RSPCA Hull & East Riding Branch Unaudited Financial Statements 31 December 2020

NEALE & CO

Independent Examiner 15 Hawthorne Road Steeton Keighley West Yorkshire BD20 6FJ

Financial Statements

	Page
Trustees' annual report	1
Independent examiner report to rspca hull & east riding branch on the unaudited financial information	8
Statement of financial activities	9
Statement of financial position	10
Statement of cash flows	11
Notes to the financial statements	12
The following pages do not form part of the financial statements	
Detailed statement of financial activities	21
Notes to the detailed statement of financial activities	23

Trustees' Annual Report

Year ended 31 December 2020

The trustees present their report and the unaudited financial statements of the charity for the year ended 31 December 2020.

Chair's report

The RSPCA Hull & East Riding completed its £1m redevelopment. Having secured circa three quarters of the required budget; the Board of Trustees, staff and volunteers were resolute in that the 80-year-old facility was deteriorating from unfit, to unsafe and change began.

Against the backdrop of COVID-19 and the Public Health challenges we undertook the large-scale capital build project and are grateful to Kennel Build Ltd. for their flexibility, our staff and trustees for their determination and our stakeholders and public, for their continued support.

In what was a challenging time for the sector and animal welfare services in particular, the Hull and East Riding Branch has had to remain resolute during its extended period of closure. The ambition, as ever, was to ensure we could create a service for the animals in our care that meets their oftencomplex needs and provides opportunities for expansion and innovation.

One of the jewels in the facilities crown and a tangible point of difference to the old provision is the new dog isolation facilities. The decades of flooded kennelling and rusty steel fences were replaced with an independently accessed, 5 kennel unit with increased space, light, underfloor heating and privacy. We have developed a service for animals that the Hull and East Riding can be proud of.

While the site footprint remains the same a greater focus is being placed on a better use of the land available to the branch which extends to the charities green space. Through the support of our corporate partners and year-round fundraising activity we have begun to develop a community garden, previously attached to the residential space within Clough Road. The development will provide a quiet space for our smaller animals and an additional environment for prospective owners to integrate with animals as they transition through the rehoming and adoption processes. In addition, we continue to develop our ideas and plans for the land at the rear of the rescue centre with a mid-term ambition of creating a beautiful enrichment space for both animals and our community. The woodland and wild meadow space would balance the new structures on the site and create a 360? offer to the animals and public.

In parallel to the physical changes across our charity, there is an increasingly cultural one. The Board has continued to develop during the last 12 months, adding personnel, skills and professional experience which is paramount to a modern charity and makes an enviable board. Collectively the Board of Trustees are developing a new Business Plan for the charity and strategic objectives alongside a review of the branches Vision Mission and Values - all considered necessary in response to a changing service and a changing UK.

Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Trustees' Annual Report (continued)

Reference and administrative details						
Registered charity name	RSPCA Hull & East Riding Branc	h				
Charity registration number	232225					
Principal office	Animal Centre Clough Road Hull HU6 7PE					
The trustees						
	Mrs E Dalimore Ms. H. Duncan Ms. R. Dymond Treasurer Mrs F. Francis Ms. S. Hughes Miss V. O'Grady Mr J. Saleh Chairman Mrs H. Saleh Miss S. Wharmby Secretary	(Resigned 30 April 2021) (Resigned 30 April 2021) (Appointed 30 March 2020)				
Accountant	Neale & Co Independent Examiner 15 Hawthorne Road Steeton Keighley West Yorkshire BD20 6FJ					

Trustees' Annual Report (continued)

Year ended 31 December 2020

Structure, governance and management

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity. The branch operates as an autonomous branch of the National RSPCA subject to its rules for branches (as updated in 2009).

