**Charity registration number: 1062023** 

# JAH-JIREH CHARITY HOMES FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

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## CHARITY REFERENCE AND ADMINISTRATIVE DETAILS

**Registered charity name** Jah-Jireh Charity Homes

Charity registration number 1062023

**Trustees** E W Delaney - Chairman

P J Cutting R Jones A Kendall F Sartin C Stringer J Stacey R Telles C Bland G Cockshott

J Wigmore (Resigned 17<sup>th</sup> June 2020)

R Daniel L Chadwick

**Chief executive officer** E W Delaney

**Registered office** 317 Lytham Road

Warton Preston PR4 1TE

**Auditor** MHA Moore and Smalley

Chartered Accountants & Statutory Auditors Richard House

Richard House Winckley Square

Preston PR1 3HP

**Bankers** National Westminster Bank plc

13 Whitegate Drive

Blackpool FY3 9AG

**Solicitors** Roland Robinsons and Fentons

85-89 Adelaide Street

Blackpool FY1 4LX

#### TRUSTEES' ANNUAL REPORT

## YEAR ENDED 31 DECEMBER 2020

The trustees present their report and the audited financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

#### Structure, governance and management

## Governing document

Jah-Jireh Charity Homes is governed by a Trust Deed dated 1 April 1997 as amended by a supplemental deed dated 25 February 2005. The charity is registered under the name Jah-Jireh Charity Homes with the Charity Commission (charity number 1062023).

## Recruitment, appointment, induction and training of trustees

The minimum number of trustees shall be four with no maximum number. The trustees must be a respected member of a Congregation of Jehovah's Witnesses and shall remain so and be in good standing. Trustees are appointed by a resolution of a meeting of the trustees. A memorandum of his appointment shall be signed by the persons present at such meeting and every new trustee, before acting in the trust of the deed must sign the minute book for which provision is made, a declaration of acceptance and of willingness to act in the trusts declared in the trust deed.

Whilst it is likely that our trustee appointments will be current or previous trustees of another charity and therefore have relevant experience, we nonetheless share with them the Charity Commission Trustee Welcome Pack, a copy of the Trust Deed, the current charity registration with the Charity Commission, copies of previous meeting minutes and background to the work of the charity. Further training will be considered as it is identified. The Trustees hold a range of professional qualifications including in accountancy, law and civil engineering.

## Organisational structure

The trustees who served during the year are shown on page 1. The trustees meet at least twice a year. In addition, there are various committees that support the trustees. The current committees are Operations, Finance, Buildings, Legal, Media and International. The committees are made up of trustees and some head office staff. Day to day decisions are made by the Operations committee and are assisted by staff at the head office and homes of the charity.

#### Related parties

The trustees provide advice and assistance to Jehovah's Witness communities internationally and at home, including direct visits to explain and replicate the Jah-Jireh Charity Homes experience.

#### TRUSTEES' ANNUAL REPORT (CONTINUED)

#### YEAR ENDED 31 DECEMBER 2020

#### Risk management

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen the risks.

## Remuneration of key management personnel

The charity considers its key management personnel to comprise of the chief executive officer, senior care manager, operating committee member/property asset manager, finance manager, administration manager, and the business and care managers from each of the four homes. Remuneration of key management is set in line with the market rate for the specific role and is reviewed annually by the Operations Committee.

## Objectives and activities

## **Objects**

The objects of the charity are:

- The provision of care facilities for Jehovah's Witnesses in good standing who have need of such facilities by reason of their age, infirmity or economic circumstances;
- The advancement of Christian religion as practised by Jehovah's Witnesses; and
- The relieving of Jehovah's Witnesses in hardship and/or distress.

#### Aims

The charity aims to continue its work in accordance with its charitable objects, so long as funding is available. It is looking to develop its existing portfolio of care homes as well as further development of land which is owned by the charity.

## Objectives for the year

Each year the trustees review our objectives and activities to ensure they continue to reflect our aims. In carrying out this review the trustees have considered the Charity Commission's general guidance on public benefit and in particular its supplementary public guidance on public benefit and fee charging and the advancement of religion for the public benefit.

The trustees consider the beliefs and practises of the Christian religion, as practised by Jehovah's Witnesses, assist in the advancement of religion for the purposes of charity law, and promote morals and ethics of the Christian faith which can have a positive impact on society as a whole.

