

REGISTERED COMPANY NUMBER: 07970352 (England and Wales)  
REGISTERED CHARITY NUMBER: 1147257

**Report of the Trustees and**  
**Unaudited Financial Statements**  
**for the Year Ended 31 March 2021**  
**for**  
**Footsteps 2000 Limited**  
**(A Company Limited by Guarantee)**

**Footsteps 2000 Limited**

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for the Year Ended 31 March 2021**

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## **Footsteps 2000 Limited**

### **Chair Person's Report for the Year Ended 31 March 2021**

Once again, the Covid pandemic has affected the working practices of Footsteps. Despite lockdown and social distancing difficulties, staff have nevertheless worked hard to continue our usual dedicated, effective and professional service, communicating with service users both virtually and more recently, face to face.

From 1st April 2021, Footsteps is planning to strengthen its support services by becoming the first subsidiary of Making Space Group, a national health and social care charity. The benefits to Footsteps are that Making Space will provide backroom support eg HR, IT, payroll processing, training, marketing, fundraising and management accounts for the Board of Trustees. I am confident that our relationship with Making Space will ensure security and growth for the future of our Charity.

Footsteps 2000 Limited will continue delivering our services under its current title from offices in Warrington and St Helens.

In November 2020, Stacey Goulding resigned as Service Manager. However earlier this year, Jane Reeves, an experienced Service Manager from Making Space was seconded to the post on a temporary basis.

Two new Trustee/Directors will shortly be joining the Board, one of whom is the Director of Finance, Making Space.

After a temporary suspension of Board meetings due to lockdown restrictions, Board meetings were reinstated on 14th October 2020. The 8th Footsteps AGM was also held on this date.

The Footsteps team continues to work hard to secure funding and deliver its unique and valuable service to clients.

Anne Jenner

Chair - Footsteps 2000 Limited

**Report of the Trustees  
for the Year Ended 31 March 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

The charity's objects are specifically restricted to the following:

Advancement of the education of the public, particularly among the parents of young persons who are, or may be, drug abusers and the relief of sickness and preservation of good mental health, in particular by the provision of a service of counselling and advice for such parents.

**Report of the Trustees  
for the Year Ended 31 March 2021**

**OBJECTIVES AND ACTIVITIES**

**Significant activities**

**Review of Progress - our missions, achievements, aims and objectives**

Footsteps have been working tirelessly over the past 12 months to provide support to families affected by a loved one's substance misuse. The service provides support to Children and Young People aged 4-19 years old and adults. Our mission is to reduce the stigma associated with substance misuse and ensure that we provide a relevant and effective service by delivering accurate, understandable and up-to-date information to our clients.

**The services we provide:**

- Support to children and young people in the Warrington area and to adults throughout the Warrington and St Helens area
- Telephone help - including out of hours' service
- 1-1 appointments
- Counselling for adults
- Home visits
- Professional advice and support
- Education and awareness sessions about drugs and alcohol use
- Training courses
- Peer support groups
- Emotional support
- Advocacy, mediation and support at formal and informal meetings
- Respite activities and opportunities
- Empowerment of clients to achieve and maintain change to improve their mental and physical wellbeing
- Support within schools and colleges for children affected by parental substance misuse
- M-PACT Programme

**The Footsteps Team**

Over the past year we have seen some staff changes within Footsteps due to changes within our contracts. Footsteps now has a total of:

- 5 employed staff members
- 2 student counsellors
- 8 active volunteers
- 5 volunteer board members

**Fundraising**

Footsteps have been supported by clients over the past year. Clients have raised money in various ways including a marathon swim and a bag packing in St Helens. Footsteps will continue to be a part of the community raising funds.

**FUNDING**

**Tudor Trust** - Tudor Trust is a bespoke service to grandparents and kinship carers across Warrington and St Helens. Unfortunately, the Tudor Trust Grant came to an end in March 2020. The 3 years with Tudor Trust has been very successful; we have exceeded our target numbers and have been able to look at the older generation and produce documents around how important it is that grandparents and kinship carers are supported fully. We hope to look for further funding to allow this role to continue.

