

# **Trustees' Annual Report for the period**

	Period start date				Period end da	ite	
From	1 <sup>st</sup>	April	2020	То	31 <sup>st</sup>	March	2021

Truste	ee name	Office (if any)		Dates acted if not for	Name of person (or body)
Names o	of the charit	y trustees who mana	age th	e charity	
			Pos	tcode	SP10 3FG
			And	lover	
Charity's principal address		Office52a, Orion House, Basepoint			
Registered	charity num	ber (if any)	116	0315	
Other name	es charity is l	known by	YBR	<u> </u>	
			V2.5		
Charity nam	ne		Yell	ow Brick Road Projects	
Section A	Re	eference and admini	stratio	on details	

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Susy Churchill	Chair of Trustees		
2	David Whewell	Treasurer		
3	Ryan Waters	Trustee		
5	Martie Stanwell	Secretary		
6	Chris Dixon	Trustee		

# Name of Chief Executive Siobhan Down

# Structure, governance and management

# Description of the charity's trusts

Type of	Articles of Association
	Registered charity Company limited by guarantee
	Appointed by Trustee board

governing document

How the charity is constituted

Trustee selection methods

Yellow Brick Road Projects (YBRP) is managed by the CEO and is run from Office 52a Basepoint,

Andover. The team roles are CEO, COO, Quality Assurance Officer, Senior Coach and 2 Project Workers. Coaches and Finance team are paid on a self-employed basis. These sessional staff work for other organisations, as do tutors who deliver the YBRP programmes within their core working hours.

YBRP works with myriad of agencies to deliver the accredited You Matter programmes to young people who are vulnerable to homelessness. Partners with Test Valley Borough Council, Clarion Housing Group, Clarion Futures, Hampshire County Council's Children's Services, Supporting Families Programmes, UpSkillU, UK Harvest, Finkley Down Farm, Southern Housing Group, Sovereign Housing, Stitch a Logo, Basepoint, No Limits

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The **Objects** of **Yellow Brick Road Projects** are to advance in life and help young people, young parents and parents-to-be providing support, advice, education, and training designed to improve their conditions of life and to help them to develop their life skills, emotional health and well-being, capacities, and capabilities to enable them to actively participate in society as independent, mature, and responsible individuals.

summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Additional details of objectives and activities

1.Act as a resource for young people by providing support, advice, education, and training relating to life skills

YBRP delivers life skills learning programmes under the brand of You Matter. The charity trains external coaches through the bespoke You Matter Tutor Training programme all programmes are accredited with Laser Learning Awards.

- 2. Provide education and training to people to enable them to help the Charity in providing support, advice, education, and training to help young people develop their life skills, emotional health and well-being, capacities, and capabilities.
- YBRP, through its work, develops relationships of trust and respect with young people. The work of the charity is Trauma Informed, our Service users ensure that the programmes meet their needs and work with us to adapt resources accordingly. Peer supporters are volunteers who have taken part in programmes and go on to support their peers on subsequent programmes.
- 3. Work in partnership with other organisations and bodies to help the Charity in providing support, advice, education, and training to young people to help them develop their life skills, emotional health and well-being, capacities, and capabilities. YBRP creates bespoke learning programmes. This year the charity has delivered the You Matter in School, You Matter at Home one to one coaching programme. The second year of delivering The Legacy Project which is a project. We provide a variety of training resources and services to partners including Universities, these sessions include Making Every Contact Count and Trauma Informed Training.

**YBRP** is proud to be a part of the life journeys of young people and offers volunteering opportunities as a part of the progression for its participants.

Over the last year due to the Pandemic, we moved our services on-line, supported existing learners, worked with new nominations, and vulnerable young people and families Hampshire. We have supported people by telephone, email, video, mailing them welcome packs and Zoom groups. Our team has grown from 5 to 12 and has become more diverse, we have 3 new Trustees and 2 regular donations from private benefactors.

Yellow Brick Road Projects' services have been dramatically affected by the pandemic. This is probably one of the biggest understatements ever! We all decided that we would not be closed as our services were needed more than ever, so we set about contacting all our funders and supporters asking for flexibility in using the funding we have and thank goodness they all agreed. Vitaly, we knew that money was not the only thing that was needed. It was the emotional scaffolding that enables us all to manage that balance of life with all the new things thrown into the mix – home education, shielding, loss of personal income, relationships, and the day-by-day reports from HM Gov. To address this, we began twice weekly Zoom groups – one for group supervision and one for wellbeing. These have become institutional and have provided a great sense of support and an anchor throughout the summer and beyond.

