PARENTS AND CARERS IN PERFORMING ARTS (PIPA) ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees V Bain

F Bonelli I Vidyalankara K Doubleday D Buckroyd N Williams S Jackson OBE

C Oak (Appointed 5 July 2021)
J Preston (Appointed 5 July 2021)
S Mustafa (Appointed 5 July 2021)
L Harvey (Appointed 5 July 2021)
D Sawyerr (Appointed 5 July 2021)

S Sirr (Resigned 2nd February 2022)

Charity number 1190045

Principal address

To mid-May 109A High Street

London SE20 7DT

From mid-May c/o Crucible Theatre

55 Norfolk Street

Sheffield S1 1DA

Independent examiner Begbies Chartered Accountants

9 Bonhill Street

London EC2A 4DJ

Joint Chief Executives Cassie Raine

Anna Ehnold-Danailov

CHAIR'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2022

2021-22 has been an important year for PiPA as well as the wider sector as we begin the slow journey back to recovery from Covid-19.

A key focus for PiPA throughout 21-22 has been about providing consistent data, insight and resources to equip the sector and workforce with the tools needed to continue to build the foundations for the future we want to see for the performing arts. More than ever, family friendly working practises and policies are vital for a robust and resilient sector with inclusion at the heart of it and we have been fortified by the ongoing commitment of PiPA Charter Partner's whose work on the PiPA Charter Programme can be felt rippling across the creative landscape. 2021-22 has seen an exciting increase in the number of job shares being offered across our partner organisations. Notable examples include actors Gina Beck and Alex Young sharing the lead role of Nellie Forbush in Chichester Festival Theatre's production of South Pacific, widescale inclusion of caring responsibilities in monitoring data, flexible working embedded across organisations of all sizes and remits and the adoption of family friendly working policies across the majority of PiPA's partner organisations.

Internally, we have invested significantly in the development of our staff and Trustees with training, mentoring and career development. We identified that ensuring the Board of Trustees represents a broad range of lived and professional experiences must be a priority for PiPA. In June 2021 we welcomed five new Trustees to the Board: Laura Harvey Head of Creative Programmes, English National Ballet & Freelance Dance Artist; Shazia Mustafa Founder of Third Door, Director Activate Collective; Constance Oak, Freelance Stage Manager and Facilitator; James Preston, Interim General Manager, Lyra and Deborah Sawyerr, Deputy Executive Director at the Mercury Theatre, Talent Planning and Resourcing Consultant. We were very sorry to say farewell to Stephanie Sirr, CEO of Nottingham Playhouse and President of UK Theatre, who stepped down from the Board in February 2022 after five years of invaluable support for our work. All Trustees have been a huge support, with Trustees and staff working side by side to develop a framework for a strong and sustainable PiPA capable of supporting the wider sector in the face of ever changing social, economic, and environmental challenges and setting the blueprint for the next five years of the Charity as we look to achieve our ambitions for scale.

None of this would be possible without the generous support of PiPA's funders. PiPA is extremely grateful to the Actors' Children's Trust (ACT) for their ongoing and vital support, and their extremely generous grant of £50,000 towards PiPA's next year of development, the Esmée Fairbairn Foundation for their ongoing support, Creative Scotland for supporting PiPA to bring our offer to Scotland's performing arts sector, Musicians' Union, Help Musicians and Dance Professionals Fund all of whom have supported PiPA's ongoing research projects. Thank you to Arts Council England. The vital funding PiPA has received as part of our Elevate grant has enabled us to build our infrastructure as we prepare to scale our work in order to increase reach and impact. Thanks to our core funders, PiPA's capacity has grown substantially over the last year.

With our growing membership of Charter Partners across Music, Dance and Theatre and a dedicated Board of Trustees, dedicated and growing staff team, we are well placed to transform insights into action and respond to future opportunities.

PiPA Chair

Dated: 1 6 t h Мау

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The Trustees present their report and financial statements for the period ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's constitution, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

PiPA is set up under its Constitution as a Charitable Incorporated Organisation. The Objects of the CIO are:

To promote equality, diversity and inclusion for the public benefit by reducing, preventing and discouraging discrimination and the resulting barriers in both the workforce (in particular but not exclusively within the performing arts industry) and wider society; including by:

Promoting and advancing better working practices, and

Providing information, advice, guidance and counselling for people in work or seeking work (particularly but not exclusively in the performing arts) including about their rights and entitlements and the provision of care for dependents (including those with disabilities); and

Promoting and carrying out research for the public benefit and publishing or otherwise disseminating the useful results of such research.

