

Jaffray Care Society

(A company limited by guarantee)

Trustees' Report and Consolidated Financial Statements
For The Year Ended 31 March 2021

Registered Company number: 02554367
Registered Charity number: 1001885

Jaffray Care Society

Administrative Information

Trustees and Directors:	Mr M McEachran Dr A Roy OBE Mr G Cumberland Mr M Fellows Ms L Hendon Mr C Lees Mr M Weir
Registered office:	The White House 39 Jaffray Crescent Erdington Birmingham B24 8BE
Bankers:	Lloyds Bank plc 293 High Street West Bromwich B70 8NA
Auditors:	Malcolm Piper & Company Limited Kingsnorth House Blenheim Way Birmingham B44 8LS
Solicitors:	Ansons St Mary's Chambers 5-7 Breadmarket Street Lichfield Staffordshire WS13 6LQ
Registered Charity number:	1001885
Registered Company number	02554367
Patrons	Mr Carl Chinn MBE Ph.D. F.Birm.Soc. Mr John Barnes MBE
Senior Management Team	Ms L Hendon (Chief Executive Officer) Mr C Lees (Director of Finance) Mr M Weir (Director of Estates)

Jaffray Care Society

Strategic Report

About Jaffray Care Society

Jaffray Care Society is a Company limited by guarantee and is also a Registered Charity. The Charity has a wholly owned subsidiary company, Jaffray Property Solutions, which is also a Registered Charity.

Jaffray Care Society and its subsidiary company ("the Charity") are a leading regional learning disability Charity which can trace our origins back to 1990 when services for individuals with learning disabilities began to move from hospitals and into the wider community. In the year to 31 March 2021 we continued to provide nursing care, residential care, supported living and community services to 76 service users.

Activities and Objectives

The Charity provides high-quality personalised support and advice for people with learning disabilities. Our direct support services encompass advocacy, health, education, housing, leisure and employment, helping people live the lives they choose here and now.

The objects of the Charity, as stated within the Memorandum and Articles of Association, are to provide housing, nursing care and associated amenities for individuals with learning disabilities (including people with learning disabilities, dementia, complex health care and acquired brain injuries) that are in necessitous circumstances.

Aims

Our aims are to provide the best health and social care service possible for those people with learning disabilities, autism, mental health, complex health care needs and dementia with the support of specially trained and committed staff so that we:-

- Maintain the privacy, dignity and individuality of each service user;
- Keep everyone safe;
- Respect service users wishes and their right to personal choice over their daily care and support;
- Provide a caring nursing and therapeutic environment for each service user welcoming and encouraging family and friends to participate in the care delivery;
- Create a caring and homely and person-centred atmosphere where the service user feels needed and is able to give a meaningful contribution to their community;
- Encourage personal growth, skills development, work related training and leisure interests ;
- Provide employment and training opportunities for local people;
- Ensure each service user is empowered to make more informed decisions and participate as fully as possible in the everyday life of the community.

From the facilities available to the standard of care provided, quality in every respect is a fundamental aspect of the Charity's philosophy.

Vision and Mission Statement

The Charity works in partnership with people with learning disabilities to ensure they receive a personalised, needs led, support service which is evidence based, outcome driven and promotes rights, independence, choice and inclusion.

The Charity believes that people with learning disabilities have a right to live in ordinary homes in the community: independently, in their family home, in sheltered accommodation or in a staffed residential facility sharing the rights, facilities and privileges of society.

Jaffray Care Society

Strategic Report (continued)

Essential Ethical Principles

Our principles provide an overarching framework that guides our employees' decision making, good judgement and conduct which provides assurance of:-

- Putting beneficiaries first;
- Integrity;
- Openness;
- Right to be safe.

We respect every individual's dignity and rights to privacy and confidentiality. We commit to eliminating any instances of sexism, gender inequality and other power imbalances that leave some people at risk of harm. We value, support and reflect diversity in our governing bodies, workforce and beneficiaries.

The Charity is a place where people's wellbeing and mental health are valued and promoted, so that anyone in our care, working in the Charity or coming into contact with the Charity is encouraged to value and invest in their own health and wellbeing.

Safeguarding Statement

Every person who benefits from, works for or comes into contact with The Charity will be treated with dignity and respect, and feel that they are in a safe, trusted and supportive environment. The Charity has created an inclusive organisational culture that does not tolerate inappropriate, discriminatory, offensive or harmful behaviour towards any person who works for, benefits from or comes into contact with the Charity. The Charity has a robust safeguarding policy and safeguarding procedures that ensure people in their care are safe and protected.

Governance

The Charity is committed to maintaining the highest standards of governance and has determined that the organisation should comply with the principles outlined in the Code of Governance for Voluntary Organisations, which is approved by the Charity Commission. Ultimate responsibility for governance of Jaffray Care Society and its subsidiary Jaffray Property Solutions is entrusted to the Trustee Unitary Board made up of seven Trustees.

We are committed to using an open and transparent recruitment process. As set out in the Memorandum and Articles of Association, Non-Executive Trustees are appointed for a three-year term of office and can serve two terms in total. This can be varied if the Trustees unanimously agree that the skills provided by a particular Non-Executive Trustee are such that they could not be easily replaced and to do so would not be in the best interests of the Charity or Trustee Board or the Charity's service users. The Trustees are also our Companies Act Members.

We continue to ensure that our governance processes and procedures and our corporate structure meet all of the most current and appropriate Companies Act requirements.

As a charitable organisation we have a high performing Board, consisting of a diverse and complementary range of people and skills. The Board is both dynamic and imaginative consisting of a diverse mix of professionals required to maintain our organisation's ongoing development objectives.

For new Trustees, the Charity has an induction programme which includes visits to some of our services, meetings with the Executive Team on our governance, strategy, the role and duties of Trustees, Company and Charity Law and the management of finances and risk. Further training and development is offered individually or to the Board as required or requested. New Trustees are given clear terms of reference, role descriptions, governance documentation and the Charity handbook which outlines the main policies and procedures of the Charity and the governance structure of the Charity.

Risk Management

The Charity has given consideration to the major risks to which the Charity is exposed and have satisfied themselves that systems and procedures are fully established in order to manage those risks.