The charity's main objectives for the year were to:-

- Make places available for those members of the Jehovah's Witness community in need of such a provision on a full-time or respite basis;
- Progress with the plans for a care home facility on the land in the South East of England;
- Continuing the programme of refurbishing existing homes.

## TRUSTEES' ANNUAL REPORT (CONTINUED)

#### YEAR ENDED 31 DECEMBER 2020

## Significant activities for achieving objectives

The charity is continuing to pursue the above objectives through actively seeking donations to enable them to continue to develop further sites for future development, continuing to refurbish its existing homes and offering subsidised places to those service users who cannot afford our full fees through funding from local authorities and/or through charitable donations from Jehovah's Witnesses.

#### **Volunteers**

Due to the increasing demands on the charity, a program has been put in place to enable those who are able to volunteer their time to assist the homes. This can include assisting with small maintenance tasks at the homes or visiting the residents. All volunteers are given appropriate training and are not remunerated.

## Achievements and performance

In view of the current economic climate and the pandemic, the trustees are pleased to have maintained occupancy levels close to previous years. A decision to suspend short-term respite at the beginning of the pandemic and restrictions on new admissions following outbreaks has impacted occupancy levels slightly. The trustees are pleased to have provided advice internationally to enable other Jehovah's Witnesses to follow the same pattern for developing homes. The Jah-Jireh brand has been registered as a trademark across Europe.

#### Financial review

The statement of financial activities on page 11 (SOFA) shows net incoming resources of £496,755 (2019: incoming resources of £350,168). Occupancy of homes averaged 91.7% (2019: 93.3%).

The factors which have led to the increase of net income during the period are the normal reasons such as maintaining a good level of occupancy, increased fees and the annual matching fee rate exercise. However, this year, due to the pandemic, several Local Authorities increased their Fees in respect of increased activity related to the pandemic. The Government also initiated an 'Infection Control Fund' for the English Homes and the Welsh Government paid out £500 per staff member under their 'Care Worker Support' payment.

#### Reserves policy

It is the policy of the charity to maintain unrestricted funds to cover any emergency repairs which may arise from time to time, together with utilising these with a view to developing additional facilities. The charity continues to build up reserves to provide subsidised places to those service users who cannot afford our full fees and have been refused funding from local authorities.

The amount of cash reserves held at the year ended 31 December 2020 is £1,983,561, which is held for the reasons stated above. The cash reserves are equivalent to just about four months expenditure, which the trustees consider to be reasonable for continued operations.

The total amount of funds held includes designated funds of £157,974. The designated funds comprise funds received towards the proposed new home in the South of England, as well as new funds received this year comprising a £5,000 donation received towards producing a series of videos to support a general awareness and promotion of the work undertaken by the charity.

## TRUSTEES' ANNUAL REPORT (CONTINUED)

## YEAR ENDED 31 DECEMBER 2020

We also received Local Authority grants during the year which are treated as 'Restricted Funds', in addition to a legacy for the Merthyr home. We still hold £148,910 at year-end, of which £62,502 relates to grants received from Local Authorities, that can no longer be used under the prescribed conditions. This relates to the monies designated for the safe visiting facilities that are no longer proceeding, and if not able to be spent as directed, may need to be returned. An approach will need to be to the Local Authorities to determine how / or if these monies are to be returned / used for an alternative purpose in the future.

## **Principal funding sources**

The charity's principal funding sources continue to be from local authority funding, residents' charges and voluntary donations.

With regard to fundraising no professional fundraising organisations are used in any of our activities. We do not solicit funds, all donations are voluntary. Payment methods offered include; card payment via our website using the Virgin Money service; payroll giving; direct payment from banks and cash and cheques deposited in donation boxes within our homes, or sent to head office.

## Plans for future periods

The charity plans to continue to provide a good standard of care, remunerate its staff appropriately and develop their skills as well as continuing to plan to develop other homes and sheltered accommodation/assisted living if this continues to be practicable. The charity plans to continue providing respite and charitably funded care beds through donated income. In addition, the Trustees will continue to assist and support other members of the international Jehovah's Witness community where and when such support is required. The cost of such support will remain entirely at the discretion of the Trustees.