We were delighted to receive a large grant of £60,000.00 from TNL from the Covid Response fund and TVBC Covid Business grant. These grants have allowed us to continue to deliver services which have increased in like for like costs by 43%. We purchased laptops and data for young people.

We pivoted all our services online which has meant that there was no gap between our programmes. You Matter has now become a 40 week one 2 one coaching programme and has been commissioned by Sovereign Housing to offer to young people who have been unable to access a tenancy due to affordability or other reasons.

Growing Together has become Growing Together online and we were able to complete You Matter 2 Peer Mentor training online for the first time.

2020 -21 was the first year delivering The Legacy Project – This project is to Engage Young People in Andover to Educate the Community of Andover about the issues around Child Criminal Exploitation and Evolve lives of young people who are at risk. We delivered 2 very successful community webinars; 24 young people are attending weekly mentoring sessions and 35 have had brief interventions with the engagement officer for the project. The project had to evolve from the beginning as Covid restrictions meant that all the plans we had in place had to pivot online.

Due to Covid and not being able to reach young people through the usual channels we launched a new service in Andover #AY – Andover Youth – a detached youth work provision. We recognised that the town's young people were being affected by lack of engagement with schools, criminal exploitation, and food poverty all of which is exasperated by the pandemic. We are out and about in Andover twice a week and in the school holidays to provide access for young people to trusted adults.

## The outcomes which have included:

- Completion of the You Matter programme that were part finished when Lockdown started.
- Continued to support to access services
- Referrals for services to other services for young people
- Weekly check in calls/ texts which have garnered a positive response 'it's so nice to talk to someone from outside the home,' 'it feels like we have been forgotten by everyone,' 'everything I did to maintain my mental health has been closed'
- Sharing activity ideas for children in the home environment
- Sharing ideas for maintaining adult mental health during social distancing restrictions
- Promotion of other services via our Facebook page increased reach to new audiences –
- Website continued developing and increased our video content
- Trained 5 peer mentors who are now supporting the coaches with new learners.
- Tutors became Coaches and worked with young people via telephone/Zoom groups and postal contact whilst working from home.
- Reaching Out Project Supporting Vulnerable Families at Winton Community Academy
- Mentoring of vulnerable young people via video and phone calls
- Food Matters 900 hot meals and food deliveries to young people and families in Andover Sept 2020 March 2021

Our most recent partnership in response to addressing Food Poverty, with local business Finkley Down Farm we are working with them and UK Harvest to provide twice weekly hot meals for young people and families experiencing homelessness and who live in the hostels in the town. These nutritious meals are created using top quality surplus food, prepared at, and delivered by the team at Finkley. As a partnership we received an award for Crisis Innovation – Pandemic Heroes from National Farm Attractions Network. This award was to recognise a unique and important project which brought together addressing food poverty, reducing food waste, and using local businesses premises that were closed due to Covid restrictions.

Data\*

Young people and families 272 Contacts phone, text, letters 1594

You Matter programmes - 4 – changed in March due to Covid.

You Matter @ Home - 22

You Matter @ Home group 2
Growing Together online - 7
You Matter 2 Peer Mentor training online 1
The Legacy Project Engagement sessions 15

#AY detached youth 15 sessions

Agency and forum meetings 606

Face to face meetings 35 – none since Covid

1:1 mentoring sessions 40 Virtual meetings 289

Accreditations achieved 33

The method before this date represented attendance, retention, and achievement

Financial Report The financial information for 2020/21 report shows a basic breakdown of income and expenditure. A full financial report and a copy of the independent inspection can be obtained upon request.

Yellow Brick Road Projects - Charity 1160315

Income for 06/04/2020 - 05/04/2021

Unrestricted Income - £104,172 Restricted Income - £115,460

Total Income received £219,632

Expenditure for 06/04/2020-05/04/2021

Unrestricted Expenditure - £74,147

Restricted Expenditure - £106,058

Total Expenditure £180,205

Surplus of £39,427 Unrestricted £30,025 & Restricted £9,402

Current Reserves @ 06/04/2021 £72,096 Unrestricted £39,025 Restricted £ 33,071

We currently hold approx. 4.8-month expenses in reserves. In addition to the monetary income received, we have again received "in kind services" from our volunteers and donors in the form of equipment, advice, practical support, volunteering hours and we also received donations of food and other items. To the value of approximately £13,700.

