforts of Duncan Marsden, the Transport Co-ordinator, who joined us mid 2018.

The number of members of the charity remained steady at around 350, with some 25 group members - mainly care and residential homes in the area. It had been intended, in 2020 to review the membership and the diversity of the people who are our beneficiaries, with a view to formally widening the service provision. Part of this development would be to remove the requirement for paid membership for those who use only dial a ride, and change this to a requirement to register only (to comply with our licence). We encounter resistance in paying a £15 membership for using the buses only a few times each year and this would seem to be a barrier that we can remove. There is, clearly, a cost implication, but we expect that this would be balanced by an even higher uptake in dial a ride usage.

Again, in 2019, we operated 80+ day trips for members, to the 'usual' destinations such as the Lakes and Lytham St Annes. We also introduced the extremely popular 'Pub Friday' which is as simple as a pub lunch for a group of people who would otherwise struggle to get out for a relaxed, companionable couple of hours. In total, we carried 4,724 people on day trips. Doing similar work for care homes and community groups, we carried 2,356 people.

Financially, this has been a difficult year - but one which needed to be such, in order to lay the foundations for the future. There were redundancies as we reviewed the way that the charity operated, and a re-evaluation of our priorities in terms of operations. We have sought to achieve self-sustainability - to stand or fall by our own efforts and not to rely on grants or income streams which we cannot predict or control. Part of this process has been to review levels of risk, especially in terms of Health & Safety, Human Resources and Insurance. As a result, we have accepted that external expert assistance is needed, and as a result, new employment contracts, a staff handbook and other employment changes have been introduced. Our insurance was reviewed and added business interruption insurance - which may turn out to have been a prescient step, given the events of 2020.

Staff numbers have been reduced, predominantly through routine staff turnover, but each post has been fully reviewed before any recruitment has taken place. As a result, the number of employed staff has reduced from 22, and will reduce further in 2020 as operations are further reviewed. We have been helped in managing this by the partnership with Craven College and the provision of work experience across the organisation. This is planned to expand over the next few years, so that the shops are supported every day that they are open, by work experience students. Students were also beginning to assist in the warehouse and the office with sorting or administrative tasks.

Strenuous efforts have been made to reduce costs such as trade waste, which stood at around £2,500 each year. Ensuring that everything possible can be sold to a recycling company, better use of recycling bins and stock management will reduce this cost a long way. Widening the sales channels to include auction houses, online books sales and other similar income sources will reduce this even further. The last 3 years have seen the loss of income streams such as the recycling credits from North Yorkshire County Council (worth about £3k each year) and the reduction in prices for recycling items, especially textiles, which saw a drop in price of around a third.

### Report of the Trustees for the Year Ended 31 December 2019

Our canal boat, Endeavour had another very successful year. Manned by volunteers (around 30), the boat was also, for the first year in a long time, almost fully maintained by the 'Wednesday' crew, plus other volunteers from other days. This meant that the cost of the running the boat was reduced. The boat carried over 1100 people again, across the year and also returned for a limited number of Christmas cruises. The main customers continue to be care homes, however, we also hosted a number of private family groups with birthday parties and other occasions.

SCAD benefits from a group of highly dedicated staff and volunteers. Whilst changing the charity to be ready to face the future is never easy, the focus of a charity must be to ensure that the maximum benefit is achieved for beneficiaries and to ensure that the charity is able to weather storms, financial or political, for future decades.

# STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

### Structure, governance and management

The Management Board hold regular management meetings to discuss the Charity's business operations, but it delegates the responsibility of the day-to-day matters to its Chief Executive Officer. This is subject to regular review.

