Company Registration No. 00068471 (England and Wales) THE GODSTOWE PREPARATORY SCHOOL COMPANY LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020
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FOR THE YEAR ENDED 31 AUGUST 2020

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees Mrs T Leaver

Mrs L A Poore Mrs K A Allner Mr A Wilkinson Mrs S Young Dr F R Neale Mr S R Nicholls

Mr T Bunbury

(Appointed 26 August 2020)

Secretary Mr M J Tebbot

Charity number 310637

Company number 00068471

Registered office Shrubbery Road

High Wycombe Buckinghamshire United Kingdom HP13 6PR

Auditor Azets Audit Services

7-8 Eghams Court Boston Drive Bourne End Buckinghamshire United Kingdom SL8 5YS

Bankers National Westminster Bank Pic

Svenska Handelsbanken AB

Barclays Bank PLC

Key executives and professional advisors

Headmistress Ms Sophie Green BSc Econ (Hons), PGCE

Finance Director Ms Lisa Ellis ACMA
Clerk to the Governors Mrs Gundula Ackermann

Website www.godstowe.org

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TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report and financial statements for the year ended 31 August 2020.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and comply with the charitable company's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

Structure, Governance and Management

Constitution and Objects

The Godstowe Preparatory School Company Limited (the 'Company') was incorporated in 1900 as a company limited by shares, as defined by Companies Act 2006, is registered in England and is registered with the Charity Commission. The Company is governed by its Articles of Association.

The Company's objects, as set out in its Articles of Association, are to advance the education of young girls and boys by the provision of school or schools (including nurseries). In pursuance of these objects for the public benefit, the Company's sole business is the operation of Godstowe Preparatory School (the 'School'), incorporating a nursery, 'pre-prep' department and main school, and it has established and administers bursaries, grants, scholarships and other benefactions and acts as trustee and manager of property and gifts given in pursuance of these objects.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charitable company should undertake.

School Objectives and Activities

The School was established in 1900 with the principal objective of providing systematic education and training for young girls and boys so as to prepare them for subsequent education in public or other large schools. The School operates with boarding houses and a kindergarten as envisaged in the original objects. The School also holds lectures, exhibitions, public meetings and classes calculated to advance the cause of education, which is also in accordance with the objects of the School.

The School aims to provide a first-class education to girls from age 3 to 13 and boys from age 3 to 7. It seeks to provide a structured educational environment that develops pupils' capabilities, competences and skills and gives them the confidence to go on to senior schools and succeed. The School promotes the academic, moral and physical development of its pupils through the academic curriculum, pastoral care, sport and other activities. The School provides an educational environment where each student can develop and fulfil their potential, building their self-confidence and inculcating a desire to contribute to the wider community.

The School is committed to safeguarding and promoting the welfare of pupils and expects all staff and volunteers to share this commitment. Appropriate policies and procedures are in place to support this aim and all activities across the School are judged against this objective.

Mission Statement

The School's mission is to provide the necessary education and training to enable pupils to be confident, happy and successful with a love of learning, in an environment where they feel valued as they are prepared for the demands of the modern world. In doing so the School aims to promote the best opportunities for pupils by providing a challenging curriculum and a wide range of extra-curricular activities, together with a stimulating and enjoyable boarding experience.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Governing Body

The Board of Governors, or 'Council', is responsible for the overall management and control of the Company and the School. It consists of all the Trustees of the Company, who are also Governors of the School. It meets at least three times per year. Currently Council has a General Purposes sub-committee which also meets three times a year and reports to Council. Further committees are established when considered appropriate, for example, an Estates committee to consider investment proposals in all their details, from financial through health and safety to logistics. This year has also seen the introduction of a COVID-19 sub-committee to consider the risk assessment of the current situation and to provide support, guidance and, where appropriate, decisions for the Senior Leadership Team.