Work is ongoing with regards to Data Protection and the GDPR legislation which came into force in 2018. Key areas have been addressed, and work is in progress to ensure full and ongoing compliance across all the Charity's activities.

Jaffray Care Society

Strategic Report (continued)

Management and Trustees

There are clear distinctions between the role of Non-Executive Trustees and the Executive Team. The Board of Non-Executives delegates certain authorities to the Executive Team in order to run the organisation efficiently. Matters such as policy, strategy and budgets are prepared by the Executive Team for consideration and final approval by the Non-Executive Trustees, who then monitor the implementation of these plans.

Public Benefit

The Charity continues to provide nursing care, residential care, supported living and community services to 76 service users (2020 - 76) with learning disabilities in Birmingham and Wolverhampton.

Our subsidiary Jaffray Property Solutions is also a Registered Charity. The principal activity of Jaffray Property Solutions is the provision of housing and associated amenities for people with learning disabilities who are in necessitous circumstances.

Our annual Trustees' Report and consolidated financial statements allow us to show how our charitable funds are spent and show the impact and benefits that this has on those using our services; either as direct service users or in the Charity's interaction with the wider community

Statement of Public Benefit

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit". Jaffray Care Society's charitable objects are enshrined within its Memorandum and Articles of Association and as such the Trustees ensure that the Charity's activities are carried out for the public benefit through its strategic priorities. This is done primarily through the delivery of services aimed at all those with learning, developmental and intellectual disabilities.

Achievements and Performance

This financial year saw unprecedented challenges presented to the Charity and the care sector as a whole, with the outbreak of the COVID-19 pandemic.

The Charity staff have risen to the challenge of COVID-19 magnificently, and this has made such an important difference to all our service users at this unprecedented time. Our staff have showed exceptional bravery and courage in ensuring everyone stays safe and well. We have managed to keep the virus at bay in the vast majority of our homes and have managed very complex care interventions where needed to combat the spread of infection.

2020 was coincidentally the World Health Organisations' "Year of the Nurse" and the challenges brought about by COVID-19 have shone a light on the exceptional role that care home nurses play. At Jaffray Care Society we want to thank all those nurses and also our own vitally important front-line care staff working in our service.

We end the year infection free at Jaffray Care Society, and will continue to do everything in our power to remain so.

We are also reassuring families that we continue to ensure we have the highest quality safety standards and continue to barrier nurse. It is deeply saddening not being able to visit relatives, but we are encouraging families to use digital resources such as Skype and FaceTime, and also to use the telephone as often as they can.

From the outset, we have ensured we have sufficient stocks of Personal Protective Equipment (PPE) to ensure everyone stays safe. Our support staff at the head office have also been exceptional, keeping open during lockdown to ensure our front-line staff have everything they need; PPE, food and other supplies to keep everything running smoothly. We have also ensured all our staff underwent regular testing from the onset of the pandemic to the present day.

Jaffray Care Society

Strategic Report (continued)

Jaffray Day Services

Along with schools, pubs and restaurants, where social distancing is impossible to practice, we took the difficult decision to close our Day Services Centre. This decision was made with a heavy heart and sadness, but keeping it open meant we could not guarantee anyone's safety.

The Charity took the decision to close the Day Services Centre due to the exceptionally high risk the COVID-19 virus presented to both staff and service users alike. Some staff agreed to be redeployed within our other nursing and residential services and continued working on the front line with their colleagues. Unfortunately, a handful of staff were not able to accept redeployment, and instead chose voluntary redundancy.

This closure has given us the opportunity to evaluate the service delivery and explore how we could make it more inclusive and viable upon its' eventual reopening. We are currently rebranding and modernising these services so we can offer employment and volunteering opportunities going forward. As soon as we are given the go ahead from the Local Authorities, we will begin the process of opening our refurbished and rebranded day services. The centre will be known as the Jaffray Activity Hub ("the Hub").

Our vision is to develop the existing centre and grow it into a new social and activity hub which will provide a wonderful community venue. It is a resource that already helps the local community but we wish to expand it so we can help more people. The Hub will be for people to share interests, build skills and reduce social isolation and if appropriate support them moving closer to employability or provide volunteering experience. We also wish to provide an environment that supports people and communities who experience disproportionate challenges and difficulties as a result of the COVID-19 crisis.

Anyone who needs a little extra help because of their complex health care needs, age, physical disability, sensory impairment, intellectual disability, mental health needs or require palliative care will be welcome at the Hub. We particularly wish to show support to our Black, Asian and Minority Ethnic communities, all of whom are facing specific challenges during the current COVID-19 crisis.

We aim to make the facilities more inclusive and offer it out as a support facility for those who are especially vulnerable, isolated, or just lonely. We want it to become a centre at the heart of the community and plan to open our first social enterprise scheme which will be a community café in the heart of the Hub. The coffee shop project will provide the opportunity for adults with a disability to learn skills which will also help them throughout their life.

We have also used these last twelve months to design a timetable of unique and innovative activities that meet the needs of all, seven days a week. We have a wonderful multi-sensory room, cinema room, art room, training room and spa. We also have a changing suite which will also be advertised on the website Changing Places – set up specifically for people who cannot use standard accessible toilets. This includes people with profound and multiple learning disabilities, motor neurone disease, multiple sclerosis, cerebral palsy, as well as older people.

Embracing the Digital Age and Technology

This financial year has also provided us with the opportunity to incorporate better technology into all our care homes, with the implementation of Person-Centred Electronic Care Planning. The system allows for the creation of accurate evidence of care and provides easily accessible data. Person Centred Software provides a single solution and is called Mobile Care Monitoring (MCM).

MCM is designed to be in the hands of our carers, rather than being tied to a PC, laptop or tablet. The system is easy to use, fast, and icon driven with limited need for typing.

Allied with ease of use is the system's communication capabilities throughout the organisation. Communication happens with automated escalation of important care interventions; with care plans, planned care routines and shift handover notes; with service user preferences, flags for overdue care, and happiness indicators.