# **REFERENCE AND ADMINISTRATIVE DETAILS**

Registered Company number

04210523 (England and Wales)

**Registered Charity number** 1092511

#### Registered office Skipton & Craven Action for Disability 46-48 Newmarket Street Skipton North Yorkshire BD23 2JB

# Trustees

Doctor A D Bundock Retired (resigned 16.10.19) R P Clarke Retired K J Creek Self-Employed J A Morley Burial Ground Manager Mrs E V Pentelow Financial Advisor (resigned 28.10.19) Mrs G Summersgill (resigned 10.5.20) Mrs E Watson

# **Company Secretary**

S E Wheelhouse

# Independent Examiner

Catherine Hill FCA Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire BD21 3DS

### Report of the Trustees for the Year Ended 31 December 2019

Approved by order of the board of trustees on ...... and signed on its behalf by:

R P Clarke - Trustee

#### Independent Examiner's Report to the Trustees of Skipton and Craven Action for Disability

#### Independent examiner's report to the trustees of Skipton and Craven Action for Disability ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2019.

#### **Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

#### Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCA which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Catherine Hill FCA Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire BD21 3DS

Date: .....

### Statement of Financial Activities for the Year Ended 31 December 2019

INCOME AND ENDOWMENTS FROM	Notes	Unrestricted fund £	Restricted fund £	31.12.19 Total funds £	31.12.18 Total funds £
Donations and legacies		77,428	1	77,429	75,433
Charitable activities					
Transport		74,574	-	74,574	56,364
Boat		19,362	-	19,362	17,969
Wheelchair		419	-	419	743
Fuel rebate		6,655	-	6,655	3,312
Other trading activities	2	190,278	-	190,278	219,256
Investment income	3	6		6	56
Total		368,722	1	368,723	373,133
<b>EXPENDITURE ON</b> Raising funds		132,188	-	132,188	170,664
Charitable activities					
Transport		145,096	10,197	155,293	140,149
Boat		10,209	-	10,209	13,213
Other		119,209		119,209	119,026
Total		406,702	10,197	416,899	443,052
NET INCOME/(EXPENDITURE)		(37,980)	(10,196)	(48,176)	(69,919)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		11,197	37,531	48,728	118,647
TOTAL FUNDS CARRIED FORWARD		(26,783)	27,335	552	48,728

### Statement of Financial Position 31 December 2019

FIXED ASSETS	Notes	Unrestricted fund £	Restricted fund £	31.12.19 Total funds £	31.12.18 Total funds £
Tangible assets	8	58,339	27,335	85,674	63,043
<b>CURRENT ASSETS</b> Debtors Cash at bank and in hand	9	24,505 2,916		24,505 2,916	34,724 4,116
		27,421	-	27,421	38,840
<b>CREDITORS</b> Amounts falling due within one year	10	(112,543)	-	(112,543)	(53,155)
NET CURRENT ASSETS/(LIABILITIES)		(85,122)		(85,122)	(14,315)
TOTAL ASSETS LESS CURRENT LIABILITIES		(26,783)	27,335	552	48,728
NET ASSETS		(26,783)	27,335	552	48,728
<b>FUNDS</b> Unrestricted funds Restricted funds	12			(26,783) 27,335	11,197 37,531
TOTAL FUNDS				552	48,728

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2019.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2019 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ...... and were signed on its behalf by:

### Notes to the Financial Statements for the Year Ended 31 December 2019

### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Fixtures and fittings	-	25% on reducing balance
Motor vehicles	-	25% on reducing balance and 4% on cost

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

### Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 2. OTHER TRADING ACTIVITIES

3.

4.

	31.12.19	31.12.18
	£	£
Fundraising events	382	1,770
Shop Income	189,896	196,909
Recycling Income	-	20,577
	190,278	219,256
INVESTMENT INCOME		
	31.12.19	31.12.18
	£	£
Interest receivable - trading	6	56
<b>NET INCOME/(EXPENDITURE)</b>		

Net income/(expenditure) is stated after charging/(crediting):

	31.12.19	31.12.18
	£	£
Depreciation - owned assets	12,392	17,142
Depreciation - assets on hire purchase contracts and finance leases	12,779	-
Other operating leases	41,158	55,826
Deficit on disposal of fixed assets	512	

### 5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2019 nor for the year ended 31 December 2018.

### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2019 nor for the year ended 31 December 2018.