The Trustees, who are also the directors of the Company for the purposes of company law, and who served during the year and up to the date of signature of the financial statements were:

Mrs T Leaver (Chair)

Mrs K A Allner

Mrs N A C Annable (resigned 31 August 2020)

Mr T Bunbury

Ms N L L Kemp (resigned 31 August 2020)

Dr F R Neale

Mr S R Nicholls (appointed 26 August 2020)

Mrs L A Poore Mr M J Tebbot Mr A Wilkinson Mrs S Young

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

Organisational Management

The day-to-day management of the School is delegated to the Headmistress, who is supported by the Finance Director and other members of the senior management team. The Headmistress, the Finance Director and the Clerk to the Governors attend Council and General Purposes sub-committee meetings.

Recruitment and Training of Governors

Governors are appointed by agreement at a full Council meeting. Suitable candidates for new Governors are identified by existing Governors or key executives of the School followed by a formal recruitment process, with a recommendation presented to Council. New governors are introduced to the workings of the School through an induction programme. The Council has periodic training up-date events.

Employment Policy

The Company is an equal opportunities employer. Full and fair consideration is given to job applications from disabled persons and due consideration is given to their training and employment needs. Consultation with employees has continued at all levels with the aim of taking the views of employees into account when decisions are made that are likely to affect their interests. Employees are made aware of the financial and economic performance of the Company.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Public Benefit

In setting objectives and planning, the Governors give careful consideration to the Charity Commissioners' guidance on public benefit.

The Company is a charity which seeks to benefit the public through the pursuit of its stated aims. Fees are set at a level to ensure the financial viability of the School and at a level that is consistent with Council's aim of providing a first-class education for the School's pupils. In setting the fees the Governors take into account future plans for the School, the current economic climate and the ability of parents to meet their financial commitments.

The School welcomes pupils from all backgrounds. The School is non-selective but aims to ensure that pupils can cope with the pace of learning and thus benefit from the education provided. An individual's economic status, ethnicity, race, religion or disability do not form part of the School's assessment process.

The Governors are committed to their policy with regard to allowing those who cannot afford the current fees, to gain access to the first-class education provided by the School. Council is determined not to dilute the quality of the education currently provided while still offering assisted places in defined circumstances. With this in mind, Council has put in place the provision of means tested bursaries (assisted places) for able children from families who are less well-off and the bursaries granted in the current year were worth £131,605 (2019: £143,241). Further bursaries will be awarded for the academic year 2020/21.

The School does not have endowments and in funding bursary awards the Governors must be mindful that a balance must be struck between fee-paying parents, many of whom make considerable personal sacrifices to fund their children's education, and those benefiting from the awards. Subject to the foregoing, and subject to being able to identify suitable beneficiaries, the Governors have a policy of gradually increasing the number of bursaries on a year-by-year basis.

Social Investments

The School is part of the wider local community and the Governors are keen that staff and pupils participate in that community.

During the year, pupils raised thousands of pounds for various children's charities under the direction of a charity officer. The School regularly meets with the local church in High Wycombe to coordinate services held in town and at the School. The Governors have allowed the School to be used as an examination centre at no cost and the local community is allowed to use the School's facilities where appropriate. Wycombe District Swim Club have the use of the School's recently completed swimming pool complex when not in use by the School and the School is in discussion with local schools to determine whether the facilities can also be made available to them. The neighbourhood watch and local residents' association both use the School's premises on a regular basis at no charge. The School continues to co-operate with the local fire brigade by allowing a fire drill to be carried out by the fire brigade in one of the boarding houses.

Council is very aware that the security of pupils is of primary importance and thus the School is always careful fully to vet any outside use of the School's facilities.

Unfortunately, the Impact of the COVID-19 pandemic has limited the opportunities to make the School's facilities available to all these parties but these arrangements will be reinstated as soon as it is considered safe to do so.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Strategy

The Governors are responsible for setting a strategy for achieving the objectives they have set. The focus of the strategy is the development of the pupils and their continued high level of academic achievement. In taking forward the strategy, the Governors:

- · Review and benchmark the School's academic syllabus, teaching practices and academic results;
- Ensure that the range of co-curricular activities available to our pupils is stimulating and challenging;
- · Invest in technology and the infrastructure of the School;
- · Co-operate and share resources with local schools; and
- Continue to review and develop methods for awarding bursaries and scholarships to ensure wider access to pupils from all backgrounds.

