

Registered number: 3973439

Charity number: 1081256

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## **LUTON FRIENDSHIP HOMECARERS**

**(A Company Limited by Guarantee)**

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### **TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2022**

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**LUTON FRIENDSHIP HOMECARERS**  
**(A Company Limited by Guarantee)**

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**LUTON FRIENDSHIP HOMECARERS**  
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES WHO SERVED  
DURING THE YEAR AND ADVISERS  
FOR THE YEAR ENDED 31 MARCH 2022**

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<b>Trustees who served during the year</b>	Bernie Holford  Gary Gunter Wesley Warren Joriville Fetalino Nigel McNeil Tapiwa Mandeya Max McKenzie-Cook Gloria Kupe Stephen Griffiths
<b>Company registered number</b>	3973439
<b>Charity registered number</b>	1081256
<b>Registered office</b>	92 Hastings Street Luton Bedfordshire LU1 5BH
<b>Company secretary</b>	Bernie Holford
<b>Accountants</b>	Colledge Redfern Chartered Certified Accountants Glantaf Office Llanfallteg Whitland Carmarthenshire SA34 0UT

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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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The Trustees present their annual report together with the financial statements of the company for the 1 April 2021 to 31 March 2022. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

### **Objectives and activities**

#### **a. Policies and objectives**

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

The charity's objectives and principles continue to be that of:

- Providing a high-quality home care and personal service to the elderly and housebound
- Offering a sensitive service that is tailored to the specific cultural needs of all the various ethnic/cultural groups seeking support and care
- Working with other voluntary organisations to promote the needs of the elderly and housebound within the community and to other statutory agencies
- Being an advocate in providing a link to enable service users to access other essential services
- Seeking to broaden the remit of the charity to include working with children within their home environment

#### **Charity's Credo**

##### **Our Purpose**

- To build a charity dedicated to our service users.

##### **Our parameter:**

We focus our efforts exclusively on:

- What we are passionate about
- What we can become best at
- What drives our economic stability?

##### **Our principles:**

- We are above all the agents of our service users
- Our people are our greatest asset. We should select them attentively and invest in them passionately
- We are unrelenting in the pursuit of excellence
- Pursuing our ambition to be the best healthcare provider is a never-ending process
- "Good enough" never is!



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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Objectives and activities (continued)**

**b. Strategies for achieving objectives**

- To provide a service of choice
- Provision of a service to the community where professionalism and quality are paramount
- Ensure our staff feel valued and provide the appropriate training and development opportunities such that high standards are achieved and sustained.
- Strive for and develop through continuous improvement.

**c. Activities undertaken to achieve objectives**

Home care is defined as domiciliary services which assist the service user to function as independently as possible and/or continue to live in their own home. Services include routine household tasks within or outside the home, personal care of the client or respite care in support of the client's regular carers. The charity believes that everyone has a right to remain in their own home, regardless of age, illness or infirmity for as long as they can. As a home care provider we will always respect the rights of the service user to confidentiality and privacy. We offer a sensitive care service tailored to meet the service users' specific requirements.

Our service delivery includes but is not limited to:

**Personal Care Services**

- Assisting in getting in and out of bed
- Assistance with dressing
- Personal hygiene
- Preparing and aiding the service user to eat their meals
- Continence management
- Moving and handling
- Carry out activities under the direction of a nurse, occupational therapist or physiotherapist
- Administration of medication
- Prepare meals (nutritional advice, special diets)
- Other forms of support/care to meet service user's needs as agreed in the care plan

**Non-Personal Care Services**

- House cleaning and washing up
- Laundry and ironing
- Shopping
- Collecting pensions, benefits, prescriptions

**d. Social investment policies**

The social investment policy of the charity is to re-invest 50% of its annual cash surplus into its employees (ex-gratia payment, Christmas bonus / lunch and other social events) and tithe paid to the Luton Central Seventh Day Adventist Church. Tithe is normally accrued and paid out in accordance with a business case supporting a worthy cause.

**e. Grant-making policies**

The charity was created to service the elderly and vulnerable members of society within our community. In the course of satisfying the objectives of the charity and where resources allow, the charity may contribute to local charitable groups/organisations and individuals referred by local government bodies. Applications must be received in writing and are considered by the management committee.

