

**Charity Registration No. 1102396**

**Company Registration No. 4824843 (England and Wales)**

**HOUSE ON THE ROCK**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

# HOUSE ON THE ROCK

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Trustees</b>	Mr P A Adefarasin Mr A Oyewumi Mr A Oluwaleimu Dr C Ujam	(Appointed 6 October 2021)
<b>Charity number</b>	1102396	
<b>Company number</b>	4824843	
<b>Principal address</b>	The Rock Tower 49 Tufnell Park Road London N7 0PS	
<b>Registered office</b>	The Rock Tower 49 Tufnell Park Road London N7 0PS	
<b>Auditor</b>	D Lee & Co 2nd Floor, Premier House 309 Ballards Lane London N12 8LY	
<b>Bankers</b>	Barclays Bank PLC 131 Finchley Road London NW3 6HY	
<b>Solicitors</b>	Stone King 39 Cloth Fair London EC1A 7JQ	

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# HOUSE ON THE ROCK

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# HOUSE ON THE ROCK

## TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020

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The trustees present their report and financial statements for the year ended 31 December 2020.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK (FRS 102) (effective 1 January 2019)".

### Objectives and activities

The charity's objects are the worship of God and the furtherance of the gospel of Lord Jesus Christ and general advancement of the Christian faith and to relieve persons who are in conditions of need or hardship or who are aged or sick and to relieve distress caused thereby in London and in such other parts of the United Kingdom or the world as the Trustees may from time to time think fit.

Within these objects, the charity also maintains restricted funds held for special purposes in connection with the continued maintenance and renovation of the freehold property situated at 49 Tufnell Park Road, London N7 0PS.

There has been no changes in the charity's objects or policies during the year.

The main objectives of the charity for the year were:

- (1) The continuous spread of the Christian faith.
- (2) The ongoing maintenance of the Church building at Tufnell Park, known as "The Rock Tower" (TRT).
- (3) Development of alternative revenue generation sources for the church like hiring out the Church building at Tufnell Park "The Rock Tower" to external users, church members, other charities and the general public.
- (4) Development of multiple income streams like Rock Cafe, media resource outlet, letting out rooms.
- (5) Active engagement with the community and our surrounding boroughs.
- (6) Significant growth in attendance of all our services.
- (7) Building and developing relationships with other charities in the United Kingdom and around the world and showing our support through various means.
- (8) Review and reproduce aspects of the HOTR brand and making changes to our online presence.
- (9) Review all events in line with our strategic goals and then agree events based on relevance to HOTR.
- (10) Appointment, training and development of new volunteers in various key roles to improve processes for handling departments and request.



# **HOUSE ON THE ROCK**

## **TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020**

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The strategies employed to achieve these objectives were:

- (1) Ongoing monthly strategy meetings with the Senior Management Team on ways to improve operations and commitment.
- (2) Networking with key locals groups within the Borough of Islington and beyond.
- (3) Continuous relationship building through positive influences within the community and partnering with local leaders such as Member of Parliament and the Mayor of London.
- (4) Continuous development of revenue sources, hiring out the venue as a business for weddings, concerts, meetings and making continuous improvements to the bookshop and Rock Cafe.
- (5) Securing regular clients for ongoing use of The Rock Tower, i.e hiring premises.
- (6) Monthly prayer and inspirational meetings and interactive sessions held by the Resident Pastor.
- (7) Improving the HOTR brand, online resources and website.
- (8) Having more business process improvements across the organisation.
- (9) Continuous development of our youth club and missions projects.

The trustees have paid due regard to guidance on public benefit issued by the Charity Commission in deciding what activities the charity should undertake.

### **Ministry and outreach departments**

House On The Rock benefits the public by currently providing services through our various ministries which are available to members of the church and our community are:

- Pre-marital counselling and classes
- Bereavement counselling
- Welfare and benevolence support
- Career counselling
- Drop-in counselling
- Hospital visits
- Career advice
- Telephone counselling by one of the dedicated pastors for prayers or general support
- Women's and Men's ministries and events
- Youth and young adults ministries and events
- Singles' ministries and events
- Promoting religious books and CD's and other material through our in house Media Resource Centre.

The trustees are very grateful to the many volunteers who helped by staffing our prayer sessions and religious conference and events.

The charity relies on volunteers in providing a significant human resource in the activities that are run through the year.