Principal Risks and Uncertainties and Risk Management

The COVID-19 pandemic has created unprecedented economic uncertainty, both domestic and internationally. The School is sensitive to how this may affect our parents and has put in place measures to assist them in these circumstances. The Governors also continue to monitor the situation from a wider perspective to ensure that the School responds to challenges when they arise and that it remains financially viable.

Pupil numbers will always be a major risk to any school. Although pupil numbers are currently buoyant and there are waiting lists in some classes, the Governors and senior management are aware that this situation can change quickly, particularly in the current situation. In order to mitigate this risk, the School continues to investigate and take advantage of rental opportunities for the School's facilities. Any decision regarding rentals will ensure that the Government guidelines are addressed and that the School remains COVID-19 secure. Consideration is also given to the need to safeguard both the pupils and the School's assets. The Governors and senior management constantly strive to improve performance and facilities and with our three-year rolling development plan, is continuing to plan the future path of the School.

Health and safety is always a significant area for risk management. The risks range from fire and infrastructure to personal risks, most notably when away from School on trips and expeditions. At present, these are on hold until the pandemic situation is under control and it is judged to be safe to restart. The risks associated with all activities are minimised by thorough planning and risk assessments. The School has an annual health and safety audit carried out by the School's independent expert accompanied by a Governor responsible for reporting to the Board on health and safety matters. Also, an annual fire risk assessment is carried out by the School's professional fire advisers.

Council keeps the School's activities under review and monitors risks that arise from time to time. The key controls include:

- formal agendas for all Council and sub-committee meetings;
- comprehensive strategic planning, budgeting and management accounting;
- · an established organisational structure and lines of reporting;
- formal written policies; and
- · vetting procedures for the protection of children.

In addition, the Governors can establish additional sub-committees to deal with specific risks – for example, a sub-committee has been created and meets regularly to consider the specific risks created as a result of COVID-19.

Through the risk management processes and controls established for the School, the Governors are satisfied that all major risks identified have been adequately managed. It is recognised, however, that such processes and controls can only provide reasonable but not absolute assurance that major risks have been adequately mitigated.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Future Plans

The main focus for the future continues to be the regular review and updating of Council's strategic plan to determine the School's future requirements for both education and boarding and therefore a plan for the School estate to ensure all elements of it are fully utilised.

The plan also covers the School's IT provision. The School has coped well with the demands placed on its IT infrastructure and capability during the COVID-19 pandemic, particularly the delivery of virtual schooling during lockdown. However, the Governors recognise the importance of keeping the School's IT provision up-to-date and fit for purpose, and the strategic plan for IT will shortly be reviewed in the light of recent events.

Review of Achlevements and Performance for the Year

The School has had another very successful year. Pupil numbers were 449 compared with 435 the year before. There are waiting lists for a number of classes and interest at open days was very strong.

29 scholarships, awards and distinctions were offered to pupils for next schools and every pupil went to the school of their choice.

The introduction of the national lockdown in March 2020 created a new challenge to ensure that the School continued to provide the standard of education to the children that parents expect whilst also ensuring that the children were supported pastorally. Furthermore, there was a requirement that the School considered all the implications of a move to on-line learning from a safeguarding perspective. The whole school staff worked exceptionally hard to develop a plan that enabled the School to deliver a school day that matched, as closely as possible, the offering when the physical buildings were open. This was well received by the majority of parents and a large number of enquiries have been received from potential parents as a result of positive feedback on what the School was able to offer.

Given the uncertainty of the situation in March both in terms of what the School would be able to offer and also the financial challenges created by COVID-19, a significant discount on the day fees was offered to all parents with the additional offer of hardship support for those particularly badly affected.