**BBC Children in Need** - This grant, supporting 11-18 year olds came to an end in August 2019. The Children in Need project thrived as we were able to support young people affected by parental substance misuse whilst offering respite, advocacy, and support groups. The target for CIN was to support 100 children and young people over the 3 year period. Footsteps supported 359 young people within this programme. We have seen the mental health and wellbeing of our young people become much more positive; they are now thriving for a progressive future. The project has enabled us to conduct our own research and provide reports and data to Warrington Borough Council, enabling them to understand the need for this specific service across Warrington.



**Report of the Trustees  
for the Year Ended 31 March 2021**

**OBJECTIVES AND ACTIVITIES**

**BBC Children in need under 11's** - Footsteps have had a very successful year with the under 11's grant in the first year. The post, providing 8 working hours per week, supported 93 children in the first year. This has been a challenge for Footsteps as it has seen a new cohort in need of support which has now been recognised and fundamentally needed within our project area. Footsteps have been able to support the whole family with the BBC Children in Need funding, ensuring no one is left behind. This is a 3-year grant which started in June 2019 and ends in May 2022.

**Coalfields Regeneration Trust** - Coalfields' funding was for a specific amount of time, meaning that it came to an end in 2019. The funding allowed us to provide counselling to 50 of our clients in the most deprived areas across Warrington and St Helens. The project has been very successful with every client having improved their wellbeing scores and some seeking voluntary work with a view to securing employment in the near future. Footsteps have since applied for additional funding with Coalfields in 2020/21.

**Steven Morgan Foundation** - Footsteps have secured a 3-year post with the Steven Morgan Foundation, working with 11-18 year olds. This has enabled us to fill a gap in provision provided to young people across Warrington since existing funding has come to an end. We look forward to our new working partnership and are confident this will be a success.

**Rotary Club St Helens** - Footsteps has taken part in various fundraising events with the Rotary Club in St Helens and have received generous donations over many years.

**Commissioned/Grant-Funded Services -**

**Warrington** - In Warrington Footsteps were commissioned by Warrington Borough Council to provide support to family members who are affected by a loved-one's substance misuse. Footsteps provide a family service within Risley Prison and Thorn Cross prison. This work is commissioned through NHS England and Public Health, subcontracted through CGL.

Despite the Covid-19 pandemic, our Groups continue to run successfully, some via Zoom meetings with additional respite days and craft/art workshops.

**CGL Pathways Warrington** - Footsteps were sub-contracted by CGL at Pathways to Recovery through Warrington Borough Council to provide support to family members who are affected by a loved-one's substance misuse. The contract also allows us to support families who have a loved one abusing substances with HMP Risley and HMP Thorn Cross prison.

In September 2020, our contract of five years came to an end with CGL as they feel they no longer require our service. The partnership working has been effective and has allowed us to work together with families to enable a whole family approach with full family support. Over the five years we have supported many families who have benefited from both services working jointly together.

In addition to our main funders Footsteps were successful in obtaining extra special funding to support our clients in various, additional ways during the Covid 19- pandemic. Here is the list of funders we would like to say a big thank you to for their support during this most difficult time:

National Lottery for M pact Programme, National Lottery/Awards for All, CCFF/Cheshire Community Support Fund, Steve Morgan Foundation, BBC Children in Need, Cheshire Community Foundation, Assura Community Fund, One Stop Carriers, Groundwork, Torus, and Masons.

**St Helens Council Grant** - Performance Meetings have been positive. St Helens continues to thrive and remain busy. Groups continue to run well, and volunteers have been engaging now more than ever before, supporting us in networking with the community and building relationships with partnering agencies. Footsteps have welcomed ideas from beneficiaries throughout the year which has resulted in more respite days for our adult clients and craft workshops. To date we have run 6 craft workshops which have been well attended and thoroughly enjoyed by all.

After a conversation with St Helens Council it was agreed that they would fund Footsteps for a further 12 months from 1st April 2021. St Helens Council have agreed that the data we produce is superior. We are hoping to continue working in partnership with them for many years to come.

**Report of the Trustees  
for the Year Ended 31 March 2021**

**OBJECTIVES AND ACTIVITIES**

**Website, Social Media, Promotion and Marketing**

Our Website has been updated with a simpler more likable format. [www.footstepsforfamilies.org.uk](http://www.footstepsforfamilies.org.uk)  
This change has been successful in the increased number of referrals we received.

**Quality Assurance**

Footsteps policies, procedures and protocols have been reviewed and are now up to date. Footsteps will continue to follow the Charities Governance Code and ensure that all protocols are followed. The code sets the principles and recommended practice for good governance and practice. Footsteps will use the tool for continuous improvement towards the highest standards.