Public Benefit

The trustees confirm that they have referred to the Charity Commission's general guidance on Public Benefit when reviewing and shaping the charity's aims and objectives for the year and planning future activities. The charity works to ensure that its programmes are inclusive, accessible and responsive to the needs of its beneficiaries.

Our work is organised into two key work areas in order to achieve our vision and objects. These are:

Research and policy:

This includes research carried out into the disadvantages faced by those in the performing arts who have caring responsibilities. Influencing policy at a sectoral and Government level is a key focus for PiPA as we seek to embed change across the creative landscape.

Everything we do at PiPA is a direct response to need, underpinned with a programme of rigorous research. Our grassroots understanding of the needs of parents and carers - combined with our strategic work with unions, employers' bodies, membership organisations and funders - as well as direct service provision to performing arts organisations, provides crucial insight across the cultural landscape, driving our core research agenda. We are then able to directly influence union/employer agreements, monitoring and evaluation criteria and best practice. Advocacy and public policy is becoming an increasing focus for the charity and PiPA's reports have been cited in parliament and our research often quoted in other national campaigns.

Services and Best Practice:

This includes working with employers to assist them in introducing a framework that provides the organisation with the tools, resources and policies to implement family-friendly working practices.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

We work in partnership with industry bodies and partners to provide freely available resources including tools and training for the performing arts sector to support organisations to become more family friendly employers. The PiPA Best Practice Charter programme is a monitoring and evaluation framework designed to support employers working towards the PiPA Best Practice Charter. This deep dive programme of paid-for consultancy is divided into three areas of focus: policies, working practices and resources.

We have launched a Charter Foundations Programme which enables us to reach and support smaller and less well funded organisations. Through our programmes we can monitor, analyse and influence change across the performing arts as we support employers and industry bodies to implement targeted, practical solutions and strategies.

Through our partner organisations, and increasingly independently, PiPA provides tools, resources, coffee mornings and networking opportunities free of charge for parents and carers. Our research has highlighted gaps in career development opportunities and provision for mid-career performing arts workers who have needed to take time out for family and caring commitments. Our work in Scotland, funded by the Scottish Government's Workplace Equality Fund, developed from PiPA's experience of direct service provision for individuals focussed on coaching and peer-to-peer learning opportunities. PiPA is increasingly becoming the go-to organisation for individuals looking for resources and signposting.

Achievements and Performance

Research and policy

Parents and Carers in Performing Arts' research is highly regarded and helps us to retain our reputation as thought leaders in inclusion and diversity in the sector. In the twelve months we undertook three key pieces of research: Remote Working, Classical Music, Dance.

Remote Working: A PiPA survey conducted in May 2021 identified significant appetite and opportunity among theatre sector workers for embedding remote working and a more robust and flexible infrastructure into daily working practices. Published in July 2021, in collaboration with SOLT and UK Theatre, PiPA designed a practical toolkit to support managers to assess the potential opportunities and challenges for organisations looking to implement various types of remote working strategies. We held a webinar where we shared our research findings on remote working in the performing arts industry, and featured Charter Partner's Best Practice examples on remote working practices, including Royal Shakespeare Company, Mercury Theatre, and flexible working expert (and PiPA Chair) Sarah Jackson. In conjunction we published our free Remote Working Toolkit, comprising of remote working analysis tool, how-to-guide, policy template and FAQs. Remote Working Toolkit & Carers in Performing Arts (pipacampaign.org)

Music: Classical musicians have been disproportionally affected by Covid-19, due to the almost complete shutdown of the sector and scarce opportunity or support for freelancers. The 2018 Balancing Act Survey also highlighted that there are certain dilemmas even more pertinent to musicians as compared to the other performing arts. In particular we identified a higher proportion of parents and carers (76%) in Music than in the performing arts as a whole (56%) but a significantly lower percentage of primary carers (defined as the parent doing 75% or more of the childcare) represented in orchestras: 20% as opposed to 42% of people with primary caring responsibilities in the Music sector more broadly. We need to better understand the lived experience of musicians in Classical Music and Opera and investigate the impact of caring responsibilities on career progression.

The PiPA Classical Music research project which had been delayed due to Covid-19, funded by Help Musicians and Musicians' Union began in June 2021 through a series of focus groups with over 21 Musicians, Composers, Conductors and Opera Singers the findings of which informed a survey to further explore some of the key themes for example:

What are the specific challenges experienced by those with caring responsibilities? What are the career outcomes in terms of earnings? Are earnings enough to cover typical and unforeseen outgoings particularly for carers?