We have also extended the system's communication capabilities to include a Service User's Social Network. This allows everyone involved with a service user's life – family, friends and additional care providers – to engage with their care. This 'Relatives Gateway Portal' was invaluable during the recurring waves of COVID-19 and the restriction put on physical visiting. All this added together makes a unique solution to a very simple objective: to improve the life of everyone involved in social care.

Jaffray Care Society

Strategic Report (continued)

New Website

The Charity now has a new website which not only serves as a promotional tool but it tells the story of Jaffray Care Society and what we offer. It provides contact information and reflects the Charity's personality and distinguishing characteristics. We hope to keep our beneficiaries, their families, advocates and all our multi agency colleagues up to date and informed about our service provision and our plans for the future.

New Registrations

During the year we were successful in applying to The Care Quality Commission (CQC) to vary the registration at two of our residential homes, as a response to local and national need to provide more social and health care facilities away from acute hospital settings.

Initially we provided a seven bedroom isolation unit within our nursing home, staffed by specialist nurses and care workers for those who were symptomatic and needed treatment for COVID-19. The Charity also worked very closely with local commissioning teams to provide beds for those in desperate need, and to assist in freeing up capacity within NHS hospitals.

Staffing

For over a year now, the outbreak of COVID-19 has brought with it unprecedented times for the Charity as well as across the entire UK Care sector landscape. The exceptional challenges impacted throughout the year and we, together with our colleagues in the NHS, now operate in an operational environment that is completely different from that which had previously governed our approach to the provision of care services, and reflects that COVID-19 will have a lasting and enduring impact on our daily operations. We remain committed to responding positively to those operational challenges and to ensuring that our standards of care remain unaffected.

It is a testament to our hardworking and dedicated staff that we are now beginning to come out the other side of this dreadful pandemic with an infection free workforce and service user base. The Charity continues to shield all our residents in a responsible manner, and our PPE stocks remain healthy.

We also wanted to take this opportunity to thank everyone who has donated to the Charity and its wonderful staff in the last year. Your continued support has been extraordinary. We have received some fantastic donations of masks, gloves, face visors and food, as well as generous donations towards our very special sensory garden project.

Thank you to everyone who has also taken the time to get in touch during this uncertain time, we all appreciate your thoughts and prayers. We also remember those in our profession who have lost their lives to COVID-19. We keep them in our hearts and will not forget them. We recognise that while things may not be the same, we will return to a greater sense of normality in time.

The Jaffray Care Society Long Service Awards were not held this year due to COVID-19, however, we still recognised the contributions of the teams individually.

In shaping our objectives for the year and planning our activities, the Trustees have considered the Charity Commission's guidance on public benefit, including the guidance "public benefit: running a charity (PB2)".

Structure, Governance and Management

Jaffray Care Society is a Company limited by guarantee and therefore does not have a share capital. The liability of members is limited and details of their guarantee are detailed in the notes to the financial statements. The Company is also a Registered Charity and was founded in 1990.

The Charity has a plan in place to identify and induct new Trustees as and when they become aware of individuals with an interest in our activities, or where it is perceived that a Trustee with an additional skill set, to complement those held by the current Trustees, is required.

Our commitment to governance has seen the continued overview and strategic management of operations by the Board during the year. The Board meets regularly to review strategy, operational risks and efficiencies and financial systems, procedures and information to ensure that there is appropriate oversight and critical appraisal of activities and decisions taken to achieve the Charity's objectives.

The Charity also maintains full Trustee Indemnity Insurance at a cost of £1,965 per annum (2020: £1,965).

Jaffray Care Society

Strategic Report (continued)

Financial Review

A summary of the financial results for the year is given in the Consolidated Statement of Financial Activities on page 13 and the Balance Sheets on pages 14 and 15.

Total income for the year was £5,756,808 (2020: £5,509,916) and total expenditure was £5,730,223 (2020: £5,510,907). Net incoming resources for the year were £26,585 (2020: £991 outgoing).

The financial challenges we referred to last year have continued during this financial year. We continue to receive no fee uplift from either Birmingham City Council or Wolverhampton City Council this year for the majority of our core services, although we have had some support in respect of COVID-19 costs incurred, particularly in respect of PPE. We have also incurred significant costs in respect of the closure of the Day Services function, including staff redundancies.

We have, therefore, had to continue to have a tight focus and control over the operating costs and cash flows of the business. Close monitoring and control of outlays and the implementation of innovative and efficient care provision and delivery to our service users, has resulted in the Charity reporting a small trading surplus.

The Senior Management Team have continued to renegotiate supplier contracts, which are essential to secure additional cost savings for the year ahead. Their continued success is down to the level of dedication and care provided by our employees under the leadership of our Chief Executive Officer and Director of Finance.

Funds held as Custodian Trustee on behalf of others

The Charity holds money on behalf of some service users in trust as Corporate Appointee. These funds are held separately from the funds of the Charity and are excluded from these financial statements. These funds are applied solely for the benefit of the specific service users at the discretion of the Corporate Appointee in accordance with their duties under the appointment.

Reserves Policy

The Charity has considered the level of reserves that they require in respect of future requirements. The requirement of sufficient reserves can be summarised in three areas:

- Assurance for residents that the Charity can continue to provide them with care and housing should funding be delayed for an individual or group of service users. The reserve requirement is based upon approximately twelve weeks' resources expended.
- Continued development of new housing and day care facilities to provide quality care for additional service users. The Charity looks to develop this using their own internally generated reserves rather than via external borrowings so that the security of the Charity's existing residents is not put at risk.
- Development of new areas within the Charity's objectives. The Charity has identified a need to provide further quality care provision projects for people with learning disabilities.

Total unrestricted reserves held as at 31st March 2021 amounted to £2,740,115 (2020: £2,713,530) and restricted reserves amounted to £39,500 (2020 £39,500).

Plans for Future Years

Jaffray Care Society continues to develop as an innovative and forward-thinking Charity, able to drive improvements in how people experience health and care services and work with them towards a safe and secure future. To achieve this vision, the Charity is devising a bold new development strategy that builds on our successes and values and keeps our purpose central.