Due to the uncertainty created by the pandemic, Council has put on hold all major projects to enhance the facilities of the School but has continued to invest in essential maintenance, such as the refurbishment of the tower on Highlands House, or where the need for expenditure was compelling, for example, replacement of the astroturf.

The wider investment plan for the future is being kept under review and decisions will be made dependent on needs and the financial strength of the School.

COVID-19

In the spring it was becoming evident that COVID-19 was having a severe disruption on many countries and on 19 March the World Health Organisation declared it was a pandemic. This resulted in the School closing to students for the entirety of the summer term. The on-going impact of the pandemic is expected to have a material impact on the financial results and position for the year to 31 August 2021 with further lockdowns remaining a constant threat.

During the year, actual reductions in fees given as a result of the pandemic amounted to £1.139m, and this is expected to increase during the year ending 31 August 2021 as a result of further school closures. The School has enrolled in the Government's job retention (furlough) scheme.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Financial review

Results for the Year

The net expenditure for the year was £44,168 compared with net income of £762,160 for the previous year, reflecting principally the fee discounts offered for the summer term and the additional costs arising from the COVID-19 pandemic. The School's cash flow was similarly affected, with cash generated from operations amounting to £690,672 (2019: £1,449,033). However, year end cash balances remained at similar levels to the prior year at £1,783,220 (2019: £1,796,847), reflecting careful cash management, cost control and the postponement of major capital project expenditure.

The creation of cash surpluses from operating activities are essential to fund the long-term plans for the improvement of the School to ensure it remains the school of first choice in the area. A school of this age will always require continuing maintenance to meet the demands of modern technology and society. The Governors' focus is the return of the School to a net income position as soon as possible, but it is recognised that this is to a large extent dependent on the return to more normal School operating conditions as the day-to-day impact of the COVID-19 pandemic wanes.

Fundraising

Donations totalling £29,949 were received during the year compared with £26,445 in the previous year. 'Friends of Godstowe' (the parental charitable organisation) continues to play an invaluable role in raising funds for the School and the Governors are extremely appreciative of their efforts and the generosity of everyone who has contributed. These donations allow the School to bring forward plans and complete them earlier than would otherwise have been possible, or provide items that are not considered essential but further enhance the children's experience.

Investment Policies

The School does not have any external investments, but in line with our policy of diversifying financial risk the School divides its cash deposits between its principal bankers. The Governors continue to keep this policy under careful review.

Reserve Levels and Policy

The Governors are mindful that the School does not have endowments and that the current economic climate makes the future somewhat uncertain.

The running costs of the School continue to rise, and the financial dynamics of the business make the School heavily dependent on pupil numbers and fee levels. With this in mind, the Governors need to ensure that the level of reserves is adequate to maintain the running expenses of the School and to allow for future capital projects.

At the end of the year, the Company had total reserves of £9,935,191 (2019: £9,979,359) and unrestricted reserves of £9,181,166 (2019: £9,197,283). After adjusting for unrestricted functional fixed assets for the Company's own use, there were no remaining free reserves (2019: £nil). It is the intention of the Governors to improve the free reserves position as soon as possible, but it is recognised that, with continuing uncertainty and increased costs as a result of the pandemic and the incidence of unavoidable estate management projects, this may not be achievable in the short term.

It is the policy of the Company that its cash balances and access to additional liquidity should be maintained at a level equivalent to between three and six month's expenditure and significant management attention is given to forecasting and monitoring cash levels for this purpose. The Governors consider that maintaining cash reserves at this level will ensure that, in the event of a significant drop in cash generation from operations, they will be able to continue the School's current activities while consideration is given to ways in which additional funds may be raised. This premise has been tested in the spring term as a result of the national lockdown, and resultant discount offered on fees, and has been found to be appropriate. This level of cash reserves has been maintained throughout the year with no requirement to call on the Company's revolving credit facility with its bankers, which is contracted until September 2021.