## Plans for Handling the COVID Pandemic

We have specific policies and procedures in place to manage in the pandemic and control the virus. Donations have not been negatively affected they have increased during the pandemic. The key risk from a financial perspective relate to a loss of income due to a higher number of deaths of residents in the year and potential for increased costs, this year we have seen a drop in occupancy of 1.6%. All residents and staff have been offered vaccinations and we have had a high take-up so we expect the situation to stabilise in the short term. We continue to maintain a waiting list for new residents which has increased to 40. Government grants continue (there are uncertainties for the period after 30<sup>th</sup> June 2021) to support the increased costs for the following three key areas:

- 1) extra hygiene related activity/ PPE
- 2) more expensive staff costs due to COVID 19 related absences.
- 3) increased costs related to visiting and testing

Respite remains suspended and is under constant review due to the extended pandemic, we expect a limited respite service when possible and will offset the loss by taking in permanent residents into respite designated beds.

Government funding continues to be provided for a few staff (who are furloughed under the Job Retention Scheme) that due to health risk assessments cannot be found appropriate work. We are confident in maintaining good levels of occupancy and managing of the potential increased costs. The situation is being constantly monitored and reported to management weekly, monthly meetings are being held with the managers.

#### TRUSTEES' ANNUAL REPORT (CONTINUED)

#### YEAR ENDED 31 DECEMBER 2020

## Trustees' responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditor

A resolution to re-appoint MHA Moore and Smalley as auditor for the ensuing year will be proposed at the annual trustees' meeting in accordance with the Charities Act 2011.

On behalf of the board .....

E W Delaney - Chairman of the Board of Trustees

## **JAH-JIREH CHARITY HOMES**

#### **Opinion**

We have audited the financial statements of Jah-Jireh Charity Homes (the 'charity') for the year ended 31 December 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31st December 2020, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Charities Act 2011.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## **JAH-JIREH CHARITY HOMES**

#### Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees' annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of our audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether his gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees are responsible for the preparation of financial statements and for being satisfied they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

## JAH-JIREH CHARITY HOMES

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Obtaining an understanding of the legal and regulatory frameworks that the Charity operates in, focusing on those laws and regulations that have had a direct effect on the financial statements. The key laws and regulations we considered in this context include Charities Act. In addition, we consider compliance with employee legislation, as fundamental to the Charity's operations;
- Discussions with management, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries
  and other adjustments for appropriateness, evaluating the business rationale of significant transactions
  outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance; and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

# **JAH-JIREH CHARITY HOMES**

MMA Moore al Smarry

MHA Moore and Smalley Statutory Auditor

Richard House Winckley Square Preston PR1 3HP

25/06/2021

MHA Moore and Smalley is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

## STATEMENT OF FINANCIAL ACTIVITIES

# YEAR ENDED 31 DECEMBER 2020

		Un- restricted	Designated	Restricted	<b>Total funds</b>	Total funds
		funds	Funds	Funds	2020	2019
	Note	£	£	£	£	£
<b>Income and endowments from:</b>						
Donations and legacies Charitable activities	2	132,875	7,632	86,408	226,915	217,754
Rents received		44,739	-	-	44,739	33,250
Residents charges		4,529,290	-	-	4,529,290	4,493,454
Investments		14 = 10			440	4.7. 500
Interest – savings accounts Other income		12,719	-	-	12,719	15,690
Covid payments from Councils		62,513	_	_	62,513	_
Infection Control Fund		-	-	174,753	174,753	-
ČJRS		36,055	-	-	36,055	-
Wales Care Worker Support				30,464	30,464	_
<b>Total income and endowments</b>		4,818,191	7,632	291,625	5,117,448	4,760,148
Expenditure on:						
Charitable activities	3	4,464,736	13,242	142,715	4,620,693	4,409,980
Total expenditure		4,464,736	13,242	142,715	4,620,693	4,409,980
Net income/(expenditure)		353,455	(5,610)	148,910	496,755	350,168
Transfers between funds						_
Net movement in funds		353,455	(5,610)	148,910	496,755	350,168
Reconciliation of funds:						
Total funds brought forward		5,183,230	163,584		5,346,814	4,996,646
Total funds carried forward		5,536,685	157,974	148,910	5,843,569	5,346,814

All income and expenditure derive from continuing activities.

All gains and losses recognised in each period are included above.

The notes on pages 14 to 25 form part of these financial statements.

