Charity Registration Number: 200431

# THE RICHMOND CHARITIES

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

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# REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2020

#### **Trustees**

Mr P W C Marr, Chairman1

Dr A J M Hall4 Mrs E Halford2,4 Mr S J King1,3,4,5 Mr A S Lourie1,2 Mrs M Marshall2 Mrs K Maxwell3 Mrs K O'Brien4

Cllr R Pyne (appointed 22 January 2020)

Revd W Roest4 Mr M Townsin4 Mr J Williams 2,3,5

Finance CommitteeProperty Committee

<sup>3</sup> Risk Management Committee

Welfare CommitteeSafeguarding Group

Charity registered

number

200431

Principal office

95 Sheen Road Richmond TW9 1YJ

**Chief Executive** 

Ms J Ames-Lewis

Independent auditors

MHA MacIntyre Hudson Chartered Accountants Statutory Auditors

6th Floor

2 London Wall Place

London EC2Y 5AU

**Bankers** 

Barclays Bank plc 8 George Street Richmond Surrey TW9 1JY

**HSBC** 

67 George Street Richmond

TW9 1HG

# REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2020

**Solicitors** 

Moore Barlow 9 The Green Richmond Surrey **TW9 1BP** 

**Property Agents and** 

Surveyors

HML LAM

9-11 The Quadrant

Richmond Surrey **TW9 1BP** 

**Investment Fund** Managers

Sarasin & Partners Juxon House

100 St. Pauls Churchyard

London EC4M 8BU

**CCLA** 

Senator House

85 Queen Victoria Street

London EC4V 4ET

#### TRUSTEES' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The Trustees present their annual report together with the audited financial statements of the Charity for the 1 January 2020 to 31 December 2020.

# Objectives and activities

# a. Activities undertaken to achieve objectives

The objects of the Charity are to provide almshouse accommodation and to generate income for the charities embraced by The Richmond Charities as described below.

The area of benefit is the London Borough of Richmond-upon-Thames.

The Richmond Charities originated from:

- 1. William Hickey's Almshouse Charity
- 2. Bishop Duppa's Almshouse Charity
- 3. Houblon's Almshouse Charity
- 4. Sir George Wright's or Queen Elizabeth's Almshouse Charity
- 5. Michel's Almshouse Charity (including Benn's Walk)
- 6. The Almshouses of Richmond Church Charity Estate (Church Estate Almshouses)
- 7. Twickenham United Charities (Candler Almshouses)

The appointment to almshouse accommodation is subject to residential and other qualifications.

Other Charities embraced by The Richmond Charities are:

Relief in Need: Share of the Charity of Henry Smith

In addition, the Trustees have responsibility for the administration of one welfare and one relief in sickness Charity:

The Misses Thompson and Whipple Trust The Richmond Aid in Sickness Fund

These charities share the objective of benefiting the London Borough of Richmond-upon-Thames.

The Trustees maintain an Extraordinary Repair Fund. The purpose of this fund is to repair, improve and replace existing almshouses, and to provide for future growth and re-development. The funds are kept separate and safe, by ensuring adequate accounting records are maintained.

# b. Main activities undertaken to further the Charity's purposes for the public benefit

We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. The public benefit of the Charity is in providing safe and comfortable almshouse accommodation for those in need as described in the Scheme and generating income for those charities described in the Objectives and Activities of the Charity below. Our strategic aims as stated on page 4 link to this benefit and we are satisfied that these aims do not have a detrimental effect outside of the Charity's activities. Whilst many of the activities are local in nature, the Trustees do not consider this to be an unreasonable geographic restriction and those in need are not excluded from benefit.

As a result of the above, the Trustees consider that the Charity satisfies the public benefit test.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Strategic report

# Achievements and performance

#### a. Review of activities

The stated objectives of the Charity are deemed to have been achieved for the year to the best of the Charity's and its Trustees' abilities and these achievements can be measured as follows:

A high level of occupancy was maintained in line with the object of providing such accommodation. Considerable time and expense was devoted in the year to maintaining the accommodation to a high standard for the residents.

A surplus of incoming resources has been generated by the Charity's investments, including properties. The performance of the Charity's investments is considered by the Trustees to have been satisfactory given the expenditure on major repairs and the current market conditions.

The surplus on net incoming resources of the Charity arises from property and other approved investments and, after deducting charitable and governance expenditure, is £654,991 (2019 - surplus of £494,111) applied as shown in the Statement of Financial Activities (page 19).

HML LAM continued to act as Property Managers of the investment properties.

The Trustees held a Strategic Planning Meeting in October 2016 to set strategic objectives for 2017-2021. The objectives are as follows:

- 1. To actively seek opportunities to build more almshouses by engaging a development agent/land buyer to find potential sites for development in the borough, by working with the Council and by building relationships and seeking joint development opportunities with other housing providers and builders.
- 2. To continue the work to refurbish almshouses when vacant but also to offer existing residents internal redecoration work and the installation of level access showers.
- 3. To expand significantly the role of the Charity in working to build and strengthen the almshouse communities through activities and events and by setting up a Residents' Activities & Welfare Fund.
- 4. To develop a coherent communications strategy for the Charity by engaging a communications expert.
- 5. To review the almshouse applicant qualifying criteria.
- 6. To review the Welfare Charities criteria in the light of the findings of a research study into un-met need in the borough.
- 7. Governance to draw up a Trustees Recruitment Policy, undertake a Trustee Skills Audit, to draw up terms of reference for all sub-committees and to implement a policy of a maximum of 3 terms' of office for Trustees.
- 8. To undertake some administrative tasks to include implementing a policy of reviewing all professional advisers every 5 years, implementing staff appraisals and writing a disaster recovery plan for HQ.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Strategic report (continued)

#### Achievements and performance (continued)

Covid-19 had an impact on the Charity and its beneficiaries.

