REGISTERED COMPANY NUMBER: 06086438 (England and Wales)
REGISTERED CHARITY NUMBER: 1121216

# ACTIVE COMMUNITIES NETWORK LIMITED (A COMPANY LIMITED BY GUARANTEE)

**REPORT OF THE TRUSTEES AND** 

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

Cox Costello & Horne
Chartered Accountants and Statutory Auditors
26 Main Avenue
Moor Park
HA6 2HJ

## CONTENTS OF THE ANNUAL REPORT FOR THE YEAR ENDED 31 MARCH 2021

		Page	•
Reference and Administrative Details		1	
Report of the Trustees	2	to	5
Statement of Trustees' Responsibilities		6	
Report of the Independent Auditors	7	to	8
Statement of Financial Activities	9	to	10
Balance Sheet		11	
Statement of Cash Flows		12	
Notes to the Financial Statements	13	to	31
Detailed Statement of Financial Activities	32	to	33

# REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 MARCH 2021

**TRUSTEES** Mr G D Devlin (resigned 1.6.20)

Mr E J Hepworth

Ms S S Thomas (resigned 1.6.20) Mr H C Connolly

Mr H C Connolly
Mr P S Evans
Mr W J C Houngbo
Dr C I Mackintosh

Professor C Alexander (appointed 21.8.20)

Ms M Nolan (appointed 25.3.21)

COMPANY SECRETARY Kerry Secretarial Services Limited

REGISTERED OFFICE 26 Main Avenue

Moor Park Northwood HA6 2HJ

**REGISTERED COMPANY NUMBER** 06086438 (England and Wales)

**REGISTERED CHARITY NUMBER** 1121216

AUDITORS Cox Costello & Horne

Chartered Accountants and Statutory Auditors

26 Main Avenue Moor Park HA6 2HJ

**WEBSITE** www.activecommunities.org.uk

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: The audited financial statements comply with the Charities Statement of Recommended Practice applicable to charities and complying with the provisions of the charity's governing document preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The trustees' report and financial statements are submitted to the Charity Commission following approval by the membership at the AGM.

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

Having due regard to public benefit, Active Communities Network is a Sport for Development charity committed to the use and promotion of sports, arts and cultural activities to improve youth citizenship, social inclusion and community cohesion in the UK and overseas.

## Significant activities

Like any charity, Active Communities Network must work in an ever changing social, economic and political environment, whilst ensuring our programmes and services remain sustainable and deliver the highest quality outcomes for our users. The year was significantly impacted by the unprecedented outbreak of the Covid-19 pandemic. ACN adapted quickly to the challenge and worked alongside funders to deliver quality projects via alternative methods ensuring the needs of young people were still met. Responding to these challenges has resulted in the charity delivering the following significant activities:

**Frontline Projects:** Delivering youth and sports engagement services in areas of high deprivation and youth crime, focusing on London, Manchester, Belfast and Portsmouth/Havant primarily via digital means due to the pandemic.

**Training and Citizenship:** Through our learning centre we deliver personal development, vocational training and accredited courses to national standards 1 & 2, and support participants to utilise those skills through social action projects that benefit the wider community.

Workforce Development: The strength of Active Communities Network lies within its staff, whether full - time, part - time or volunteer, many of whom come from the very communities in which we work and in many cases through our own programmes. We invest in our staff through on-going training and professional development and ensure that core team members are multi-skilled. All our full - time staff are qualified in at least two of the following three vocational areas - Sports' Coaching, Youth and Community Work and/or Education and Lifelong Leaming. We also offer training to like-minded organisations in the UK and Ireland, and globally via an International Development Manager.

Partnership Programming: We have a firm belief in the value of networks and joint working. In this way we can maximise the impact of funding, avoid duplication and provide a wider range of services to our communities. Partnerships also mean specialist services can be provided within a wider supportive framework of activity to support the most vulnerable in our society. As the geographic reach of Active Communities Network has expanded, so too has our need for strong, reliable partners who share our vision and values. This applies to our delivery, funding and strategic partners across all regions and areas of our work.

**Research and Evaluation:** We understand that funders, partners and project staff need to ensure that programmes are practical, cost effective and achieve results. Active Communities Network has adopted an online monitoring and evaluation framework developed specifically to reflect our programmes, to provide us with evidence to demonstrate a range of outputs. To complement this evidence base, we implement independent evaluations that provide qualitative reports on outcomes, methodologies, best practice and recommendations.

**Promoting a mixed Economy:** Active Communities Network has adopted a 'mixed economy' approach to our work to ensure we are not overly reliant on a single funding system. Private sector partnerships, grant making trusts, statutory sector and government grants, social enterprise activity and fundraising events are all key components of our financial structure

#### Public benefit

The trustees have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission.

#### Volunteers

Active Communities Network benefits greatly from the commitment and support of several volunteers and their contribution is gratefully acknowledged. The contributions of volunteers have been excluded from the Statement of Financial Activities as the value of their contribution to the charity cannot be reasonably quantified in financial terms.

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

#### **ACHIEVEMENT AND PERFORMANCE**

#### Charitable activities

2020-21 has been a challenging time for both our organisation and the wider sector as a combination of austerity measures in local authorities, uncertainty over the impact of Brexit, cuts in private sector sponsorship and the significant impact of the Covid-19 pandemic started. Despite this backdrop, the charity has undertaken a series of steps to promote the development of the Charity in the financial year and have a strong platform to continue into 2021-22.

Principal achievements have been:-

- Redefined the organisation by downsizing the senior leadership team to enhance delivery of front line services.
- Secured new Sport England innovation funding.
- Implemented a Finance and Risk sub group.
- Creation of new approaches to deliver programmes due to the Covid-19 pandemic.
- Improvement in our monitoring and evaluation procedures and the introduction of an online app.
- Extended the Laureus Sport for Good partnership.
- Induction of joint CEO's

#### **FINANCIAL REVIEW**

## Financial position as at 31 March 2021

The surplus / (deficit) for the reporting year was £95,411(2020: (£185,685).

Incoming resources were £1,817,732 (2020: £3,175,865).

Outgoing resources were £1,722,321 (2020: £3,361,550).

Net current assets were £542,929 (2020: £460,540).

## **Principal funding sources**

During the year the principal source of funds came from a mixture of avenues including:

- Statutory sector grants: from Belfast City Council, Executive Office (NI), Sport England, Southwark Council, The London Mayor's Office and several local authorities, Housing associations in London and Hampshire;
- Grant giving Trusts and Foundations principally the Laureus Sport for Good Foundation; National grant making bodies, primarily Big Lottery Fund and Comic Relief;
- Corporate investment principally via the LRS and Belfast Harbour Commission.

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

## **FINANCIAL REVIEW**

## Reserves policy

The Charity Commission recognises the need for charities to hold sufficient reserves to secure their viability beyond the immediate future and to protect themselves against future uncertainties. It recommends that charities should be able to demonstrate, by reference to the charity's current position and prospects, why holding a particular level of reserves is right for the charity at the present time. Responsibility for establishing an appropriate reserves policy lies with the trustees of the charity.