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

We created a bespoke survey which aligned to the approach of PiPA's 2018 benchmark survey Balancing Act, and some more specific questions about experience of working life in classical music to which we had 410 responses. The findings will be published later in 2022.

Dance: In line with PiPA's strategic objective to expand our Charter Programme offer to include Dance, in October 2022 we launched our programme of research in dance, focussing on the barriers experience of parents and carers in both classical dance (ballet), and contemporary dance sector, to identify the specific challenges and barriers experienced by dance professionals with caring responsibilities, or being pregnant. The Ballet research is being conducted in collaboration with Almuth McDowall, Professor of Organisational Psychology at Birkbeck University of London and the Contemporary Dance research, funded by Dance Professionals Fund, is led by Dr Angela Pickard, Professor of Dance Education & Director of Centre for Practice Based Research, Canterbury Christ Church University.

A series of focus groups and interviews with 40 dance professionals from a wide range of backgrounds and circumstances have been conducted and researchers are currently working with Choreographers and Artistic directors to understand their challenges, as well as identify existing good practice, laying the foundations for a dance specific Charter Programme.

Services and Best Practice:

Charter Programme: We are delighted that over 95% of PiPA's Charter Partners have continued their participation in the PiPA Charter Programme this year with the over 11 new organisations joining the Programme, including Graeae Theatre Company, and Leeds Heritage Theatres.

We have now fully integrated monthly learning seminars into the Charter Programme, featuring innovative family friendly working practices embedded by Charter Partners. These network events enable cross organisational learning and network support as organisations can ask about the nuts and bolts of a particular intervention, discuss challenges and investigate how it would be adoptable to their working model.

Since April 2021 PiPA has hosted 14 seminars, covering topics including: On Stage and Off Stage Job Shares, Children in the Workplace Polices, Supporting P&Cs with Disabilities, Family Friendly Welcome Packs, and Inclusive Recruitment, highlighting work from across our Charter Programme including New Adventures, Mercury Theatre, National Theatre, Chichester Festival Theatre, RSC, Middle Child Theatre, English National Ballet, English National Theatre and Birds of Paradise.

17 new resources have been created including: Job Share - Resident Director; Job Share - Dancer; Returning Parents and Carers to Work; Accessible Professional Development Programmes for Parents and Carers; Children in the Workplace Policy; Updated Shared Parental Leave (Adoption & Birth) Policy; Time Off For Dependents Policy; Inclusive Recruitment Checklist

PiPA Foundations

Launched in February 2022, **PiPA Foundations** is an entry-level programme designed to support organisations of all sizes, remits and resources to develop more inclusive workplaces. We have previously identified that lack of resource or capacity is a barrier to participation in the full Charter Programme for some organisations.

This lean impact programme is designed to increase access to our work for smaller and diverse led organisations, and build a pipeline for organisations to progress to the PiPA Charter Programme. Five modules address monitoring, family friendly policies, flexible working, inclusive recruitment and effective communication, with a baseline and endline survey to assess progress. It is currently being trialled as part of a Creative Scotland funded piece of work, with 18 organisations in Scotland including Federation of Scottish Theatre, Eden Court, All or Nothing Aerial Dance Theatre and The Touring Network.

Return and Retain: PiPA's December 2021 action research project 'Return and Retain' with a cohort of parent and carer freelancers that span the breadth of the performing arts industry, including a dance, music, theatre and even puppetry! Funded by Arts Council England, this project aims to support parents and carers who are further marginalised due to their ethnicity, cultural heritage, disability, neurodivergence, sexual orientation, gender identity or socio-economic background. Alongside supporting their individual professional development, these freelancers are helping PiPA to develop a toolkit that organisations can use to better support parents and carers that face additional barriers to employment.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Financial review Finance and Fundraising

The 2021/2 year was PiPA's first full year as a CIO, and the comparative period had activity for six months only. During the current year PiPA received £276,989 of income, of which £134,510 was restricted for specific purposes by the donors. Expenditure totalled £204,884 resulting in net income for the period of £72,105.

The positive result for the year leaves Charity with £107,035 of reserves at the year end, of which £51,182 are restricted, £9,804 are designated and £46,049 are general unrestricted. Of the £46,049 general unrestricted funds, £5,682 are invested in PiPA's fixed assets and not available for general spending, leaving £40,347 of free reserves.