#### 1. Financial impact:

- a. In March 2020 the Charity carried out detailed scenario analysis and disaster planning to look at the potential impact of Covid-19 on the Charity's finances and to look at ways of coping with potential loss of income and ways in which expenditure could be reduced.
- b. The Charity suffered some loss of rental income from its investment properties due to tenants being in financial difficulties. The Charity established a temporary rent reduction programme which some tenants utilised if they had lost their job or been furloughed. Most managed to start repaying the arrears through rent reduction agreements. There was an increase in voids but re-letting to new tenants has not been problematic and on the whole rents have held up. The Mitre Pub was given a 3-month rent holiday during the first lockdown.
- c. The Charity suffered some loss of WMC income from residents in the almshouses as almshouses sat empty for longer as refurbishment work was halted during lockdown 1 and no new residents moved in from March to July.
- d. The Charity decided to delay some major work on the almshouses to future years and so expenditure was reduced.
- e. The Charity sold a number of investment properties rather than refurbishing them which reduced expenditure.

#### 2. Operational impact:

- a. In February and March 2020 a detailed action plan was drawn up by the CEO to support residents through lockdown.
- b. Staff worked from home during lockdown 1 and then on a shift pattern for the 3 offices and provided daily support by phone to residents.
- c. Guidance and support were issued to residents via regular letters from the CEO and through the weekly Almshouse News magazine.
- d. The Risk Management Committee met weekly from March onwards to support the CEO.
- e. All meetings moved on line, including all interviews with new applicants for almshouse accommodation undertaken by the CEO and the Welfare Committee.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

## Strategic report (continued)

# Achievements and performance (continued)

- 3. Impact on beneficiaries:
  - a. Undoubtedly 2020 was a difficult year for our beneficiaries, most of whom live alone and many of whom are clinically extremely vulnerable and were shielding during lockdown 1.
  - b. To date the Charity has had no resident deaths due to Covid-19 and only three confirmed Covid-19 cases.
  - c. The vaccine is now being taken up by all residents and the majority have had their first vaccine dose.
  - d. The Charity recruited many volunteers (including some Trustees) who helped with shopping for about 80 of our 150 residents during lockdown 1 and other shopping arrangements were put in place with other local organisations such as Richmond Good Neighbours. We also encouraged and helped residents to set up online shopping deliveries.
  - e. Local people and organisations stepped forward to help volunteer.
  - f. All activities and events had to cease but the community remained strong with new friendships being formed in adversity.
  - g. The Charity supported residents in other ways with 21 publications of its regular Almshouse News magazine and through weekly emails to keep morale high.

Progress was achieved in 2020 in furthering the strategic objectives as follows:

- 1. The Charity continued to seek opportunities for further expansion and development of more almshouses.
- 2. The Charity purchased a new development in Twickenham, Wright's Almshouses in Heath Road, which has provided the Charity with 9 new almshouses, a communal room, a guest room and 2 commercial units. The charity completed on the purchase in September 2020 and new residents moved in during September and October.
- 3. Work continued with Mortlake Almshouse Charity on a merger and the Charity Commission has agreed a new Scheme. A contract was signed with the GLA to ensure that the Charity will keep the Mortlake Almshouses as affordable housing in perpetuity.
- 4. Other potential new sites for development were identified and unsuccessful bids were made for 2 sites. The Charity was selected as the preferred bidder for a third site.
- 5. The Charity established a new policy to sell in the region of £4.75m worth of investment properties each year for the next 5 years in order to (a) be able to develop a new almshouse estate every 2-3 years and (b) to rebalance the assets portfolio and to move towards a 75/25 split of property/invested funds.
- 6. 264 Sandycombe Road, 14 Grena Gardens, 21 Houblon Road and 69 Houblon Road were all sold in 2020. At the end of 2020 the Charity was under offer on the sales of 6 Houblon Road and 59 Houblon Road, to exchange and complete in January 2021.
- 7. The following almshouses were refurbished or redecorated in 2020 prior to new residents moving in: 5, 17, 32 and 35 Hickey's, the Nurse's Lodge at Hickey's, 4 and 7 Michel's, 7 and 8 Bishop Duppa's, 2 and 5 Benn's Walk, 3c Adelaide Road and 2 Queen Elizabeth's.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Strategic report (continued)

#### Achievements and performance (continued)

- 8. The Charity welcomed 25 new residents into its community.
- 9. Internal redecoration work was undertaken for a number of existing residents, a new kitchen was installed at 13 Hickey's and new level access shower rooms at 1a and 9a Michel's Almshouses and 17 Church Estate.
- 10. Work continued on planning for widescale loft and cavity wall insulation in all almshouse estates in 2021.
- 11. The Charity went out to tender to renewable energy experts to develop a project to install photovoltaic panels on the almshouse estates. Listed Building Consent applications to Richmond Council are to be submitted in early 2021.
- 12. The Charity gave up its head office lease at 8 The Green and purchased a new head office, 95 Sheen Road. This was fully refurbished before the head office moved in December 2020.
- 13. The programme of events and activities for residents had to be put on hold due to Covid-19 restrictions. The only event possible after the restrictions were brought in was the Christmas Carol Service in December which was well attended, socially distanced, in St Mary's Church. The Charity has plans for new activities when gatherings are again allowed.
- 14. The Charity was unable to hold its annual resident open forums due to Covid-19 so undertook a Residents' Survey, the results of which were overwhelmingly positive.
- 15. The Almshouse News which was previously produced quarterly was produced weekly during tockdown 1 and then fortnightly.
- 16. The Charity Commission granted permission for the Charity to expand its objects in order to be able to grant funds to more people in need in the borough. Administrative amendments to the Scheme were also made.
- 17. The third year of the new system of allocating Welfare Charities funding to local organisations worked well. The Trustees have approved an additional £25,000 in grant funding for 2021, along with the £25,000 from the smaller Welfare Charities. The borough has seen an increase in need due to Covid-19. Applications have been received in January 2021 from 13 organisations applying for a share of the funding and the Welfare Committee will decide on grant awards.
- 18. The Charity recruited one new Trustee in line with its Trustee Recruitment Policy and to fill skills gaps on the Board as identified through its regularly updated Trustees' Skills Audit.
- 19. The Charity welcomed two new Scheme Managers who took up their posts in March and September 2020.
- 20. The Charity revised its Business Continuity Plan and Risk Register.
- 21. Major refurbishments on investment properties were undertaken at 3 properties in Rosedale Road and Michel's Row.
- 22. External redecorations were undertaken at various properties in Rosedale Road, Houblon Road, Michel's Row and St Mary's Grove.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Strategic report (continued)

# Achievements and performance (continued)

The Trustees delegate the management of the Charity's investment portfolio to professional fund managers whilst maintaining oversight over those investments.