The charity's reserves are allocated to two different types of fund in its financial statements:

#### Restricted funds

These funds relate to unspent money from grants and other incoming sources where the funder has specified what the money must be spent on and the trustees do not have the power to use the funds for other purposes.

#### Unrestricted funds

These funds relate to unspent money from grants and other incoming sources where the funder has not specified what the money should be spent on thereby granting the trustees full control to spend on general activities which further the objectives of the charity.

#### **Reasons for Unrestricted funds**

The organisation's balance of unrestricted funds is built up for three main reasons: a) operational contingency b) innovation and change and c) upfront investment resulting in social returns and future cost synergies.

Unrestricted reserves may be needed to provide cover and security in the following specific events:

- any salary, administration, accommodation and support costs, without which the charity could not function, in the event of a loss
  of or reduction in funding
- any notice and redundancy costs should it be necessary to reduce core staffing levels, or if project staff cannot be redeployed when funding comes to an end
- any working capital when funding is delayed or paid in arrears
- any deficits arising on restricted funds
- any unbudgeted events such as sickness, maternity leave, recruitment to fill existing posts, unexpected replacement of capital items
- any other risks and unforeseen expenditure which may arise that are beyond the charity's control and cannot be met from
  existing income

## Policy and procedures

The trustees have reviewed the level of reserves needed by the charity and agreed that:

- the charity should aim to hold unrestricted reserves which are sufficient and will normally exceed six month's estimated operating costs (defined as expenses excluding any partnership payments) for the organisation during the following 12 months;
- should reserves fall below the stated level, the trustees and the chief executive will endeavour to raise additional unrestricted funds as a matter of urgency, or take steps to reduce operating costs; and
- a summary of this reserves policy and a statement regarding the current level of reserves will be included in the charity's annual report, as required by the Charity Commission's SORP (Statement of Recommended Practice).

## Reserves review

The level of reserves will be reviewed annually by the trustees, and the charity's financial position will be monitored by the trustees on a regular basis (unless financial circumstances require a more urgent change).

As at 31/03/2021, the restricted fund stood at £476,265 (2020: £410,940).

## **FUTURE PLANS**

Key plans for the development of the charity in 2021-22 include:

- Creation of new approaches to deliver programmes due to the Covid-19 pandemic
- Improvements in our monitoring and evaluation procedures and the development of an online app
- Further growth of our corporate partnerships and workforce development
- Development of our partnerships introducing a localised approach to grow our network

This will enable the charity to continue to be at the forefront of the Sport and Social development sector(s), whilst continuing to deliver high quality services to the young people and communities with which we work.

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### **Governing document**

Active Communities Network incorporated on 6 February 2007 and is governed by its Memorandum and Articles of Association, originally adopted by special resolution dated 24 January 2007. The Memorandum and Articles of Association have since been amended and the latest governing document has been adopted by special resolution dated 8 September 2009.

### **Charity status**

Active Communities Network is a company limited by guarantee without share capital, as defined by the Companies Act 2006.

Active Communities Network was registered as a charity, dated 15 October 2007, with the Charity Commission.

#### Membership

The company has no share capital, but in the event of the company winding up, the members have undertaken to contribute a sum not exceeding £1 to the assets of the company. Trustees are not members as individuals and therefore do not hold guarantees.

## Recruitment and appointment of new trustees

The Board of Trustees can appoint new trustees by Ordinary Resolution. New trustees are appointed who have a knowledge and experience of the sport, youth / community development and education sectors in both the UK and overseas or have a specialist knowledge base that can aid the charity in achieving its goals and meeting its responsibilities.

## Organisational structure

The charity is managed by regular trustees' meetings.

On a day to day basis the business is managed by the joint Chief Executive Officers, responsible for the wider strategy and performance of the charity and its obligations.

The joint Chief Executive Officers manage a senior staff team comprised of Heads of Programmes in London, Belfast, Manchester and Portsmouth responsible for the performance, sustainability and growth of regional and national initiatives, a Director of HR and Finance responsible for the financial wellbeing and planning of the charity and its staffing support structures and a Head of Compliance, responsible for the governance of the charity. Local project delivery is managed by relevant managers and co-ordinators who oversee delivery staff.

## Induction and training of new trustees

New trustees are provided with a one to one briefing of the charity's objectives and procedures and their own responsibilities as a trustee.

## Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

Risks and risk management are discussed at board meetings, with the joint Chief Executive Officers and senior staff team flagging new risks with trustees as they occur. A Finance and Risk sub group has been established which meets quarterly.

## **EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements.

#### **AUDITORS**

The auditors, Cox Costello & Horne, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on ...01 December 2021... and signed on its behalf by: Docusigned by:

Mr E ) Hyworth

# STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2021

The trustees (who are also the directors of Active Communities Network Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ACTIVE COMMUNITIES NETWORK LIMITED

## Opinion

We have audited the financial statements of Active Communities Network Limited (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ACTIVE COMMUNITIES NETWORK LIMITED

## Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

## Extent to which the audit was considered capable of detecting irregularities, including fraud

Based on our understanding of the charitable company and the industry and through discussion with the directors and other management (as required by auditing standards), we identified that the principal risks are:

- Non-compliance with the provisions of laws and regulations generally recognised (related to health and safety, anti-bribery, money laundering legislation and tax law) to have a direct effect on the determination of material amounts and disclosures in the financial statements:
- The risk of management override of internal controls for any evidence of bias by the directors that represented a risk of material misstatement due to fraud; and
- The risk of not identifying related party transactions.

## Audit procedures performed by the engagement team

- Discussions with management and assessment of known or suspected instances of non- compliance with laws and regulations (including health and safety, anti-bribery, money laundering legislation and tax law) and fraud;
- Performing low level analytical procedures to any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud:
- Reviews of minutes of meetings of those charged with governance;
- Identifying and assessing the design effectiveness of controls that management has in place to prevent and detect fraud; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud r

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

## Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

-DocuSigned by:

Mr M F (ox

Michaeffacusaffca (Senior Statutory Auditor) for and on behalf of Cox Costello & Horne Chartered Accountants and Statutory Auditors 26 Main Avenue Moor Park HA6 2HJ

Date: ...01 December 2021.....

# STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2021

INCOME AND ENDOWMENTS FROM Donations	Notes 3	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £ 12,996	31.3.20 Total funds £ 127,615
Donations	J	12,330		12,550	127,010
Charitable activities Active communities Big Lottery Fund Comic Relief Community cohesion programmes Sport participation Training and workforce development Volunteering development Youth work programming Local Government Police Crime Commissioner Energise Me Lucozade Laureus	5	402,849 - - - - - - - - -	1,401,438 - - - - - - - - -	1,804,287	691,426 590,986 5,225 62,917 188,237 7,250 59,050 1,021,044 - 76,604 8,665 213,500 100,000
Executive Office Blagrave Trust- Leigh Park		-	-	- -	2,010 20,000
Investment income	4	445	4	449	1,336
Total		416,290	1,401,442	1,817,732	3,175,865
EXPENDITURE ON Charitable activities Active communities	6	299,266	1,423,055	1,722,321	636,935
Big Lottery Fund Comic Relief Community cohesion programmes Sport participation Training and workforce development Volunteering development Youth crime Youth work programming Tennis Foundation Services - International development Local Government Police Crime Commissioner		- - - - - - - - - -	- - - - - - - - -	- - - - - - -	436,073 107,535 327,478 81,485 76,557 2,044 70,767 699,494 26,943 65,244 44,744 139,611
Guinness Energise Me		-	-	-	2,342 94,632

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2021

Balcombe Trust Lucozade Laureus Asda Foundation Esmee Fairbairn Executive Office Belfast City Council TBUC Local Authority The National Lottery Community Fund Trust Grants Sport England European Social Fund Other	Notes	Unrestricted funds £	Restricted funds £	31.3.21 Total funds £	31.3.20 Total funds £ 879 233,026 85,074 1,133 108,905 - 40 6,978 - - - - - - - - - - - - -
Total		299,266	1,423,055	1,722,321	3,361,550
NET INCOME/(EXPENDITURE)  Transfers between funds	16	117,024	(21,613) 86,938	95,411	(185,685)
Net movement in funds		30,086	65,325	95,411	(185,685)
RECONCILIATION OF FUNDS					
Total funds brought forward		60,389	410,940	471,329	657,014
TOTAL FUNDS CARRIED FORWARD		90,475	476,265	566,740	471,329

## BALANCE SHEET 31 MARCH 2021

FIXED ASSETS	Notes	31.3.21 £	31.3.20 £
Tangible assets	12	23,811	10,789
CURRENT ASSETS Debtors Cash at bank and in hand	13	130,669 782,715	443,266 294,106
		913,384	737,372
CREDITORS Amounts falling due within one year	14	(370,455)	(276,832)
NET CURRENT ASSETS		542,929	460,540
TOTAL ASSETS LESS CURRENT LIABILITIES		566,740	471,329
NET ASSETS		566,740	471,329
FUNDS Unrestricted funds Restricted funds	16	90,475 476,265	60,389 410,940
TOTAL FUNDS		566,740	471,329

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ...01 December 2021.. and were signed on its behalf by:

-DocuSigned by:

Mr & J Kryworth Mr & J Hepworth - Trustee

The notes form part of these financial statements

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2021

	Notes	31.3.21 £	31.3.20 £
Cash flows from operating activities Cash generated from / (used in) operations	19	507,796	<u>(418,210</u> )
Net cash provided by/(used in) operating activitie	S	<u>507,796</u>	<u>(418,210</u> )
Cash flows from investing activities Purchase of tangible fixed assets Interest received  Net cash used in investing activities		(19,636) 449 (19,187)	(8,611) 
Change in cash and cash equivalents in the reporting period Cash and cash equivalents at the beginning of the reporting period	ıf	488,609 294,106	(425,485) 719,591
Cash and cash equivalents at the end of the reporting period		<u>782,715</u>	294,106

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

#### 1. COMPANY INFORMATION

Active Communities Network is a public benefit entity registered as a charity in England and Wales and a company limited by guarantee. It was incorporated on 6 February 2007 (company number: 06086438) and registered as a charity on 15 October 2007 (charity number: 1121216).

The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

In the event of the charitable company being wound up, members are required to contribute an amount not exceeding £1 each.

The registered office of the charity is: c/o Cox Costello & Horne, 26 Main Avenue, Moor Park, HA6 2HJ.

#### 2. ACCOUNTING POLICIES

## Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

## Preparation of the financial statements on a going concern basis

The financial statements are drawn up on the going concern basis which assumes Active Communities Network will continue in operational existence for the foreseeable future. The Board of Trustees have given due consideration to the working capital and cash flow requirements of Active Communities Network. The Board of Trustees consider Active Communities Network's current and forecast cash resources to be sufficient to cover the working capital requirements of the charity for at least 12 months from the date of signing the financial statements.

## Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires the Board of Trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Gifts in kind are valued at estimated value to the charity. They are included in the charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted charitable donations are recognised in the financial statements when the charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received and the value of the incoming resources can be measured with sufficient reliability.

Donated professional services and facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Page 13 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

#### 2. ACCOUNTING POLICIES - continued

## **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. A further analysis of this expenditure is given in the notes to the financial statements.

- Cost of raising funds comprises the costs of commercial trading and their associated support costs.
- Expenditure on charitable activities includes the costs of the charity's services undertaken to further the purpose of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings - 25% on cost Computer equipment - 33% on cost

All tangible fixed assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of a tangible fixed asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

All assets with an expected useful life exceeding one year are capitalised. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

#### **Taxation**

The charity is an institution within the meaning of the Charities Act 2011 and as such is a charity within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to charitable purposes. The charity receives no similar exemption in respect of Value Added Tax.

The charity is an institution which is established for charitable purposes within the meaning of the Charities Act 2011 and as such is a charity within the meaning of Para 1 of Schedule 6 to the Finance Act 2010. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Sections 478-488 of the Corporation Tax Act 2010 (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The charity receives no similar exemption in respect of Value Added Tax. For this reason the charity is generally unable to recover input VAT it incurs on goods and services purchased.

## Fund accounting

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or governing document.

Unrestricted funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charity's objectives. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

Transfers are made from unrestricted to restricted funds to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further details of each fund are disclosed in the notes to the financial statements.

## **Operating leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the period of the lease.

Page 14 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

#### 2. ACCOUNTING POLICIES - continued

#### **Pension costs**

The charitable company contributes a group personal pension plan (GPPP). Employees contract directly with the pension company and have their own plan in their own name within the GPPP. Contributions by the charity and employees are determined by the scheme rules. The charity acts as agent in collecting and paying over employee pension contributions. Once the contributions have been paid, the charity as employer has no further obligations. From 1 April 2015, under the Pensions Act 2008, the charity must put certain staff into a pension scheme and contribute towards it. This is called automatic enrolment and the GPPP is compliant in this regard. Contributions charged to the Statement of Financial Activities in respect of pension costs is the total of contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Contributions outstanding at the reporting date amounted to £4,341 (2020: £3,717).

#### Financial instruments

Financial assets (including cash and debtors) and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. Additionally, all financial assets and liabilities are classified according to the substance of the contractual arrangements entered into.

Financial assets and liabilities are initially measured at transaction price (including transaction costs) and are subsequently remeasured where applicable at amortised cost.

Financial assets include cash, trade debtors and other debtors.

Financial liabilities include trade creditors, other creditors and accruals.