Organisational structure

The National Society was formed nearly 190 years ago, Hull-born slave emancipator William Wilberforce, MP, being among its founders. Its objectives then, as now, were to prevent cruelty to animals by all lawful means and promote kindness. Queen Victoria granted Royal patronage in 1840. The Hull and East Riding branch, an unincorporated charitable organisation, founded in 1903, continues this work as an independent charity. Importantly, as an independent charity, the branch is responsible for raising most of its own running costs. The branch, operates from the Animal Welfare Centre on Clough Road, Hull. It is affiliated to the National Society and works to its guidelines and rules for branches. A committee of voluntary trustees is elected each year at the annual meeting, prior notice of which is given to all members who are asked to put forward nominations. Branch officials are appointed at the first meeting of the new committee. Up to three co-opted members can be appointed during the year. All trustees are briefed on their responsibilities as trustees prior to their acceptance of the role. The trustees meet monthly to make overall decisions, regularly and actively reviewing risks faced by the charity financially and operationally and taking action if necessary. The branch operates a risks and reserves policy. The trustees have reviewed the outcomes and achievements of the branch's objectives and activities for the year to ensure they remain focused on the charitable aims and continue to deliver benefits to the public. They have complied with the duty under the Charities Act 2006 to have due regard to public benefit guidance as published by the Charities Commission.

Trustees' Annual Report (continued)

Year ended 31 December 2020

Objectives and activities

Objectives and aims

As an independent charity, our priority is to help local animals rescued by inspectors, by raising money and support locally to provide them with a safe haven, rehabilitation and ultimately a loving home for life.

The key aim is to find suitable homes for the many animals that are rescued each day, and to provide rehabilitation for those animals that have been mistreated or abandoned by society.

The trustees have reviewed the outcomes and achievements of the Branch's objectives and activities for the year to ensure they remain focused on the charity's core activities and continue to deliver benefits to the public. The trustees have complied with the duty under the Charities Act 1993 to have due diligence to public benefit guidance published by the charity commission which can be highlighted as follows:

The branch continues to support the local inspectors by taking in, free of charge, mistreated or abandoned animals including those pets from owners that are undergoing hardship. The branch provides education, information and advice, befitting the local community in encouraging empathy and compassion to all living creatures.

The branch offers subsidised neutering, microchipping and welfare treatments for owners on low incomes. This helps to maintain population control and responsible ownership. Animals cared for by the branch receive veterinary care and treatment, vaccination, neutering and microchipping and are assessed prior to rehoming.

The RSPCA Hull & East Riding Branch provides multiple opportunities for volunteers who wish to support the branch through trusteeship, fundraising and work at the animal centre. This benefits local people, schools, colleges and companies by providing work which is compassionate and rewarding.

Trustees' Annual Report (continued)

Year ended 31 December 2020

Achievements and performance

During a period of significant public health challenges, compounded for the Hull & East Riding RSPCA Branch owing to its capital build, the period can be seen as one of significant success. The completion of the rescue centre rebuild, considered a once in a generation project is testament to both the public and business of Hull & East Riding for their support and encouragement, and the charities staff and volunteers who persevered during a time of unparalleled change and adversity.

While our charitable output slowed during a time of closure, the work and enthusiasm did not. The charity capitalised on the periods during construction and lockdown, viewing the time as windows of opportunity. It looked both look inward to evaluate the how it could be the best version of itself post-pandemic, and outward, to our stakeholders, to continue to tell its story and listen to what was required of us moving forward.

Despite the adversity, the charity retained its incredible staff, improved governance, developed new relationships with supporters and sponsors and began to look forwards once more, this time, with an enviable rescue centre for the most vulnerable animals in the region. Although the reopening has occasionally stuttered, it was a conscious mechanism to manage risk and ensure we step out of the pandemic collectively and stronger.

Financial review

Reserves policy

The branch aims to service a minimum of 6-9 months operational costs in reserves to ensure the charities work can continue in a managed way.