Locally, the charity continues to offer support through the local authority to those requiring emergency short term assistance in the community.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Objectives and activities (continued)**

**f. Volunteers**

The charity is always responsive to volunteers and would welcome such deed, however, there has been no notable volunteers of service during the year.

**g. Main activities undertaken to further the company's purposes for the public benefit**

From time to time the charity may contribute to other charities which share its ethos. In making such contributions there is no expectation for the charity to accrue any financial gains.

**Achievements and performance**

**a. Main achievements of the company**

The main achievement of the charity during the year has been:

1. To maintain a positive cash surplus on the year's performance
  2. Expand on its service user base by obtaining Luton Borough Council (LBC) "Spot Contract"
  3. Maintain a high level of Quality of Service
  4. Obtaining UK Immigration Registration as a Licensed Sponsor for recruiting from overseas
- These are further detailed lower down in this report.

**b. Key performance indicators**

The four (4) Key Performance Indicators which the charity is focussed on are:

1. Quality
2. People (Employees and Service Users)
3. Revenue and Growth
4. Cost vs Expenditure



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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Achievements and performance (continued)**

**c. Review of activities**

Three of the Charity's major successes during the past 12 months have been to:

- i) revise the way we remunerate our staff and carers. This has led to increased salary/hourly pay rates and holiday pay.
- ii) Reviewing and ensuring that travelling time is incorporated into carers' pay and that any deduction from pay does not bring pay down below the level of the National Minimum Wage.
- iii) Drive up our revenue by, where possible, taking on larger Service Delivery work packages i.e. end of life residential care; and where possible moving towards the Private market.

All the above were underpinned with a solid financial performance in that we have experienced significant increases in terms of revenue and surplus. Luton Friendship Homecarers continues to build its reputation through the quality of its service and value for money.

The main achievements of the charity during the year were as follows:

**i) Maintaining a positive cash surplus on the year's performance**

Unfortunately this has been another year which has seen a further reduction in revenue by 12.19%, compared to 3.63% decrease on the previous year. This was driven mainly by the loss of 3 major Care Packages during midterm. This was reflected in a 9.13% decrease in our cost base during the period partly due to this decrease and tighter general management control. This has significantly impacted on our surplus which, when compared to the previous year, has been reduced by 14.23% down from +246% on the previous year. This has been further underpinned by financial support from Luton Borough Council in the form of COVID-19 grants such as Infection Control Funding and Retention Bonus. Such grants have ensured staff got full pay whilst isolating from the virus and attending vaccination clinics.

Throughout the year we saw a small increase in our Service User base from an average of 47 to an average of 50, closing the year with 50. This is up slightly from our end of year figure of 49 for the previous year. We have seen an increase in the number of calls relative to contact care hours which is attributed to the loss of major care packages during year. Notwithstanding this, we strive to do more for our Service Users, through delivering more contact care hours which drives revenue.

**Performance before Accruals for Tithe, Retirement, Staff Gratuities and Bonus**

	2021-22	2020-21	2019-20	2018-19	2017-18	Increase / Decrease	% Growth
Revenue	£806,991	£919,070	£953,679	£974,792	£1,002,202	-£112,079	-12.19%
Expenditure	£774,224	£852,042	£934,312	£961,239	£950,271	-£77,818	-9.13%
Surplus	£57,488	£67,028	£19,367	£13,353	£64,858	-£9,540	-14.23%

**Performance after Accruals for Tithe, Retirement, Staff Gratuities and Bonus**

	2021-22	2020-21	2019-20	2018-19	2017-18	Increase / Decrease	% Growth
Revenue	£806,991	£919,070	£953,679	£974,792	£1,002,202	-£112,079	-12.19%
Surplus	£32,767	£48,485	£19,367	£6,776	£50,589	-£15,718	-32.42%

Notwithstanding all the above, this has been an outstanding performance given the challenges we faced throughout the year which can be characterised as follows:

- 1) A further decrease in expenditure from 3.63% during the previous year to 9.13% for this year
- 2) Implementation of uplift in National Minimum Living Wage (NMLW) of 2.06% for 2021-22
- 3) Contrasted with a Direct Payment uplift by Luton Borough Council of only 1.62% but less than the increase in the NMLW.
- 4) A hostile competitive environment; with more than 48 domiciliary care companies in the Luton catchment area.