3	DO	ΝΔ٦	LIUNIS

	Donations Project administration		31.3.21 £ 3,134 9,862	31.3.20 £ 13,916 113,699
			12,996	127,615
4.	INVESTMENT INCOME		31.3.21	31.3.20
			51.5.21 £	51.3.20 £
	Interest received		449	1,336
5.	INCOME FROM CHARITABL	E ACTIVITIES		
			31.3.21	31.3.20
		Activity	£	£
	Charitable resources expende	d		
	recharge	Active communities	-	485,223
	Secondment of staff	Active communities	25,799	3,280
	Grants	Active communities	377,051	202,923
	Grants	BBC Children in Need	10,800	-
	Grants	Belfast City Council	2,801	-
	Grants	Big Lottery Fund	-	31,500
	Big Lottery Fund	Big Lottery Fund	-	559,486
	Grants	Comic Relief	-	5,225
	Charitable resources expende	d		
	recharge	Community cohesion programmes	-	9,112
	Secondment of staff	Community cohesion programmes	-	7,309
	Grants	Community cohesion programmes	-	46,496
	Charitable resources expende			
	recharge	Sport participation	-	13,583
	Grants	Sport participation	-	174,654
	Grants	Training and workforce development	-	7,250
	Grants	Volunteering development	<del>-</del>	59,050
	Carried forward		416,451	1,605,091

Page 15 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

5. I	INCOME FROM CHARITABLE A	CTIVITIES - continued		
			31.3.21	31.3.20
E	Brought forward Charitable resources expended		£ 416,451	£ 1,605,091
		Vouth work programming		204 224
	recharge Secondment of staff	Youth work programming Youth work programming		201,321 7,355
			-	
	Grants Cranta	Youth work programming	- 65 222	812,368
	Grants	Local Government	65,332	-
	Secondment of staff	Police Crime Commissioner	-	104
	Grants	Police Crime Commissioner	61,750	76,500
	Grants	Energise Me	-	8,665
	Grants	Lucozade	-	213,500
	Grants	Laureus	130,000	100,000
	Grants	Executive Office	<del>.</del>	2,010
	Grants	European Social Fund	153,134	-
(	Grants	Blagrave Trust- Leigh Park	-	20,000
(	Grants	Local Authority	134,447	-
(	Grants	Other Grants	121,905	-
5	Secondment of staff	Other Grants	500	-
(	Grants	The National Lottery Community Fund	627,827	-
(	Grants	Sport England	59,257	-
(	Grants	Northern Ireland Office	29,489	-
5	Secondment of staff	The National Lottery Community Fund	4,195	-
			1,804,287	3,046,914
	Grants received, included in the al	bove, are as follows:	31.3.21 £	31.3.20 £
E	Belfast City Council Big Lottery Fund		25,704 565,465	151,382 31,500
	Comic Relief		-	5,225
`	Youth Engagement Project		-	118,918
	Home Office		-	27,500
L	Laureus Sport for Good Foundatio	on	60,000	92,500
L	Laureus		70,000	-
ľ	Manchester City Council		-	31,780
1	Northern Ireland Office		53,196	90,069
F	Police & Crime Commissioner Har	mpshire	56,250	49,000
	Southwark Council		57,203	286,176
9	Sport England		59,257	89,254
(	Other grants		55,279	62,557
	U.S. Disbursing Officer		· -	2,010
	Optivo		_	46,500
	Energise Me		10,370	8,665
	The Hyde Group		26,850	7,250
	Lucozade Ribena Suntory		-	213,500
	Blagrave Trust		20,000	-
	Children in Need		10,800	-
	Greater London Authority		40,621	-
	Jacksonville Jaguars		15,916	_
	National Lottery		62,362	_
	Young Manchester		67,648	
(	Carried forward		1,256,921	1,313,786

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

5.	Brought forward Portsmouth City Council: Universal Youth Provision European Social Fund (ESF) Government grant (JRS)		31.3.21 £ 1,256,921 208,326 153,134 155,413	31.3.20 £ 1,313,786 268,905 177,450
6.	Active communities Local Government Police Crime Commissioner Lucozade Laureus Executive Office Belfast City Council Local Authority The National Lottery Community Fund Trust Grants Sport England European Social Fund	Direct Costs £ 315,266 59,092 97,482 79,869 70,791 16,048 14,078 222,379 366,305 90,833 5,877 164,350	Support costs (see note 7) £ 198,087 149 204 6,500 686 - 285 943 206,854	Totals £ 513,353 59,241 97,686 86,369 71,477 16,048 14,078 222,664 367,248 90,833 5,877 164,350
7.	Active communities Local Government Police Crime Commissioner Lucozade Laureus Local Authority The National Lottery Community Fund			Management £ 198,087 149 204 6,500 686 285 943

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.21	31.3.20
	£	£
Depreciation - owned assets	6,614	5,143
Other operating leases	27,681	83,217
Auditors remuneration - audit fees	3,300	5,250
Auditors remuneration - other	<u>2,069</u>	1,862

## 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2021 nor for the year ended 31 March 2020.

## Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2021 nor for the year ended 31 March 2020.

#### 10. STAFF COSTS

	31.3.21 £	31.3.20 £
Wages and salaries	866,993	1,073,131
Social security costs	67,939	91,373
Other pension costs	19,920	22,263
	<u>954,852</u>	1,186,767

The average monthly number of employees during the year was as follows:

Charitable activities Governance	31.3.21 57 1	31.3.20 64 1
Finance		2
	60	<u>67</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

31.3.21	31.3.20
£100,001 - £110,000	1

## **Key Management Remuneration**

The key management personnel of the charity comprise the Board of Trustees, the joint Chief Executives and Heads of Programmes for Manchester, Hampshire and Belfast. The total employee benefits of the key management personnel of the charity were £262,280 (2020: £448,300).

Page 18 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

	DMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES	Unrestricted funds	Restricted funds	Total funds
		£	£	£
	COME AND ENDOWMENTS FROM onations and legacies	119,118	8,497	127,615
Ch	naritable activities			
	tive communities	513,976	177,450	691,426
	g Lottery Fund	-	590,986	590,986
	omic Relief	40.004	5,225	5,225
	ommunity cohesion programmes ort participation	18,224 13,583	44,693 174,654	62,917 188,237
	aining and workforce development	13,303	7,250	7,250
	lunteering development	_	59,050	59,050
	outh work programming	239,994	781,050	1,021,044
	lice Crime Commissioner	· -	76,604	76,604
	ergise Me	-	8,665	8,665
	cozade	-	213,500	213,500
	ureus	-	100,000	100,000
	ecutive Office	-	2,010	2,010
Bla	agrave Trust- Leigh Park	-	20,000	20,000
ln۱	vestment income	1,330	6	1,336
То	tal	906,225	2,269,640	3,175,865
	(PENDITURE ON			
	paritable activities			
	tive communities	509,922	127,013	636,935
	g Lottery Fund	-	436,073	436,073
	omic Relief ommunity cohesion programmes	- 161,191	107,535 166,287	107,535 327,478
	ort participation	2,450	79,035	81,485
	aining and workforce development	33,782	42,775	76,557
	lunteering development	-	2,044	2,044
	outh crime	-	70,767	70,767
	outh work programming	37,798	661,696	699,494
	nnis Foundation	-	26,943	26,943
	ervices - International development	-	65,244	65,244
	cal Government	-	44,744	44,744
	olice Crime Commissioner Jinness	<u>-</u>	139,611 2,342	139,611 2,342
	ergise Me	-	94,632	94,632
	Ilcombe Trust	_	879	879
	cozade	-	233,026	233,026
La	ureus	66	85,008	85,074
	da Foundation	-	1,133	1,133
	mee Fairbairn	-	108,905	108,905
	Ilfast City Council BUC	40 -	- 6,978	40 6,978
	her	(68)	113,699	113,631
То	ital	745,181	2,616,369	3,361,550
<b>.</b>	T INCOME ((EVDENDITUDE)	401.011	(0.40.700)	//25.255
	ET INCOME/(EXPENDITURE)	161,044	(346,729)	(185,685)
Tra	ansfers between funds	<u>(151,111</u> )	151,111	
Ne	et movement in funds	9,933	(195,618)	(185,685)