Reserves

It is Parents and Carers in Performing Arts policy to maintain free reserves (unrestricted reserves not invested in fixed assets or designated for specific purposes.) Trustees review the reserves policy annually and PiPA reserves are calculated on the following basis:

- four weeks of salary costs to provide a breathing space buffer so that the board and executive can
 make informed decisions on the future of the organisation
- liability for staff notice periods (variable length depending on contract) and for redundancy costs (variable depending on term of service)
- · one quarter of annual administrative overhead costs to be spent during a wind-down scenario

At the current year's level of spending, the total cost of the calculation is: £52,800 which is more than the £40,347 held as free reserves however, as a relatively young organisation, this is understandable. Reserves have been built year on year with a clear plan in place to continue building reserves through operating surplus each year in line with the growth of PiPA.

The Trustees review the level of designated funds on an annual basis in line with the charity's needs and plans.

Risk

The Trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

In addition to an annual review of the charity's full risk register, Trustees receive and discuss a quarterly risk report which focuses on the major risk areas faced by the charity. In 2022/23 these are:

IMPACT

Impact for PiPA means change as a direct result of our activities within specific organisations as well as across industry sectors and across the performing arts as a whole.

This means being able to demonstrate a direct or indirect link between a PiPA intervention and an outcome, as well as being cited or referenced by policy makers, organisations and individuals in the media.

REPUTATION

PiPA has a good reputation among peers and industry. A key challenge for PiPA is striking the balance between parents and carers and employers, and equally between employers' bodies and Unions. PiPA is one of the few organisations that invites these organisations to sit round the same table and work towards a shared goal.

The ability of PiPA to take the temperature across the sector is crucial and we need to be able to show that we are aware of the wider environment that we are operating in.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

COMPLIANCE

Our key regulators are: Health and Safety Executive, HM Customs and Excise, Information Commissioners Office, Charity Commission

FINANCIAL

Financial risks include:

- Paying below market rate for roles, impact on recruitment and retention
- · Reserves falling below agreed minimum
- Charter partner income targets/ development
- Expansion into new sectors
- Fundraising
- Business plan (striking a balance between ambition and overstretched

PIPA-specific

- · growing too fast/ not fast enough
- staff wellbeing
- · people management skills and capacity

Structure, governance and management

The charity is constituted as a CIO - a charitable incorporated organisation, and is governed by a constitution dated 22 June 2020. Although the charity was registered on 22 June 2020, activities only commenced from 1st October 2020, when they were transferred from Parents in Performing Arts, a company limited by guarantee.

Trustees

A complete list of trustees who held office from formation to the date of approval of the accounts is disclosed in the legal and administrative information at the front of the annual report.

Inclusion and diversity are core to PiPA. To best deliver our charitable objectives we must operate by the values we promote. PiPA will be an open door to all parents and carers in the industry, enabling true inclusion of all backgrounds and perspectives in our work and how it develops. And we shall also create change across the full diversity of all performing art forms - theatre, opera, orchestra, live music, dance - by engaging with the people who create and work in them.

It is a continuing work in progress, and an active item at our quarterly Board meetings. Each area of PiPA's work is both informed by and delivered against it. The joint CEOs and Board members share responsibility for identifying and agreeing measurable criteria against which we can assess our progress.

In addition, we review the strategy in full and formally every two years, to check that it continues to tie back to and strengthen our current strategy and business plan, and that it continues to reflect and develop best practice.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

What this commitment to diversity means for PiPA:

- · We work together to amplify the voices of parents and carers
- We commit to reaching, hearing and understanding the full diversity of parents and carers, including
 those who might experience disadvantage because of their age, disability, gender reassignment,
 race, religion or belief, sex, sexual orientation, marriage or civil partnership, pregnancy or maternity,
 or socioeconomic disadvantage.
- · We encourage a new mindset, that parents and carers enrich the performing arts
- We commit to ensuring that the examples, case studies and illustrations we use reflect and promote the diversity of parents and carers working in the performing arts
- · We show what's possible
- We commit to authentically doing ourselves what we ask others to do, in our employment practice, recruitment, governance and conduct as an organisation.
- · We respect and value what everyone brings to PiPA
- We commit to creating an environment where everyone feels that they have a voice, whether staff, trustees, ambassadors, service users, industry partners, funders or donors of time or money.

It is a continuing work in progress, and an active item at our quarterly Board meetings. Each area of PiPA's work is both informed by and delivered against it. The joint CEOs and Board members share responsibility for identifying and agreeing measurable criteria against which we can assess our progress. In addition, we review the strategy in full and formally every two years, to check that it continues to tie back to and strengthen our current strategy and business plan, and that it continues to reflect and develop best practice.