We would like to take this opportunity to thank all of those who have given their time and resource for free; this additional and continued support is gratefully received

<sup>\*</sup>Please note that our data collection method changed in response to Covid these figures represent data collected from 25th March 2020.

# Position (eg Secretary, Chair, etc)

Date 10 January 2022

Financial review		
Brief statement of the charity's policy on reserves	Financial report is attached to this report	ort
Details of any funds materially in deficit		
Further financial review details (Opt	ional information)	
You may choose to include additional information, where relevant about:  the charity's principal sources of funds (including any fundraising);  how expenditure has supported the key objectives of the charity;		pect of income generation although still ncreasing with private supporters adding
<ul> <li>investment policy and objectives including any ethical investment policy adopted.</li> </ul>		
Declaration  The trustees declare that they have	approved the trustees' report above.	
Signed on behalf of the charity's tru		
Signature(s)	Sum Chill	1111
Signature(s)	Susy Churchill	Martie Stanwell
Position (eg Secretary, Chair, etc)		
		7
Date	17 <sup>th</sup> November 2020	

# Yellow Brick Road Projects Charity Number 1160315

### Statement of Financial Activies 06/04/2020 - 05/04/2021

	Note		Restricted	Total	Total	
INCOME		funds	funds	2021	2020	
Grants & Legacies	1	101,463	55,377	156,840	77,189	
Charitable Activities	2	-	60,083	60,083	75,686	
Donations		2,709	-	2,709	7,093	
Total Income		104,172	115,460	219,632	159,968	- -
EXPENDITURE						
Operational Expenditure	3	74,147	24,673	98,820	74,611	
						Adjusted 2020 Programme Deliver cost to include teaching hours delivered by
Charitable Activities	4		81,385	81,385	69,975	_staff
Total Expenditure		74,147	106,058	180,205	144,586	_
Net Income		30,025	9,402	39,427	15,382	<del>-</del> -
Fund Balances at 6th April 2020		9,000	23,669	32,669	17,287	
Fund Balance at 5th April 2021		39,025	33,071	72,096	32,669	<del>-</del> =

### Balance Sheet as at 05/04/2021

	Unrestricted	Restricted	Total	Total
Current Assets	funds	funds	2021	2020
Debtors		6,197	6,197	14,724
Bank Account CAF & Barclays	42,653	29,923	72,576	23,486
	42,653	36,120	78,773	38,210
Current Liabilities				
Trade Creditors		(6,677)	(6,677)	(5,541)
	0	(6,677)	(6,677)	(5,541)
Current Assets less Current Liabilities:	42,653	29,443	72,096	32,669
Net Assets	42,653	29,443	72,096	32,669
Funds of Charity				
Unrestricted Funds	39,025		39,025	9,000
Restricted Funds		33,071	33,071	23,669
Total Funds	39,025	33,071	72,096	32,669

Income				
Note 1	Unrestricted funds	Restricted funds	Total 2021	Total 2020
Grants & Legacies Trust - Blagrave	20,000	iunus	20,000	20,000
			,	
Grants		25.000	25.000	
- OPCC - HIWCF	4.600	25,000	25,000 4,680	E 000
- TVBC	4,680	4,500	4,500	5,000 5,000
- HCC	2,483	4,500	2,483	35,287
- GW UK	3,600		3,600	1,500
- TVBC Food Project		11,042	11,042	
- HCC Food Project		1,920	1,920	
- Clarion Food Project		2,915	2,915	
Other Grants	70,700	10,000	80,700	10,402
	101,463	55,377	156,840	77,189
Note 2	Unrestricted	Restricted	Total	Total
Income from Charitable Activities	funds	funds	2021	2020
- Sovereign Housing	-	29,500	29,500	-
- MECC Delivery 21/22	-	10,000	10,000	_
- Clarion	-	7,000	7,000	12,006
- Energise me	-	4,359	4,359	_
- No Limits	-	3,400	3,400	3,400
- HCC	-	2,483	2,483	-
- Solent Univerisity	-	1,500	1,500	_
- Tesco	-	1,166	1,166	-
- TVBC	-	675	675	48,000
- YMIS School	-	-	-	1,600
- Southern Housing - Vivid Housing	-	-	<del>-</del>	6,800 2,000
- Health Watch Hampshire	- -	- -	- -	1,880
Treater Tracer Transport		60,083	60,083	77,706
Incomo	101.462	115 460	216 022	154 905
Income	101,463	115,460	216,923	154,895
Expenditure	2021	2020		
	Total	Total		
Note 3 COST OF GENERATING INCOME				
Salaries inc ER NIC & Pension	54,911	36.266		
Staff Training & Wellbeing	3,636	3,695		
Rent	13,265	12,988		
Travelling Expenses	1,970	5,732		
Printing Stationery	1,372	1,447		
Telephone	446	872		
Computer & software Insurance	14,054 616	3,423 622		
Sundry Expenses	305	469		
Bank Charges	69	60		
Professional Fees	8,176	9,037		
	98,820	74,611		
Note 4				
CHARITABLE TO ACTIVITIES Course Delivery	73,197	68,096		
Direct Expenses	73,197 536	1,879		
Food Matters - Costs	7,652	-		
	81,385	69,975		