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Auditor

On 7 September 2020, Group Audit Services Limited (trading as Wilkins Kennedy Audit Services) changed its name to Azets Audit Services Limited. The name it practices under is Azets Audit Services and, accordingly, it has signed the Report of the Independent Auditors in its new name.

In accordance with the Company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the Company will be put at a General Meeting.

The Trustees report, including the strategic report, was approved by the Board of Trustees.

Mrs T Leaver

Dated: 17 March 2021

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees, who are also the directors of The Godstowe Preparatory School Company Limited for the purpose of company law, are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the incoming resources and application of resources, including the income and expenditure, of the Company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF THE GODSTOWE PREPARATORY SCHOOL COMPANY LIMITED

Opinion

We have audited the financial statements of The Godstowe Preparatory School Company Limited (the 'charitable company') for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF THE GODSTOWE PREPARATORY SCHOOL COMPANY LIMITED

Matters on which we are required to report by exception

We have nothing to report In respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the charitable company for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, they are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF THE GODSTOWE PREPARATORY SCHOOL COMPANY LIMITED

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Nisbet BA(Hons) FCA (Senior Statutory Auditor) for and on behalf of Azets Audit Services

18 March 2021

Accountants
Statutory Auditor

7-8 Eghams Court Boston Drive Bourne End Buckinghamshire United Kingdom SL8 5YS

Azets Audit Services is eligible for appointment as auditor of the charitable company by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2020

		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		funds	funds		funds	funds	
		2020	2020	2020	2019	2019	2019
	Notes	£	£	£	£	£	£
Income and endowment	s from:						
Donations and legacies	3	29,949	-	29,949	3,603	22,842	26,445
Charitable activities -							
tuition and boarding	4	6,353,355	-	6,353,355	7,185,382	-	7,185,382
Investments	5	6,360	-	6,360	5,968	-	5,968
Other income	6	153,768	-	153,768	-	-	-
Total income		6,543,432		6,543,432	7,194,953	22,842	7,217,795
Expenditure on: Charitable activities - tuition and boarding	7	6,559,549	28,051	6,587,600	6,427,867	27,768	6,455,635
Net (expenditure)/incom the year/ Net movement in funds	e for	(16,117)	(28,051)	(44,168)	767,086	(4,926)	762,160
Fund balances at 1 September 2019		9,197,283	782,076	9,979,359	8,430,197	787,002	9,217,199
Fund balances at 31 August 2020		9,181,166	754,025 ———	9,935,191	9,197,283	782,076	9,979,359

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BALANCE SHEET

AS AT 31 AUGUST 2020

		20	20	20	19
	Notes	£	£	£	£
Fixed assets					
Tangible assets	10		11,008,389		10,910,922
Investments	11		4		4
			11,008,393		10,910,926
Current assets					
Debtors	12	171,714		172,226	
Cash at bank and in hand		1,783,220		1,796,847	
		1,954,934		1,969,073	
Creditors: amounts falling due within one					
year	14	(1,855,027)		(1,655,724)	
Net current assets			99,907		313,349
Total assets less current liabilities			11,108,300		11,224,275
Creditors: amounts falling due after more than one year	15		(1,173,109)		(1,244,916)
Net assets			9,935,191		9,979,359
Income funds					
Restricted funds			754,025		782,076
Unrestricted funds			9,181,166		9,197,283
			9,935,191		9,979,359

The financial statements were approved by the Trustees on 17 May 2021

Mrs T Leaver

Trustee

Company Registration No. 00068471

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2020

		202		20 ⁻	19
	Notes	£	£	£	£
Cash flows from operating activities Cash generated from operations	20		690,672		1,449,033
Investing activities					
Purchase of tangible fixed assets		(697,892)		(1,845,577)	
Interest received		6,360		5,968	
Net cash used in investing activities			(691,532)		(1,839,609)
Financing activities					
Repayment of borrowings		(40,549)		(44,887)	
Increase in deposits		27,782		29,710	
				· ·	
Net cash used in financing activities			(12,767)		(15,177)
Net decrease in cash and cash equivalen	ts		(13,627)		(405,753)
Cash and cash equivalents at beginning of y	ear		1,796,847		2,202,600
Cash and cash equivalents at end of year	•		1,783,220		1,796,847