Trustees' Annual Report (continued)

Year ended 31 December 2020

Plans for future periods

Plans for future periods

Putting behind us the national health crisis and the challenges we faced during our ARC renovation we are ready and excited about the future, with a renewed confidence and vision. Out future, like the community we serve has uncertainty in its path. Our resilience and foundation for success is strong, we step forwards with the knowledge that our organisation has a deep-rooted place in the heart of the community we serve. We have four pillars for success which will come from our strategy and will take us to the next chapter of our charity. Our charitable output will remain at the center of everything we do, we will focus on the RSPCA mission "to ensure animals have a good life by rescuing and caring for those in need, by advocating on behalf of all animals and by inspiring everyone to treat them with compassion and respect". Our state-of-the-art animal rescue and rehabilitation center is the market leader gives us the opportunity to partner with other organisations, rescue more animals and provide outstanding care in a safe facility. To deliver more charitable outcomes, we will need to focus on sustainable finances. We will do this by being responsive, working in partnership with other charities in sharing practice and strengthening our financial management. Fundraising and Engagement will provide us with the funds to do more. We will continue to diversify the charity's income, reducing a reliance on legacies and increase the revenue created through trade. We will continue to engage the public, developing community solutions alongside our key stakeholders in order to navigate the inevitable challenges as we progress. Our relationship with the business community will be pivotal in leveraging specific and targeted skills and guidance in addition to being a a destination for investment and a vehicle for their CSR. We must also work with our National Society partners, creating dialogue and a consistent narrative as we continue to seek ways to exploit our good and best practice and capitalize on our USPs, such as the branch's progressive education facilities. Our brand has our people at its heart. The evaluation of the workforce structure is to ensure we have considered every service, discipline and skill that could enhance the life and prospects of the animals we serve within our new facilities. With the best facilities, we aim to maintain and attract the best personnel and continue to ask ourselves, 'what more can we do'? The board is focused on improving the governance of the Branch, we will maintain our diligent process when appointing key personnel to ensure the branch becomes a center for talent and excellence. To support the charities development and afford us a framework against which we can measure performance, the branch embarked on a process to develop a new organisational strategy to support the charities journey over the coming years.

At the heart of our charitable objectives are our volunteers. The Trustees acknowledge the significant part our volunteers play in our organisation; we see them all as heroes. Our volunteers are in integral part of our charity shop teams and deliver outstanding care and support in our Animal Care Centre.

It is our aim to represent the community we serve and provide volunteer opportunities at all levels. It is our aim to provide full training, as well as supporting wellbeing for people who may be isolated, struggle with work or social interaction.

Our vision is that we deliver a volunteer structure that represents the employed structure of the Branch, recognising the value of our volunteer community and the talent they can share with us.

Financial instruments

Only relevant for incorporated charities

Trustees' Annual Report (continued)

Year ended 31 December 2020

The trustees' annual report was approved on 30 September 2021 and signed on behalf of the board of trustees by:

Ms. R. Dymond Trustee Treasurer

Mr J. Saleh Trustee Chairman

Independent Examiner Report to Rspca Hull & East Riding Branch on the Unaudited Financial Information of RSPCA Hull & East Riding Branch

Year ended 31 December 2020

As described on the statement of financial position, the trustees of the charity are responsible for the preparation of the financial statements for the year ended 31 December 2020, which comprise the statement of financial activities, statement of financial position, statement of cash flows and the related notes.

You consider that the charity is exempt from an audit under the Charities Act 2011.

In accordance with your instructions I have compiled these financial statements in order to assist you to fulfil your statutory responsibilities, from the accounting records and from information and explanations supplied to me.