# 6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.12.19	31.12.18
Transport Staff	10	5
Administration Staff	4	2
Skipton Shop Staff	3	2
Keighley Shop Staff	2	2
Settle Shop Staff	5	1
Crosshills Shop Staff	3	1
Warehouse Staff	2	
	29	13

No employees received emoluments in excess of £60,000.

### Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	75,433	-	75,433
Charitable activities			
Transport	56,364	-	56,364
Boat	17,969	-	17,969
Wheelchair	743	-	743
Fuel rebate	3,312	-	3,312
Other trading activities	219,256	-	219,256
Investment income	56		56
Total	373,133	-	373,133
EXPENDITURE ON			
Raising funds	170,664	-	170,664
Charitable activities			
Transport	127,621	12,528	140,149
Boat	13,213	-	13,213
Other	119,026		119,026
Total	430,524	12,528	443,052
NET INCOME/(EXPENDITURE)	(57,391)	(12,528)	(69,919)
Transfers between funds	6,945	(6,945)	
Net movement in funds	(50,446)	(19,473)	(69,919)
RECONCILIATION OF FUNDS			
Total funds brought forward	61,643	57,004	118,647
TOTAL FUNDS CARRIED FORWARD	11,197	37,531	48,728

# Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 8. TANGIBLE FIXED ASSETS

9.

I ANGIDLE FIXED ASSE IS			
	Fixtures and fittings	Motor vehicles	Totals
	£	£	£
COST			
At 1 January 2019	52,582	263,704	316,286
Additions	-	51,114	51,114
Disposals		(22,045)	(22,045)
At 31 December 2019	52,582	292,773	345,355
DEPRECIATION			
At 1 January 2019	48,328	204,915	253,243
Charge for year	1,064	24,107	25,171
Eliminated on disposal	, _	(18,733)	(18,733)
1			/
At 31 December 2019	49,392	210,289	259,681
NET BOOK VALUE			
At 31 December 2019	3,190	82,484	85,674
At 31 December 2018	4,254	58,789	63,043
At 51 Deteniour 2010	4,234	56,769	03,045

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

		Motor vehicles £
<b>COST</b> Additions		51,114
<b>DEPRECIATION</b> Charge for year		12,779
<b>NET BOOK VALUE</b> At 31 December 2019		38,335
At 31 December 2018		
DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
	31.12.19	31.12.18
Trade debtors	£ 9,438	£ 16,394
Other debtors	1,320	5,548
Prepayments and accrued income	13,747	12,782

34,724

24,505

### Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

•			
		31.12.19	31.12.18
		£	£
	Hire purchase (see note 11)	51,669	-
	Trade creditors	23,965	38,902
	Social security and other taxes	15,607	6,638
	Other creditors	17,750	3,750
	Accruals and deferred income	3,552	3,865
		112,543	53,155

## 11. LEASING AGREEMENTS

Minimum lease payments under hire purchase fall due as follows:

	31.12.19 £	31.12.18 £
Gross obligations repayable: Within one year	53,998	
Finance charges repayable: Within one year	2,329	<u> </u>
Net obligations repayable: Within one year	51,669	

### 12. MOVEMENT IN FUNDS

	At 1.1.19	Net movement in funds	At 31.12.19
	£	£	£
Unrestricted funds General fund	11,197	(37,980)	(26,783)
<b>Restricted funds</b> Restricted funds	37,531	(10,196)	27,335
		· <u> </u>	<u> </u>
TOTAL FUNDS	48,728	(48,176)	552

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	368,722	(406,702)	(37,980)
<b>Restricted funds</b> Restricted funds	1	(10,197)	(10,196)
TOTAL FUNDS	368,723	(416,899)	(48,176)

## Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 12. MOVEMENT IN FUNDS - continued

### Comparatives for movement in funds

<b>Unrestricted funds</b> General fund	At 1.1.18 £ 61,643	Net movement in funds £ (57,391)	Transfers between funds £ 6,945	At 31.12.18 £ 11,197
<b>Restricted funds</b> Restricted funds	57,004	(12,528)	(6,945)	37,531
TOTAL FUNDS	118,647	(69,919)		48,728

