

REGISTERED COMPANY NUMBER: 03264709 (England and Wales)
REGISTERED CHARITY NUMBER: 1060934

**Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 31st July 2021
for
PROJECT CHALLENGE**

Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW

PROJECT CHALLENGE

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for the Year Ended 31st July 2021**

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**Report of the Trustees
for the Year Ended 31st July 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st July 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Charity's objectives are:

To advance the education of disaffected young people in West Yorkshire between the ages of 16 and 19, who are unemployed, or lacking in qualifications, or at risk of persistent anti-social behaviour, or offending, by the provision of programmes of outdoor education other training and challenging activities to improve their personal and social skills.

Public benefit

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aim and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The project receives core funding for all the programmes from Calderdale College under a Study Programme sub contract. This ran from August 2020 to July 2021.

The project was successful in obtaining funding from Calderdale College to support young people with Higher Needs Additional Learning (EHCPs). The funding has enabled the Project to continue with its key services and develop additional services for those most vulnerable young people.

The company employed from its funding, the following full and part time employees:

- Business Manager	Full time
- Functional Skills Tutor - Maths	Part time 0.6
- Functional Skills Tutor - English	Part time 0.6
- N'Gage Vocational Tutor	Full time
- ACTIV8 Vocational Tutor	Full time
- ACTIV8 Youth/Support Worker	Full time
- N'Gage Youth/Support Worker	Full time
- N'Gage Co-ordinator	Full time

In addition the company commissioned one freelance worker to oversee Quality Assurance and external verification.

PROJECT CHALLENGE (REGISTERED NUMBER: 03264709)

**Report of the Trustees
for the Year Ended 31st July 2021**

ACHIEVEMENT AND PERFORMANCE

Covid 19 Effects - Operational and Financial

Project Challenge remained open throughout the whole of the academic year as the students were among those designated most vulnerable. This was facilitated by shorter days of engagement, no leaving the building once attended, feeding learners breakfast and lunch. This together with a strict cleaning regime, facilitated by the Landlord, Calderdale MBC, resulted in reducing contamination. The furlough scheme was utilised to cover for periods of isolation for staff.

The Project is grateful to the Council which played a pivotal role in the fact that there was not one positive case reported from learners.

Covid had an adverse effect on enrolments which meant by April there would be a £21,000 shortfall against the contract and 15 planned places.

A NEET programme, named F.O.M.O.(Fear of Missing Out) was devised which attracted an additional 17 learners and resulted in the shortfall being reduced to £4,000. This was devised as lockdown measures were easing to reintroduce education with some fun and days out by the means of a 9 week programme.

The success rate increased to 93%, with 100% achievement in English and Vocational qualifications and 93% (2 fails) in Maths. The management fee for the 2021/22 contract has now been negotiated to 10%.

FINANCIAL REVIEW

Financial position

The charity has received income of £395,933 (2020: £255,937) and incurred expenditure of £281,483 (2020: £307,048) in the year, leaving a surplus for the year of £114,450 (2020: £51,111 deficit).

Going forward into 2021/22 the following changes have been made;

- Functional Skills Tutors changed to Term Time only contracts
- 2 Support staff contracts changed to Term Time only (due to resignation of one)
- Additional Admin post created full time (previous support staff)
- A more substantial contract for young people in receipt of Education Health Care Plans - (EHCP) was secured - this increased from £60,000 to £140,000

PROJECT CHALLENGE (REGISTERED NUMBER: 03264709)

Report of the Trustees for the Year Ended 31st July 2021

FINANCIAL REVIEW

Principal funding sources

Calderdale College Core Funding

Funding bands have again remained static and this continues to prove to be an issue for the project. With an unpredictable client group it is difficult to manage both success factors and whether they will remain on full time programmes once enrolled which draws down maximum funding rates. The College funding was predicted to have a shortfall by February 2021. Discussions were instigated with Careers, PC Management Board and the College and a new programme to meet the needs of a disengaged learners was developed. The ethos was to inject some structure, routine, and fun back into learning and to progress to education in September 2021. The programme had a 94% progression rate.