Page 19 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

11.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES	- continued Unrestricted funds £	Restricted funds £	Total funds £
	RECONCILIATION OF FUNDS			
	Total funds brought forward	50,456	606,558	657,014
	TOTAL FUNDS CARRIED FORWARD	60,389	410,940	471,329
12.	TANGIBLE FIXED ASSETS	Fixtures and fittings £	Computer equipment £	Totals £
	COST At 1 April 2020 Additions	2,807 	50,018 18,340	52,825 19,636
	At 31 March 2021	4,103	68,358	72,461
	DEPRECIATION At 1 April 2020 Charge for year	2,770 <u>25</u>	39,266 6,589	42,036 6,614
	At 31 March 2021	<u>2,795</u>	45,855	48,650
	NET BOOK VALUE At 31 March 2021	1,308	22,503	23,811
	At 31 March 2020	<u>37</u>	10,752	10,789
13.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		31.3.21	31.3.20
	Trade debtors Other debtors VAT		£ 122,691 5,127	£ 326,733 3,246 3,615
	Prepayments and accrued income		2,851	109,672
			130,669	443,266

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

4.4	CDEDITORS.	AMOUNTS EALLING	DUE WITHIN ONE YEAR
14.	CKEDITOKS:	AMOUNTS FALLING	3 DUE WITHIN ONE TEAK

	31.3.21	31.3.20
	£	£
Trade creditors	107,478	178,872
Social security and other taxes	21,099	19,269
Other creditors	4,470	3,896
Credit Card	-	8,295
Accruals and deferred income	237,408	66,500
	370,455	276,832

Included in accruals and deferred income is deferred income of £170,641 (2020: £66,500). Deferred income comprises of funds which relate to projects and/or programmes to be expended during the 2021/2022 financial year.

At the reporting date, the relevant funders are GLA Hyde £20,000 (2020:£nil), Comic Relief £21,870 (2020: £nil), MOPAC/Southwark £30,000 (2020: £nil), Children in Need £9,000 (2020: £nil), Young Manchester £9,771 (2020: £nil), Big Lottery £80,000 (2020: £nil), Laureus Sport for Good Foundation £nil (2020: £30,000) and Northern Ireland BCC Play £nil (2020: £36,500).

## 15. LEASING AGREEMENTS

Minimum lease	payments under non-	-cancellable operating	leases fall due as follows:

	31.3.21 £	31.3.20
Within one year	21,245	78,397

## 16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted	Restricted	ı otal	ı otai
	funds	funds	funds	funds
	£	£	£	£
Fixed assets	3,333	20,478	23,811	10,789
Current assets	435,380	499,699	935,079	737,372
Current liabilities	(348,238)	(43,912)	(392,150)	(276,832)
	90,475	476,265	566,740	471,329

Page 21 continued...

31.3.21

31.3.20

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS

MOVEMENT IN FUNDS				
		Net	Transfers	
		movement	between	At
	At 1.4.20	in funds	funds	31.3.21
	£	£	£	£
Unrestricted funds				
General	60,389	219,764	(189,678)	90,475
Hampshire - central		1,500	(1,500)	
Central -NI	-	(175)	175	-
Head Office	_	111,898	(111,898)	_
London-Central	_	(30,463)	30,463	_
Belfast- Central	_	(92,316)	•	_
	-		92,316	-
Hampshire-Central	-	(70,943)	70,943	-
Manchester-Central	-	(32,103)	32,103	-
20/21 Unrestricted		9,862	(9,862)	
	60,389	117,024	(86,938)	90,475
Restricted funds				
LB of Southwark - Youth Service Commissioning				
Programme	14,005	19,809	(8,371)	25,443
Police and Crime Commissioner Hampshire	,	(5,212)	5,212	
NI - BLF GOALS	17,929	52,399	(18,065)	52,263
		32,333		32,203
NI-GRF 17/18R	10,385	(0.070)	(10,385)	-
Lucozade	-	(9,378)	9,378	-
BLF - Lambeth/Southwark-R	4,141	(6,796)	2,655	-
NI - Inclusion 17/18	11,770	-	(11,770)	-
TBUC	583	-	(583)	-
Energise Me	6,840	-	(6,840)	-
Sport England	27,462	22,874	(50,336)	-
Comic Relief	25,742	, <u>-</u>	(25,742)	-
OPCC - Pompey	,- :-	(16,869)	17,210	341
European Social Fund	19,498	(21,384)	1,886	-
BLF Portsmouth	45,253	12,798	(22,013)	36,038
	5,290	10,789	(22,013)	16,079
Young Manchester - EAST	5,290		•	
Young Manchester - NORTH	44.000	11,692	-	11,692
BLF - Birmingham	14,332	14,546	-	28,878
Jacksonville Jaguars	-	15,701	(15,701)	<del>.</del>
BLF - Tameside	-	36,141	(11,228)	24,913
Southwark MOPAC	2,972	(7,362)	4,390	-
Lambeth Ambition	16,839	(27,910)	11,071	-
NI - BCC Play	24,560	(45,926)	21,366	-
Smart Futures	9,643	`(1,440)	(8,203)	-
Laureus Pompey	´ <b>-</b>	(7,825)	7,825	_
Laureus Ireland	_	25,575	(25,575)	_
NI - BCC On The Right Track	17,871	(16,756)	(20,010)	1,115
Trusted Adult Worker		(10,730)	(8,498)	1,113
	8,498	(000 405)		40.040
Portsmouth City Council: Universal Youth Provision	79,747	(202,435)	165,507	42,819
Lambeth Girls YLF	6,205	7,806	-	14,011
Keeping Children and Young People Safe	14,005	6,335		20,340
Lucozade Hull	-	(12,500)	12,500	-
Harbour Commission Belfast	-	(29)	29	-
Youth Netic	9,000	5,877	-	14,877
Blagrave Trust- Leigh Park	5,558	15,579	-	21,137
OPCC- CL/CCE Theatre project	´ <b>-</b>	4,250	-	4,250
NI- Inclusion 19/20	6,594	13,440	(20,034)	-,
Lucozade Belfast	0,004	(17,049)	17,049	_
Lucozade Manchester	-			-
	-	(23,684)	23,684	-
Lucozade London	-	(1,246)	1,246	-
ARCS	6,218	7,457	(13,675)	-
Laureus Manchester	-	(3,487)	3,487	-
Lucozade Wales	-	(22,500)	22,500	-