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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Achievements and performance (continued)**

5) LFH benefitted from LA /Government grants / initiatives.

6) Functioning for a large part of the year with limited staff has been an issue due to poor retention rate and lack of Care Sector resources.

1. The decrease of 9.13% is in line with expectation given the prevailing inflation rate and underpinned by the continuing supply of free PPE. Further evidenced by managements' effort in keeping cost down, namely in the area of drop-off and pick-up and the transportation of non-driver carers.

2. In line with government guidelines LFH had no option other than to increase the minimum wage paid to Carers as outlined above in (2). We certainly do not begrudge the increase but wished we could have gone further. Notwithstanding this staff benefitted from receiving full pay during isolation from COVID-19 and other generous one-off bonuses throughout the year.

3. The NMLW went up by 18p as of 1st April 2021 from £8.73/hr to £8.91/hr, a 2.06% increase. There was also an increase in Luton Borough Council (LBC) Direct Payment (DP) hourly rate from £16.08 to £16.34 (1.62% increase); this been somewhat below the NMW increase and it being the first such increase from LBC in 2 years.

4) The market place in and around Luton is very crowded with numerous start ups undercutting to gain market share. At any one time there are approximately 48 competitors jostling for position.

5) Throughout the year LFH benefitted from the generous grants received from Luton Borough Council to the tune of £38,753 which all went to the benefit of the staff. Without these grants we would have more than likely be posting a loss and carers would have experienced financial hardship during the pandemic.

6) During the year we have suffered from lack of available resources in the care sector and the retention of such staff. There is a scarcity of local talent due mainly due to the crowded market place and our operating environment. The positive thing is that we are pursuing a policy of recruiting from Overseas and have been successful in obtaining UK Immigration Registration as a Licensed Sponsor for recruiting from overseas.

The above are attributing factors which have directly impacted our bottom line for the said period.

In summary, this continues to indicate that the Charity has being able to keep its cost base down whilst delivering larger care packages at higher margins which further enhance the increasing stability of its income stream. Stabilising the finances of the Charity has been a focus of the Management Team through driving down cost and improving margins through its pricing. In this period we have seen a number of indicators that suggests that the Charity is in a strong position to grow and continue to provide a good quality service to the vulnerable members of the community in Luton. This is evidenced by our ability to continue to attract a steady number of privately funded service users.

**Accruals:** After making allowance for our Tithe of 10% to the Luton Central Seventh-day Adventist Church and putting aside 33% of our headline surplus for retirement, staff gratuities and bonus, we are able to declare a surplus of £32,767 after accruals.

**ii) Expand on its service user base by obtaining Luton Borough Council (LBC) "Spot Contract"**

In July 2021, LFH were formally invited by LBC to part-take in an assessment process for the potential award of a Spot Contract for Commissioned Care. I am pleased to report that in August we were formally notified that we were successful having undergone very close scrutiny in a number of Key Performance Indicators areas. This has been providing us with a number of Care Packages since, however, we have not always been able to take up these packages due to lack of suitable resources to deliver the desired outcome.



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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Achievements and performance (continued)**

**iii) Maintain a high level of Quality of Service**

The Care Quality Commission (CQC) have developed a new monitoring approach by building on what they know works well. Each month they review the information they have on most of the services that they regulate. This approach helps them to prioritise their activity and target inspection activity where they have concerns. We have been notified on 2 separate occasions that there are no concerns that would require further investigation.

**Standard & Quality of Care**

We also been conducting our own Care Service Survey which showed that 90% of our Service Users were experiencing **Very Good** care whilst the other 10% rated their care as **Good**.

**Carer's Survey**

It was very satisfying to note that 90% of carers believed they receive enough training to do their job effectively. It was rather disappointing that only 77.5% of employees felt that LFH were assisting them to fulfil their career goals. This is currently being addressed by re-introducing inhouse NVQ training programme into the workplace.

The response rates were somewhat on the low side for both Service Users and Carers and were 20% and 33% respectively.