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

Company information

The Godstowe Preparatory School Company Limited is a private company limited by shares incorporated in England and Wales. The registered office is Shrubbery Road, High Wycombe, Buckinghamshire, HP13 6PR, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Company's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The Company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary a mounts in these financial statements are rounded to the nearest \mathfrak{L} .

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the Company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Company has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Company has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Company to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings Straight line over 10 years & Straight line over 50 years Fixtures and fittings Straight line over 5 years & Straight line over 10 years

Motor vehicles Straight line over 5 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Impairment of fixed assets

At each reporting end date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial Instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Company's balance sheet when the Company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Company's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

The Company contributes to the Teachers' Pension Scheme at rates set by the Scheme Actuary and advised to the Company by the Scheme Administrator. The scheme is a multi-employer pension scheme, and it is not possible to identify the assets and liabilities of the scheme which are attributable to the Company. In accordance with FRS 102 therefore, the scheme is accounted for as a defined contribution scheme.

2 Critical accounting estimates and judgements

In the application of the Company's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

3	Donations and legacies						
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Tolal
		2020 £	2020 £	2020 £	2019 £	2019 £	2019 £
	Donations and gifts	29, 94 9		29,949 ———	3,603	22,842	26,445 ———
4	Charitable activities - tuit	ion and boardin	ıg				
					Charitable Income 20	Charitable Income 120 £	2019 £
	Fees receivable from tuition Charitable rental income	n and boarding			6,325,5 27,8		7,174,910 10,472
					6,353,3	955 —	7,185,382
5	Investments						
				Unrestricted funds	Total	Unrestricted funds	Total
				2020 £	2020 £	2019 £	2019 £
	Deposit account interest			6,360	6,360	5,968	5,968
6	Other Income						
				Unrestricted funds	Total	Unrestricted funds	Total
				2020 £	2020 £	2019 £	2019 £
	Job retention scheme			153,768	153,768		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

7 Charitable activities - tultion and boarding

	Charitable	Charitable
	Expenditure	Expenditure
	2020	2019
	£	£
Teaching costs	3,243,775	3,023,622
Support service costs	1,909,773	2,012,015
Management and admin costs	732,344	
Operating lease payments	67,381	
Depreciation and impairment	600,425	571,255
Bank charges	40,138	30,465
Bad debts	(16,710) (17,910)
Auditors remuneration - for audit work	9,724	7,500
Auditors remuneration - for non-audit work	750	720
	-	
	6,587,600	6,455,635
Analysis by fund		
Unrestricted funds	6,559,549	6,427,867
Restricted funds	28,051	27,768
	6,587,600	6,455,635

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

8 Employees

Number of employees

The average monthly number of employees during the year was:

	2020	2019
	Number	Number
Teachers - Full time	36	32
Teachers - Part time	19	24
Other - Full time	43	39
Other - Part time	28	32
	126	127
Employment costs	2020	2019
	£	£
Wages and salaries	3,570,451	3,498,021
Social security costs	345,857	344,161
Other pension costs	564,777	400,566
	4,481,085	4,242,748

The number of employees whose annual remuneration, excluding social security and pension contributions, was £60,000 or more were:

	2020 Number	2019 Number
£60,000 - £70,000	1	-
£70,001 - £80,000	2	3
£90,001 - £100,000	-	1
£120,001 - £130,000	1	1
	4	5

9 Trustees' Remuneration and Benefits

There were no trustees' remuneration or other benefits for the year ended 31 August 2020 nor for the year ended 31 August 2019.