Page 22 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS - continued

	At 1.4.20	Net Movement in funds	Transfers Between Funds	At 31.3.21
L - Southwark Council - Emergency L - MOPAC / Southwark - VRU After School L - Big Lottery Active Radio M - Children In Need L - GLA - Groundworks London N - Laureus - HQ L - MOPAC / Southwark - VRU After School H - Energize Me - Schools Only L - Sport England - Active Radio L - Southwark Council - Virtual Pathways H - Breakthrough - Portsmouth UAM's L - GLA / Millwall - Breaking Barriers N - National Lottery - Midlands Covid-19 L - Sport England - BB Leaders M - MCC - 1000 Days	£	3,420 39,162 45,563 6,413 10,276 46,163 (166) 10,370 15,156 340 22,976 16,357 974 (70,862) (1,035)	(3,420) (39,162) - (1,175) - 166 (10,370) - - - (974) 70,862 1,035	£ 45,563 5,238 10,276 46,163 - 15,156 340 22,976 16,357
	410,940	(21,613)	86,938	476,265
TOTAL FUNDS	471,329	95,411		566,740

Page 23 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming	Resources	Movement
	resources	expended	in funds
	£	£	£
Unrestricted funds			
General	192,862	26,902	219,764
Hampshire - central	1,500	, -	1,500
Central -NI	(175)	-	(175)
Head Office	175 <u>,</u> 287	(63,389)	111,898
London-Central		(30,463)	(30,463)
Belfast- Central	35,110	(127,426)	(92,316)
Hampshire-Central	784	(71,727)	(70,943)
Manchester-Central	1,060	(33,163)	(32,103)
20/21 Unrestricted	9,862		9,862
	416,290	(299,266)	117,024
Restricted funds	,	, , ,	•
LB of Southwark - Youth Service Commissioning Programme			
	28,802	(8,993)	19,809
Police and Crime Commissioner Hampshire	23,000	(28,212)	(5,212)
NI - BLF GOALS	128,982	(76,583)	52,399
Lucozade	-	(9,378)	(9,378)
BLF - Lambeth/Southwark-R	67,194	(73,990)	(6,796)
Sport England	30,204	(7,330)	22,874
OPCC - Pompey	25,999	(42,868)	(16,869)
European Social Fund	153,135	(174,519)	(21,384)
BLF Portsmouth	78,248	(65,450)	12,798
Young Manchester - EAST	34,999	(24,210)	10,789
Young Manchester - NORTH	22,876	(11,184)	11,692
BLF - Birmingham	100,796	(86,250)	14,546
Jacksonville Jaguars	15,916	(215)	15,701
BLF - Tameside	117,512	(81,371)	36,141
Southwark MOPAC	-	(7,362)	(7,362)
Lambeth Ambition	10,000	(37,910)	(27,910)
NI - BCC Play	15,810	(61,736)	(45,926)
Smart Futures	7.500	(1,440)	(1,440)
Laureus Pompey	7,500	(15,325)	(7,825)
Laureus Ireland	55,001 (42,00 <del>7</del> )	(29,426)	25,575 (46,756)
NI - BCC On The Right Track	(13,007)	(3,749)	(16,756)
Portsmouth City Council: Universal Youth Provision	16.954	(202,436)	(202,435)
Lambeth Girls YLF Keeping Children and Young People Safe	16,851	(9,045)	7,806
Lucozade Hull	9,773	(3,438) (12,500)	6,335 (12,500)
Harbour Commission Belfast	-	(12,300)	(12,300)
Youth Netic	14,400	(8,523)	5,877
Blagrave Trust- Leigh Park	20,000	(4,421)	15,579
OPCC- CL/CCE Theatre project	12,750	(8,500)	4,250
NI- Inclusion 19/20	29,488	(16,048)	13,440
Lucozade Belfast	1	(17,050)	(17,049)
Lucozade Manchester	1	(23,685)	(23,684)
Lucozade London	1	(1,247)	(1,246)
ARCS	7,457	(1,2-17)	7,457
Laureus Manchester	7,499	(10,986)	(3,487)
Lucozade Wales	-,.50	(22,500)	(22,500)
L- Southwark Council - Emergency	5,000	(1,580)	3,420
L - MOPAC / Southwark - VRU After School	49,719	(10,557)	39,162
	•	. , ,	•

Page 24 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS - continued

L - Big Lottery Active Radio M -Children In Need L - GLA - Groundworks London N - Laureus - HQ L - MOPAC / Southwark - VRU After School H - Energize Me - Schools Only L - Sport England - Active Radio L - Southwark Council - Virtual Pathways H - Breakthrough - Portsmouth UAM's L - GLA / Millwall - Breaking Barriers N - National Lottery - Midlands Covid-19 L - Sport England - BB Leaders M - MCC - 1000 Days	Incoming Resources £ 76,927 10,799 24,250 60,000 - 10,370 29,053 9,000 26,401 16,371 62,362 1	Resources Expended £ (31,364) (4,386) (13,974) (13,837) (166) - (13,897) (8,660) (3,425) (14) (61,388) (70,863) (1,035)	Movement in funds £ 45,563 6,413 10,276 46,163 (166) 10,370 15,156 340 22,976 16,357 974 (70,862) (1,035)
	1,401,442	(1,423,055)	(21,613)
TOTAL FUNDS	1,817,732	<u>(1,722,321</u> )	95,411