144,586

180,205

**Total Expenditure** 



Yellow Brick Road Project

# Receipts and pay

For the period from

Section A Receipts and I	payments		
	Unrestricted funds		Restricted funds
	to the nearest	£	to the nearest £
A1 Receipts			
Grants & legacies	101,4	63	55,377
Charitable Activities			60,083
Donations	2,7	09	-
			-
			-
			-
			-
		-	-
Sub total(Gross income for AR)	104,1	.72	115,460
A2 Asset and investment sales, (see table).			
		-	-
		_	-
Sub total		-	-
Total receipts	104,1	72	115,460
A3 Payments	1		
Cost of Generating Income Charitale Income	74,1	47	24,673
Chantale income		-	81,385
		-	-
		-	-
		-	-
		_	-
Sub total	74,1	47	106,058
33	,-		200,000
	1		
A4 Asset and investment	1		
A4 Asset and investment purchases, (see table)			
		-	_
		<u>-</u>	-

Net of receipts/(payments)	30,0	25	9,402
A5 Transfers between funds			-
A6 Cash funds last year end	9,0	00	23,669
Cash funds this year end	39,0	25	33,071
Saction B Statement of		Hisk	ilitica et the
Section B Statement of	assets and	Пак	onities at the
Categories	Details		
B1 Cash funds	Debtor		
	Bank		
		To	otal cash funds
	(agree balances with I	receipts a	nd payments account(s))
	Details		
<b>B2 Other monetary assets</b>			
	Details		
B3 Investment assets			
	Details		
B4 Assets retained for the charity's own use			

Total payments

74,147

106,058

	Details
B5 Liabilities	Creditors (Restricted)
Signed by one or two trustees on behalf of	
all the trustees	Signature

1	1160315	
ments acco	ounts	CC16a
То	04/05/2021	
Endowment funds	Total funds	Last year
to the nearest £	to the nearest £	to the nearest £
-	156,840	77,189
-	60,083	75,686
-	2,709	7,093
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	219,632	159,968
-	-	
-	-	-
-	-	-
-	219,632	159,968
_	98,820	74,611
-	81,385	69,975
-	-	-
-	-	_
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	180,205	144,586
_	-	
-	-	
-	-	_

-	180,205	144,586
-	39,427	15,382
	32,669	- 17,287
-	72,096	32,669
end of the p	eriod	
Unrestricted funds	Restricted funds	Endowment funds
to nearest £	to nearest £	to nearest £
-	6,197	-
42,653	29,923	-
-	-	-
42,653	36,120	-
greement Error	Agreement Error	OK
Unrestricted funds	Restricted funds	Endowment funds
to nearest £	to nearest £	to nearest £
-	-	-
-	-	_
		_
-	-	-
	-	-
	-	-
- - - -	- - -	- - -
- - - und to which asset belongs	Cost (optional)	Current value (optional)
- - - und to which asset	- -	- Current value
- - - und to which asset	Cost (optional)	- Current value (optional)
- - - und to which asset	Cost (optional)	- Current value (optional)
- - - und to which asset	Cost (optional)	- Current value (optional)

Fund to which asset belongs	Cost (optional)	Current value (optional)
	-	-
	-	-
	-	-

	- - - - -	- - - - -
Fund to which liability relates	Amount due (optional)	When due (optional)
Restricted	6,677	
	-	
	-	
	-	
	-	
Print Name		Date of approval



# **Independent Examiners Report**

# For the Year Ended 5th April 2021

I have examined the financial statements prepared by Yellow Brick Road Project Charity number: 1160315

# Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

## Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

# Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) Which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

Have not been met; or

(2) To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

SBud

28th September 2021

Sandra Burch ACMA

Dated