**Training**

All staff are trained according to the DANOS guidelines and undertake a Level 3 training course in Drugs and Alcohol each year.

Safeguarding training continues to be updated as well as all other relevant training. The focus has been on safeguarding, mental health main (primarily self-harming) and substance misuse.

**Volunteer Counselling Service**

Clients can access 1-1 counselling sessions alongside their family support sessions. The counselling service is always well received by clients. We currently have 2 volunteer counsellors and 2 paid counsellor who attend our Warrington and St Helens office on a weekly basis.

The counselling service is an additional support service that provides clients with a smooth exit from the service. Counselling is usually offered in blocks of six sessions but in most cases is extended when required.

**In Conclusion**

As a team, we have faced many challenges over the past year but have overcome them and thrived within our work. Clients remain supported, especially adult clients, as it has not been possible to secure funding for this client group. The team have worked to a high standard, ensuring no disruption to clients.

Footsteps has come to the end of some contracts this year but have also been successful in securing new funding - and hope that our new partnerships can only bring a more sustainable future for Footsteps.

The Footsteps Board of Directors, together with the Service Manager, staff and volunteers continue to work hard to implement positive changes to ensure the continued provision of our service within the Warrington and St Helens communities.

There are many planned changes going forward, which will benefit Footsteps and make working in partnership with other agencies more successful.

**Public benefit**

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

**Volunteers**

In St Helens, our team of 5 volunteers have attended a range of awareness raising events across the community. This included leaflet drops and monthly attendance at Whiston Hospital.

Footsteps Warrington also has 3 volunteers who continue to be a great support to our service.

Footsteps provides an enhanced DBS for all volunteers and supports relevant training and workshops.



**Report of the Trustees  
for the Year Ended 31 March 2021**

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

Footsteps is a local charity that provides a listening, information and support service to those families in the Warrington and St Helens areas that find it difficult to cope with a loved one's drug or alcohol misuse. Founded in 2000 as a grass roots organisation by parents concerned with their own children's drug use, each year we help partners, siblings, children, parents and grandparents to cope with the emotional, psychological and physical impact of living with another's substance misuse.

The work undertaken by Footsteps 2000 Ltd is to provide tailored support to those individuals who are adversely affected by a significant other's drug or alcohol misuse. This support encompasses structured interventions following completion of Assessment, Care Planning and Goal Setting.

**Ensuring our Work Delivers our Aims**

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success of each key activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us ensure our aims, objectives and activities remained focused on our stated purposes. Our Trustees and Service Manager consider how planned and structured activities will contribute to the aims and objectives they have set.

**Mission**

The mission statement articulates the organisation's operation in the following way:

**To provide listening, information and support to families affected by substance misuse in a sensitive, non-judgemental and confidential manner.**

The organisation aims to recognise the devastation caused to families and to reduce the fear, shame and stigma felt by those people affected by someone else's substance misuse. Families and carers require support in their own right to prevent secondary social breakdown but also to secure their significant contribution to the recovery journey of their family members.

**FINANCIAL REVIEW**

**Investment policy and objectives**

The Board maintain a deposit bank account which provides an income in the form of interest. As the funds held in the deposit account are required at short notice to meet the needs of the charity, the Board feels that this is the best current investment option for the Charity.

**Reserves policy**

The Trustees have decided, because of the dependence on external donors, to set the level of reserves at an amount equivalent to three months running costs. The Board of Trustees, staff and 'Friends of Footsteps' are actively exploring avenues towards increasing the level of unrestricted general reserves.

**Going concern**

The Trustees are continually reviewing the operations of the charity and its ability to deliver its objects during the Covid 19 pandemic. The Trustees have followed Government Guidance and are seeking financial assistance where appropriate and making cost savings where possible. In the opinion of the Trustees significant financial pressure will be placed on the Charity as a result of the Covid 19 pandemic but the Trustees believe they have the structure and resources to ensure the Charity remains a going concern.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The organisation is a charitable company, limited by guarantee as defined by the Companies Act 2006, incorporated on 29 February 2012 and registered at the Charity Commission on 15 May 2012. The charitable company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.