The Charity stresses that any future development strategy would be based on a risk assessed intelligent approach with various business scenarios being explored. Given the continued difficult economic conditions, the COVID-19 pandemic, and the difficulties securing funding for operating capital, let alone major capital projects, we continue to believe that protecting and growing the Charity's reserves is a necessary, prudent and advisable policy.

The Charity retains its surpluses for future use in providing increased numbers of nursing and residential placements, day-care service facilities and supported living options to provide the first-class care that is in such demand for all its service users.

Jaffray Care Society


Strategic Report (continued)

The Charity also intends to increase its potential donor base with a view to raising funds from trusts and grant giving organisations. Fundraising objectives for the next twelve months will be to prepare cases of support for potential new fundraising projects. Given the strength of the Charity's fundraising messages and its excellent reputation and community focus, we believe this could be a significant source of income.

Another principal priority is to maintain all environments to an extremely high standard. Although all areas have recently received investment to upgrade their environments, we are mindful that regular work and re-investment is continually needed to maintain such high quality. Upgrading of the existing environments is part of the ongoing development strategy of our Estates Team. We develop our environment to accommodate ever changing needs. We recognise the importance of keeping up to date on property damage and to keep the environment looking highly presentable and homely. A structured programme of work to ensure the physical condition of the properties does not deteriorate is considered beneficial.

We will continue to pursue opportunities to establish further projects by listening to the aspirations of people with learning disabilities, their families and our staff, and to also to the needs of the community in which we operate. The Charity is proud of its ability to adapt to the changing needs of our service user group, the community and the requirements of our local authority partners.

Approved by the Board on 23 June 2021 and signed on its behalf by:-

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Mr M McEachran
Trustee

Jaffray Care Society

Trustees' Report

The Trustees, who are also Directors of the Charity for the purposes of the Companies Act, present their annual report and the audited consolidated financial statements for the year ended 31 March 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and consolidated financial statements of the Charity.

Trustees

The Trustees who held office during the year were as follows:

Dr A Roy OBE
Mr M McEachran
Mr G Cumberland
Mr M Fellows
Ms L Hendon
Mr C Lees
Mr M Weir

A specific Health and Safety policy is in place and the Group and charitable company's ("the Charity") staff are closely involved in all operational and business risk assessments. The Trustees take this matter extremely seriously and it is discussed at every Board Meeting as an Agenda item, where action plans are reviewed and acted upon.

All Trustees continue to attend governance conferences and Institute of Directors' events. Members of the Board have also attended appropriate financial and operational training courses.

Trustees' Responsibilities

The Trustees (who are also Directors of Jaffray Care Society for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Group and parent charitable company and of the income and expenditure of the Group and charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group or charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Group and charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the Group and charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Jaffray Care Society

Trustees Report (continued)

Disabled employees

The Charity gives full and fair consideration to applications for employment from disabled persons where the requirement of the job may be adequately covered by a disabled person. With regards to existing employees who became disabled, the company has continued to examine ways of providing continuing employment under normal terms and conditions and to provide training, career development and promotion where appropriate.

Employee involvement

During the year, the policy of providing employees with information about the Charity has been continued through internal media methods in which employees have also been encouraged to present their suggestions and views on the company's performance, achievements and developments in community-based projects. Regular meetings are held between local management and employees to allow a free flow of information and ideas.

Auditors

Malcolm Piper & Company Limited remained as auditors to the Charity and its subsidiary company, throughout the financial year.

Approved by the Board on 23 June 2021 and signed on its behalf by:-


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Mr M McEachran
Trustee

Independent Auditor's Report
to the Trustees of Jaffray Care Society
Year Ended 31 March 2021

Opinion

We have audited the financial statements of Jaffray Care Society (the 'parent charitable company') and its subsidiaries (the 'Group') for the year ended 31 March 2021 which comprise the Consolidated Statements of Financial Activities, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Cashflow Statements and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and parent charitable company's affairs as at 31 March 2021, and of the Group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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Independent Auditor's Report
to the Trustees of Jaffray Care Society (continued)

Year Ended 31 March 2021

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (incorporating the Strategic Report and the Trustees' Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 9 the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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Independent Auditor's Report
to the Trustees of Jaffray Care Society (continued)
Year Ended 31 March 2021

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, including fraud is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to Jaffray Care Society, ("the Group and Company") and determined that the most significant are those that relate to the UK reporting framework under which the Company prepares its accounts and reports its results and the relevant UK tax compliance regulations. In addition, we concluded that there are certain significant laws and regulations that may have an effect on the determination of the amounts and disclosures in the financial statements and those laws and regulations include those relating to health and safety, employee matters, environmental, and bribery and corruption practices;
- Having due regard to ISA 240 (Redrafted), *The Auditor's Responsibilities Relating to Fraud in an Audit of Financial Statements*, we planned and designed our audit procedures to undertake such enquiry and testing which we deemed necessary to understand how the Company is complying with those frameworks. We made enquiries of the directors, senior management and those responsible for legal and compliance procedures within the "Group and Company" and we corroborated our enquiries by reference to other documentary evidence, where available, or other complimentary or compensating evidence and with other correspondence received and noted that there was no contradictory evidence;
- In designing the scope and depth of our work to assess the likely impact on the financial statements of fraud and other irregularities, we calculate a materiality level which is a percentage based upon turnover, profitability and gross balance sheet assets. This calculation produces a figure against which financial statement errors and irregularities are compared and indicates a level at which, in our opinion and judgement, this would cause transactions and balances within the financial statements to be misleading or materially incorrect.
- We also assessed the susceptibility of the Consolidated Financial Statements of the "Group and Company" to material misstatement using qualitative as well as quantitative factors, including how fraud might occur, and designed our audit testing and enquiries in such a way so as to enable us to identify the fraud risks across various parts of the business. In addition, we utilised internal and external information to perform a fraud risk assessment as part of our audit planning and testing procedures.
- We considered the risk of fraud through management override of controls and systems and, in response, we incorporated testing of large or unusual manual journal entries into our audit approach. We also considered the possibility of fraudulent or corrupt payments made through third parties and conducted detailed analytical review and substantive transaction testing on third party suppliers. Where instances of unusual behaviour patterns were identified through our testing, we performed additional audit procedures to address each identified risk. These procedures included testing of transactions back to source information and were designed to provide reasonable assurance that the financial statements were free from fraud or error. We also conducted specific audit procedures in relation to the risk of bribery and corruption by means of review of any marketing, promotion or discount activity determined by a risk-based process;
- Based on the results of our risk assessment we designed our audit procedures to identify non-compliance with such laws and regulations identified above. Our procedures involved journal entry testing, with a focus on journals meeting our defined risk criteria based on our understanding of the business and enquiries of "Group and Company" management; and
- If any instances of non-compliance with laws and regulations were identified, the audit team performed sufficient and appropriate audit procedures.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.