There were no trustees' expenses paid for the year ended 31 August 2020 nor for the year ended 31 August 2019.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

		P1-141.	F1	Manager 17 1	-
		Freehold land and buildings	Fixtures and fittings	Motor vehicles	Total
		£	£	£	£
	Cost				
	At 1 September 2019	13,672,206	2,082,948	30,711	15,785,865
	Additions	455,602	242,290		697,892
	At 31 August 2020	14,127,808	2,325,238	30,711	16,483,757
	Depreciation and Impairment				
	At 1 September 2019	3,344,218	1,500,014	30,711	4,874,943
	Depreciation charged in the year	433,955	166,470	-	600,425
	At 31 August 2020	3,778,173	1,666,484	30,711	5,475,368
	Carrying amount				
	At 31 August 2020	10,349,635	658,754		11,008,389
	At 31 August 2019	10,327,988	582,934		10,910,922
11	Fixed asset Investments				
					Other investments
					III 4 4 5 LI II 6 II (5
	Cost or valuation				
	At 1 September 2019 & 31 August 2020				4
					4
	At 1 September 2019 & 31 August 2020				4
	At 1 September 2019 & 31 August 2020 Carrying amount				
	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020				4
	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet	•	•	•	4 4 Company's
	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019	•	•	•	4 4 Company's
112	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet	•	•	elopments Limit	4 4 Company's
12	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet two dormant subsidiaries, High Wycombe Musi	•	•	elopments Limit 2020	4 Company's ed.
12	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet two dormant subsidiaries, High Wycombe Musi	•	•	elopments Limit 2020 £	4 Company's
12	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet two dormant subsidiaries, High Wycombe Music Debtors Amounts falling due within one year: Trade debtors	•	•	elopments Limit 2020 £ 1,866	4 4 A A A A A A A A A A A A A A A A A A
12	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet two dormant subsidiaries, High Wycombe Music Debtors Amounts falling due within one year: Trade debtors Other debtors	•	•	elopments Limit 2020 £	4 4 2019 £ 51,237 18,734
12	At 1 September 2019 & 31 August 2020 Carrying amount At 31 August 2020 At 31 August 2019 Fixed asset investments at the balance sheet two dormant subsidiaries, High Wycombe Music Debtors Amounts falling due within one year: Trade debtors	•	•	elopments Limit 2020 £ 1,866	4 4 A A A A A A A A A A A A A A A A A A

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Loans and deposits		
	2020	2019
	£	£
Bank loans - due in 1 year	41,910	40,981
Bank loans - 1-2 years	42,860	41,910
Bank loans - 2-5 years	134,500	131,518
Bank loans - over 5 years	695,294	74 0, 7 04
	914,564	955,113
Deposits - due in 1 year	104,397	46,286
Deposits - 1-2 years	48,965	58,049
Deposits - 2-5 years	143,365	161,235
Deposits - over 5 years	108,125	111,500
	404,852	377,070
Bank Loans	914,564	955,113
Deposits	404,852	377,070
	1,319,416	1,332,183
Payable within one year	146,307	87,267
Payable after one year	1,173,109	1,244,916
	1,319,416	1,332,183

Secured debts

On 21 July 2017, the Company entered into a two year, £1million revolving credit facility with National Westminster Bank Plc which is secured by a charge over certain freehold land and buildings. This facility was renewed in August 2019 to take effect from September 2019 for a further two years. At the year end, no amounts have been drawn down from this facility (2019: £Nil).

On 8 August 2018, the Company entered into a 20 year term loan with National Westminster Bank Plc which is secured by a charge on certain freehold land and buildings. At the year end, £914,564 was outstanding on this loan (2019: £955,113).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