**Report of the Trustees  
for the Year Ended 31 March 2021**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Recruitment and appointment of new trustees**

The charity may by ordinary resolution, at a general meeting, appoint a person who is willing to act to be a director/trustee and determine the rotation in which any additional directors/trustees are to retire.

The directors/trustees may appoint a person who is willing to be a director/trustee, however, that director/trustee must retire at the next annual general meeting and, if wishing to continue as a director/trustee, be formally appointed by resolution at that meeting.

The minimum number of directors/trustees is three, with no maximum number.

**Induction and training of new trustees**

All trustees are offered an induction package, including information about the charity, meetings with staff and Charity Commission trustee's leaflets. All trustees are invited to participate in relevant training.

**Wider network**

**Partnership Working and New Developments**

Footsteps have prioritised partnership working over the last 12 months ensuring we have connected with all relevant agencies across Warrington and St Helens.

We strive to communicate with all primary and secondary schools across Warrington. This has been very successful and has generated many referrals.

Footsteps became part of a new programme M-PACT (Moving Parents and Children Together).

M-PACT is a whole family, multi-family, structured brief intervention. Its psychosocial, educational, and systematic approach aims to improve the well-being of children and families affected by parental substance misuse. The programme supports families to address areas such as communication and coping strategies as well as educating family members on what addiction is and the impact it has. It is now one of the longest standing interventions for parental substance misuse in the UK and continues to be a unique and innovative programme, which puts children at its heart.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

07970352 (England and Wales)

**Registered Charity number**

1147257

**Registered office**

The Gateway  
89 Sankey Street  
Warrington  
Cheshire  
WA1 1SR

**Trustees**

Ms A L Jenner Chairperson  
Reverend P Lovatt Vice-Chairperson  
K A Richmond Treasurer  
S Smith (resigned 30.6.20)  
C Jones  
S Long (appointed 1.4.21)  
W Jones (appointed 16.6.21)

**Report of the Trustees  
for the Year Ended 31 March 2021**

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Independent Examiner**

Voisey & Co LLP  
Chartered Accountants  
8 Winmarleigh Street  
Warrington  
Cheshire  
WA1 1JW

**Advisers**

**Bank**

Barclays Bank  
Warrington

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees (who are also the directors of Footsteps 2000 Limited for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on .....21st July 2021..... and signed on its behalf by:

.....  
Ms A L Jenner - Trustee





**Independent Examiner's Report to the Trustees of  
Footsteps 2000 Limited (Registered number: 07970352)**

**Independent examiner's report to the trustees of Footsteps 2000 Limited ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

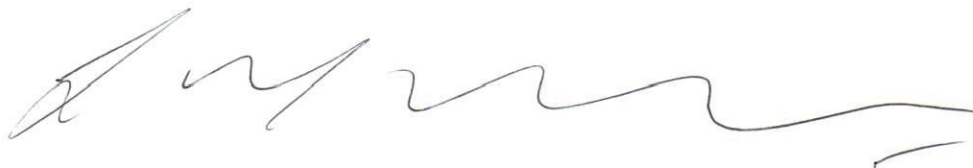
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



LM Warburton  
FCA  
Voisey & Co LLP  
Chartered Accountants  
8 Winmarleigh Street  
Warrington  
Cheshire  
WA1 1JW

Date: 21st Aug 2021

Footsteps 2000 Limited

**Statement of Financial Activities**  
**(Incorporating an Income and Expenditure Account)**  
**for the Year Ended 31 March 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies		377	-	377	33,600
<b>Charitable activities</b>					
Support families affected by someone else's drug abuse.		2,000	142,987	144,987	147,952
Investment income	2	58	-	58	103
Other income		4,000	-	4,000	3,010
<b>Total</b>		<b>6,435</b>	<b>142,987</b>	<b>149,422</b>	<b>184,665</b>
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Support families affected by someone else's drug abuse.	3	3,316	136,358	139,674	157,696
Other		2,406	3,115	5,521	3,332
<b>Total</b>		<b>5,722</b>	<b>139,473</b>	<b>145,195</b>	<b>161,028</b>
<b>NET INCOME</b>		<b>713</b>	<b>3,514</b>	<b>4,227</b>	<b>23,637</b>
<b>Transfers between funds</b>	10	<b>(19,644)</b>	<b>19,644</b>	<b>-</b>	<b>-</b>
<b>Net movement in funds</b>		<b>(18,931)</b>	<b>23,158</b>	<b>4,227</b>	<b>23,637</b>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<b>24,504</b>	<b>34,964</b>	<b>59,468</b>	<b>35,831</b>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>5,573</b>	<b>58,122</b>	<b>63,695</b>	<b>59,468</b>