During the year, activities carried out solely by volunteer resource included: weekly multimedia production and projection activities, protocol activities, welfare and benevolence support, outreach and evangelism, hospitality (catering for guest to services), children's and teenage church volunteers.

We have approximately 100 volunteers who work in various departments for an average of 5 hours per week.

# HOUSE ON THE ROCK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020

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### Achievements and performance

#### Notable activities during the year

A notable activity during the year was HOTR Professionals' Workshop. The Professionals is a group set up under the Leadership and Organisation Development that is tasked with exploring ways of empowering members for advance in their careers and business through training, counselling and workshops. A number of seminars and workshops were held up to March 2020 before the lockdown. There were also a series of webinars held for multiple weeks during the first lockdown to keep people engaged and empowered. The aim of the Professionals Workshops and Webinars was to empower members and all young people in the community in different areas of their careers and business. The workshop had reputable speakers who gave talks about their various careers and then the young people had one on one session regarding their careers.

#### Easter activities

The charity embarked on its annual twenty one days fasting period which members were encouraged to be part of from the 1st of April 2020 to Easter Sunday on the 21st of April 2020 despite the pandemic and the lockdown. Prayers were held daily online. Along with the fasting, despite the pandemic and lockdown, the charity raised about 1,100 kg of food that was donated to the local Food Bank. We also had food boxes made to support our neighbours on Tufnell Park Road during the lockdown.

#### Other activities

We continue to hold our family services every Sunday and mid-week services every Wednesday. These services were held online from March 2020 until the end of the year. We have a volunteer's meeting and prayer session that were held on zoom before the Sunday services.

Youth club - A weekly youth club was held with different activities such as games, cookery, drama, talks and workshops for young people in the community. The youth club ran until March 2020 and had to be stopped during the lockdown.

The charity held a couple of events in February 2020 titled New Wine. This was a breakfast event which had reputable speakers and relationship coaches gave talks geared towards fostering growth in the relationships within the church and community.

The "EDGE" ministry which is the singles ministry of the Church, was very active throughout the year with regular monthly meetings which moved online in March 2020.

Pastor Temi jumpstarted the birthing of small online cell groups called Life Groups at the onset of the lockdown and these served to help keep the congregation connected and lively.

Our notable annual concert was held online. It is called "AWE", which is an acronym for African Worship Experience. It was about the celebration of African music in the context of the worship of God. The concert was hosted by popular gospel artists. In place of 2020 edition, we aired an AWE Reloaded concert online on You Tube. This was put together with footage from past AWE concerts.

The men, women, singles and youth ministries were very active throughout the year hosting regular meetings online to cater to their specific demographics.

The charity also hosted a Christmas Concert production which was recorded and viewed online by church members and other people on You Tube and premiered on Christmas Day. Food donations were also made to the community.

# HOUSE ON THE ROCK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020

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### Covid -19

The Coronavirus pandemic had a huge impact on the running of the charity. The country went into lockdown in March 2020 which meant that services moved on to online streaming on Facebook, Instagram and You Tube. This grossly reduced the weekly donations to the charity, no income from rental and the Rock Cafe.

We have been able to take advantage of the government furlough scheme and also a capital repayment holiday on our bank loan.

The charity partnered with the council offering the building as a vaccine centre, supporting the efforts of the vaccine drive by encouraging members of the Black Asian and Minority Ethnic (BAME) community to get vaccinated. Pastor Temi was also actively involved in a video campaign to help promote the Covid-19 vaccine drive.

### Financial review

The donations received from members for this year has decreased by 20.62% .

The cost of governance of the charity equates to 10.67% of the total resources expended for the year.

The net movement in funds shows a deficit of £95,748.

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees considers that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has not been maintained due to the current commitment to service existing debt in order to bring our debts levels to an acceptable level.

The level of reserves available to the charity as at 31 December 2020 was £55,790. These reserves were considered inadequate by the Trustees and the need to continually accumulate additional reserves to ensure that target amount is reached. It is noted that these funds will be required in order to continue to run the charity, service our debt and diversify our income streams.

The charity had no funds in deficit during the year.

The principal funding source for the charity is donations made from members who attended the services of the church and rental income. The charity also received to a smaller extent income from sales of various inspirational and Christian materials which include books, CDs and DVDs.

There is no significant events that will have a financial effect.