## **BALANCE SHEET**

## 31 DECEMBER 2020

Note	£	2020 £	£	2019 £
10		7,550,722		7,737,282
11 12	1,950 186,824 1,572,938 410,623		1,950 262,186 1,294,272 191,183	
13	2,172,335 (569,840)		1,749,591 (556,473)	
-		1,602,495		1,193,118
		9,153,217		8,930,400
14		(3,309,648)		(3,583,586)
		5,843,569		5,346,814
		5,536,685 157,974 148,910		5,183,230 163,584
16		5,843,569		5,346,814
	10 11 12 13	10 11	Note £ £  10 7,550,722  11 1,950 12 186,824 1,572,938 410,623 2,172,335  13 (569,840)  1,602,495 9,153,217  14 (3,309,648) 5,843,569  5,536,685 157,974 148,910	Note £ £ £  10 7,550,722  11 1,950 1,950 12 186,824 262,186 1,572,938 1,294,272 410,623 191,183  2,172,335 1,749,591  13 (569,840) (556,473)  14 (3,309,648) 5,843,569  5,536,685 157,974 148,910

These financial statements were approved and authorised for issue by the board of trustees on .18/06/2021...

Signed on behalf of the board of trustees

t W Delaney
E W Delaney – Chairman

# STATEMENT OF CASH FLOWS

# YEAR ENDED 31 DECEMBER 2020

		2020		2019
Reconciliation of net income to net cash flow	£	£	£	£
from operating activities				
Net income for the year		496,755		350,168
Depreciation of tangible fixed assets Decrease/(increase) in debtors		215,852 75,362		213,350 (84,402)
Increase/(decrease) in creditors		13,367		(45,911)
Net cash flow from operating activities		801,336		433,205
Cash flow from investing activities				
Receipts from sale of tangible fixed assets	_		300	
Payments to acquire tangible fixed assets	(29,292)		(89,030)	
Net cash flow from investing activities		(29,292)		(88,730)
Cash flow from financing activities				
Repayment of long term loans	(273,938)		(267,152)	
Net cash flow from financing activities		(273,938)		(267,152)
Net increase in cash and cash equivalents		498,106		77,323
Cash and cash equivalents at 1 Jan		1,485,455		1,408,132
Cash and cash equivalents at 31 Dec		1,983,561		1,485,455
Cash and cash equivalents consists of: Savings accounts		1,572,938		1,294,272
Cash at bank and in hand		410,623		191,183
Cash and cash equivalents at 31 Dec		1,983,561		1,485,455

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## 1 Summary of significant accounting policies

#### General information and basis of preparation

Jah-Jireh Charity Homes is a registered charity in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed on page 3 of these financial statements.

The charity constitutes a public benefit entity as defined by FRS102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102), the Charities Act 2011 and UK Generally Accepted Practice.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

#### **Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

### **Income recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Investment income is earned through holding assets for investment purposes such as shares and property. It includes dividends, interest and rent. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

Wherever possible residents are charged a full fee, subject to the availability of local authority funding and the use of charitable donations where residents and their families are not able to afford fees.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

## **Expenditure recognition**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on charitable activities includes residential home care costs; and
- Other expenditure represents those items not falling into the categories above.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

## **Support costs allocation**

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. Premises overheads have been allocated on an insert detail basis and other overheads have been allocated on an insert detail basis.

The analysis of these costs is included in note 4.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended:

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Freehold land and buildings

- Nil on land, 2% of cost of buildings

• Leasehold land and buildings

- 2% on cost

• Plant, equipment and fixtures

- 20% - 33% on cost per annum

Motor vehicles

- 25% of reducing balance

#### **Investments**

Current asset investments are short term highly liquid investments and are held at fair value. These include cash on deposit and cash equivalents with a maturity of less than one year.

#### **Stocks**

Stocks consist of consumables and are stated at the lower of cost and net realisable value.

## Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

#### **Loans and borrowings**

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

## **Concessionary loans**

Concessionary loans include those receivable / payable / receivable and payable to a third party / parties which are interest free or below market interest rates and are made to advance charitable purposes. Where the loan is repayable on demand within one year, the loan is measured at cost, less impairment. Where the loan is repayable after more than one year, the loan is initially measured at fair value and subsequently measured at amortised cost using the effective interest rate method, less impairment.

#### **Impairment**

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

#### Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## **Employee benefits**

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

#### Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charity for UK corporation tax purposes.

#### Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements and are confident there is sufficient evidence to conclude the charity is able to continue as a going concern.