The Richmond Charities assumed management of Richmond Philanthropic Society from September 2009. Richmond Philanthropic Society has been in existence since 1870 and remained in a strong financial position to distribute grants to the needy of Richmond, Kew, Petersham and Ham. Richmond Philanthropic Society is a separate charitable entity to Richmond Charities' Almshouses and files separate accounts.

The Richmond Charities measures and assesses success by how many elderly people in need of almshouse accommodation the Charity is able to house during the year.

# b. Investment policy and performance

Funds are invested in such a manner as the Trustees think fit in order to provide an appropriate and balanced portfolio, taking into account the requirements of the law relating to the investment of charitable monies.

The investment performance is measured against the objectives as laid out in the Charity's investment policy. The principal aim of the endowed funds invested in the income portfolio is to be managed on the basis of producing a regular income whilst at least maintaining its capital base in real terms.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### Strategic report (continued)

#### Financial review

## a. Reserves policy

The Charity regularly reviews its operational risks and requirements and maintains a level of reserves considered sufficient in order to be able to address its requirements. Some of the reserves are designated in accordance with this assessment and where necessary transfers are made to achieve the Charity's targets. The current actual level of reserves are considered to be adequate based on current and projected activities and risks and are detailed below.

(a) Major Repairs Reserves

The Trustees' objective is to build up a designated reserve sufficient to cover the level of anticipated major repairs expenditure for the forthcoming two year period. At 31 December 2020 the designated reserve stands at £1,100,000.

(b) Extraordinary Repair Fund

The Trustees' objective is to build up a fund that will provide for exceptional repairs, improvements and replacements of existing almshouses, and will provide for future growth and redevelopment. At 31 December 2020 the designated reserve stands at £1,193,867.

(c) Development Fund

The Trustees' objective is to build up a designated reserve sufficient to allow the purchase or development of new almshouse properties. At 31 December 2020 the designated reserve stands at £696,742.

(d) Almshouse Property Fund

The Trustees' objective is to represent the value of the almshouse properties within this fund. At 31 December 2020 the designated reserve stands at £4,184,587.

(e) Almshouse Fund

The Trustees' objective is to establish sufficient positive reserves to be in a position to cover the level of annual operating costs. At 31 December 2020 the unrestricted reserve stands at £3,386,039

(f) Welfare Charities

The Trustees' objective is to comply with the terms of the specific trust deeds by awarding grants to qualifying and needy applicants. At 31 December 2020 the restricted reserve stands at £NIL.

(g) Endowed Capital Funds

The Trustees' objective is to safeguard the endowed capital assets whilst seeking long term investment growth. At 31 December 2020 the endowment reserve stands at £130,662,226.

# b. Financial review

The value of investment properties has increased to £112,259,000 (2019 - £110,324,750). HML LAM (Chartered Surveyors) undertook a desktop valuation of the properties for the year ended 2020, and in their opinion there had been an overall increase in value of 4%.

Fixed asset investments decreased in aggregate value in the year to £15,014,811 (2019 - £18,212,096) after additions of £3,028,424, disposals of £7,009,380 and a total revaluation gain of £783,671.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Structure, governance and management

#### a. Constitution

The Richmond Charities is administered in accordance with the following Charity Commission schemes:

5.8.1974	The Richmond Charities
21.8.1974	Michel's Almshouse Charity
30.4.1987	Richmond Charities' Almshouses
18.11.1987 and 21.6.1990	Richmond Charities' Almshouses
24.5.2004	Richmond Charities' Almshouses
27.2.2006	Richmond Charities' Almshouses
17.12.2008	Richmond Charities' Almshouses
08.10.2020	Richmond Charities' Almshouses

Under the 18.11.1987 and 21.6.1990 schemes, Michel's Almshouse Charity was merged with The Richmond Charities, to be administered as one, under the name Richmond Charities' Almshouses. Under the Charity Commission scheme dated 24.5.2004, which altered the trusts of Richmond Church Charity Estates (Charity Reg. No. 212770), title of the Church Estate Almshouses was transferred to Richmond Charities' Almshouses. The scheme of 27.2.2006 extended the area of benefit from the former Borough of Richmond to the London Borough of Richmond. The scheme of 17.12.2008 merged Twickenham United Charities and Richmond Charities' Almshouses and updated the governing instrument. The Scheme of 8 October 2020 widened the objects of the charity to enable Trustees to make grants to people in need in the Richmond borough.

The Trustees' strategic plans re-affirm the values of the Charity to continue: - creating an environment for older people to live independently and with dignity; supporting older people in remaining independent for as long as possible; looking for ways to improve the almshouses; seeking ways to increase the number of almshouses; ensuring the provision of housing for future older generations.

#### b. Methods of appointment or election of Trustees

The management of the Charity is conducted by the Chief Executive, under day-to-day authority delegated by the Trustees. The major part of the administration is concerned with the almshouses, its residents, investment properties and investments.

The Trustees' meetings take place at regular intervals (minimum six times a year) and are attended periodically by representatives of HML LAM, who act as Property Managers for the Charity.

The Trustees may consist of an ex-officio, eight co-optative and three nominative Trustees. Two nominative Trustees are nominated by the Local Authority and the remaining one must be appointed by the vicar for the time being of the ecclesiastical parish of St. Mary's Twickenham. Trustees are appointed at ordinary meetings by way of majority resolution. Newly appointed Trustees receive an in-depth induction.

The Trustees meet at regular intervals during the year to review the Charity's strategy and performance, approve plans and monitor budgets. The Trustees have delegated certain functions to the Finance, Risk Management, Welfare, Property and Safeguarding Committees whose composition is annotated at the front of these accounts.