The trustees has assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

A risk register has been established and is updated as and when new risks are identified. There were no new major risks identified during the year.

# HOUSE ON THE ROCK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020

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### Plans for the future

To achieve significant increase in church attendance through introducing evangelism and outreach programmes.

Planting new 'home based' (CITY) prayer groups.

Having more fundraising projects for the charity.

Increasing awareness and community involvement in Islington and surrounding areas.

Continued partnership and support of local and International charities and partnerships with other charities and churches.

The charity plans to continue reaching out to the immediate community in the Tufnell Park and the wider Islington borough. Community initiatives are being developed with the intention of rolling them out in the following year.

The charity will provide activities and services to our community that reflect the charity's statement of belief.

### Structure, governance and management

The charity was originally registered under a Deed of Trust in 1996. The Trustees were advised to incorporate the Trust as a charity and with effect from 8 July 2003, House On The Rock was registered as a charity and a company limited by guarantee with charitable objects.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

Mr P A Adefarasin

Mr A Oyewumi

Mr A Oluwaleimu

Dr C Ujam

(Appointed 6 October 2021)

None of the trustees/directors has any beneficial interest in the company. All of the trustees/directors are members of the company and guarantee to contribute £1 in the event of a winding up.

The trustees are appointed by way of a vote and recommendation. It is then approved by the board of trustees through a simple majority.

The Trustees are eligible to appoint additional trustees under the terms of the Articles of Association of the company.

# HOUSE ON THE ROCK

## TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2020

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A chief executive was appointed by the trustees to manage the day-to-day operation of the charity including decisions making on behalf of the charity. All day-to-day management is then delegated via the chief executive to a senior management team who, between them manage the following departments:

Worship Ministry  
Special Ministry  
Fellowship Ministry  
The Rock Tower Office Operations  
Protocol and Church Relations  
Leadership & Organisational Development  
Outreach & Communities Ministry

The senior management team consists of:

Chief executive - T T Odejide  
Senior manager - S Oyinlola  
Treasurer - A Oyewumi

Members of the senior management team report to the board regularly and are charged with responsibility for particular areas of operation.

The directors consider the board of directors, who are also the trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis. All directors give their time freely and no director received remuneration in the year. The pay of senior staff is reviewed annually by the directors.

There is no specific restrictions imposed by the governing document concerning the way the charity can operate.

In accordance with the memorandum and articles of association, the trustees/directors have the power to make any investment which they see fit.

There were no connected charities other than House On The Rock in Lagos, Nigeria.

### **Asset cover for funds**

Note 17 sets out an analysis of the assets attributable to the various funds and a description of the trusts. These assets are sufficient to meet the charity's obligations on a fund by fund basis.

There has been no commitments or guarantees given by the charity.

### **Auditor**

In accordance with the company's articles, a resolution proposing that D Lee & Co be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.



**Mr A Oyewumi**

Trustee

Dated: 13 October 2021

# HOUSE ON THE ROCK

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

### *FOR THE YEAR ENDED 31 DECEMBER 2020*

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The trustees, who are also the directors of House On The Rock for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



# HOUSE ON THE ROCK

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF HOUSE ON THE ROCK

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#### Opinion

We have audited the financial statements of House On The Rock (the 'charity') for the year ended 31 December 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# HOUSE ON THE ROCK

## INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF HOUSE ON THE ROCK

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### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors



# HOUSE ON THE ROCK

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF HOUSE ON THE ROCK

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- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation (ie. gives a true and fair view).