Budgets and Forecasts have been prepared on a worst, likely and best-case scenarios. In all scenarios a surplus is returned on the profit & loss accounts. The Current year performance exceeded expectations, despite the pandemic. Regarding COVID any lack of future government support can be managed within surpluses or from reserves. Occupancy levels remain good and above average for the industry, we are confident occupancy levels will remain high due to the levels of waiting list we are holding for accommodation.

The healthy cash situation is likely to be raised further with the sale of land in Rainham. A high percentage of cash investments are retained in short term accounts of up to 6 months. A high percentage of investment cash is distributed among banks to maximise the FSCS protection.

All loan and equipment lease payments are up to date. We have sought and been given assurances that our current financial performance meets the bank's lending criteria, for future re-negotiation at the next review point of the loan in 2022.

The Trustees and management remain confident that the charity will remain a going concern for the foreseeable future and at least 12 months from the accounts approval.

## NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 DECEMBER 2020

## 2 Income from donations and legacies

	Unrestricted funds	Designated funds	Restricted funds	Total 2020
Gifts Legacies	107,898 24,977	7,632	86,408	115,530 111,385
	132,875	7,632	86,408	226,915
	Unrestricted funds	Designated funds	Restricted funds	Total 2019
Gifts Legacies	102,242 112,368	3,144	-	105,386 112,368
	214,610	3,144		217,754

## 3 Analysis of expenditure on charitable activities

	Staff Costs	Depreciation	<b>Support costs</b>	<b>Total funds</b>
Residential home care costs - 2020	2,934,293	215,852	1,470,548	4,620,693
Residential home care costs - 2019	2,759,569	213,351	1,437,060	4,409,980

Expenditure on charitable activities was £4,620,693 (2019: £4,409,980) of which £4,464,736 (2019: £4,409,980) was attributable to general unrestricted funds, £13,242 (2019: £nil) was attributable to designated funds and £142,715 (2019: £nil) was attributable to restricted funds.

## NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 DECEMBER 2020

## 4 Allocation of support costs

	Residential home care costs 2020	Total funds 2020	Residential home care costs 2019	Total funds 2019
	£	£	£	£
Governance	17,926	17,926	17,990	17,990
Finance	134,036	134,036	160,513	160,513
Residents costs	709,962	709,962	721,645	721,645
Property costs	502,734	502,734	461,183	461,183
Office costs	105,890	105,890	75,729	75,729
	1,470,548	1,470,548	1,437,060	1,437,060

#### **5** Governance costs

	2020	2019
	£	£
Audit fees	12,480	11,590
Accountancy and advisory fees	2,826	1,892
Professional indemnity insurance	2,540	2,930
Board of Trustees' meeting expenses	80	1,578
	17,926	17,990

## 6 Net income for the year

Net income is stated after charging / (crediting):

	2020 £	2019 £
Depreciation of tangible fixed assets	215,852	213,351
Operating lease rentals	33,765	31,931

## 7 Auditor's remuneration

The auditors' remuneration of £15,306 (2019: £13,482) comprised £12,480 relating to audit services (2019: £11,590) and £1,626 (2019: £1,892) relating to accountancy and other services.

There was also a fee of £1,200 which was for advice on setting up the Flagstone Investment Platform.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## 8 Trustees' and key management personnel remuneration and expenses

During the year Mr E Delaney and his family received remuneration and benefits in kind totalling £27,758 (2019: £30,444). During the year Mr J Stacey received remuneration and benefits in kind totalling £12,720 (2019: £12,480).

Legal authority to make such payments to Trustees is contained in the charity's Trust Deed.

The total amount of employee benefits received by key management personnel is £331,431 (2019: £322,827). The charity considers its key management personnel comprise of the chief executive officer, senior care manager, operating committee member/property asset manager, finance manager, administration manager, and the business and care managers from each of the four homes.

None of the trustees are accruing pension arrangements (2019: none).

The reimbursement of trustees' expenses was as follows:

	2020	2019	2020	2019
	No.	No.	£	£
Travel Subsistence Accommodation	4	5	1,314	3,320
	1	13	152	243
	1	2	170	238
Other	<u> </u>	<u> </u>	<u> </u>	
	6	20	1,636	3,801

Included above are £0 (2019: £481) which have been paid directly to third parties.

## 9 Staff costs and employee benefits

The average monthly number of employees during the year was as follows:

	2020 No.	2019 No.
Charitable activities	206	217
	206	217

During the year, there was an average of 34 full-time employees (2019: 33), 172 part-time employees (2019: 184) and 131 full-time equivalent employees (2019: 134).