[continued ...]

Independent Auditor's Report
to the Trustees of Jaffray Care Society (continued)
Year Ended 31 March 2021

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Group and charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Peter Whitehead BA FCA
Senior Statutory Auditor
For and on behalf of
Malcolm Piper & Company Limited
Kingsnorth House
1 Blenheim Way
Birmingham
B44 8LS

Dated: 23 June 2021

Jaffray Care Society

Consolidated Statement of Financial Activities (Including Consolidated Summary Income and Expenditure Account) for the Year Ended 31 March 2021

	Note	2021 Restricted £	2021 Unrestricted £	2021 Total £	2020 Total £
Income from:					
Donations and legacies	2	600	7,588	8,188	74,530
Charitable activities:	3				
- Residential services		-	5,160,286	5,160,286	4,594,695
- Day care services		-	531,772	531,772	777,982
- Rental income from housing benefits		-	56,562	56,562	62,709
Total income		600	5,756,208	5,756,808	5,509,916
Expenditure on:					
Charitable activities:					
- Residential and day centre care costs		-	5,319,620	5,319,620	5,054,496
- Support costs	5	600	410,003	410,603	456,411
Total expenditure	4	600	5,729,623	5,730,223	5,510,907
Net income/(expenditure) for the year	7	-	26,585	26,585	(991)
Transfers between funds		-	-	-	-
Net movement in funds for the year		-	26,585	26,585	(991)
Reconciliation of funds:					
Total funds brought forward at 1 April 2020		39,500	2,713,530	2,753,030	2,754,021
Total funds carried forward at 31 March 2021		39,500	2,740,115	2,779,615	2,753,030

All income and expenditure derive from continuing activities.

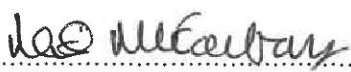
The Statement of Financial Activities includes all gains and losses recognised during the year.

The notes on pages 19 to 31 form an integral part of these financial statements

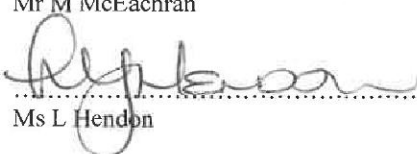
Jaffray Care Society
(Registration number 02554367)
Consolidated Balance Sheet at 31 March 2021

	Note	2021		2020	
		£	£	£	£
Fixed assets					
Tangible fixed assets	11		5,590,431		5,682,313
Current assets					
Debtors	13	511,888		634,258	
Cash at bank and in hand		797,991		465,495	
		<hr/>		<hr/>	
		1,309,879		1,099,753	
Creditors: Amounts falling due within one year	14	(1,207,919)		(1,055,617)	
		<hr/>		<hr/>	
Net current assets			101,960		44,136
			<hr/>		<hr/>
Total assets less current liabilities			5,692,391		5,726,449
			<hr/>		<hr/>
Creditors: Amounts falling due after more than one year	15		(2,912,776)		(2,973,419)
			<hr/>		<hr/>
Net assets			2,779,615		2,753,030
			<hr/>		<hr/>
Funds					
Restricted funds	17		39,500		39,500
Unrestricted funds	17		2,740,115		2,713,530
			<hr/>		<hr/>
Total funds			2,779,615		2,753,030
			<hr/>		<hr/>

These financial statements were approved and authorised for issue on 23 June 2021 and signed on its behalf by:



 Mr M McEachran



 Ms L Hendon

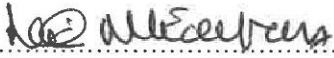
} Trustees

The notes on pages 19 to 31 form an integral part of these financial statements

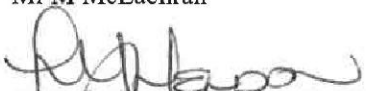
Jaffray Care Society
(Registration number 02554367)
Company Balance Sheet at 31 March 2021

			2021		2020
	Note	£	£	£	£
Fixed assets					
Tangible fixed assets	11		5,110,280		5,188,756
Investments	12		-		-
			<hr/>		<hr/>
			5,110,280		5,188,756
Current assets					
Debtors	13	864,738		1,013,605	
Cash at bank and in hand		797,991		465,495	
		<hr/>		<hr/>	
		1,662,729		1,479,100	
Creditors: Amounts falling due within one year	14	(1,202,463)		(1,050,652)	
		<hr/>		<hr/>	
Net current assets			460,266		428,448
			<hr/>		<hr/>
Total assets less current liabilities			5,570,546		5,617,204
Creditors: Amounts falling due after more than one year	15		(2,912,776)		(2,973,419)
			<hr/>		<hr/>
Net assets			2,657,770		2,643,785
			<hr/>		<hr/>
Funds					
Restricted funds	17		39,500		39,500
Unrestricted funds	17		2,618,270		2,604,285
			<hr/>		<hr/>
Total funds			2,657,770		2,643,785
			<hr/>		<hr/>

These financial statements were approved and authorised for issue on 23 June 2021 and signed on its behalf by:



 Mr M McEachran



 Ms L Hendon

} Trustees

The notes on pages 19 to 29 form an integral part of these financial statements

Jaffray Care Society

Consolidated Statement of Cash Flows for the Year Ended 31 March 2021

	Note	2021 £	2020 £
Cash flow from operating activities	19	688,628	328,863
Interest paid		(112,276)	(125,799)
		<hr/>	<hr/>
Net cash flow from operating activities		576,352	203,064
Cash flow from investing activities	20	(195,652)	(71,949)
Cash flow from financing activities	21	(48,204)	(192,053)
		<hr/>	<hr/>
Net increase/(decrease) in cash and cash equivalents		332,496	(60,938)
Cash and cash equivalents at the start of the year		465,495	526,433
		<hr/>	<hr/>
Cash and cash equivalents at the end of the year		797,991	465,495
		<hr/> <hr/>	<hr/> <hr/>
Cash and cash equivalents consists of:			
Cash at bank and in hand		797,991	465,495
		<hr/> <hr/>	<hr/> <hr/>

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021

1. Accounting Policies

General Information and Basis of Preparation

The Charity is a company limited by guarantee in the England and Wales. The members of the Company are the Trustees named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the Charity information on page 1 of the financial statements. The nature of the Charity's operations and principal activities are detailed in the Strategic Report on page 2.