**iv) Obtaining UK Immigration Registration as a Licensed Sponsor for overseas recruitment**

As of December 2021 UK Immigration has added Standard Occupational Classification (SOC) code 6145 to the list of eligible occupations on the Shortage Occupation List (SOL) covering roles such as care assistants, care workers, carers, home care assistants, home carers and support workers in nursing homes. I am pleased to report that LFH have been granted such a licence and is actively looking to recruit 5 Senior Carers for 2022-23. This will allow us to put in place a strong team of Senior Carers on which to build for future years. This will be following up with the recruitment of reliable skilled Care Assistants at a later date. It is anticipated that the 5 Senior Carers will arrive in or around August 2022.

In summary, this has been a really very outstanding performance by the Charity as it continues to consolidate its place in the market through the building of its reputation for delivering excellent value for money services and ensuring we have the right people in place to do so.

**d. Factors relevant to achieve objectives**

The factors bearing down on our ability to achieve our objectives were as follows:

- The prevailing market place, namely very high level of competition, due to crowded market place
- Availability & retention of resources, namely carers
- Ability to attract new service users
- Rising cost and decreasing margins

**e. Fundraising activities and income generation**

No specific fund raising activities have been undertaken by the charity. The charity's principal funding is through the activities of the organisation and this is support by ongoing advertisement and marketing. Any donations received will not accrue any entitlement to the decision-making authority of the charity. External funding will not divert the charity from its agreed aims and objectives. Any donations will normally be acknowledged in public reports and accounts.

The charity also recognises that there are other methods of raising funds, which have not yet been fully explored, these include social events and sponsors.

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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Achievements and performance (continued)**

**f. Investment policy and performance**

By the very nature of the charity's business there has been no formulated material investment policy. Having said that, the charity has acquired and invested in the freehold of its headquarter building, namely 92 Hastings Street. This has increased in value by approximately 50% since acquisition in November 2015.

**Financial review**

**a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

**b. Reserves policy**

The charity's reserve policy is to maintain enough cash to pay two months debts including, salaries, utilities, supplies and other monthly expenditures.

**c. Material investments policy**

By the very nature of the charity's business there has been no formulated material investment policy. Having said that, the charity has acquired and Invested in the freehold of its headquarter building, namely 92 Hastings Street. If in future, developments require similar investments, then the trustees would deliberate and decide as appropriate

**d. Principal risks and uncertainties**

The principal risks faced by the charity is twofold:

- a) Our ability to recruit and retain key personnel's, in particular carers, to deliver quality services to our service users
- b) Our ability to attract new service users at the right time, thus maintain a steady stream of income/revenue

**e. Financial risk management objectives and policies**

The Trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate our exposure to such risks.

**f. Principal funding**

The principal funding of the charity is gained from the business it conducts delivering care to our Service Users in and around the community.



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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Structure, governance and management**

**a. Constitution**

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 14 April 2000.

The company is constituted under a Memorandum of Association dated 14 April 2000 and is a registered charity number 1081256.

The principal object of the company is to contribute positively to its local community by offering a home care service which is driven by a high standard of quality; and the need to meet the local diverse ethnic mix.

Whilst there have been no changes in the objectives since the last annual report, the charity is current reviewing and updating the Memorandum of Association and Articles of Association (currently based on the Companies Act 1985) to bring them in line with the most up-to-date documentations.

**b. Methods of appointment or election of Trustees**

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Memorandum of Association.

**c. Organisational structure and decision-making policies**

The management committee meet quarterly with the Trustees to monitor, develop and promote the activities and objectives of the charity. Ad hoc meetings are called as and when the need arises.

The Business Manager and Care Manager oversee the day to day running of the charity. Decisions are made in accordance with the charity's policies, procedures and code of conduct. If the Business Manager does not possess the authority to approve certain decisions, then recommendations are made to the management committee, and if needed, to the board of Trustees.

**d. Policies adopted for the induction and training of Trustees**

The charity's recruitment of Trustees is undertaken, mainly through recommendations and "word of mouth". Candidates are assessed and if deemed suitable are followed upon with interview, references and DBS check. The successful applicant(s) is then taken on after the receipt of suitable references and DBS clearance followed by induction through half-day session during which training requirements is also assessed. Agreed training will be undertaken subject to mutual agreement on date and time.