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## The total staff costs and employees benefits were as follows:

• •	2020 £	2019 £
Wages and salaries	2,741,868	2,595,548
Social security Defined contribution pension costs	154,146 38,279	133,286 30,735
	2,934,293	2,759,569

No employees received total employee benefits (excluding employer pension costs) of more than £60,000 in either the current or previous year.

## 10 Tangible fixed assets

_	Freehold land and buildings	Long Leasehold land & buildings	Plant equipment and fixtures	Motor vehicles	Total
Cost At 1 January 2020 Additions Disposals	9,863,590 - -	40,000	1,303,192 29,292	45,740 - -	11,252,522 29,292
At 31 December 2020	9,863,590	40,000	1,332,484	45,740	11,281,814
Depreciation At 1 January 2020 Charge for the year On disposals	2,354,056 153,789	12,453 640	1,119,786 57,224	28,945 4,199	3,515,240 215,852
At 31 December 2020	2,507,845	13,093	1,177,010	33,144	3,731,092
Net book value At 31 December 2020	7,355,745	26,907	155,474	12,596	7,550,722
At 31 December 2019	7,509,534	27,547	183,406	16,795	7,737,282

All freehold and leasehold land/ buildings, with the exception of land in Kent, together with plant, equipment, fixtures and motor vehicles are held as functional assets. The land in Kent is included in freehold above at cost of £350,000 it is held as an investment to be used to develop a future new home.

The trustees are confident, without having a professional valuation carried out, that the true value of the properties detailed in the financial statements is greater than the value stated in the financial statements, and use the insured rebuilding cost as a basis for this confidence.

Included in tangible fixed assets is land totalling £2,111,551 (2019: £2,111,551) which is not depreciated. Tangible fixed assets with a net book value of £6,992,653 (2019: £7,497,082) have been pledged as security for liabilities of the charity. The assets have restricted title. During the year security on the Rainham, Kent site was removed by Natwest bank value £350,000.

## NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 DECEMBER 2020

2020	2010
2020 £	2019 £
1,950	1,950
2020 £	2019 £
124,385 11,879 50,560	132,492 91,224 38,470
186,824	262,186
2020 £	2019 £
64,078 31,609 138,948 2,000 6,894 52,373 273,938	58,878 21,546 93,746 4,918 68 113,077 264,240 556,473
	2020 £ 124,385 11,879 50,560 186,824 2020 £ 64,078 31,609 138,948 2,000 6,894 52,373

Bank loans totalling £273,938 (2019: £264,240) are secured by a legal charge over certain freehold property of the charity.

The bank loan is currently repayable in quarterly instalments over 10 years, the next 10-year review is due by December 2022. The rate of interest on the loan is 3% over the National Westminster Bank Plc LIBOR rate plus mandatory cost. LIBOR is being withdrawn in 2021.

The Concessionary loan payable totals £2,000 it is a single unsecured loan repayable on demand with no on-going repayable element. All concessionary loans payable are interest free.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

14	Creditors: Amounts falling due after more than one year		
		2020	2019
		£	£
	Bank loans and overdrafts		
	Due within one to two years	273,938	273,938
	Due within two to five years	3,035,710	3,309,648
	= ·· ··· · · · · · · · · · · ·		2,200,010

## 15 **Operating leases**

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2020	2019
	£	£
Not later than one year	21,358	22,604
Later than one year and not later than five years	31.995	21,688
Later than five years	7,090	1,046
	60,443	45,338

3,309,648

3,583,586

#### 16 Fund reconciliation

Unrestricted funds	Balance at 1 Jan 2020 £ 5,183,230	Incoming resources £ 4,818,191	Resources expended £ (4,464,736)	Transfers £	Balance at 31 Dec 2020 £ 5,536,685
<b>Designated funds</b>					
South of England	163,584	2,632	(9,405)	-	156,811
Project					
Video / Website Work	-	5,000	(3,837)	-	1,163
Restricted Funds					
Infection Control Fund	-	174,753	(112,251)	-	62,502
Merthyr Legacy	-	86,408	-	-	86,408
Wales Care Workers		30,464	(30,464)		
<b>Total funds</b>	5,346,814	5,117,448	(4,620,693)	-	5,843,569

#### **Designated funds**

The South of England project funds represent funds received towards the proposed new home in the South of England. The fund has an over and an under subscription clause. This means that any funds over-subscribed can be put to the general use of the charity and any funds under-subscribed, which means the project cannot therefore proceed, can also be put to the general use of the charity, should this become necessary.