Recruitment and appointment of new trustees

Trustee recruitment is based on an annual assessment, led by the chair, to identify gaps in representation, both in terms of professional and lived experience, to ensure the PiPA Board has the requisite skills to enable PiPA to deliver its objectives and is representative of the communities we serve, as identified by our Inclusion and Diversity strategy. Candidates are required to complete a formal application process by submitting either a written, video or voice application. All applicants are scored against the recruitment criteria using a standard PiPA recruitment matrix. If successful at application stage, prospective candidates attend an interview, in person or online depending on the individual's circumstances. Interviews are carried out by the Chair, at least two other trustees and one or both of the Co- Chief Executive Officers. The panel prepares a shortlist and conducts a second interview, if necessary. Induction for new trustees includes a one-to-one meeting with the Chair, and being "buddied" with an existing board member.

Remuneration

When setting remuneration for its staff, PiPA takes account of market rates and other relevant data relating to charities of a similar size, operational activity and work place location. The remuneration of the Senior Management is the responsibility of the Trustees and is set in the light of the skills and competencies required for particular roles and within the constraints of affordability.

The Trustees' report was approved by the Board of Trustees.

Trustee

Dated: 1 6 t h May 2 0 2 2

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2022

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF PARENTS AND CARERS IN PERFORMING ARTS (PIPA)

I report to the Trustees on my examination of the financial statements of Parents and Carers in Performing Arts (PiPA) (the charity) for the year ended 31 March 2022.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of , which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
- 2 the financial statements do not accord with those records; or
- the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Katherine Dee (FCA)

Begbies Chartered Accountants

9 Bonhill Street London EC2A 4DJ

Dated: 16/05/2022

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	U Notes	nrestricted funds 2022 £	Restricted funds 2022	Full Year Total 2022 £	Unrestricted funds 2021	Restricted funds 2021	6 Months Total 2021
Income from:	Notes	~	~	~	~	~	~
Donations and grant							
income	3	93,130	134,510	227,640	37,558	761	38,319
Charitable activities	4	45,349	-	45,349	5,584	-	5,584
Income received on							
formation	5	-	-	-	37,150	19,705	56,855
Other income	6	4,000	-	4,000	4,000	-	4,000
Total income		142,479	134,510	276,989	84,292	20,466	104,758
Expenditure on:							
Raising funds	7	9,820	-	9,820	5,253	-	5,253
Charitable activities	8	111,736	83,328	195,064	44,895	19,705	64,600
Total resources expended		121,556	83,328	204,884	50,148	19,705	69,853
Net incoming resources before transfers		20,923	51,182	72,105	34,144	761	34,905
Gross transfers between funds					761	(761)	
Net income for the pe Net incoming resource		20,923	51,182	72,105	34,905	-	34,905
Extraordinary item memo - included in income - see note 21		-	-	-	37,150	19,705	56,855
Net movement in fund	ds	20,923	51,182	72,105	34,905	-	34,905
Fund balances at 1 April 2021		34,930		34,930			
Fund balances at 31 March 2022		55,853	51,182	107,035	34,905	-	34,905

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

BALANCE SHEET AS AT 31 MARCH 2022

	Notes	202	22	202 ⁻	1
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		5,682		3,481
Current assets					
Debtors	14	7,820		8,013	
Cash at bank and in hand		115,185		38,418	
		123,005		46,431	
Creditors: amounts falling due within					
one year	15	(21,652)		(15,007)	
Net current assets			101,353		31,424
			407.005		04.005
Total assets less current liabilities			107,035		34,905
Income funds					
Restricted funds	18		51,182		
Unrestricted funds					
Designated funds	19	9,804		16,474	
General unrestricted funds		46,049		18,431	
			55,853		34,905
			107,035		34,905
			107,033 ======		

The financial statements were approved by the Trustees on 1.6.t.h. M.a.y... 2 0 2 2

Trustee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

PiPA was granted charitable status as a Charitable Incorporated Organisation (CIO) on 22 June 2020. Its first trustees were appointed on 12 August 2020. It received the assets and liabilities of Parents in Performing Arts, a company Limited by guarantee, company number 10949206 on 30th Sept 2020, and took over its activities. The charity began to operate on 1st October 2020 and as such the comparative period represents six months activity only.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's constitution the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Designated funds are unrestricted funds which have been set aside by the Trustees for a specific purpose.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation. Strategic Partnership income is in substance a donation, and is recognised on receipt.

Charter Partner contributions are recognised in line with the membership subscription. Income received in advance is deferred.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.5 Expenditure

Liabilities are recognised as resources expended where there is a legal and constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and includes attributable value added tax which cannot be recovered.