**e. Pay policy for key management personnel**

The Charity's pay policy for key management personnel is to endeavour to remunerate in line with market trend whilst being cognizant of our charitable status in that we may never attain compatibility with the public/private sector.

**f. Related party relationships**

The charity is non-aligned and does not have any affiliation to any one party.

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**LUTON FRIENDSHIP HOMECARERS**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**Plans for future periods**

The following continue to be key high-level priorities set for the next period ending March 2022:

- Broaden the charity's services portfolio to include the delivery of services for living-in care services to adults and palliative care.
- Continue review of charity's governing documents
- Seek new opportunities for growth
- Continuing to implement best practice in accordance with ' General Data Protection Regulation (GDPR) (EU) 2016/679

**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 29 June 2022 and signed on their behalf by:



.....  
**Bernie Holford**



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**LUTON FRIENDSHIP HOMECARERS**  
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**INDEPENDENT EXAMINER'S REPORT  
FOR THE YEAR ENDED 31 MARCH 2022**

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**Independent Examiner's Report to the Trustees of Luton Friendship Homecarers ('the company')**

I report to the charity Trustees on my examination of the accounts of the company for the year ended 31 March 2022.

**Responsibilities and Basis of Report**

As the Trustees of the company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent Examiner's Statement**

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the company's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the company and the company's Trustees as a body, for my work or for this report.

Signed:

David Colledge

**Colledge Redfern**  
Chartered Certified Accountants

Dated: 29 June 2022

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**LUTON FRIENDSHIP HOMECARERS**  
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2022**

	Note	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
<b>Income from:</b>				
Charitable activities	3	806,775	806,775	918,889
Investments	4	216	216	88
<b>Total income</b>		<b>806,991</b>	<b>806,991</b>	<b>918,977</b>
<b>Expenditure on:</b>				
Charitable activities	5	768,525	768,525	865,276
Other expenditure	6	5,699	5,699	7,215
<b>Total expenditure</b>		<b>774,224</b>	<b>774,224</b>	<b>872,491</b>
<b>Net income</b>		<b>32,767</b>	<b>32,767</b>	<b>46,486</b>
Transfers between funds	12	5,249	5,249	28,341
<b>Net movement in funds</b>		<b>38,016</b>	<b>38,016</b>	<b>74,827</b>
<b>Reconciliation of funds:</b>				
Total funds brought forward		535,217	535,217	460,390
Net movement in funds		38,016	38,016	74,827
<b>Total funds carried forward</b>		<b>573,233</b>	<b>573,233</b>	<b>535,217</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 16 to 24 form part of these financial statements.



**LUTON FRIENDSHIP HOMECARERS**  
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**REGISTERED NUMBER: 3973439**

**BALANCE SHEET**  
**AS AT 31 MARCH 2022**

	Note	2022 £	2021 £
<b>Fixed assets</b>			
Tangible assets	9	150,390	150,489
		<u>150,390</u>	<u>150,489</u>
<b>Current assets</b>			
Debtors	10	72,635	144,488
Cash at bank and in hand		419,871	313,975
		<u>492,506</u>	<u>458,463</u>
Creditors: amounts falling due within one year	11	(69,661)	(73,734)
<b>Net current assets</b>		<u>422,845</u>	<u>384,729</u>
<b>Total assets less current liabilities</b>		<u>573,235</u>	<u>535,218</u>
<b>Net assets excluding pension asset</b>		<u>573,235</u>	<u>535,218</u>
<b>Total net assets</b>		<u>573,235</u>	<u>535,218</u>
<b>Charity funds</b>			
Restricted funds	12	-	-
Unrestricted funds	12	573,235	535,218
<b>Total funds</b>		<u>573,235</u>	<u>535,218</u>

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**LUTON FRIENDSHIP HOMECARERS**  
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**BALANCE SHEET (CONTINUED)**  
**AS AT 31 MARCH 2022**

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The company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 29 June 2022 and signed on their behalf by:



**Bernie Holford**

The notes on pages 16 to 24 form part of these financial statements.