New Trustees' receive a full information pack and induction from the Chief Executive. They are introduced to all properties and residents gradually. Training for Trustees takes place during the year and in 2020 all Trustees underwent Safeguarding Training.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Structure, governance and management (continued)

## c. Pay policy for Key Management Personnel

The Trustees consider the Board of Trustees and the Chief Executive as comprising the Key Management Personnel of the Charity in charge of directing and controlling the Charity and running and operating the Charity on a day to day basis. All Trustees give their free time freely and no Trustee received remuneration in the year. Details of Trustees' expenses and related party transactions are disclosed in Notes 13 and 28 to the accounts.

Staff pay will be reviewed annually and will normally be increased in accordance with average earnings. In view of the nature of the Charity, the Trustees will normally benchmark against pay levels in other charities of similar size. The remuneration benchmark is the mid-point of the range paid for similar roles adjusted for any additional responsibilities.

# d. Risk management

The Trustees are responsible for safeguarding the assets of the Charity and for ensuring that it is fully compliant with relevant regulations and best practice. They have reviewed the key risks to which the Charity is exposed together with the operating and financial compliance controls that have been implemented to mitigate those risks. The Trustees are of the view that there is a formal ongoing process for identifying, evaluating and managing the Charity's significant risks that have been in place for the year ending 31 December 2020. This process is regularly reviewed by the Trustees.

The principal risks faced by the Charity lie in managing the loss of key staff and financial risk from increasing expenditure.

The operational risk from loss of key staff is managed by the Trustees by ensuring there is effective succession planning in place. This involves having a practical notice period and handover policy as well as a vigorous recruitment process to identify the right individuals for the vacant positions.

The risk of additional expenditure is managed by the finance committee which holds regular meetings to assess expenditure against the Charity budgets. Authorisation procedures exist to ensure additional expenditure is authorised and if necessary the Charity will consider delaying or cancelling planned projects.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### Plans for future periods

The Charity plans to continue to expand its almshouse provision. It has been selected as the preferred bidder for a site in Queen's Road, Richmond which will provide 12 new almshouses.

The Charity is working with an external property agent to identify future potential sites and working with the Council when they identify sites for disposal. The Charity will continue to investigate and bid for other sites when opportunities arise.

The Charity will oversee the development of the almshouses at Queen's Road and work closely with the builder to achieve a new almshouse estate fit for purpose for the Charity's elderly residents.

The Charity will progress the merger with Mortlake Almshouse Charity to a satisfactory conclusion.

The Charity will undertake major work on the insulation project, photovoltaic project and a large-scale project to refurbish the Chapel at Hickey's Almshouses.

The Trustees Intend to continue their programme of major repairs and improvements to almshouse properties, to be funded out of income. Plans for 2021 include the refurbishment of 4 and 10 Bishop Duppa's, 4 and 10 Church Estate and 13 Michel's. Other refurbishments will arise as and when almshouses become vacant.

In line with the objective set at the Strategic Planning meeting, existing residents will be offered the chance to have internal redecoration undertaken and level access showers installed. Residents are also being offered help with the maintenance of their individual gardens.

Residents who have lived in their almshouse for over 15 years will be offered refurbishment work.

The new Careline system using the latest technology will be rolled out to all remaining estates.

Work will continue to strengthen the almshouse communities with new ideas for events and activities when Covid-19 restrictions are lifted.

With the investment properties, major refurbishment work will be undertaken at Flat 5, 22 Friars Stile Road and external decorations will be undertaken on a number of properties. When other investment properties become vacant, the Property Committee will decide whether to sell the property or undertake refurbishment.

The Charity will award up to £50,000 in grant funding to local organisations to distribute on the Charity's behalf to people in need in the borough.

The Trustees will hold their 5-yearly Strategic Planning Away Day in the autumn of 2021 and set new strategic objectives for 2022-2027.

# TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

# Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Approved by order of the Members of the Board of Trustees and signed on their behalf by:

Mr P W C Marr

Chairman

Date:

Mr S Lourie

Trustee

# STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2020

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Will. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the Members of the Board of Trustees and signed on its-behalf by:

Mr P W C Marr

Chairman

Date:

Mr S Lourie Trustee

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE RICHMOND CHARITIES

#### Opinion

We have audited the financial statements of The Richmond Charities (the 'Charity') for the year ended 31 December 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 December 2020 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

# Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE RICHMOND CHARITIES (CONTINUED)

#### Other Information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE RICHMOND CHARITIES (CONTINUED)

# Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Enquiry of entity staff in tax and compliance functions to identify any instances of non-compliance with laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries
  and other adjustments for appropriateness, evaluating the business rationale of significant transactions
  outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our Auditors' Report.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE RICHMOND CHARITIES (CONTINUED)

# Use of our report

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

MHA MacIntyra Hudson

MHA MacIntyre Hudson Chartered Accountants Statutory Auditors 6th Floor 2 London Wall Place London EC2Y 5AU

Date: 29/07/21

MHA MacIntyre Hudson are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Endowment funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:						
Donations and legacies	4	-	4,625		4,625	4,400
Charitable activities	5	1,222,328	-	-	1,222,328	1,156,070
Investments	6	3,227,883	-	-	3,227,883	3,024,068
Total income		4,450,211	4,625	-	4,454,836	4,184,538
Expenditure on:						
Raising funds: Property	7					
management		1,492,458	-	-	1,492,458	1,705,140
Fund management		70,708	-	-	70,708	69,817
Charitable activities	8	2,232,054	4,625	-	2,236,679	1,915,470
Total expenditure		3,795,220	4,625		3,799,845	3,690,427
Revaluation of investments	11	224,003	-	5,130,019	5,354,022	4,784,016
Net movement in			<u>.</u>			
funds before other recognised gains		878,994	-	5,130,019	6,009,013	5,278,127
Other recognised gains:						
Actuarial gains on defined benefit						
pension schemes	26	-	-	-	•	9,000
Net movement in funds		878,994	<b></b>	5,130,019	6,009,013	5,287,127
						<del></del>

# STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Endowment funds 2020 £	Total funds 2020 £	Total funds 2019 £
Reconciliation of funds:						
Total funds brought forward		9,679,241	-	125,532,207	135,211,448	129,924,321
Net movement in funds		878,994	-	5,130,019	6,009,013	5,287,127
Total funds carried forward		10,558,235	-	130,662,226	141,220,461	135,211,448

All income and expenditure derives from continuing activities.