The project remains to be the sole deliverer of Study Programme for Calderdale and benefits this with a roll on/off programme. However, the client group are those young people who are the most vulnerable and furthest away from the employment market. Again, this year we have continued to see an increase in the number of vulnerable learners from neighbouring authorities and learners from Calderdale, who were previously educated outside of the Borough, as 'alternative' post 16 educational provision is dwindling in their areas. The Local Authority have pledged to retain within the borough as many of their own vulnerable young people as part of future cost cutting plans.

The Project was successful in securing £37,000 from the Violence Reduction Unit (VRU) to operate the working café for the breakfast and lunch club. This has had a lasting legacy past the March deadline of the funding.

Orange Box

The Orange Box in the centre of the town became the lifeline that Project Challenge needed to remain open throughout the pandemic. PC was the only tenant in the building as the Local Authority employees were encouraged to work from home. They supported the Project with a cleaning regime that included 3 people. This also allowed the LA to test the waters before bringing staff back into the building. Staff and learners settled into a well-rehearsed routine.

Reserves policy

The charity aims to maintain a sufficient level of reserves to ensure that uninterrupted services may continue in the event of short term funding problems, funding being withdrawn, redundancy payments and settlement of creditors.

The charity has a reserves equivalent to 3 months running costs, so that in the event of delays in funding the charity can continue to provide the services it is contracted to provide and provision for redundancy, should this not be the case.

The surplus for the year of £114,450 has been retained in unrestricted reserves, these reserves are £202,585 at 31 July 2021.

FUTURE PLANS

Project Challenge continues to build a reputation for being a 'specialist' provider for young people with 'high needs' resulting in 5 from out of area specifying our provision in their Education Health Care Plan and 15 from within Calderdale on full and part time programmes.

2020/21 has also led to 4 referrals from schools looking for alternative provision. This is a developing relationship.

We are also in conversations with partnership ventures with Orange Box as the Local Authority Youth Service has restructured leading to a loss of services.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is a limited company, limited by guarantee, and as such is controlled by its Memorandum and Articles of Association.

PROJECT CHALLENGE (REGISTERED NUMBER: 03264709)

**Report of the Trustees
for the Year Ended 31st July 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisation

The Articles of Association state that, at every Annual Meeting, one third of the Trustees who are subject to retirement shall retire. Per the Companies Act 2006 the Trustees who retire by rotations shall be those who have served the longest. For those who were appointed on the same day those who retire shall (unless otherwise agreed amongst themselves be determined by majority votes, the Chair will have the casting vote.

The Trustees meet quarterly with the Business Manager informing of major changes/issues by a newsbites email.

Trustees have areas of responsibility and can meet to deal with emerging issues for their area, making decisions that do not need a vote.

Induction and training of new trustees

All Trustees receive induction on their appointment to the Board and receive appropriate training during their term of office. They are all in receipt of an enhanced DBS check.

Related parties

The Secretary is also the Business Manager of the Project. None of the other Trustees have a beneficial interest in the Company.

Risk management

1665*The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

03264709 (England and Wales)

Registered Charity number

1060934

Registered office

Orangebox
Blackledge
Halifax
West Yorkshire
HX1 1AF

Trustees

P J Wilson CBE Chair
R A Harvey OBE
D M Horsman MBE
C G Ratcliffe
A P Naylor
N A Earnshaw
C Eves
R W Masterson

Company Secretary

L M Butterick

Report of the Trustees
for the Year Ended 31st July 2021

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW

Bankers

Yorkshire Bank PLC
7 Waterhouse Street
Halifax
West Yorkshire
HX1 1XZ

Solicitors

Wilkinson Woodward
11 Fountain Street
Halifax
HX1 1LU

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Project Challenge for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 30.01.22..... and signed on its behalf by:


.....
P.J. Wilson CBE - Trustee

**Independent Examiner's Report to the Trustees of
Project Challenge (Registered number: 03264709)**

Independent examiner's report to the trustees of Project Challenge ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st July 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Victoria J Atkinson FCA
Institute of Chartered Accountants in England and Wales
Riley & Co Limited
Chartered Accountants
52 St Johns Lane
Halifax
West Yorkshire
HX1 2BW



Date: 24 January 2022

PROJECT CHALLENGE

**Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
for the Year Ended 31st July 2021**

	Notes	Unrestricted funds £	Restricted funds £	31/7/21 Total funds £	31/7/20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	50,691	-	50,691	8,301
Charitable activities	4				
Charitable		345,242	-	345,242	247,599
Investment income	3	-	-	-	37
Total		<u>395,933</u>	<u>-</u>	<u>395,933</u>	<u>255,937</u>
EXPENDITURE ON					
Charitable activities	5				
Charitable		281,483	-	281,483	307,048
NET INCOME/(EXPENDITURE)		<u>114,450</u>	<u>-</u>	<u>114,450</u>	<u>(51,111)</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		88,135	-	88,135	139,246
TOTAL FUNDS CARRIED FORWARD		<u><u>202,585</u></u>	<u><u>-</u></u>	<u><u>202,585</u></u>	<u><u>88,135</u></u>

The notes form part of these financial statements

PROJECT CHALLENGE (REGISTERED NUMBER: 03264709)

**Balance Sheet
31st July 2021**

	Notes	31/7/21 £	31/7/20 £
FIXED ASSETS			
Tangible assets	10	7,066	3,190
CURRENT ASSETS			
Debtors	11	41,836	21,997
Cash at bank and in hand		164,850	81,135
		<u>206,686</u>	<u>103,132</u>
CREDITORS			
Amounts falling due within one year	12	(11,167)	(18,187)
NET CURRENT ASSETS		<u>195,519</u>	<u>84,945</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		202,585	88,135
NET ASSETS		<u>202,585</u>	<u>88,135</u>
FUNDS	15		
Unrestricted funds:			
General fund		177,585	88,135
Designated Fund - Redundancy		25,000	-
		<u>202,585</u>	<u>88,135</u>
TOTAL FUNDS		<u>202,585</u>	<u>88,135</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st July 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st July 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

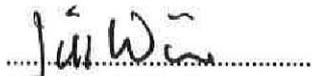
The notes form part of these financial statements

PROJECT CHALLENGE (REGISTERED NUMBER: 03264709)

**Balance Sheet - continued
31st July 2021**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on**20.01.22**..... and were signed on its behalf by:


.....
PJ Wilson CBE - Trustee

The notes form part of these financial statements

PROJECT CHALLENGE

Notes to the Financial Statements for the Year Ended 31st July 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income received in advance for the provision of specified services is deferred until the criteria for income recognition are met.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 20% on cost
Motor vehicles	- 25% on reducing balance
Computer equipment	- 33% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of any restricted fund is included in the notes to the financial statements.

PROJECT CHALLENGE

Notes to the Financial Statements - continued
for the Year Ended 31st July 2021

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	31/7/21	31/7/20
	£	£
Donations	213	361
Grants	50,478	7,940
	<u>50,691</u>	<u>8,301</u>

Grants received, included in the above, are as follows:

	31/7/21	31/7/20
	£	£
Calderdale Metropolitan Borough Council	11,000	5,418
Community Foundation for Calderdale	1,500	2,522
Co-Operative	943	-
West Yorkshire Police - Violence Reduction Unit	37,035	-
	<u>50,478</u>	<u>7,940</u>

3. INVESTMENT INCOME

	31/7/21	31/7/20
	£	£
Deposit account interest	-	37
	<u>-</u>	<u>37</u>

PROJECT CHALLENGE

**Notes to the Financial Statements - continued
for the Year Ended 31st July 2021**

4. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31/7/21 £	31/7/20 £
Service income	Charitable	300,946	213,054
HMRC Furlough Claims	Charitable	44,296	34,545
		<u>345,242</u>	<u>247,599</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs £	Totals £
Charitable	<u>279,803</u>	<u>1,680</u>	<u>281,483</u>

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31/7/21 £	31/7/20 £
Depreciation - owned assets	<u>2,915</u>	<u>1,272</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st July 2021 nor for the year ended 31st July 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st July 2021 nor for the year ended 31st July 2020.

8. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31/7/21	31/7/20
Direct charitable	<u>9</u>	<u>9</u>

No employees received emoluments in excess of £60,000.

The senior management is Lorna Butterick, and in the prior year also Pete Dawber, they have their pay set by the board of trustees and this is reviewed annually. The aggregate total remuneration and redundancy payments, including pension contributions, for these senior management was £46,978 (2020: £87,091).

PROJECT CHALLENGE

**Notes to the Financial Statements - continued
for the Year Ended 31st July 2021**

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	8,301	-	8,301
Charitable activities			
Charitable	247,599	-	247,599
Investment income	37	-	37
Total	<u>255,937</u>	-	<u>255,937</u>
EXPENDITURE ON			
Charitable activities			
Charitable	307,048	-	307,048
NET INCOME/(EXPENDITURE)	<u>(51,111)</u>	-	<u>(51,111)</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	139,246	-	139,246
TOTAL FUNDS CARRIED FORWARD	<u><u>88,135</u></u>	<u><u>-</u></u>	<u><u>88,135</u></u>

PROJECT CHALLENGE

**Notes to the Financial Statements - continued
for the Year Ended 31st July 2021**

10. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Motor vehicles £	Computer equipment £	Totals £
COST				
At 1st August 2020	1,381	27,605	40,540	69,526
Additions	1,475	-	5,316	6,791
	<u>2,856</u>	<u>27,605</u>	<u>45,856</u>	<u>76,317</u>
At 31st July 2021	2,856	27,605	45,856	76,317
DEPRECIATION				
At 1st August 2020	553	25,243	40,540	66,336
Charge for year	571	590	1,754	2,915
	<u>1,124</u>	<u>25,833</u>	<u>42,294</u>	<u>69,251</u>
At 31st July 2021	1,124	25,833	42,294	69,251
NET BOOK VALUE				
At 31st July 2021	<u>1,732</u>	<u>1,772</u>	<u>3,562</u>	<u>7,066</u>
At 31st July 2020	<u>828</u>	<u>2,362</u>	<u>-</u>	<u>3,190</u>

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31/7/21 £	31/7/20 £
Prepayments and accrued income	<u>41,836</u>	<u>21,997</u>

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31/7/21 £	31/7/20 £
Social security and other taxes	5,274	2,803
Other creditors	3,672	2,009
Accruals and deferred income	2,221	13,375
	<u>11,167</u>	<u>18,187</u>

PROJECT CHALLENGE

**Notes to the Financial Statements - continued
for the Year Ended 31st July 2021**

13. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31/7/21 £	31/7/20 £
Within one year	26,913	26,913
Between one and five years	54,105	81,019
	<u>81,018</u>	<u>107,932</u>

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds £	Restricted funds £	31/7/21 Total funds £	31/7/20 Total funds £
Fixed assets	7,066	-	7,066	3,190
Current assets	206,686	-	206,686	103,132
Current liabilities	(11,167)	-	(11,167)	(18,187)
	<u>202,585</u>	<u>-</u>	<u>202,585</u>	<u>88,135</u>

15. MOVEMENT IN FUNDS

	At 1/8/20 £	Net movement in funds £	Transfers between funds £	At 31/7/21 £
Unrestricted funds				
General fund	88,135	114,450	(25,000)	177,585
Designated Fund - Redundancy	-	-	25,000	25,000
	<u>88,135</u>	<u>114,450</u>	<u>-</u>	<u>202,585</u>
TOTAL FUNDS	<u>88,135</u>	<u>114,450</u>	<u>-</u>	<u>202,585</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	395,933	(281,483)	114,450
	<u>395,933</u>	<u>(281,483)</u>	<u>114,450</u>
TOTAL FUNDS	<u>395,933</u>	<u>(281,483)</u>	<u>114,450</u>