Page 25 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

Comparatives for movement in funds				
		Net	Transfers	
		movement	between	At
	At 1.4.19	in funds	funds	31.3.20
	£	£	£	£
Unrestricted funds				
General	50,456	161,044	(151,111)	60,389
Restricted funds		(22.2.47)		
Big Lottery Fund - Brent	36,345	(36,345)	-	-
Big Lottery Fund - Hull	25,001	(25,001)	-	-
Big Lottery Fund - Manchester The Asda Foundation	10	(10)	-	-
	1,133	(1,133)	-	-
Northern Ireland - Social Investment Fund LB of Southwark - Youth Service Commissioning	5,393	(5,393)	-	-
Programme	_	14,005	_	14,005
Northern Ireland - Good Relations	30,000	(30,000)	-	14,005
Police and Crime Commissioner Hampshire	-	(20,594)	20,594	_
NI-Esmee Fairbairn	24,464	(24,464)	20,004	_
NI - BLF GOALS	1,740	16,189	_	17,929
Belfast City Council	900	(900)	_	- ,020
CSYC	689	(689)	_	_
NI - BCC Employability	4,000	(4,000)	-	-
NI-GRF 17/18R	10,385	-	-	10,385
Lucozade	· -	(4,028)	4,028	, <u> </u>
BLF - Lambeth/Southwark-R	-	4,141	-	4,141
NI - Inclusion 17/18	20,031	(8,261)	-	11,770
TBUC	583	-	-	583
Lambeth - Hyde Foundation	8,226	(11,934)	3,708	-
Energise Me	-	6,840	-	6,840
Sport England	9,407	18,055	-	27,462
Balcombe Trust	2,848	(10,345)	7,497	-
Comic Relief	49,560	(23,818)	-	25,742
OPCC - Pompey	-	(18,460)	18,460	
European Social Fund	13,099	6,399	-	19,498
BLF Portsmouth	83,751	(38,498)	-	45,253
Take The Reins	47,658	(47,658)	-	-
Young Manchester - EAST	495	4,795	2.040	5,290
Young Manchester - NORTH	- 47 707	(3,019)	3,019	14 222
BLF - Birmingham NI - Hope For Youth	47,727 317	(33,395) (317)	-	14,332
NI - GRF 2018/19	21,476	(21,476)	_	_
NI - Belfast/Boston Exchange	7,894	(18,734)	10,840	_
Jacksonville Jaguars	7,094 57	(8,173)	8,116	-
NI-Inclusion 18/19	-	(28,314)	28,314	_
BLF - Tameside	19,069	(26,499)	7,430	-
Southwark MOPAC	45,175	(42,203)		2,972
Lambeth Ambition	40,768	(23,929)	-	16,839
NI - BCC Play	23,189	1,371	-	24,560
Smart Futures	5,460	4,183	-	9,643
Laureus Pompey	· -	(132)	132	, -
Laureus Ireland	-	(31,815)	31,815	-
NI - BCC On The Right Track	19,708	(1,837)	-	17,871
Trusted Adult Worker	-	8,498	-	8,498
Portsmouth City Council: Universal Youth Provision	-	79,747	-	79,747
Lambeth Girls YLF	-	6,205	-	6,205
Keeping Children and Young People Safe	-	14,005	-	14,005
Youth Netic	-	9,000	-	9,000
UK Sport Development Conference	-	(4,937)	4,937	
Blagrave Trust- Leigh Park	-	5,558	-	5,558
OPCC- CL/CCE Theatre project	-	(250)	250	
NI- Inclusion 19/20	-	6,593	1	6,594
OWN IT	-	(1,970)	1,970	-

Page 26 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

		At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
17.	MOVEMENT IN FUNDS - continued ARCS	<del>.</del>	6,218	<del>-</del>	6,218
		606,558	(346,729)	<u>151,111</u>	410,940
	TOTAL FUNDS	657,014	<u>(185,685</u> )	<del>_</del>	471,329

Page 27 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

## 17. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

University of the desired and the second and the se	Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds General	217,803	(56,759)	161,044
Hampshire - central	36,221	(36,221)	101,044
Central - ROI	12,075	(12,075)	-
Central -NI	168	(168)	-
Head Office	325,640	(325,640)	-
London-Central	149,035	(149,035)	-
Belfast- Central Manchester-Central	112,813	(112,813)	-
Mandrester-Central	52,470	(52,470)	<u>-</u>
Restricted funds	906,225	(745,181)	161,044
Big Lottery Fund - Brent	-	(36,345)	(36,345)
Big Lottery Fund - Hull	-	(25,001)	(25,001)
Big Lottery Fund - Manchester	-	(10)	(10)
The Asda Foundation	-	(1,133)	(1,133)
Northern Ireland - Social Investment Fund	-	(5,393)	(5,393)
LB of Southwark - Youth Service Commissioning Programme	20.552	(16 5/19)	14 005
Northern Ireland - Good Relations	30,553	(16,548) (30,000)	14,005 (30,000)
Police and Crime Commissioner Hampshire	23,750	(44,344)	(20,594)
NI-Esmee Fairbairn		(24,464)	(24,464)
NI - BLF GOALS	148,982	(132,793)	16,189
International Development	1	(1)	- (2.2.2)
Belfast City Council	-	(900)	(900)
CSYC NI - BCC Employability	-	(689) (4,000)	(689) (4,000)
Lucozade	103,500	(107,528)	(4,028)
BLF - Lambeth/Southwark-R	129,366	(125,225)	4,141
NI - Inclusion 17/18	, <u>-</u>	(8,261)	(8,261)
Lambeth - Hyde Foundation	364	(12,298)	(11,934)
Energise Me	8,665	(1,825)	6,840
Sport England Balcombe Trust	89,254	(71,199) (10,345)	18,055 (10,345)
Comic Relief	5,225	(29,043)	(23,818)
OPCC - Pompey	25,354	(43,814)	(18,460)
European Social Fund	177,450	(171,051)	6,399
BLF Portsmouth	110,498	(148,996)	(38,498)
Take The Reins	-	(47,658)	(47,658)
Young Manchester - EAST	43,086	(38,291)	4,795
Young Manchester - NORTH BLF - Birmingham	18,882 102,036	(21,901) (135,431)	(3,019) (33,395)
NI - Hope For Youth	-	(317)	(317)
NI - GRF 2018/19	(25,901)	4,425	(21,476)
NI - Belfast/Boston Exchange	2,010	(20,744)	(18,734)
Jacksonville Jaguars	-	(8,173)	(8,173)
NI-Inclusion 18/19	(15,607)	(12,707)	(28,314)
BLF - Tameside Southwark MOPAC	100,102 286,178	(126,601) (328,381)	(26,499) (42,203)
Lambeth Ambition	46,502	(70,431)	(23,929)
NI - BCC Play	109,550	(108,179)	1,371
Smart Futures	14,999	(10,816)	4,183
Laureus Pompey	21,500	(21,632)	(132)
Laureus Ireland	71,001	(102,816)	(31,815)
NI - BCC On The Right Track	41,832	(43,669)	(1,837)
Trusted Adult Worker Portsmouth City Council: Universal Youth Provision	9,019 268,906	(521) (189,159)	8,498 79,747
Lambeth Girls YLF	8,000	(1,795)	6,205
Keeping Children and Young People Safe	16,800	(2,795)	14,005
· -	•	. , ,	•

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

#### 17. MOVEMENT IN FUNDS - continued

	Incoming	Resources	Movement
	resources	expended	In funds
	£	£	£
Lucozade Hull	20,000	(20,000)	-
Harbour Commission Belfast	25,000	(25,000)	-
Youth Netic	9,000	-	9,000
UK Sport Development Conference	8,133	(13,070)	(4,937)
Blagrave Trust- Leigh Park	20,000	(14,442)	5,558
OPCC- CL/CCE Theatre project	7,250	(7,500)	(250)
NI- Inclusion 19/20	73,500	(66,907)	6,593
Knife Crime - Home Office	27,500	(27,500)	-
Lucozade Belfast	20,000	(20,000)	-
Lucozade Manchester	20,000	(20,000)	-
OWN IT	-	(1,970)	(1,970)
Lucozade London	30,000	(30,000)	-
ARCS	9,900	(3,682)	6,218
Laureus Manchester	7,500	(7,500)	-
Lucozade Wales	20,000	(20,000)	
	2,269,640	(2,616,369)	(346,729)
TOTAL FUNDS	3,175,865	(3,361,550)	(185,685)

#### Purposes of restricted funds:

## **ESF Programme - GOALS Plus:**

This Project is part funded through the Northern Ireland European Social Fund Programme 2014 - 2020 and the Department for the Economy.