Video / website work funds represent funds received from a donor towards producing a series of videos to support a general awareness and promotion of the work undertaken by the charity.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

#### **Resticted funds**

Infection Control Fund represents money given to the charity by Local Authorities for specific costs related to additional infection control activity related to the COVID pandemic.

Merthyr legacy funds represent a restricted legacy for payment towards the unspecified costs relating to the running of the Merthyr home.

Wales Care Workers funds represent money given by the Welsh Government to recognise the contribution of care workers during the COVID pandemic.

	Balance at 1 Jan 2019 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 Dec 2019
Unrestricted funds	4,836,206	4,757,004	(4,409,980)	-	5,183,230
<b>Designated funds</b>					
South of England Project	160,440	3,144		_	163,584
<b>Total funds</b>	4,996,646	4,760,148	(4,409,980)	-	5,346,814

## 17 Analysis of net assets (between unrestricted, designated and restricted funds)

	Tangible fixed assets £	Other net assets £	2020 Total £
Unrestricted funds Designated funds Restricted funds	7,550,722	(2,014,037) 157,974 148,910	5,536,685 157,974 148,910
	7,550,722	(1,707,153)	5,843,569
	Tangible fixed assets	Other net assets £	2019 Total £
Unrestricted funds Designated funds	fixed assets	assets	Total

## 18 Pension and other post-retirement benefits

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the period was £38,279 (2019: £30,735).

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2020

## 19 Events after the end of the period

The charity is not aware of any legacy or other events after the period.

## 20 Related party transactions

Trustees are employed by the charity, their remuneration and benefits in kind are included in note 8.

During the year the charity paid monies totalling £7,280 to Mr E W Delaney (2019: £7,280) for the use of 317 Lytham Road, Warton, as an administration office. The charity has agreed to rent these premises on a mutually agreed ongoing basis.

During the year the charity received cash donations totalling £6,373 (2019: £240) from trustees.

## 21 Capital Commitments

At the 31 December 2020, there are no capital commitments.

#### **Non Cash Donations**

At the 31 December 2020, the charity had received donated AV & IT equipment, an ID card printer, Personal Protection Equipment and the production of several videos. It is estimated this equated to in the region of £18,108 if the charity was to purchase these items.

#### 23 Volunteers

At the 31 December 2020, there are 3 regular volunteers who have covered roles that may have featured on the payroll, they cover the areas of training, media service and IT support, we estimate the value of the time spent to be in the region of £53,600.

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES

# YEAR ENDED 31 DECEMBER 2020

Income and endowments from:	£	2020 £	£	2019 £
Donations and legacies Charitable activities		226,915		217,754
Rents received Residents charges		44,739 4,529,290		33,250 4,493,454
Investments Interest – savings accounts		12,719		15,690
Other Income Covid payments from Councils Infection Control Fund Coronavirus Job Retention Scheme Wales Care Worker Support	_	62,513 174,753 36,055 30,464		- - -
Total income and endowments		5,117,448		4,760,148
Expenditure on:				
Charitable activities Wages and salaries Agency costs Rent Rates, insurance and water Heat and light Repairs and renewals Food Nursing, cleaning and household supplies Stationery, postage and telephone Motor and travel expenses Bank charges Bank loan interest Sundry expenses Training costs Legal and professional fees Criminal records applications Registration fees Depreciation: Buildings Plant and fixtures Motor vehicles	2,934,293 178,753 10,285 107,463 162,885 222,102 257,250 220,603 50,773 27,582 7,696 125,993 25,772 15,551 19,342 1,629 18,943 154,429 57,224 4,199	4,602,767	2,759,569 235,539 10,286 102,732 165,071 183,094 254,614 157,198 35,776 38,663 7,661 152,851 35,631 14,021 4,259 2,623 19,051 154,377 53,735 5,239	4,391,990
Governance costs Audit fees Accountancy and advisory fees Professional indemnity insurance	12,480 2,826 2,540 80		11,590 1,892 2,930 1,578	
Board of trustees meeting expenses		17,926	1,370	17,990
Total expenditure		4,620,693		4,409,980
Net income for the year		496,755		350,168