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2020.

The consolidated financial statements have been prepared on a going concern basis under the historical cost accounting convention. The consolidated financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements for the Group and Charitable Company are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

These consolidated financial statements consolidate the financial statements of the company and its subsidiary undertaking, Jaffray Property Solutions, company registered number 07249961, charity registered number 1143062. Intra-group transactions and profits are eliminated on consolidation.

No separate statement of financial activities is presented for the Company as permitted by section 408 of the Companies Act 2006. The Company had total income from charitable activities and donations of £5,691,919 (2020: £5,425,984), total expenditure on charitable activities of £5,263,875 (2020: £5,002,530), management and administration costs of £394,059 (2020: £437,845) and costs of raising funds of £nil (2020: £nil). The net income for the year amounted to £13,985 (2020: £14,391 net expenditure).

Funds

Unrestricted funds are funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements. Where restricted funds are used for capital expenditure a transfer is made upon capitalisation to unrestricted funds.

Income Recognition

All income is included in the Statement of Financial Activities when the Charity is legally entitled to the income after any performance conditions have been met; the amount can be quantified with reasonable accuracy; and it is probable that the income will be received.

For donations and additional support grants (received as direct consequence of Covid-19 impacts on the Charity's normal charitable activities) to be recognised the Charity will have been notified of the amounts and settlement date in writing. If there are conditions attached to the donation or the additional support grants, and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

Legacies are accounted for in the period in which the Charity becomes irrevocably entitled to the funds bequeathed. Where legacies are received with particular instructions in the will provisions, they are treated as restricted funds. If these instructions require a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

**Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021
(continued)**

1. Accounting Policies (continued)

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties; it is probable that the settlement will be required; and the amount of the obligation can be measured reliably. While all costs are incurred in the furtherance of the charitable activities they are categorised under the following headings:

- Costs of raising funds - which includes the costs incurred in the use of professional fund raisers to identify and contact charitable grant making trusts;
- Expenditure on charitable activities;

Support costs

Support costs are those that assist the work of the Charity but do not directly represent charitable activities and include head office costs, interest payable and governance costs. They are incurred directly in support of expenditure on the Charity's objectives.

Investments

Investments in subsidiary undertakings are stated at cost, less any provision for improvements.

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. It is the Charity's policy to maintain these assets in a good state of repair.

Depreciation is provided on tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful lives as follows:

Freehold Property	2% - 10% per annum straight line
Leasehold Property	Over the period of the lease
Building Improvements	10% per annum straight line
Motor Vehicles	20% - 33% per annum straight line
Fixtures and Fittings	15% - 25% per annum straight line

Freehold Land is not depreciated

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

Impairment

Assets not measured at fair value are reviewed for indications that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying value. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in the SOFA.

Provisions

Provisions are recognised when the Charity has an obligation at the balance sheet date as a result of a past event; it is probable that an outflow of economic benefits will be required in settlement; and the amount can be reliably estimated.

Leases

Costs incurred under operating leases are charged to the Statement of Financial Activities as they are incurred.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

2. Accounting Policies (continued) Leases

Costs incurred under operating leases are charged to the Statement of Financial Activities as they are incurred.

Pensions

The Charity operates a defined contribution pension scheme. Contributions payable for the year are charged in the statement of financial activities.

Taxation

The Company is an exempt Charity within the meaning of Schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist and that compliance with funding and banking covenants is considered satisfactory by the Trustees and its bankers. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

2. Income from donations and legacies

	2021 £	2020 £
Cash donations	8,188	44,530
Legacies	-	30,000
	8,188	74,530

Income from donations and legacies was £8,188 (2020: £74,530) of which £600 (2020: £72,572) was attributable to restricted funds and £7,588 (2020: £1,958) was attributable to unrestricted funds.

3. Income from charitable activities

All charitable income for the current and prior year is attributable to unrestricted funds and includes £151,083 of additional support grants arising as direct consequence of Covid-19 impacts on the Charity's normal charitable activities.

4. Total expenditure

	Staff Costs £	Other Direct Costs £	Total 2021 £	Total 2020 £
Residential and day centre care costs	4,317,750	1,001,870	5,319,620	5,054,496
Support costs (see note 5)	216,437	194,166	410,603	456,411
	4,534,187	1,196,036	5,730,223	5,510,907

All expenditure for the current and prior year is in respect of the furtherance of the charitable activities of which £600 (2020: £nil) was attributable to restricted funds and £5,729,623 (2020: £5,510,907) was attributable to unrestricted funds.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

5. Support costs

	2021 £	2020 £
Interest payable on bank borrowings (see note 10)	112,083	123,958
Head office costs	64,684	73,791
Human resources	216,437	241,383
Governance costs (see note 6)	17,399	17,279
	<hr/> 410,603	<hr/> 456,411

6. Governance costs

	2021 £	2020 £
Auditors remuneration	13,500	13,680
Trustees' expenses	3,899	3,599
	<hr/> 17,399	<hr/> 17,279

7. Net income/(expenditure) for the year

	2021 £	2020 £
Net income/(expenditure) is stated after charging/(crediting):		
Profit on sale of tangible fixed assets	(2,871)	(3,700)
Auditors' remuneration:		
- Audit of parent company	11,700	11,700
- Audit of subsidiary	1,800	1,800
- Other services	-	180
Operating leases payments		
- Land and buildings	11,482	11,482
- Other	27,510	31,301
Depreciation of tangible fixed assets	<hr/> 290,598	<hr/> 303,145
Exceptional expenditure:		
- Redundancy costs	<hr/> 74,735	<hr/> -