The notes form part of these financial statements

**Balance Sheet**  
**31 March 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
<b>CURRENT ASSETS</b>					
Cash at bank and in hand		7,794	71,447	79,241	75,735
<b>CREDITORS</b>					
Amounts falling due within one year	7	(2,221)	(13,325)	(15,546)	(16,267)
<b>NET CURRENT ASSETS</b>		<u>5,573</u>	<u>58,122</u>	<u>63,695</u>	<u>59,468</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		5,573	58,122	63,695	59,468
<b>NET ASSETS</b>		<u>5,573</u>	<u>58,122</u>	<u>63,695</u>	<u>59,468</u>
<b>FUNDS</b>	10				
Unrestricted funds				5,573	24,504
Restricted funds				58,122	34,964
<b>TOTAL FUNDS</b>				<u>63,695</u>	<u>59,468</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21st July 2021 and were signed on its behalf by:

K A Richmond  
K A Richmond - Trustee - Finance Director



**Notes to the Financial Statements  
for the Year Ended 31 March 2021**

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The financial statements are prepared in Sterling £ and rounded to the nearest £.

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows;
- the requirement of paragraph 3.17(d);
- the requirements of paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of paragraphs 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirement of paragraph 33.7.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Hire purchase and leasing commitments**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

**Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

**Footsteps 2000 Limited**

**Notes to the Financial Statements - continued  
for the Year Ended 31 March 2021**

**2. INVESTMENT INCOME**

	2021 £	2020 £
Deposit account interest	58	103
	<u>58</u>	<u>103</u>

**3. CHARITABLE ACTIVITIES COSTS**

	Direct Costs £	Support costs £	Totals £
Support families affected by someone else's drug abuse.	139,598	76	139,674
	<u>139,598</u>	<u>76</u>	<u>139,674</u>

**4. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Other operating leases	14,165	12,620
	<u>14,165</u>	<u>12,620</u>

**5. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

**Trustees' expenses**

	2021 £	2020 £
Trustees' expenses	-	236
	<u>-</u>	<u>236</u>

During the year, a volunteer became a trustee and the expenses paid relates to travel expenses incurred as a volunteer only.

**6. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	2021	2020
Management	1	1
Support	5	7
	<u>6</u>	<u>8</u>

No employees received emoluments in excess of £60,000.

During the year, one member of staff was deemed to be key management. The total costs incurred for key management were £31,372.

**Footsteps 2000 Limited**

**Notes to the Financial Statements - continued  
for the Year Ended 31 March 2021**

**7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021	2020
	£	£
Bank loans and overdrafts (see note 8)	-	2,384
Social security and other taxes	1,436	849
Other creditors	349	603
Accruals and deferred income	13,761	12,431
	<u>15,546</u>	<u>16,267</u>

Deferred income comprises grant income received in advance of the year to which it relates.

	31.03.21
	£
Balance as at 1st April 2020	11,995
Amount released to income earned from charitable activities	(11,995)
Amount deferred in year	13,270
	<u>13,270</u>
Balance as at 31st March 2021	<u>13,270</u>

**8. LOANS**

An analysis of the maturity of loans is given below:

	2021	2020
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	-	2,384
	<u>-</u>	<u>2,384</u>

**9. LEASING AGREEMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2021	2020
	£	£
Within one year	4,680	2,083
	<u>4,680</u>	<u>2,083</u>