The notes on pages 23 to 47 form part of these financial statements.

# BALANCE SHEET AS AT 31 DECEMBER 2020

	Note	2020 £	2020 £	2019 £	2019 £
Fixed assets	Note	~	~	~	~
Tangible assets	14		10,430,377		5,113,007
Investments	16		15,014,811		18,212,096
Investment property	15		112,259,000		110,324,750
			137,704,188		133,649,853
Current assets					
Debtors	17	151,497		447,904	
Investments	18	3,171,680		1,012,766	
Cash at bank and in hand	23	391,353		310,519	
		3,714,530	-	1,771,189	
Creditors: amounts falling due within one year	19	(195,257)		(204,594)	
Net current assets			3,519,273		1,566,595
Total assets less current liabilities			141,223,461		135,216,448
Defined benefit pension scheme liability	26		(3,000)		(5,000)
Total net assets			141,220,461		135,211,448
Charity funds					
Endowment funds	20		130,662,226		125,532,207
Restricted funds	20		-		-
Unrestricted funds	20		10,558,235		9,679,241
Total funds			141,220,461		135,211,448

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Mr P W C Marr

Chairman

Date: 26(5(2)

Mr A S Lourie

Trustee

The notes on pages 23 to 47 form part of these financial statements.

# STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 £	2019 £
Cash flows from operating activities			
Net cash used in operating activities	22	(2,155,192)	(2,755,396)
Cash flows from Investing activities			
Investment income	6	3,227,883	3,024,068
Purchase of tangible fixed assets	14	(5,450,000)	(73,938)
Proceeds from sale of investments	16	7,009,380	4,000,118
Purchase of investments	16,18	(5,006,237)	(5,521,501)
Proceeds from the sale of investment properties	15	3,830,000	920,810
Purchase of investment properties	15	(1,375,000)	-
Net cash provided by investing activities		2,236,026	2,349,557
Change in cash and cash equivalents in the year		80,834	(405,839)
Cash and cash equivalents at the beginning of the year		310,519	716,358
Cash and cash equivalents at the end of the year	23	391,353	310,519

The notes on pages 23 to 47 form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1. General information

The Richmond Charities is an Unincorporated Charity registered with the Charity Commission (Charity Registered Number 200431) in England and Wales.

The address of the registered office is given in the Charity information on page 1 of these financial statements.

The nature of the Charity's operations and principal activities and detailed in the Trustees' Report.

# 2. Accounting policies

# 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The Richmond Charities meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

These financial statements are presented in sterling which is the functional currency of the Charity and are rounded to the nearest pound.

# 2.2 Going concern

The Trustees have assessed whether the use of going concern is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the Charity to continue as a going concern including the impact of COVID-19. The Trustees have made this assessment for a period of at least one year from the date of the approval of these financial statements. In particular, the Trustees have considered the Charity's forecasts and projections and have taken account of pressures on income. After making enquiries, the Trustees have concluded that there is a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. The Charity therefore continues to adopt the going concern basis in preparing its financial statements.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 2. Accounting policies (continued)

#### 2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income from investments is accounted for when it is receivable.

#### 2.4 Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

# 2.5 Taxation

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 2. Accounting policies (continued)

# 2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

No value for accounting purposes is placed on the historic almshouse properties as the original cost of these assets would be immaterial to these financial statements. Any material future capital additions to the almshouse properties will be recorded at cost.

SORP (FRS 102) requires fixtures and fittings be included in the accounts at cost. The Charity's existing fixtures and fittings are deemed to be of no material value and have therefore not been included.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Almshouses

2%

# 2,7 Investment properties

Investment properties are recorded at fair value at each reporting date with changes in fair value recognised in Revaluation of investments in the Statement of Financial Activities.

#### 2.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment.

The Statement of Financial Activities includes all net gains and losses arising on revaluation and disposals during the year. As investments are revalued to fair value continuously no realised gains or losses arise.

Current asset investments are short term highly liquid investments and are held at fair value. These include cash on deposit and cash equivalents with a maturity of less than one year.

#### 2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 2. Accounting policies (continued)

#### 2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

# 2.11 Liabilities and provisions

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

#### 2.12 Financial instruments

The Charity holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Charity and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 17. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in Note 19 and taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 2.13 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

# 2.14 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year. The assets of the scheme are held separately from those of the Employer. The annual contributions payable are charged to the Statement of Financial Activities.

The Charity also contributes to the Church of England defined benefit pension scheme in respect of one member of staff.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 2. Accounting policies (continued)

# 2.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds represent those assets which must be held permanently by the Charity, principally the investments used to generate funds. Income arising on the endowment funds can be used in accordance with the objects of the Charity and is included as unrestricted income. Any capital gains or losses arising on the investments from part of the fund. Investment management charges and legal advice relating to the fund are charged against the fund.

Investment income, gains and losses are allocated to the appropriate fund.