NEALE & CO Independent Examiner

15 Hawthorne Road Steeton Keighley West Yorkshire BD20 6FJ

30 September 2021

Statement of Financial Activities

Year ended 31 December 2020

		2020 Unrestricted		2019
	Note	funds £	Total funds £	Total funds £
Income and endowments				
Donations and legacies	4	453,402	453,402	741,914
Charitable activities	5	14,801	14,801	62,573
Other trading activities	6	110,201	110,201	344,244
Investment income	7	1,753	1,753	1,696
Total income		580,157	580,157	1,150,427
Expenditure Expenditure on raising funds:				
Costs of other trading activities	8	111,864	111,864	178,667
Expenditure on charitable activities	9,10	165,387	165,387	314,110
Total expenditure		277,251	277,251	492,777
Net income and net movement in funds		302,906	302,906	657,650
Reconciliation of funds				
Total funds brought forward		1,213,225	1,213,225	555,575
Total funds carried forward		1,516,131	1,516,131	1,213,225

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Statement of Financial Position

31 December 2020

Fixed assets	Note	2020 £	2019 £
Tangible fixed assets	15	1,063,007	185,200
Current assets Stocks Debtors Cash at bank and in hand	16 17	816 80,329 385,131 466,276	816 17,084 1,025,096 1,042,996
Creditors: amounts falling due within one year Net current assets Total assets less current liabilities Net assets	18	13,152 453,124 1,516,131 1,516,131	14,971 1,028,025 1,213,225 1,213,225
Funds of the charity Unrestricted funds Total charity funds	20	1,516,131 1,516,131	1,213,225 1,213,225

These financial statements were approved by the board of trustees and authorised for issue on 30 September 2021, and are signed on behalf of the board by:

Ms. R. Dymond Trustee Treasurer

Mr J. Saleh Trustee Chairman

Statement of Cash Flows

Cash flows from operating activities	2020 £	2019 £
Net income	302,906	657,650
<i>Adjustments for:</i> Depreciation of tangible fixed assets Dividends, interest and rents from investments Accrued expenses/(income)	17,614 (1,753) 3,385	17,614 (1,696) (1,560)
<i>Changes in:</i> Trade and other debtors Trade and other creditors	(63,245) (5,204)	3,217 372
Cash generated from operations	253,703	675,597
Net cash from operating activities	253,703	675,597
Cash flows from investing activities		
Dividends, interest and rents from investments	1,753	1,696
Purchase of tangible assets	(895,421)	(56,680)
Net cash used in investing activities	(893,668)	(54,984)
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of year	(639,965) 1,025,096	620,613 404,483
Cash and cash equivalents at end of year	385,131	1,025,096

Notes to the Financial Statements

Year ended 31 December 2020

1. General information

The charity is a public benefit entity and a registered charity in England and Wales and is unincorporated. The address of the principal office is Animal Centre, Clough Road, Hull, HU6 7PE.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Notes to the Financial Statements (continued)

Year ended 31 December 2020

3. Accounting policies (continued)

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, noncharitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Notes to the Financial Statements (continued)

Year ended 31 December 2020

3. Accounting policies (continued)

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	Straight line over 20 years
Plant and machinery	-	10% straight line
Fixtures and fittings	-	10% straight line
Motor vehicles	-	20% straight line
Equipment	-	25% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

Notes to the Financial Statements (continued)

Year ended 31 December 2020

3. Accounting policies (continued)

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Donations and legacies

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Donations	70.004	70.004		
Donations	73,031	73,031	66,222	66,222
Legacies			= 4 4 4 9 9	F 4 4 4 6 6
Legacies	110,229	110,229	544,193	544,193
Grants				
Grants	270,142	270,142	131,499	131,499
	453,402	453,402	741,914	741,914

5. Charitable activities

	Unrestricted	Total Funds	Unrestricted	Total Funds
	Funds	2020	Funds	2019
	£	£	£	£
Clough Road	14,801	14,801	62,573	62,573

6. Other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Fundraising events	22,240	22,240	86,575	86,575
Shop income	87,961	87,961	257,669	257,669
	110,201	110,201	344,244	344,244

Notes to the Financial Statements (continued)

Year ended 31 December 2020

7. Investment income

		Total Funds		
	Funds	2020 £	Funds f	2019 f
Income from investments	1,753	1,753	1,696	1,696

8. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2020 £	Unrestricted Funds £	Total Funds 2019 £
Costs of other trading activities - Shop costs Costs of other trading activities - Membership schemes and social	111,413	111,413	178,117	178,117
lotteries	451	451	550	550
	111,864	111,864	178,667	178,667

9. Expenditure on charitable activities by fund type

	Unrestricted	Total Funds	Unrestricted	Total Funds
	Funds	2020	Funds	2019
	£	£	£	£
Animal Care	157,166	157,166	300,678	300,678
Support costs	8,221	8,221	13,432	13,432
	165,387	165,387	314,110	314,110

10. Expenditure on charitable activities by activity type

	Activities undertaken		Total funds	Total fund
	directly Su	upport costs	2020	2019
	£	£	£	£
Animal Care	157,166	1,943	159,109	305,735
Governance costs		6,278	6,278	8,375
	157,166	8,221	165,387	314,110

11. Analysis of support costs

	Analysis of support costs		
	activity 1	Total 2020	Total 2019
	£	£	£
Finance costs	6,278	6,278	_

Notes to the Financial Statements (continued)

Year ended 31 December 2020

12. Net income

Net income is stated after charging/(crediting):

3 3 (3)	2020 £	2019 £
Depreciation of tangible fixed assets	17,614	17,614
Operating lease rentals	5,469	41,815

13. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	 2020 £	2019 £
Wages and salaries	154,199	278,406
Social security costs	6,139	10,960
Employer contributions to pension plans	1,774	5,509
	162,112	294,875

The average head count of employees during the year was 22 (2019: 27).

No employee received employee benefits of more than £60,000 during the year (2019: Nil).

14. Trustee remuneration and expenses

There were no trustees' remunerations or other benefits paid for the year ended 31st December 2020 nor for the previous year.

There were no trustees' expenses paid for the year ended 31st December 2020 nor for the previous year ended 31st December 2019

15. Tangible fixed assets

	Freehold property £	Plant and Fi machinery £	xtures and fittings £	Motor vehicles £	Equipment £	Total £
Cost	F70 407	70.000	40.000	40.004	005	007.040
At 1 Jan 2020 Additions	579,107	70,008	19,969	18,231	625	687,940
Additions	895,421					895,421
At 31 Dec 2020	1,474,528	70,008	19,969	18,231	625	1,583,361
Depreciation						
At 1 Jan 2020	437,975	31,667	14,451	18,231	416	502,740
Charge for the year	11,101	5,157	1,200	_	156	17,614
year			1,200			
At 31 Dec 2020	449,076	36,824	15,651	18,231	572	520,354
Carrying amount						
At 31 Dec 2020	1,025,452	33,184	4,318		53	1,063,007
At 31 Dec 2019	141,132	38,341	5,518		209	185,200

Notes to the Financial Statements (continued)

Year ended 31 December 2020

16. Stocks

	Raw materials and consumables	2020 £ 816	2019 £ 816
17.	Debtors		
	Trade debtors Prepayments and accrued income Other debtors	2020 £ 48,000 32,329 80,329	2019 £ 4,400 12,684 17,084
18.	Creditors: amounts falling due within one year		
	Trade creditors Accruals and deferred income Social security and other taxes	2020 £ 6,170 3,385 3,597 13,152	2019 £ 14,272 699 14,971

19. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £1,774 (2019: £5,509).