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

8. Employee Information

The average monthly number of employees and full-time equivalents (FTE) during the year was as follows:

	2021		2020	
	Number	FTE	Number	FTE
Direct charitable activities	204	183	210	187
Support staff	17	14	23	20
	<u>221</u>	<u>197</u>	<u>233</u>	<u>207</u>

The total staff costs and employee's benefits were as follows:

	2021 £	2020 £
Staff salaries	3,992,188	3,834,178
Social security costs	265,860	248,170
Pension costs	83,870	94,366
Agency costs	162,748	231,228
Staff training and healthcare	29,521	39,395
	<u>4,534,187</u>	<u>4,447,337</u>

Included in the above is the following remuneration paid to Trustees and key management in respect of service contracts. Authority for the payment of remuneration to Trustees, who are also employees, is contained within the Articles of Association. The Articles provide for the payment of remuneration to Trustees where such payment is in connection with services provided under their employment contract. Trustees consider its key management personnel to be the senior management team details of which are included on page 1.

	2021 £	2020 £
Wages and salaries (including benefits in kind)	301,740	323,594
Pension costs	<u>35,351</u>	<u>38,471</u>
	<u>337,091</u>	<u>362,065</u>
Individuals with pensions accruing	<u>3</u>	<u>3</u>

The Charity had 3 (2020 - 3) employees (including Charity Trustees) with earnings over £60,000. They fall into the following bands:

	Number	Number
£110,000 to £120,000	1	1
£100,000 to £110,000	1	2
£80,000 to £90,000	1	-

The highest paid director received earnings including benefits in kind of £112,424 (2020: £112,424).

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

8. Employee Information (continued)

Trustees' Expenses

Trustees were reimbursed travel and other out of pocket expenses during the year as follows:

	2021 Number	2020 Number	2021 £	2020 £
Travel	3	3	3,899	3,599
			<hr/>	<hr/>
			3,899	3,599
			<hr/>	<hr/>

Trustees expenses are reviewed and authorised by the Chair of the Remuneration and Governance sub-group.

The Charity also maintains full Trustee Indemnity Insurance at a cost of £1,965 per annum (2020: £1,965).

9. Pension Scheme

The Charity operates defined contribution pension schemes. The pension cost charge for the year represents contributions paid by the Charity to these schemes and amount to £83,870 (2020: £94,366). There were no outstanding contributions at either the beginning or end of the financial year.

10. Interest payable (net)

	2021 £	2020 £
Interest payable on bank borrowings	112,276	125,799
Interest received	(193)	(1,841)
	<hr/>	<hr/>
	112,083	123,958
	<hr/>	<hr/>

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

11. Tangible Fixed Assets

a) Group

	Freehold and Leasehold Property £	Fixtures and Fittings £	Motor Vehicles £	Total £
Cost				
At 1 April 2020	7,064,893	993,333	218,318	8,276,544
Additions	-	181,769	23,675	205,444
Disposals	-	(340,435)	(46,485)	(386,920)
At 31 March 2021	7,064,893	834,667	195,508	8,095,068
Depreciation				
At 1 April 2020	1,738,922	664,493	190,816	2,594,231
Charge for the year	136,082	142,713	11,803	290,598
Disposals	-	(340,436)	(39,756)	(380,192)
At 31 March 2021	1,875,004	466,770	162,863	2,504,637
Net Book Value				
At 31 March 2021	5,189,889	367,897	32,645	5,590,431
At 31 March 2020	5,325,971	328,840	27,502	5,682,313

All assets are used for direct charitable purposes.

Included in Freehold and Leasehold Property is land of £260,841 (2020: £260,841), which is not depreciated.

Included in Freehold and Leasehold Property above is leasehold property with a cost of £nil (2020: £nil), following its full impairment in a prior period.

Tangible fixed assets have been pledged to Lloyds Bank plc as security for the bank loan.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

11. Tangible Fixed Assets (continued)

b) Company

	Freehold Property £	Fixtures and Fittings £	Motor Vehicles £	Total £
Cost				
At 1 April 2020	6,394,597	993,333	218,318	7,606,248
Additions	-	181,769	23,675	205,444
Disposals	-	(340,435)	(46,485)	(386,920)
At 31 March 2021	6,394,597	834,667	195,508	7,424,772
Depreciation				
At 1 April 2020	1,562,183	664,493	190,816	2,417,492
Charge for the year	122,676	142,713	11,803	277,192
Disposals	-	(340,436)	(39,756)	(380,192)
At 31 March 2021	1,684,859	466,770	162,863	2,314,492
Net Book Value				
At 31 March 2021	4,709,738	367,897	32,645	5,110,280
At 31 March 2020	4,832,414	328,840	27,502	5,188,756

All assets are used for direct charitable purposes.

Included in Freehold Property is land of £260,841 (2020: £260,841), which is not depreciated.

Tangible fixed assets have been pledged to Lloyds Bank plc as security for the bank loan.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

12. Fixed asset investments

Company

	2021	2020
	£	£
Cost		
Investment in subsidiary undertakings	-	-

Jaffray Care Society owns 100% of Jaffray Property Solutions, a company limited by guarantee (registration number 07249961) and a Charity registered in England and Wales (registration number 1143062), by virtue of its being the single member. In the event of its subsidiary being wound up, the liability in respect of the guarantee is limited to £1 per member.

The principal activity of Jaffray Property Solutions is the provision of housing and associated amenities for individuals with learning disabilities who are in necessitous circumstances.

13. Debtors

	2021	2020	2021	2020
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	361,117	353,701	330,233	324,488
Group undertakings	-	-	393,407	420,188
Other debtors	45,316	160,029	43,374	156,584
Prepayments	105,455	120,528	97,724	112,345
	511,888	634,258	864,738	1,013,605

14. Creditors: amounts falling due within one year

	2021	2020	2021	2020
	£	£	£	£
Bank loan	209,199	196,760	209,199	196,760
Trade creditors	652,794	587,702	647,808	583,607
Taxation and social security	80,659	143,339	80,659	143,339
Accruals and other creditors	265,267	127,816	264,797	126,946
	1,207,919	1,055,617	1,202,463	1,050,652

Bank borrowing is secured on all current and future assets of the Charity and is subject to a cross guarantee between parent and subsidiary undertaking.