2042	2020			Creditors: amounts falling due within one year
2019 £	2020 £	otes	N	
40,981	41,910	13		Bank loans
2,618	85,114			Other taxation and social security
1,262,797	1,303,228			Fees received in advance
46,286	104,397	13		Deposits
157,862	310,378			Other creditors
145,180	10,000	_		Accruals and deferred income
1,655,724	1,855,027	_		
		-	vear	Creditors: amounts falling due after more tha
2019	2020			• • • • • • • • • • • • • • • • • • • •
£	£	otes	N	
914,132	872,654	13		Bank loans
330,784	300,455	13		Deposits
1,244,916	1,173,109	_		
		-		Analysis of net assets between funds
Total	Total	Restricted	Unrestricted	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
2019	2020	2020	2020	
£	£	£	£	
				Fund balances at 31 August 2020 are represented by:
10,910,922	11,008,389	754,025	10,254,364	Tangible assets
4	4	_	4	Investments
313,349	99,907	-	99,907	Current assets/(liabilities)
(1,244,916)	(1,173,109)	-	(1,173,109)	Long term liabilities

The Restricted Fund represents donations for specific tangible assets less accumulated depreciation in respect of those assets.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

17 Events after the reporting date

The COVID-19 pandemic has developed rapidly in 2020, with a significant number of cases globally. Measures taken by various governments to contain the virus have had a negative effect on economic activity. A number of measures to monitor and mitigate the effects of COVID-19, such as safety and health measures for staff (such as social distancing and working from home) were put in place by the school, as well as securing the supply of resources that are essential to the education process.

This has continued after the reporting date and it is not yet clear how long the impacts of the pandemic will continue. However the rapid roll out of vaccines has indicated that some normality maybe achievable over the coming months, which will hopefully mean a decrease in the need for future lockdowns.

18 Related party transactions

During the year, a total of £1,292 was paid to Ms S Green's children (£865 to Mr J Stobbs and £427 to Mr B Stobbs). These transactions were conducted at market rate.

During the year, a total of £2,029 was paid to Ms L Ellis' son (Mr D Ellis), These transactions were conducted at market rate.

Key management compensation was £548,722 (2019: £552,291).

19 Operating lease commitments

At the reporting end date the Company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

		2020 £	2019 £
	Within one year	38,501	35,788
	Between two and five years	60,455	26,159
		98,956	61,947
20	Cash generated from operations		
		2020	2019
		£	£
	(Deficit)/surplus for the year	(44,168)	762,160
	Adjustments for:		
	Investment income recognised in statement of financial activities	(6,360)	(5,968)
	Depreciation and impairment of tangible fixed assets	600,425	571,255
	Movements in working capital:		
	Decrease/(increase) in debtors	512	(63,566)
	Increase in creditors	140,263	185,152
	Cash generated from operations	690,672	1,449,033

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

21	Analysis of changes in net debt	At 1 September 2019	Cash flows At 31 August 2020	
		£	£	£
	Cash at bank and in hand	1,796,847	(13,627)	1,783,220
	Loans falling due within one year	(40,981)	(929)	(41,910)
	Loans falling due after more than one year	(914,132)	41,478	(872,654)
		841,734	26,922	868,656

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

22 Pension commitments

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. In addition to the TPS, the company contributes to defined contribution schemes for certain employees, including a stakeholder pension scheme

The pension cost charge represents contributions payable to the TPS and defined contribution schemes and amounted to £524,732 (2019: £349,185) for the TPS and £40,045 (2019: £19,113) for defined contribution schemes. At the year-end £nil (2019: £nil) was accrued in respect of contributions to the schemes.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by the Teachers' Pensions Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set following scheme valuations undertaken by the Governments Actuary Department. The most recent valuation was prepared as at 31 March 2016 and the valuation report, which was published in March 2019, confirmed an employer contribution rate for the TPS of 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08%, giving a total employer contribution rate of 23.68%

The 31 March 2016 valuation report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including Teachers' Pensions.

On 27 June 2019, the Supreme Court denied the government permission to appeal the Court of Appeal's judgement that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards.

In view of the above rulings and decisions, the assumptions used in the 31 March 2016 actuarial valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in that actuarial valuation.

Until a remedy to the discrimination conclusion has been determined by the Employment Tribunal, it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly, no provision for any additional past benefit pension costs is included in these financial statements.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.