20. Analysis of charitable funds

Unrestricted funds

	At 1 January 202		34	At December
General funds	1,213,225	Income £ 580,157	Expenditure £ (277,251)	2020 £ 1,516,131
	At 1 January 201 9 £	Income f	31 Expenditure ج	At December 2019 £
General funds	555,575	1,150,427	(492,777)	1,213,225

Notes to the Financial Statements (continued)

Year ended 31 December 2020

21. Analysis of net assets between funds

Tangible fixed assets Current assets Creditors less than 1 year	Unrestricted Funds £ 1,063,007 466,276 (13,152)	Total Funds 2020 £ 1,063,007 466,276 (13,152)
Net assets	1,516,131	1,516,131
Tangible fixed access	Unrestricted Funds £	Total Funds 2019 £
Tangible fixed assets Current assets	185,200 1,042,996	185,200 1,042,996
Creditors less than 1 year	(14,971)	(14,971)
Net assets	1,213,225	1,213,225

22. Analysis of changes in net debt

		At
At 1 Jan 2020	Cash flows	31 Dec 2020
£	£	£
1,025,096	(639,965)	385,131
	£	

Management Information

Year ended 31 December 2020

The following pages do not form part of the financial statements.

Detailed Statement of Financial Activities

Income and endowments	2020 £	2019 £
Donations and legacies Donations Legacies Grants	73,031 110,229 270,142	66,222 544,193 131,499
	453,402	741,914
Charitable activities Clough Road	14,801	62,573
Other trading activities Fundraising events Shop income	22,240 87,961 110,201	86,575 257,669 344,244
Investment income Income from investments	1,753	1,696
Total income	580,157	1,150,427

Detailed Statement of Financial Activities (continued)

	2020 £	2019 £
Expenditure		
Costs of other trading activities	040	046
Opening stock Purchases	816 451	816 550
Closing stock	816	816
Wages and salaries	57,390	115,193
Rent	42,600	42,600
Other establishment	11,423	20,324
	111,864	178,667
Expenditure on charitable activities Wages and salaries	96,809	163,213
Employer's NIC	6,139	103,213
Pension costs	1,774	5,509
Operating leases	5,469	41,815
Rent	592	824
Rates and water	3,266	5,230
Light and heat	3,007	14,220
Repairs and maintenance	8,032	14,802
Insurance	91	617
Other establishment	2,880	3,322
Motor vehicle expenses	1,426	6,203
Other motor/travel costs	4,449	4,684
Legal and professional fees	5,670	9,047
Telephone	5,387	7,384
Other office costs	2,782	8,666
Depreciation	17,614	17,614
	165,387	314,110
Total expenditure	277,251	492,777
Net income	302,906	657,650

Notes to the Detailed Statement of Financial Activities

Costs of other trading activities	2020 £	2019 £
Costs of other trading activities - Shop costs Shop costs - opening stock	816	816
Shop costs - closing stock Shop costs - wages and salaries	(816) 57,390	(816) 115,193
Shop costs - rent Shop costs - other costs	42,600 11,423	42,600 20,324
	111,413	178,117
Costs of other trading activities - Membership schemes and social lot	teries	
Advertising	451	550
Costs of other trading activities	111,864	178,667

Notes to the Detailed Statement of Financial Activities (continued)

	2020 £	2019 £
Expenditure on charitable activities		
Animal Care		
Activities undertaken directly		
Wages/salaries	96,809	163,213
Employer's NIC	6,139	10,960
Pension costs	1,774	5,509
Veterinary & animal welfare	5,469	41,815
Rates & water	3,266	5,230
Light & heat	3,007	14,220
Repairs & maintenance	8,032	14,802
Insurance	91	617
Cleaning	2,461	2,902
Motor vehicle expenses	1,426	6,203
Waste Disposal	4,449	4,684
Sundries	42	113
	5,387	7,384
Office costs	1,200	5,412
Depreciation	17,614	17,614
	157,166	300,678
Support costs		
Bank charges	592	824
Just giving costs	419	420
Gift aid costs	_	1,248
Card processing	932	2,565
	1,943	5,057
Governance costs		
Accountancy fees	2,748	5,166
Legal and other professional fees	1,280	900
Independant Examiner	1,600	1,620
PPE / Health & safety	650	689
	6,278	8,375
Expenditure on charitable activities	165,387	314,110