# 3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

- Useful life of tangible fixed assets and thus, the depreciation rates applied
- Investment property valuation
- Actuarial pension assumptions.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4.	Income from donations and legacies		
		Restricted funds 2020 £	Total funds 2020 £
	Donations	225	225
	The Charity of Henry Smith	4,400	4,400
	Total 2020	4,625	4,625
		Restricted funds 2019 £	Total funds 2019 £
	The Charity of Henry Smith	4,400	4,400
5.	Income from charitable activities		
		Unrestricted funds 2020 £	Total funds 2020 £
	Almshouses - Residents' contributions	1,222,328	1,222,328
		Unrestricted funds 2019 £	Total funds 2019 £
	Almshouses - Residents' contributions	1,156,070	1,156,070

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 6. Income from investments

	Unrestricted funds 2020 £	Total funds 2020 £
Rents receivable	2,531,675	2,531,675
Dividend income receivable	696,050	696,050
Bank interest receivable	158	158
Total 2020	3,227,883	3,227,883
	Unrestricted funds 2019 £	Total funds 2019 £
Rents receivable	2,420,620	2,420,620
Dividend income receivable	602,279	602,279
Bank interest receivable	1,169	1,169
Total 2019	3,024,068	3,024,068

7.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Expenditure on raising funds		
	2020 £	2019 £
Fund management		
Investment management costs	70,708	69,817
	70,708	69,817
Property management		
Direct costs - Property	1,392,815	1,634,013
Support costs - Insurance	30,884	13,776
Support costs - Repairs and maintenance	22,412	12,617
Support costs - Legal and professional	6,579	1,031
Support costs - Office expenses	19,206	18,198
Support costs - Miscellaneous	20,562	25,505
	1,492,458	1,705,140
	1,563,166	1,774,957

In 2019, all expenditure on raising funds was from unrestricted funds.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 8. Analysis of expenditure on charitable activities - by fund

	Unrestricted funds 2020 £	Restricted funds 2020	Total funds 2020 £
Almshouses	2,232,054	4,625	2,236,679
	As restated Unrestricted funds 2019 £	Restricted funds 2019 £	As restated Total funds 2019 £
Almshouses	1,900,389	15,081	1,915,470

A prior year reclassification has been made to merge the 'Governance' activity previously reported into the 'Almshouses' activity and instead report Governance costs as a seperate line within the 'Analysis of support costs' in Note 9. The reclassification was made to better reflect the requirments of the SORP.

This has had the following impact on the amounts disclosed within the 'Analysis of support costs' table:

As restated	Original 2019
£	£
12,399	13,777
2,183	2,426
9,173	10,192
928	1,031
20,607	22,354
22,955	25,506
•	25,457
-	572
33,070	-
101,315	101,315
	2019 £ 12,399 2,183 9,173 928 20,607 22,955 - - 33,070

This reclassification had no impact on the net movement in funds for the year ended 31 December 2019, nor the closing funds as at 31 December 2019.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 9. Analysis of expenditure on charitable activities - by type

	Activities undertaken directly 2020 £	Grant funding of activities 2020 £	Support costs 2020 £	Total funds 2020 £
Almshouses	1,925,740	4,400	306,539	2,236,679
	Activities undertaken directly 2019 £	Grant funding of activities 2019 £	Support costs 2019 £	Total funds 2019 £
Almshouses	1,648,124	4,400	262,946	1,915,470

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 9. Analysis of expenditure on charitable activities - by type (continued)

# Analysis of direct costs

	Total	Total
	funds	funds
	2020	2019
	£	£
Staff costs	493,042	456,312
Telephone	10,478	11,638
Rates and water	58,902	51,745
Electricity and gas	33,479	23,775
Cleaning	7,645	6,562
LBRUT Careline	34,988	13,350
Garden and tree maintenance	95,307	87,321
Repairs and maintenance	82,266	167,730
Legal and professional fees	182,026	102,259
Miscellaneous	1,441	4,128
Major property repairs	926,166	723,304
	1,925,740	1,648,124

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 9. Analysis of expenditure on charitable activities - by type (continued)

# Analysis of support costs

Total funds 2020 £	As restated Total funds 2019 £
Governance staff costs 57,343	57,349
Depreciation 132,630	104,024
Insurance 27,796	12,399
Electricity and gas 265	258
Cleaning 3,316	2,183
Repairs and maintenance 16,854	9,173
Legal and professional fees 5,921	928
Office expenses 17,019	20,607
Miscellaneous 18,505	22,955
Governance costs 26,890	33,070
Total 2020 306,539	262,946
10. Governance costs	
2020 £	2019 £
Auditor's remuneration - Audit of the financial statements 14,000	12,500
Auditor's remuneration - Other services 2,926	12,957
Governance staff costs 57,343	57,349
Other governance costs 9,964	7,613
84,233	90,419

Total governance costs are comprised of Governance staff costs and Governance costs as per Note 9.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

	Revaluation of investments			
			2020 £	As restated 2019 £
	Loss on disposal of Investment property		-	(74,190
	Revaluation gains on Investment property	15	4,389,250	2,311,000
	Revaluation gains on Fixed asset investments	16	783,671	2,381,188
	Revaluation gains on Current asset investments	18	181,101	166,018
			5,354,022	4,784,016
12.	Staff costs			
			2020	2019
			£	£
	Wages and salaries		462,644	427,754
	Social security costs		45,352	42,283
	Pension costs		44,688	44,288
			552,684	514,325
	The average number of persons employed by the Charity during	ng the year wa	s as follows:	
			2020	2019
			No.	No
	Staff		12	12
	The number of employees whose employee benefits (excl £60,000 was:	uding employ	er pension co	sts) exceede
			2020	201
			No.	No

The Charity considers its Key Management Personnel to comprise the Trustees and the Chief Executive. The total employment benefits (including employer pension contributions and employer national insurance contributions) of the Key Management Personnel were £103,717 (2019 as restated -£103,259).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 13. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 December 2020, expenses totalling £11,471 were reimbursed or paid directly to 1 Trustees for legal fees (2019 - £232 to 2 Trustees for mileage and training expenses).

#### 14. Tangible fixed assets

	Almshouses £
Cost or valuation	
At 1 January 2020	5,268,981
Additions	5,450,000
At 31 December 2020	10,718,981
Depreciation	
At 1 January 2020	155,974
Charge for the year	132,630
At 31 December 2020	288,604
Net book value	
At 31 December 2020	10,430,377
At 31 December 2019	5,113,007

The Almshouse properties are non investment properties, held by the Charity as inalienable, with conditions attached for their use. For accounting purposes, no value is placed on the original Almshouse properties as it is considered by the Trustees that the original historic cost of the properties would not be material to the financial statements. The Trustees do not consider that the fair value of the Almshouses can be measured reliably, given the conditions specified for their use. Any costs of valuation to the Charity would not be commensurate with any benefit obtained from the information to the users of the accounts or to the Charity for its own stewardship purposes. Recognition of the Almshouses at fair value is not practicable.