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

D Lee & Co



**Chartered Certified Accountants**  
**Statutory Auditor**

14/10/2021

2nd Floor, Premier House  
309 Ballards Lane  
London  
N12 8LY

D Lee & Co is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

# HOUSE ON THE ROCK

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
<b>Income from:</b>							
Donations and legacies	3	424,969	-	424,969	535,378	-	535,378
Activities for generating fund	4	(169)	-	(169)	217	-	217
Investments	5	47,782	-	47,782	130,458	-	130,458
<b>Total income</b>		<b>472,582</b>	<b>-</b>	<b>472,582</b>	<b>666,053</b>	<b>-</b>	<b>666,053</b>
<b>Expenditure on:</b>							
Raising funds	6	23,669	-	23,669	8,449	-	8,449
Charitable activities	7	530,176	14,485	544,661	657,014	14,485	671,499
<b>Total resources expended</b>		<b>553,845</b>	<b>14,485</b>	<b>568,330</b>	<b>665,463</b>	<b>14,485</b>	<b>679,948</b>
<b>Net expenditure for the year/ Net movement in funds</b>		<b>(81,263)</b>	<b>(14,485)</b>	<b>(95,748)</b>	<b>590</b>	<b>(14,485)</b>	<b>(13,895)</b>
Fund balances at 1 January 2020		2,525,358	565,940	3,091,298	2,524,768	580,425	3,105,193
<b>Fund balances at 31 December 2020</b>		<b>2,444,095</b>	<b>551,455</b>	<b>2,995,550</b>	<b>2,525,358</b>	<b>565,940</b>	<b>3,091,298</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# HOUSE ON THE ROCK

## BALANCE SHEET

AS AT 31 DECEMBER 2020

	Notes	2020 £	£	2019 £	£
<b>Fixed assets</b>					
Tangible assets	11		5,677,603		5,823,170
<b>Current assets</b>					
Debtors	13	4,252		9,669	
Cash at bank and in hand		55,790		28,746	
		60,042		38,415	
<b>Creditors: amounts falling due within one year</b>	15	(663,751)		(691,784)	
Net current liabilities			(603,709)		(653,369)
<b>Total assets less current liabilities</b>			5,073,894		5,169,801
<b>Creditors: amounts falling due after more than one year</b>	16		(2,078,344)		(2,078,503)
<b>Net assets</b>			2,995,550		3,091,298
<b>Income funds</b>					
Restricted funds	17	551,455		565,940	
Unrestricted funds		2,444,095		2,525,358	
		2,995,550		3,091,298	

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2020, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 13 October 2021



Mr A Oyewumi  
Trustee

Company Registration No. 4824843

# HOUSE ON THE ROCK

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 £	£	2019 £	£
<b>Cash flows from operating activities</b>					
Cash generated from/(absorbed by) operations	23		16,269		(21,944)
<b>Investing activities</b>					
Purchase of tangible fixed assets		(12,398)		-	
Investment income received		47,782		130,458	
<b>Net cash generated from investing activities</b>			35,384		130,458
<b>Financing activities</b>					
Repayment of bank loans		(24,609)		(95,663)	
<b>Net cash used in financing activities</b>			(24,609)		(95,663)
<b>Net increase in cash and cash equivalents</b>			27,044		12,851
Cash and cash equivalents at beginning of year			28,746		15,895
<b>Cash and cash equivalents at end of year</b>			55,790		28,746

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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### 1 Accounting policies

#### Charity information

House On The Rock is a private company limited by guarantee incorporated in England and Wales. The registered office is The Rock Tower, 49 Tufnell Park Road, London, N7 0PS.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

#### 1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Donations, gift and similar incoming resources are included in the year in which they are receivable, which is when the charity becomes entitled to the resource.

#### 1.5 Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2020

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#### 1 Accounting policies

(Continued)

Resources expended are allocated to the charitable company's principal activity as direct costs where the costs can be identified as being directly related to that activity. All costs that cannot be identified as relating directly to the charitable company's principal activity are categorised as either support costs or governance costs. Any costs that cannot be specifically categorised are allocated in proportions based upon a suitable ratio applicable to the nature of the cost involved.

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, finance, governance costs and staff cost.

Governance costs are those incurred in connection with administration of the charity and compliance of constitutional and statutory requirements.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	2% on straight line
Fixtures, fittings & equipment	25% on reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2020

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#### 1 Accounting policies

(Continued)

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **1.10 Employee benefits**

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.11 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.12 Fund accounting**

(i) The Charity's unrestricted general fund consists of funds which can be used in accordance with the charitable objects at the discretion of the trustees.

(ii) The Charity's restricted funds are funds that can be used for particular restricted purposes within the objects of the charity. Restriction arise when specified by the donor or when funds are raised for particular restricted purposes.

#### **1.13 Value added tax**

Value added tax incurred for the cost and expenditure of the freehold property has been claimed at fifty seven percent of the residual costs of the property costs.

#### **1.14 Going concern**

These accounts have been prepared on the going concern basis as the trustees will arrange for a bank overdraft facility to cover for short term cash flow requirement, if required.



# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Donations and legacies

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Donations and gifts	387,885	535,378
Coronavirus Job Retention Scheme	37,084	-
	<u>424,969</u>	<u>535,378</u>

### 4 Activities for generating fund

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Non-charitable trading activities	(169)	217
	<u>(169)</u>	<u>217</u>

### 5 Investments

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
Rental income	47,776	130,451
Interest receivable	6	7
	<u>47,782</u>	<u>130,458</u>



# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

### 6 Raising funds

	Unrestricted funds	Unrestricted funds
	2020	2019
	£	£
<u>Fund raising and publicity cost</u>		
Advertising	23,669	8,449
	<u>23,669</u>	<u>8,449</u>

### 7 Charitable activities

	Religious activities	Religious activities
	2020	2019
	£	£
Staff costs	57,445	57,042
Depreciation and impairment	147,595	147,595
Religious activities	74,380	175,937
	<u>279,420</u>	<u>380,574</u>
Share of support costs (see note 8)	204,641	234,408
Share of governance costs (see note 8)	60,600	56,517
	<u>544,661</u>	<u>671,499</u>
<b>Analysis by fund</b>		
Unrestricted funds	530,176	657,014
Restricted funds	14,485	14,485
	<u>544,661</u>	<u>671,499</u>
<b>For the year ended 31 December 2019</b>		
Unrestricted funds	657,014	
Restricted funds	14,485	
	<u>671,499</u>	

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

### 8 Support costs

	Support costs £	Governance costs £	2020 £	Support costs £	Governance costs £	2019 £
Staff costs	78,825	49,112	127,937	76,119	48,768	124,887
Depreciation	10,370	-	10,370	9,694	-	9,694
Repairs, maintenance and security costs	2,635	-	2,635	11,490	-	11,490
Rates and utilities costs	20,190	-	20,190	22,990	-	22,990
Other indirect cost	3,516	-	3,516	4,299	-	4,299
Bank charges and bank loan interest	53,630	-	53,630	68,069	-	68,069
Travel expenses	45	-	45	164	-	164
Telephone	3,912	-	3,912	3,334	-	3,334
Insurance	10,685	-	10,685	10,742	-	10,742
Cleaning costs	11,366	-	11,366	17,500	-	17,500
Computer expenses	9,467	-	9,467	10,007	-	10,007
Audit fees	-	4,000	4,000	-	4,000	4,000
Accountancy	-	7,488	7,488	-	3,749	3,749
	<u>204,641</u>	<u>60,600</u>	<u>265,241</u>	<u>234,408</u>	<u>56,517</u>	<u>290,925</u>
Analysed between Charitable activities	<u>204,641</u>	<u>60,600</u>	<u>265,241</u>	<u>234,408</u>	<u>56,517</u>	<u>290,925</u>

Governance costs includes payments to the auditors of £4,000 (2019- £4,000) for audit fees.

### 9 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year (2019: £nil).

None of the trustees had any expenses reimbursed or paid for by the charity during the year (2019: £nil).

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 10 Employees

##### Number of employees

The average monthly number of employees during the year was:

	2020 Number	2019 Number
Religious	1	1
Administration	6	6
	<u>7</u>	<u>7</u>

##### Employment costs

	2020 £	2019 £
Wages and salaries	170,672	169,447
Social security costs	9,758	8,065
Other pension costs	4,952	4,417
	<u>185,382</u>	<u>181,929</u>

There were no employees whose annual remuneration was £60,000 or more.

#### 11 Tangible fixed assets

	Freehold land and buildings £	Fixtures, fittings & equipment £	Total £
<b>Cost</b>			
At 1 January 2020	7,379,754	634,267	8,014,021
Additions	-	12,398	12,398
	<u>7,379,754</u>	<u>646,665</u>	<u>8,026,419</u>
<b>At 31 December 2020</b>			
<b>Depreciation and impairment</b>			
At 1 January 2020	1,585,666	605,185	2,190,851
Depreciation charged in the year	147,595	10,370	157,965
	<u>1,733,261</u>	<u>615,555</u>	<u>2,348,816</u>
<b>At 31 December 2020</b>			
<b>Carrying amount</b>			
At 31 December 2020	5,646,493	31,110	5,677,603
	<u>5,646,493</u>	<u>31,110</u>	<u>5,677,603</u>
At 31 December 2019	5,794,088	29,082	5,823,170
	<u>5,794,088</u>	<u>29,082</u>	<u>5,823,170</u>