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	373,133	(430,524)	(57,391)
Restricted funds Restricted funds	-	(12,528)	(12,528)
TOTAL FUNDS	373,133	(443,052)	(69,919)

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.18 £	Net movement in funds £	Transfers between funds £	At 31.12.19 £
Unrestricted funds General fund	61,643	(95,371)	6,945	(26,783)
<b>Restricted funds</b> Restricted funds	57,004	(22,724)	(6,945)	27,335
TOTAL FUNDS	118,647	( <u>118,095</u> )		552

### Notes to the Financial Statements - continued for the Year Ended 31 December 2019

# 12. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	741,855	(837,226)	(95,371)
<b>Restricted funds</b> Restricted funds	1	(22,725)	(22,724)
TOTAL FUNDS	741,856	(859,951)	(118,095)

# 13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2019.

# Detailed Statement of Financial Activities for the Year Ended 31 December 2019

31.12.19	31.12.18
£	£

### **INCOME AND ENDOWMENTS**

Donations and legacies		
Donations	31,196	15,098
Grants	16,463	26,449
Subscriptions	6,995	3,886
Bequests	22,775	30,000
1		
	77,429	75,433
Other trading activities		
Fundraising events	382	1,770
Shop Income	189,896	196,909
Recycling Income		20,577
	190,278	219,256
Investment income	<i>.</i>	
Interest receivable - trading	6	56
Charitable activities		
Transport Income	71,763	56,364
Wheelchair Hire	419	743
Boat Income	19,362	17,969
Fuel rebate	9,466	3,312
	101,010	78,388
Total incoming resources	368,723	373,133
	500,725	575,155
EXPENDITURE		
Other trading activities		
Shops - Wages	72,751	100,123
Shops - Social security	1,959	2,950
Shops - Pensions	758	657
Shops - Rent	41,158	48,811
Shops - Rates & Water	6,257	4,265
Shops - Insurance	1,021	749
Shops - Light and heat	5,318	6,218
Shops - Volunteer Expenses	1,681	969
Shops - Uniforms	-	11
Shops - Property Repairs	-	4,588
Shops - Telephone	1,107	1,075
Fixtures and fittings	178	248
	132,188	170,664
Charitable activities		
Vehicle & Boat - Wages	86,828	75,316
Carried forward	86,828	75,316

### Detailed Statement of Financial Activities for the Year Ended 31 December 2019

for the Year Ended	31 December 2019	
	31.12.19	31.12.18
	£	£
Charitable activities	-	
Brought forward	86,828	75,316
Vehicle & Boat Social security	2,557	4,347
Vehicle & Boat - Pensions	635	469
	254	
Vehicle & Boat - Telephone		2,716
Vehicle & Boat - Sundries	1,886	3,180
Vehicle Running Costs	36,768	51,609
Motor vehicles	24,106	15,725
Loss on sale of tangible fixed assets	512	
	153,546	153,362
Other		
Bad debts	(186)	128
Swimming costs	1,236	824
5 mining 00000		
	1,050	952
	1,050	932
Commont acata		
Support costs		
Management	• • • • •	0.445
Postage and stationery	2,804	2,417
Advertising	-	114
Bank interest	58	
	2,862	2,531
Finance		
Bank charges	1,221	1,577
2 mill thanges	-,==-	1,0 / /
Other		
Room Hire		1,352
Special Occasions	2,053	1,552
		-
Hire purchase	1,325	
	3,378	1,352
Governance costs		
Wages	77,505	66,484
Social security	3,856	4,458
Pensions	1,542	733
Other operating leases	-	7,015
Insurance	729	1,720
Staff Support Costs	715	2,992
Telephone	3,670	1,627
Legal Fees	10,493	1,255
Sundries	8,462	12,464
Accountancy and book keeping	5,349	8,318
Repairs & Maintenance		
•	9,448	4,378
Fixtures and fittings	885	1,170
	122,654	112,614
Total resources expended	416,899	443,052
Net expenditure	(48,176)	(69,919)
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This page does not form part of the statutory financial statements