With respect to the Almshouses transferred from RCCE, if at any time any of the Almshouses cease to be used permanently as Almshouses, half of the value of that land shall be paid to the Trustees of RCCE to be held as permanent endowment and the income used for its general purposes, provided that this clause will apply only if the land in question is sold and the proceeds of sale are used to purchase replacement land for the provision of Almshouses within a reasonable time.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

## 15. Investment property

	Investment property £	Mitre Pub	Total £
Valuation			
At 1 January 2020	109,589,750	735,000	110,324,750
Additions	1,375,000	-	1,375,000
Disposals	(3,830,000)	-	(3,830,000)
Surplus on revaluation	4,389,250	-	4,389,250
At 31 December 2020	111,524,000	735,000	112,259,000

# Investment property

On 31 December 2020, HML LAM (Chartered Surveyors) undertook a desktop valuation of the properties for the year ending 31 December 2020. It was their opinion that there had been an overall increase in value of the property portfolio by 4% during 2020 (2019 - 0.1% increase).

#### 16. Fixed asset Investments

	Capital endowment funds £	Designated development fund £	Short term fund £	Total £
Cost or valuation				
At 1 January 2020	15,014,537	696,772	2,500,787	18,212,096
Additions	27,357	-	3,001,067	3,028,424
Disposals	(1,000,000)	(500,056)	(5,509,324)	(7,009,380)
Revaluations	740,743	35,458	7,470	783,671
At 31 December 2020	14,782,637	232,174	-	15,014,811
Net book value				
At 31 December 2020	14,782,637	232,174	-	15,014,811
At 31 December 2019	15,014,537	696,772	2,500,787	18,212,096

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

**Debtors** 

17.

	2020 £	2019 £
Due within one year		
Rent receivable	115,417	100,831
Prepayments and accrued income	36,080	347,073
	151,497	447,904
	<u></u>	

#### 18. **Current asset investments**

Odiffent asset investments		
	2020 £	2019 £
Extraordinary repair funds	3,171,680	1,012,766

#### Listed investments

The market value of the listed investments at 31 December 2020 was £3,171,680 (2019 - £1,012,766).

The balance at the year end includes additions of £1,977,813 (2019 - £81,703) and revaluations gains of £181,101 (2019 - £166,018).

19.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

Creditors: Amounts falling due within one year

	2020 £	2019 £
Trade creditors	32,455	36,606
Other taxation and social security	12,988	14,739
Other creditors	5,362	6,112
Accruals and deferred income	144,452	147,137

Accruals and deferred income	144,452	147,137
	195,257	204,594
	2020 £	2019 £
Deferred income		
Deferred income at 1 January	78,935	74,548
Resources deferred during the year	73,985	78,935
Amounts released from previous periods	(78,935)	(74,548)
Deferred income at 31 December	73,985	78,935

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 20. Statement of funds

Statement of funds - current year

	Balance at 1				Balance at 31
	January 2020 £	Income £	Expenditure £	Gains/ (Losses) £	December 2020 £
Unrestricted funds					
Designated funds					
Almshouse property fund	4,184,587	-	-	-	4,184,587
Extraordinary repair fund	1,012,766	-	-	181,101	1,193,867
Development reserve	696,742	-	10	-	696,742
Major repairs reserve	1,100,000	•	-	-	1,100,000
	6,994,095	-	•	181,101	7,175,196
General funds					
Almshouse fund	2,690,146	4,450,211	(3,797,220)	42,902	3,386,039
Pension reserve	(5,000)	-	2,000	-	(3,000)
	2,685,146	4,450,211	(3,795,220)	42,902	3,383,039
Total Unrestricted funds	9,679,241	4,450,211	(3,795,220)	224,003	10,558,235
Endowment funds					
Almshouse fund - General	125,532,207	-		5,130,019	130,662,226
Restricted funds					
Welfare charities	<u> </u>	4,625	(4,625)	-	
Total of funds	135,211,448	4,454,836	(3,799,845)	5,354,022	141,220,461

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 20. Statement of funds (continued)

# Statement of funds - prior year

	Balance at					Balance at 31
	1 January 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) . £	December 2019 £
Unrestricted funds	2	~	~	~	. ~	-
Designated funds						
Almshouse property fund	4, 195, 784	-	-	(11,197)	-	4,184,587
Extraordinary repair fund	765,045	-	-	81,703	166,018	1,012,766
Development reserve	353,577	-	-	343,165	-	696,742
Major repairs reserve	1,100,000	-	-	-	-	1,100,000
	6,414,406	_		413,671	166,018	6,994,095
General funds						
Almshouse fund	2,033,613	4,178,138	(3,675,346)	38,862	114,879	2,690,146
Pension reserve	(16,000)	2,000	-	-	9,000	(5,000)
	2,017,613	4,180,138	(3,675,346)	38,862	123,879	2,685,146
Total Unrestricted funds	8,432,019	4,180,138	(3,675,346)	452,533	289,897	9,679,241
Endowment funds						
Almshouse fund - General	121,481,621	-		(452,533)	4,503,119	125,532,207
Restricted funds						
Welfare charities	10,681	4,400	(15,081)	<u>-</u>		
Total of funds	129,924,321	4,184,538	(3,690,427)	-	4,793,016	135,211,448

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 20. Statement of funds (continued)

The Almhouse funds are unrestricted and are used to fund activities in furtherance of the Charity's objectives alongside the management and administration. Included within this fund is the Mitre pub originally purchased at £550,000. A designated fund was created in the prior year relating to the purchase of an Almhouse property.

The Development fund is designated for the funding of the potential acquisition and development of new Almhouses.

The Major Repairs fund is designated for the funding of anticipated major repairs for the forthcoming two year period.