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

<b>12</b>	<b>Financial instruments</b>		<b>2020</b>	<b>2019</b>
			<b>£</b>	<b>£</b>
	<b>Carrying amount of financial assets</b>			
	Debt instruments measured at amortised cost		4,252	9,669
	<b>Carrying amount of financial liabilities</b>			
	Measured at amortised cost		2,740,022	2,764,561
<b>13</b>	<b>Debtors</b>		<b>2020</b>	<b>2019</b>
			<b>£</b>	<b>£</b>
	<b>Amounts falling due within one year:</b>			
	Other debtors		4,252	9,669
<b>14</b>	<b>Loans and overdrafts</b>		<b>2020</b>	<b>2019</b>
			<b>£</b>	<b>£</b>
	Bank loans		2,078,344	2,102,953
	Payable within one year		-	24,450
	Payable after one year		2,078,344	2,078,503
	Amounts included above which fall due after five years:			
	Payable by instalments		1,694,708	1,693,871
<p>The bank loan is secured by a first legal mortgage over the freehold property known as St George's Theatre, 49 Tufnell Park Road, London, London N7 OPS.</p> <p>The loan is repayable by equal instalment over 20 years and it is renewable every 5 years. The rate of interest is 2% above the base rate . The charity received a capital repayment holiday from April 2020 to Dec 2021 due to Covid-19.</p>				
<b>15</b>	<b>Creditors: amounts falling due within one year</b>		<b>2020</b>	<b>2019</b>
		<b>Notes</b>	<b>£</b>	<b>£</b>
	Bank loans	<b>14</b>	-	24,450
	Other taxation and social security		2,073	5,726
	Trade creditors		656,236	655,412
	Other creditors		1,122	1,876
	Accruals and deferred income		4,320	4,320
			663,751	691,784

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 16 Creditors: amounts falling due after more than one year

	Notes	2020 £	2019 £
Bank loans	14	2,078,344	2,078,503

#### 17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 January 2019 £	Resources expended £	Balance at 1 January 2020 £	Resources expended £	Balance at 31 December 2020 £
Land and building	580,425	(14,485)	565,940	(14,485)	551,455

The above restricted funds comprises of £551,455 tangible assets in relation to the purchase of property in Tufnell Park Road, London N7 OPS . The available funds will be used predominantly for the renovation of the above property.

#### 18 Analysis of net assets between funds

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £	Unrestricted funds 2019 £	Restricted funds 2019 £	Total 2019 £
Fund balances at 31 December 2020 are represented by:						
Tangible assets	5,126,148	551,455	5,677,603	5,257,230	565,940	5,823,170
Current assets/ (liabilities)	(603,709)	-	(603,709)	(653,369)	-	(653,369)
Long term liabilities	(2,078,344)	-	(2,078,344)	(2,078,503)	-	(2,078,503)
	2,444,095	551,455	2,995,550	2,525,358	565,940	3,091,298

#### 19 Financial commitments, guarantees and contingent liabilities

There were no financial commitments, guarantees and contingent liabilities at the year end.

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

### 20 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020 £	2019 £
Within one year	–	1,317

### 21 Capital commitments

There were no capital commitments either authorised by the board or contracted for at the balance sheet date.

### 22 Related party transactions

There were no disclosable related party transactions during the year (2019 - none).

#### Remuneration of key management personnel

	2020 £	2019 £
Aggregate compensation	57,446	57,042

### 23 Cash generated from operations

	2020 £	2019 £
Deficit for the year	(95,748)	(13,895)
Adjustments for:		
Investment income recognised in statement of financial activities	(47,782)	(130,458)
Depreciation and impairment of tangible fixed assets	157,965	157,289
Movements in working capital:		
Decrease/(increase) in debtors	5,417	(1,354)
(Decrease) in creditors	(3,583)	(33,526)
<b>Cash generated from/(absorbed by) operations</b>	<b>16,269</b>	<b>(21,944)</b>

# HOUSE ON THE ROCK

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2020

#### 24 Analysis of changes in net (debt)/funds

	At 1 January 2020 £	Cash flows £	At 31 December 2020 £
Cash at bank and in hand	28,746	27,044	55,790
Loans falling due within one year	(24,450)	24,450	-
Loans falling due after more than one year	(2,078,503)	159	(2,078,344)
	<u>(2,074,207)</u>	<u>51,653</u>	<u>(2,022,554)</u>