PROJECT CHALLENGE

**Notes to the Financial Statements - continued
for the Year Ended 31st July 2021**

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/8/19 £	Net movement in funds £	At 31/7/20 £
Unrestricted funds			
General fund	139,246	(51,111)	88,135
	<u>139,246</u>	<u>(51,111)</u>	<u>88,135</u>
TOTAL FUNDS	<u><u>139,246</u></u>	<u><u>(51,111)</u></u>	<u><u>88,135</u></u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	255,937	(307,048)	(51,111)
	<u>255,937</u>	<u>(307,048)</u>	<u>(51,111)</u>
TOTAL FUNDS	<u><u>255,937</u></u>	<u><u>(307,048)</u></u>	<u><u>(51,111)</u></u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/8/19 £	Net movement in funds £	Transfers between funds £	At 31/7/21 £
Unrestricted funds				
General fund	139,246	63,339	(25,000)	177,585
Designated Fund - Redundancy	-	-	25,000	25,000
	<u>139,246</u>	<u>63,339</u>	<u>-</u>	<u>202,585</u>
TOTAL FUNDS	<u><u>139,246</u></u>	<u><u>63,339</u></u>	<u><u>-</u></u>	<u><u>202,585</u></u>

PROJECT CHALLENGE

Notes to the Financial Statements - continued
for the Year Ended 31st July 2021

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	651,870	(588,531)	63,339
TOTAL FUNDS	<u>651,870</u>	<u>(588,531)</u>	<u>63,339</u>

Transfers between funds

The trustees have transferred £25,000 from general funds to a designated fund, relating to the calculation of staff redundancy cost liability at the year end.

16. RELATED PARTY DISCLOSURES

Plus Public Affairs Limited is owned/managed by K J Butterick, the husband of L Butterick, who is a member of the senior management team.

Amounts were paid during the year to Plus Public Affairs Limited of £12,665 (2020: £9,880), in relation to services for Education and Support workers. There was no balance outstanding at the year end (2020: £Nil).

17. ULTIMATE CONTROLLING PARTY

The charity is under the control of the board of trustees.

PROJECT CHALLENGE

**Detailed Statement of Financial Activities
for the Year Ended 31st July 2021**

	31/7/21 £	31/7/20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	213	361
Grants	50,478	7,940
	<u>50,691</u>	<u>8,301</u>
Investment income		
Deposit account interest	-	37
Charitable activities		
Service income	300,946	213,054
HMRC Furlough Claims	44,296	34,545
	<u>345,242</u>	<u>247,599</u>
Total incoming resources	395,933	255,937
EXPENDITURE		
Charitable activities		
Wages	195,694	222,729
Pensions	15,310	17,646
Service charge	-	302
Insurance	5,451	5,307
Light, heat and rates	1,050	278
Telephone	339	2,763
Rent	20,833	15,340
Sundries	600	702
Repairs and maintenance	357	1,491
Computer repairs and maintenance	2,677	5,202
Stationery & postage	1,986	1,001
Training	716	2,316
Photocopying costs	1,922	2,226
Expeditions, projects & course	27,937	22,636
Payroll preparation costs	1,952	2,003
Motor and travel expenses	35	376
Bank charges	28	68
Depreciation - Fixture & fittings	571	276
Carried forward	277,458	302,662

This page does not form part of the statutory financial statements

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for the Year Ended 31st July 2021**

	31/7/21	31/7/20
	£	£
Charitable activities		
Brought forward	277,458	302,662
Depreciation - Motor vehicles	591	787
Depreciation - Computer equipment	1,754	207
	<u>279,803</u>	<u>303,656</u>
Support costs		
Governance costs		
Accountancy and legal fees	1,627	2,429
Legal fees	53	963
	<u>1,680</u>	<u>3,392</u>
Total resources expended	<u>281,483</u>	<u>307,048</u>
Net income/(expenditure)	<u>114,450</u>	<u>(51,111)</u>

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