The Welfare Charities fund is a restricted fund administered by the Trustees in compliance with the specific trust deeds. Grants are awarded to qualifying and needy applicants whilst maintaining a positive level of reserves. This fund contains miscellaneous restricted donations.

The Extraordinary Repair Fund is designated for the funding of extraordinary Almhouse repairs. The Trustees are required to maintain this fund by paying into an Investment Fund a yearly sum of not less than £3,940 out of Charity income.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 21. Analysis of net assets between funds

# Analysis of net assets between funds - current year

,, ,			
	Unrestricted funds 2020 £	Endowment funds 2020 £	Total funds 2020 £
Tangible fixed assets	6,076,931	4,353,446	10,430,377
Fixed asset investments	230,031	14,784,780	15,014,811
Investment property	735,000	111,524,000	112,259,000
Current assets	3,714,530	-	3,714,530
Creditors due within one year	(195,257)	-	(195,257)
Defined benefit pension scheme liability	(3,000)	-	(3,000)
Total	10,558,235	130,662,226	141,220,461
Analysis of net assets between funds - prior year			
	Unrestricted funds 2019 £	Endowment funds 2019 £	Total funds 2019 £
Tangible fixed assets	4,185,087	927,920	5,113,007
Fixed asset investments	3,197,559	15,014,537	18,212,096
Investment property	735,000	109,589,750	110,324,750
Current assets	1,771,189	-	1,771,189
Creditors due within one year	(204,594)	-	(204,594)
Defined benefit pension scheme liability	(5,000)	-	(5,000)
Total	9,679,241	125,532,207	135,211,448

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

22.	Reconciliation of net movement in funds to net cash flow from operating activities						
				2020 £	2019 £		
	Net income for the period (as per Statement of	Financial Activ	vities)	6,009,013	5,278,127		
	Adjustments for:						
	Depreciation charges		14	132,630	104,024		
	Revaluation of investments		11	(5,354,022)	(4,784,016)		
	Investment income		6	(3,227,883)	(3,024,068)		
	Decrease/(increase) in debtors		17	296,407	(350,675)		
	(Decrease)/increase in creditors		19	(9,337)	23,212		
	(Decrease) in defined benefit pension scheme		26	(2,000)	(2,000)		
	Net cash used in operating activities			(2,155,192)	(2,755,396)		
23.	Analysis of cash and cash equivalents			2020	2019		
				£	£		
	Cash in hand			391,353	310,519		
	Total cash and cash equivalents			391,353	310,519		
24.	Analysis of changes in net debt						
		At 1 January 2020	Cash flows £	Changes in market value £	At 31 December 2020 £		
		£		~			
	Cash at bank and in hand	310,519	80,834	-	391,353		
	Current asset investments	1,012,766	1,977,813	181,101	3,171,680		
		1,323,285	2,058,647	181,101	3,563,033		

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 25. Capital commitments

2020 £	2019 £
82,670	109,101
-	286,250
•	161,122
82,670	556,473
	£ 82,670 - -

#### 26. Pension commitments

The Richmond Charities Almshouses participates in the Church of England Funded Pensions Scheme for stipendiary clergy. This scheme is administered by the Church of England Pensions Board, which holds the assets of the Schemes separately from those of the Employer and the other participating employers.

Each participating employer in the Scheme pays contributions at a common contribution rate applied to pensionable stipends.

The Scheme is considered to be a multi-employer Scheme as described in Section 28 of FRS102. This means it is not possible to attribute the Scheme's assets and liabilities to specific employers and that contributions are accounted for as if the Scheme were a defined contribution scheme. The pension's costs charged to the Statement of Financial Activities in the year are contributions payable towards benefits and expenses accrued in that year, plus any impact of deficit contributions (see below).

A valuation of the Scheme is carried out once every three years. The most recent Scheme valuation completed was carried out at 31 December 2018. The 2018 valuation revealed a deficit of £50m, based on assets of £1,818m and a funding target of £1,868m, assessed using the following assumptions.

- An average discount rate of 3.2% p.a.;
- RPI inflation of 3.4% p.a. (and pension increases consistent with this);
- Increase in pensionable stipends of 3.4% p.a.;
- Mortality in accordance with 95% of the S3NALVL table, with allowance for improvements in mortality rates in line with CMI 2018 extended model, with a long term annual rate of improvement of 1,5%, a smoothing parameter of 7 and an initial addition to mortality improvements of 0.5% p.a.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

# 26. Pension commitments (continued)

Following the 31 December 2018 valuation, a recovery plan was put in place until 31 December 2022 and the deficit recovery contributions (as a percentage of pensionable stipends) were set as follows:

# Deficit repair contributions as a % of pensionable stipends

		%
1 January 2021 to 31 December 2022		11.9
1 January 2021 to 31 December 2022		7.1
Movement in defined benefit pension scheme liability		
	2020	2019
	£	£
Balance at 1 January	5,000	16,000
Deficit contribution paid	(2,000)	(2,000)
Actuarial (gain) / loss	-	(9,000)
Balance at 31 December	3,000	5,000
Sensitivity analysis (per annum)		
	2020 %	2019 %
Discount rate	0,2	1.1
Price inflation	3.1	2.8
Increase to total pensionable payroll	1.6	1.3

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 27. Operating lease commitments

At 31 December 2020 the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Land and buildings:	-	٤
Not later than 1 year	-	29,000
-	-	29,000
Other:		
Not later than 1 year	1,588	1,646
Later than 1 year and not later than 5 years	1,985	3,841
-	3,573	5,487
Total	3,573	34,487

The following lease payments have been recognised as an expense in the Statement of Financial Activities:

	2020 £	2019 £
Operating lease rentals	30,588	31,651

# 28. Related party transactions

Other than Key Management Personnel and Trustee transactions detailed in Notes 12 and 13, there were no related party transactions during the period (2019 - none).

#### 29. Post Balance Sheet events

After the year end on the 20 January 2021 the sale of the investment property held at 6 Houblon Road completed for a sales price of £1,035,000 the current value held within the investment portfolio as at the 31 December 2020 is £1,035,000.