All other expenditure is charged on an accruals basis and is analysed between direct charitable and other expenditure as detailed in the Statement of Financial Activities.

Costs of raising funds comprise those costs directly attributable to raising voluntary income.

Charitable activities is divided into two categories - Research and Policy, and Services and Best Practice. Costs directly attributable to each category are allocated to that category, including direct staff time. Each charitable activity includes an apportionment of support costs based on the proportion of direct staff time dedicated to that charitable activity.

Support costs include the general overheads of the charity, not attributable to direct charitable activities such as the website, office overheads and the finance function.

Governance costs include those incurred in the governance of the charity and its assets are primarily associated with constitutional and statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Office equipment 5 years Computers 5 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors are initially recognised at transaction price. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

3 Donations and grant income

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2022 £	2022 £	2022 £	2021 £	2021 £	2021 £
Donations and gifts Grants and Strategic	212	-	212	50	-	50
Partner donations	92,918	134,510	227,428	37,508	761	38,269
	93,130	134,510	227,640 ======	37,558	761 ———	38,319
Grants receivable for core activities Department of Work and	i					
Pensions Access to Work	995		995		761	761
Actors' Children's Trust	50,000	-	50,000	25,000	701	25,000
Strategic Partner	30,000	_	30,000	23,000	_	25,000
donations Coronavirus Job Retention Scheme –	8,750	-	8,750	8,500	-	8,500
furlough	3,173	-	3,173	4,008	_	4,008
Arts Council England	· -	94,860	94,860	-	_	_
Creative Scotland Esmee Fairbairn	-	18,750	18,750	-	-	-
Foundation Dance Professionals	30,000	7,650	37,650	-	-	-
Fund	-	8,000	8,000	-	-	-
Help Musicians Canterbury Christ	-	3,750	3,750	-	-	-
Church University		1,500	1,500			
	92,918	134,510	227,428	37,508	761 ———	38,269

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

4 Charitable activities

	Services & Best Practice 2022 £	Services & Best Practice 2021
Charter Partner contributions	41,433	15,717
Less: deferred Charter Partner income	(12,059)	(10,133)
Provision of research	12,500	-
Training income	3,475	-
	45.240	<i>E E04</i>
	45,349	5,584

5 Income received on formation

The charity received the assets and liabilities of Parents in Performing Arts on 30th September 2020. The charity received these assets and liabilities without charge. Under the terms of the agreement the assets comprised both restricted and unrestricted income.

6 Other income

	icted unds	Unrestricted funds
	2022 £	2021 £
Employment Allowance	1,000	4,000

7 Raising funds

	ricted funds	Unrestricted funds
	2022	2021
	£	£
Fundraising and publicity		
Consultancy	5,919	2,880
Staff costs	3,453	1,991
Governance costs	36	
Support costs	412	303
- -	9,820	5,253

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

8 Charitable activities

	Services and Best Practice	Research and Policy	Total	Services and Best Practice	Research and Policy	Total 2021
	2022	2022	2022	2021	2021	
	£	£	£	£	£	£
Staff costs	108,627	36,136	144,763	31,381	19,699	51,080
Depreciation and						
impairment	48	-	48	-	-	-
IT Software and	6 124		6 124	1 001		1 001
consumables	6,134	-	6,134	1,091	-	1,091
Subscriptions Access- British Sign	53	-	53	44	-	44
Language, captioning etc	_	_	_	240	_	240
Consultancy fees	4,860	5,580	10,440	761		761
Training and recruitment	5,868	5,500	5,868	701	_	701
Events	585	800	1,385	_	_	_
Office costs	1,241	587	1,828	_	_	_
Cinice costs						
	127,416	43,103	170,519	33,517	19,699	53,216
Share of support costs						
(see note 10) Share of governance costs	19,414	3,190	22,604	5,525	3,503	9,028
(see note 10)	1,667	274	1,941	1,442	914	2,356
	148,497	46,567	195,064	40,484	24,116	64,600
Analysis by fund						
Unrestricted funds	73,036	38,700	111,736	40,484	4,411	44,895
Restricted funds	75,461	7,867	83,328		19,705	19,705
. totalotod idildo						
	148,497	46,567	195,064	40,484	24,116	64,600

9 Description of charitable activities

Services and Best Practice

Working with employers to assist them in introducing a framework that provides the organisation with the tools, resources and policies to implement family-friendly working practices.