GOALS + programme is a 4 year programme designed to support young people into education, training and employment. The programme will offer a package of mentoring, accredited training and support to aid participants on a progression pathway based upon their needs, interests and relevant further training, education or employment opportunities.

#### The National Lottery Community Fund

GOALS Active Communities Network has developed a GOALS programme which targets young people living across North and West Belfast that are confronted with barriers when it comes to learning and employment, specifically looking at those aged 12-21.

## **Belfast City Council - PLAY**

"'Playing Our Part in the City" is funded under the PEACE IV Programme for the delivery of the Belfast PEACE IV Local Action Plan, under the Children and Young People theme. The PEACE IV programme is managed by the Special EU Programmes Body (SEUPB) and is designed to support peace and reconciliation in Northern Ireland and the border region.

## **Big Lottery Fund**

Grant fund to support delivery of sport activities and training for young people in Lambeth, Lewisham, Belfast, Manchester and Birmingham.

### Lucozade

Funding the B Active programme, it's designed to engage young people aged 16-24 into sport and physical activity from some of the UK's most deprived communities, where health deprivation and many other socio-economic issues manifest. B Active was launched in 2018 and is being delivered in five different locations across the UK; London, Manchester, Belfast, Hull and Newport. The programme supports groups of young people to not only engage in activities but to improve their lifestyles, wellbeing and future prospects.

## Southwark MOPAC

Partnership Grant fund working in Southwark delivering grass root sporting and youth activities in area with high youth violence, anti -social behavior and gang activities. Aim to reduce youth violence, promote citizenship and offer positive pathways for participants.

## PCC

Universal Youth Provision- local authority funding delivery universal youth provision in Portsmouth in targeted area working in partnership with Portsmouth city council and other local youth agencies.

## **Lambeth Council**

Youth work services in Brixton and Tulse Hill supporting Urban Stars London.

Page 29 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

#### 17. MOVEMENT IN FUNDS - continued

#### Esme Fairbairn

A pan Belfast programme, supporting youth sports based solutions to interface related issues. Programme running a research programme to evidence impact vs traditional peace approaches.

## SIF - West Belfast Social Investment Fund

A government contract working on the early intervention agenda, supporting young people across six zones of west Belfast.

## **Belfast City Council - Employability**

Grant to work with NEET / pre NEET young people through sport, progressing them onto progression pathways such as training, employment and re-entering education.

## **Laureus Urban Academy**

UK and Ireland training programme for young people and youth/sport organisations across the UK and South Wales.

## Laureus - Urban Stars

The aim of the fund is to:

- Deliver grass roots sporting projects in areas blighted by poverty, anti-social behaviour and gang activity to reduce crime, promote citizenship and offer alternative pathways for participants.
- Develop a training curriculum for project participants, volunteers and coaches across the sport for development sector, and implement a national and international roll out.
- Implement a research project to identify best practice and make recommendations on how sport can tackle youth crime, anti-social behaviour and gang membership.

## **Northern Ireland - Comic Relief**

Sport and youth work programme building resilience and mental health of young people across West Belfast.

## Northern Ireland - Sport Northern Ireland

Sports participation programme for females across West and North Belfast.

## Sport England

Grant fund to enhance volunteering opportunity for young people engaging in sporting activities, develop new skills through training and allocated volunteering in Lambeth, Southwark, Lewisham, Tower Hamlets and Brent.

## Purposes of unrestricted funds

To enable the charity to continue utilising sports, cultural and educational activities to broaden horizons, raise aspirations and offer pathways to achievement for participants within local communities.

### Transfers between funds

At the reporting date, funds previously classified as restricted are now considered to be unrestricted and the surplus funds in the amount were transferred to unrestricted funds. During the reporting year, subsidies were made from unrestricted funds to restricted funds in the amount of £86,938:(2020:£151,111).

Subsidies over £5,000 are listed below:

	31.3.21	31.3.20
	£	£
Hampshire	-	20,594
Lucozade	9,378	4,028
Lambeth - HydeFoundation	-	3,708
Balcombe Trust	-	7,497
OPCC - Pompey	17,210	18,460
Young Manchester - North	-	3,019
NI - Belfast/Boston Exchange	-	10,840
Jacksonville Jaguars	-	8,116
NI - Inclusion 18/19	-	28,314
BLF - Tameside	-	7,430
Laureus Ireland	-	31,815
Police and Crime Commissioner Hampshire	5,212	-
Lambeth Ambition	11,071	-
NI-BCC Play	21,366	-
Laureus Pompey	7,825	-
Portsmouth City Council	165,507	-
Lucozade Hull	12,500	-

Page 30 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2021

#### 17. MOVEMENT IN FUNDS - continued

#### Transfers between funds - continued

Lucozade Belfast	17,049	-
Lucozade Manchester	23,684	-
Lucozade Wales	22,500	-
L - Sport England - BB Leaders	70,862	-

#### 18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021 (2020: £nil).

## 19. ONGOING IMPACT OF GLOBAL PANDEMIC

At the date of approval of these financial statements, the world is in the midst of the Covid-19 global pandemic with some countries only now starting to release lockdown measures introduced to contain the spread of the virus. The impact on the global economy is uncertain, but there is an expectation of recession. There is a risk that we will see an adverse impact on the charity sector and its operations. During the year, the funding levels and cashflow were affected significantly which was mitigated to some extent by additional funding generated from Covid-19 support grants from various funders and the HMRC furlough scheme. The organization is doing everything it can to ensure operational continuity and protecting staff and the communities it serves, which is the overriding priority. At this point in time, the company Trustees have reviewed the financial forecasts for the short term (up to one year) and are satisfied that Active Communities Network Limited's ability to operate as a going concern is not in doubt.

## 20. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

,	31.3.21 £	31.3.20 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities) Adjustments for:	95,411	(185,685)
Depreciation charges	6,558	5,143
Interest received Decrease/(increase) in debtors	(449) 312,653	(1,336) (231,349)
Increase/(decrease) in creditors	93,623	(4,983)
Net cash provided by/(used in) operations	507,796	<u>(418,210</u> )

#### 21. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20 £	Cash flow £	At 31.3.21 £
Net cash Cash at bank and in hand	294,106	488,609	782,715
	294,106	488,609	782,715
Total	<u>294,106</u>	488,609	782,715

## 22. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2021 (31 March 2020: none).

## 22. CHANGE IN METHOD OF ALLOCATION OF INCOME AND EXPENDITURE

The method of allocation used to allocate income and expenditure across the activities has been amended in 2021 to provide a more detailed allocation calculation, as described on page 9 and 10. While the 2020 comparative results have not been restated in these financial statement.