Footsteps 2000 Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2021

10. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
<b>Unrestricted funds</b>				
General fund	(4,272)	713	9,132	5,573
V Dabbs legacy	28,776	-	(28,776)	-
	<u>24,504</u>	<u>713</u>	<u>(19,644)</u>	<u>5,573</u>
<b>Restricted funds</b>				
St Helens CCG	20,409	3,557	-	23,966
Warrington BC Drug Action Team	14	1,141	(1,155)	-
The Morgan Foundation	-	50	(36)	14
Change, Grow, Live	3,930	(902)	(3,028)	-
BBC Children in Need	5,718	(512)	1	5,207
Tudor Trust	4,893	-	(4,893)	-
V Dabbs legacy	-	-	28,776	28,776
National Lottery Awards for All	-	159	-	159
Cheshire Community Foundation	-	21	(21)	-
	<u>34,964</u>	<u>3,514</u>	<u>19,644</u>	<u>58,122</u>
<b>TOTAL FUNDS</b>	<u>59,468</u>	<u>4,227</u>	<u>-</u>	<u>63,695</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	6,435	(5,722)	713
<b>Restricted funds</b>			
St Helens CCG	35,080	(31,523)	3,557
Warrington BC Drug Action Team	8,750	(7,609)	1,141
The Morgan Foundation	28,500	(28,450)	50
Coalfields Trust	5,980	(5,980)	-
Change, Grow, Live	15,350	(16,252)	(902)
BBC Children in Need	12,442	(12,954)	(512)
National lottery community fund	6,400	(6,400)	-
National Lottery Awards for All	9,800	(9,641)	159
Cheshire Community Foundation	2,000	(1,979)	21
Assura	2,385	(2,385)	-
Humankind - Collective Voice	16,300	(16,300)	-
	<u>142,987</u>	<u>(139,473)</u>	<u>3,514</u>
<b>TOTAL FUNDS</b>	<u>149,422</u>	<u>(145,195)</u>	<u>4,227</u>

Footsteps 2000 Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2021

10. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
<b>Unrestricted funds</b>				
General fund	9,545	(10,784)	(3,033)	(4,272)
V Dabbs legacy	-	28,776	-	28,776
	<u>9,545</u>	<u>17,992</u>	<u>(3,033)</u>	<u>24,504</u>
<b>Restricted funds</b>				
St Helens CCG	17,151	3,258	-	20,409
Warrington BC Drug Action Team	-	(2,423)	2,437	14
Coalfields Trust	-	(547)	547	-
Change, Grow, Live	4,838	(908)	-	3,930
BBC Children in Need	-	5,718	-	5,718
Tudor Trust	4,297	596	-	4,893
Indigo trust	-	(49)	49	-
	<u>26,286</u>	<u>5,645</u>	<u>3,033</u>	<u>34,964</u>
<b>TOTAL FUNDS</b>	<u>35,831</u>	<u>23,637</u>	<u>-</u>	<u>59,468</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	4,713	(15,497)	(10,784)
V Dabbs legacy	30,000	(1,224)	28,776
	<u>34,713</u>	<u>(16,721)</u>	<u>17,992</u>
<b>Restricted funds</b>			
St Helens CCG	35,080	(31,822)	3,258
Warrington BC Drug Action Team	35,000	(37,423)	(2,423)
Coalfields Trust	5,024	(5,571)	(547)
Change, Grow, Live	30,700	(31,608)	(908)
BBC Children in Need	15,148	(9,430)	5,718
Tudor Trust	27,000	(26,404)	596
Indigo trust	2,000	(2,049)	(49)
	<u>149,952</u>	<u>(144,307)</u>	<u>5,645</u>
<b>TOTAL FUNDS</b>	<u>184,665</u>	<u>(161,028)</u>	<u>23,637</u>

Footsteps 2000 Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2021

10. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
<b>Unrestricted funds</b>				
General fund	9,545	(10,071)	6,099	5,573
V Dabbs legacy	-	28,776	(28,776)	-
	<u>9,545</u>	<u>18,705</u>	<u>(22,677)</u>	<u>5,573</u>
<b>Restricted funds</b>				
St Helens CCG	17,151	6,815	-	23,966
Warrington BC Drug Action Team	-	(1,282)	1,282	-
The Morgan Foundation	-	50	(36)	14
Coalfields Trust	-	(547)	547	-
Change, Grow, Live	4,838	(1,810)	(3,028)	-
BBC Children in Need	-	5,206	1	5,207
Tudor Trust	4,297	596	(4,893)	-
Indigo trust	-	(49)	49	-
V Dabbs legacy	-	-	28,776	28,776
National Lottery Awards for All	-	159	-	159
Cheshire Community Foundation	-	21	(21)	-
	<u>26,286</u>	<u>9,159</u>	<u>22,677</u>	<u>58,122</u>
<b>TOTAL FUNDS</b>	<u>35,831</u>	<u>27,864</u>	<u>-</u>	<u>63,695</u>