Research and Policy

Research carried out into the disadvantages faced by those in the performing arts who have caring responsibilities. Influencing policy at a sectoral and Government level is a key focus for PiPA as we seek to embed change across the creative landscape.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

10	Support costs	Support Go	vernance	Total
		costs	costs	
		2022	2022	2022
		£	£	£
	Staff costs	8,242	-	8,242
	Depreciation	904	-	904
	Bookkeeping and accountancy	11,171	-	11,171
	Office costs	982	-	982
	Travel and recruitment	1,614	-	1,614
	Sundry	103	-	103
	Independent Examination fees	-	1,800	1,800
	Legal and professional	-	35	35
	Trustee travel and expenses	-	142	142
		23,016	1,977	24,993
	Analysed between	===		
	Fundraising	412	36	448
	Charitable activities	22,604	1,941	24,545
		23,016	1,977	24,993

11 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year (2021: none). Three Trustees received travel expenses totalling £142 (2021: none). See note 21 for further related party transaction disclosure.

12 Employees

The average monthly number of employees during the year was:

	2022 Number	2021 Number
Actual	6	5
Full-time equivalent	4	3
		6 Months
Employment costs	2022	2021
	£	£
Wages and salaries	141,663	53,905
Social security costs	11,755	4,206
Other pension costs	3,040	1,118
	156,458	59,229
		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

(Continued) 12 **Employees**

The above full-time equivalent staff members is based on a 37.5 hour week and excludes hours during which an employee was furloughed.

There were no employees whose annual remuneration was £60,000 or more, or who earned more than £30,000 over the six month comparative period.

The Trustees consider key management personnel to include the joint Chief Executives. Key management salaries total £84,395 during the year (£36,342 comparative six months), which includes employer's pension and national insurance contributions.

Tangible fixed assets 13

	•	Office equipment	Computers	Total
		£	£	£
	Cost			
	At 1 April 2021	577	3,226	3,803
	Additions	959	2,194	3,153
	At 31 March 2022	1,536	5,420	6,956
	Depreciation and impairment			
	At 1 April 2021	58	264	322
	Depreciation charged in the year	259	693	952
	At 31 March 2022	317	957	1,274
	Carrying amount			
	Carrying amount At 31 March 2022	1,219	4,463	5,682
	At 31 March 2022			5,002 =====
	At 31 March 2021	519	2,962	3,481
				===
14	Debtors			
	A consider follows to a state of the constant		2022	2021
	Amounts falling due within one year:		£	£
	Trade debtors		7,820	2,049
	Other debtors		-	5,964
			7,820	8,013
			====	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

15	Creditors: amounts falling due within one year		2022	2021
		Notes	£	£
	Deferred income from Charter Partners	16	12,059	10,133
	Trade creditors		3,396	1,283
	Accruals		6,197	3,591
			21,652	15,007
16	Deferred income			
			2022	2021
			£	£
	Movements in the year:			
	Deferred income at 1 April 2021		10,133	-
	Released from previous periods		(10,133)	-
	Resources deferred in the year		12,059	10,133
	Deferred income at 31 March 2022		12,059	10,133

The Charter Partner year is not coterminous with the financial year. Income is deferred to the extent that it related to a future time period.

17 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to the Statement of Financial Activities in respect of defined contribution schemes was £3,040 (2021 - £1,118).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Move	ement in fund	s		Movement	in funds	
	Incoming resources	Resources expended	Transfers	Balance at 1 April 2021	Incoming resources	Resources expended 31	Balance at March 2022
	£	£	£	£	£	£	£
Fixed assets	761	_	(761)	_	-	_	_
Arts Council England – Elevate	19,705	(19,705)	-	-	50,000	(50,000)	-
Arts Council England – Intersectional Caring Responsibilities	-	-	-	-	44,860	(8,446)	36,414
Creative Scotland	-	-	-	-	18,750	(9,365)	9,385
Dance Professionals Fund	-	-	-	-	8,000	(6,105)	1,895
Esmee Fairbairn Foundation- Impact Report	-	-	-	-	7,650	(7,650)	-
Help Musicians	-	-	-	-	3,750	(262)	3,488
Canterbury Christ Church University	-	-	-	-	1,500	(1,500)	-
	20,466	(19,705)	(761)		134,510	(83,328)	51,182

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

18 Restricted funds (Continued)

The restricted funds are intended to be used for the following purposes:

Fixed asset fund - money received for specific fixed assets

Arts Council England – Elevate - income from Arts Council England as part of the Elevate programme to strengthen organisational resilience

Arts Council England – ICR - income from Arts Council England as part of the Intersectional Caring Responsibilities programme