The bank loan of £2,205,311 (2020: £2,270,181) is fixed at 3.89%, until 20 September 2023, and £866,664 (2020: £899,998) is variable at 2.56% over Bank of England Base Rate and £50,000 (2020: £nil) is fixed at 2.50%, until 12 May 2026.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

15. Creditors: amounts falling due after more than one year

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank loan	2,912,776	2,973,419	2,912,776	2,973,419

Bank borrowing is secured on all current and future assets of the Charity and is subject to a cross guarantee between parent and subsidiary undertaking.

The bank loan of £2,205,311 (2020: £2,270,181) is fixed at 3.89%, until 20 September 2023, and £866,664 (2020: £899,998) is variable at 2.56% over Bank of England Base Rate and £50,000 (2020: £nil) is fixed at 2.50%, until 12 May 2026.

Included in the above are amounts falling due as follows:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Within 1 year	209,199	196,760	209,199	196,760
Over 1 year but within 5 years	890,219	842,938	890,219	842,938
Over 5 years	2,022,557	2,130,481	2,022,557	2,130,481
	3,121,975	3,170,179	3,121,975	3,170,179

16. Financial commitments

Group and Company

Capital commitments

There were capital commitments that were not contracted or provided for in the financial statements of £127,400 (2020: £39,500) and capital commitments that were contracted for, but not provided for in the financial statements of £127,400 (2020: £39,500) at the balance sheet date.

Operating lease commitments – lessee

At 31 March 2021 the Group and Company had annual commitments under non-cancellable operating leases as follows:

	2021	2020
	£	£
Within one year	28,425	31,731
Within two to five years	25,155	28,025
Over five years	50,600	53,900
	104,180	113,657

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

17. Funds reconciliation

a) Group

	As at 1 April 2020 £	Income £	Expenditure £	Transfers £	As at 31 March 2021 £
Restricted Funds	39,500	600	(600)	-	39,500
Unrestricted Funds	2,713,530	5,756,208	(5,729,623)	-	2,740,115
	<u>2,753,030</u>	<u>5,756,808</u>	<u>5,730,223</u>	<u>-</u>	<u>2,779,615</u>

b) Company

	As at 1 April 2020 £	Income £	Expenditure £	Transfers £	As at 31 March 2021 £
Restricted Funds	39,500	600	(600)	-	39,500
Unrestricted Funds	2,604,285	5,671,319	(5,657,334)	-	2,618,270
	<u>2,643,785</u>	<u>5,671,919</u>	<u>5,657,934</u>	<u>-</u>	<u>2,657,770</u>

Restricted funds relate to donations and legacies where specific instructions in the will or conditions attaching to the donations are such that they fall to be matched against specific ongoing expenditure and costs or projects when such costs are incurred or projects completed during the year.

During the year the Charity received restricted donations of £600 (2020: £72,572) and unrestricted donations of £7,588 (2020: £1,958). With the exception of the restricted £39,500 (2020: £39,500), which has been specifically received and carried forward to use on the sensory garden project, all other restricted funds were spent at the year-end in respect of sensory projects.

Unrestricted funds include funds which may have been designated to specific strategic projects including most significantly our continuing commitment to the high standard of maintenance and improvements to the residential and nursing home property portfolio. As this is an ongoing commitment, no specific value can be assigned to these committed costs which are incurred as required each year.

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

18. Analysis of net assets between funds

Under the terms of the Memorandum and Articles of Association all surpluses are to be applied towards the promotion of the Group and Company's objectives.

Analysis of net assets between funds is as follows:

	Restricted Funds £	Unrestricted Funds £	2021 Total £
Group			
Tangible fixed assets	-	5,590,431	5,590,431
Current assets	39,500	1,270,379	1,309,879
Creditors within one year	-	(1,207,919)	(1,207,919)
Creditors over one year	-	(2,912,776)	(2,912,776)
	<hr/>	<hr/>	<hr/>
Total funds	39,500	2,740,115	2,779,615
	<hr/>	<hr/>	<hr/>
Company			
Tangible fixed assets	-	5,110,280	5,110,280
Current assets	39,500	1,623,229	1,662,729
Creditors within one year	-	(1,202,463)	(1,202,463)
Creditors over one year	-	(2,912,776)	(2,912,776)
	<hr/>	<hr/>	<hr/>
Total funds	39,500	2,618,270	2,657,770
	<hr/>	<hr/>	<hr/>

19. Reconciliation of net income to net cash flow from operating activities

	2021 £	2020 £
Net income/(expenditure) for the year	26,585	(991)
Depreciation charges	290,598	303,145
Gains on sale of tangible fixed assets	(2,871)	(3,700)
Interest receivable	(193)	(1,841)
Interest payable	112,276	125,799
	<hr/>	<hr/>
	426,395	422,412
Increase/(Decrease) in debtors	122,370	(387,257)
Increase in creditors	139,863	293,708
	<hr/>	<hr/>
Net cash inflow from operating activities	688,628	328,863
	<hr/>	<hr/>

Jaffray Care Society

Notes to the Consolidated Financial Statements for the Year Ended 31 March 2021 (continued)

20. Cash flow from investing activities

	2021	2020
	£	£
Payments to acquire tangible fixed assets	(205,444)	(77,490)
Receipts from sale of tangible fixed assets	9,599	3,700
Interest receivable	193	1,841
	<hr/>	<hr/>
	(195,652)	(71,949)
	<hr/>	<hr/>

21. Cash flow from financing activities

	2021	2020
	£	£
Repayment of long-term loans	(98,204)	(192,053)
New loans – fixed rate	50,000	-
	<hr/>	<hr/>
	(48,204)	(192,053)
	<hr/>	<hr/>

22. Related party transactions

No transactions with related parties were undertaken during the current or prior year.