Creative Scotland - grant to fund the Best Practice programme in Scotland

Dance Professionals Fund - grant for dance research

Esmee Fairbairn Foundation- Impact Report - income from Esmee Fairbairn to fund the production of an impact report

Help Musicians - grant for music research

Canterbury Christ Church University - grant for dance research

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

19 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Move	ement in funds	8	Movement in funds			
	Incoming resources	Resources expended	Transfers	Balance at 1 April 2021	Incoming resources	Resources expended 31	Balance at March 2022
	£	£	£	£	£	£	£
Best Practice Match Funding for ACE Elevate	-	-	1,986	1,986	-	(1,986)	-
grant	17,705	(3,217)	-	14,488	5,000	(9,684)	9,804
							
	17,705	(3,217)	1,986	16,474	5,000	(11,670)	9,804

The designated funds are intended to be used for the following purposes:

Best Practice

- to invest in the expansion of the charter programme

Match Funding for Elevate Grant

- reserves set aside to meet our match funding commitments

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Analysis of net assets between funds **Unrestricted Designated Restricted Total** Unrestricted Designated Restricted Total funds funds funds funds funds funds 2022 2022 2022 2022 2021 2021 2021 2021 £ £ £ £ £ £ £ £ Fund balances at 31 March 2022 are represented by: Tangible assets 5,682 5,682 3,481 3,481 Current assets/(liabilities) 40,367 9,804 51,182 101,353 14,950 16,474 31,424 46,049 9,804 51,182 107,035 18,431 16,474 34,905

At the balance sheet date the free reserves stood at £40,367.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

21 Related party transactions

There were no disclosable related party transactions during the period aside from below, and none of the trustees received any travel expenses or remuneration.

The charity received the assets of Parents in Performing Arts, a company Limited by guarantee, company number 10949206, on 30th September 2020, and took over the activities of the not for profit company. The assets comprised cash of £54,230 and £2,625 of tangible fixed assets. This donation is shown as an extraordinary item in the 2021 Statement of Financial Activities, as this transaction will not be repeated.

22 Contingent liabilities

The charity received the assets of Parents in Performing Arts, a company Limited by guarantee, company number 10949206, on 30th September 2020, and took over the activities, contracts and intellectual property of the not for profit company.

As part of the agreement to transfer the assets, the charity undertook to indemnify Parents in Performing Arts against future costs which may arise as a result of the transfer. At the date of approval of these accounts, no further costs are known or expected.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

23 Merger accounting principles

The transfer of assets to the Charity in 2020 did not qualify to be treated as merger under the accounting standards due to only two of the trustees of the new entity being directors of Parents in Performing Arts at the date of transfer, and the transaction not taking place between two charities.

Had the Charity been eligible to apply merger accounting, the activities of the two entitles would have been presented in the accounts as if they had continued uninterrupted, using the new Charity financial year end as a reference date. The following tables illustrate how the Statement of Financial Activities and Balance Sheet would have been presented under merger accounting principles.

The figures in this note have been presented voluntarily, for clarity, in order to help show what the trend would have been over both 12 month periods, had these activities been undertaken by a single entity

Statement of Financial Activities	Total for the year to 31/3/22		Charity 6 months	
	£	£	£	£
Income and endowments from:				
Donations and grant income	227,640	78,664	38,319	116,983
Charitable activities	45,349	9,833	5,584	15,417
Other income	4,000		4,000	4,000
Total income	276,989	88,497	47,903	136,400
Expenditure on:				
Raising funds	9,820	8,810	5,253	14,063
Charitable activities	195,064	67,067	64,600	131,667
Total resources expended	204,884	75,877	69,853	145,730
Net movement in funds	72,105	12,620	(21,950)	(9,330)
Fund balances at 1 April 2021	34,905	44,235	-	44,235
Fund balances at 31 March 2022	107,035	56,855	(21,950)	34,905

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

23	Merger accounting principles	(Continued)		
	Balance Sheet	Total for the year to 31/3/22 £	Total for the year to 31/3/21 £	
	Tangible fixed assets	5,682	3,481	
	Current assets			
	Debtors	7,820	8,013	
	Cash at bank and in hand	115,185	38,418	
		123,005	46,431	
	Creditors: amounts falling due within one year			
	Other creditors	9,593	4,874	
	Deferred income	12,059	10,133	
		21,652	15,007	
	Net current assets	101,353	31,424	
	Total net assets	107,035	34,905	
	Income funds			
	Restricted funds	51,182	-	
	Unrestricted funds	55,853	34,905	
		107,035	34,905	