**LUTON FRIENDSHIP HOMECARERS**  
(A Company Limited by Guarantee)

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

	2022 £	2021 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities	106,483	38,794
<b>Cash flows from investing activities</b>		
Net cash provided by investing activities	-	-
<b>Cash flows from financing activities</b>		
Net cash provided by financing activities	-	-
<b>Change in cash and cash equivalents in the year</b>	<b>106,483</b>	<b>38,794</b>
Cash and cash equivalents at the beginning of the year	313,975	275,181
<b>Cash and cash equivalents at the end of the year</b>	<b>420,458</b>	<b>313,975</b>

The notes on pages 16 to 24 form part of these financial statements



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**LUTON FRIENDSHIP HOMECARERS**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**1. General Information**

Luton Friendship Homecarers is registered as a charitable company limited by guarantee, registration number 3973439. The registered address is 92 Hastings Street, Luton, Bedfordshire, LU1 5BH.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Luton Friendship Homecarers meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Income**

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.3 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.4 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

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**LUTON FRIENDSHIP HOMECARERS**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**2. Accounting policies (continued)**

**2.5 Tangible fixed assets and depreciation**

Tangible fixed assets costing £1000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Plant and machinery	- 20% straight line
Fixtures and fittings	- 5% straight line
Office equipment	- 25% straight line
Computer equipment	- 20% straight line

**2.6 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.7 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.8 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

**2.9 Financial Instruments**

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

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**LUTON FRIENDSHIP HOMECARERS**  
(A Company Limited by Guarantee)

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**2. Accounting policies (continued)**

**2.10 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**3. Income from charitable activities**

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<i>Total funds 2021 £</i>
Income from charitable activities - Care for elderly and housebound	806,775	<b>806,775</b>	918,889

**4. Investment income**

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<i>Total funds 2021 £</i>
Investment income	216	<b>216</b>	88



**LUTON FRIENDSHIP HOMECARERS**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**5. Analysis of expenditure on charitable activities**

**Summary by fund type**

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<b>Total funds 2021 £</b>
Staff salaries	606,877	606,877	694,024
Other staff costs	53,678	53,678	74,357
Employer's NI and pension contributions	50,693	50,693	63,963
Care cover and contractor fees	28,810	28,810	11,102
Office supplies and services	14,824	14,824	11,624
Insurance	5,919	5,919	3,598
Depreciation	98	98	123
Bad debts	-	-	517
Accountancy and auditing	3,370	3,370	2,461
Premises expenses	4,256	4,256	3,507
	<u>768,525</u>	<u>768,525</u>	<u>865,276</u>
<i>Total 2021</i>	<u>865,276</u>	<u>865,276</u>	

**6. Other expenditure**

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<b>Total funds 2021 £</b>
Donations payable to other charities	5,699	5,699	7,215

**LUTON FRIENDSHIP HOMECARERS**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**7. Analysis of expenditure by activities**

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	Total funds 2021 £
Staff salaries	606,877	-	606,877	694,024
Other staff costs	53,678	-	53,678	74,357
Employer's NI and pension contributions	50,693	-	50,693	63,963
Care cover and contractor fees	28,810	-	28,810	11,102
Office supplies and services	-	14,824	14,824	11,624
Insurance	5,920	-	5,920	3,598
Depreciation	-	98	98	123
Bad debts	-	-	-	517
Accountancy and auditing	-	3,370	3,370	2,461
Premises expenses	-	4,255	4,255	3,507
	<u>745,978</u>	<u>22,547</u>	<u>768,525</u>	<u>865,276</u>
<i>Total 2021</i>	<u>847,561</u>	<u>17,715</u>	<u>865,276</u>	

**8. Trustees' remuneration and expenses**

During the year, one or more Trustees has been paid remuneration or has received other benefits from the company. It was agreed at a board meeting, at which he was not present, that Mr McNeil would be paid remuneration for his services. The value of Trustees' remuneration and other benefits was as follows:

	2022 £	2021 £
Nigel McNeil	23,916	24,453

During the year ended 31 March 2022, no Trustee expenses have been incurred (2021 - £NIL).

**LUTON FRIENDSHIP HOMECARERS**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**9. Tangible fixed assets**

	Freehold property £	Plant and machinery £	Total £
<b>Cost or valuation</b>			
At 1 April 2021	150,000	21,288	171,288
At 31 March 2022	150,000	21,288	171,288
<b>Depreciation</b>			
At 1 April 2021	-	20,799	20,799
Charge for the year	-	98	98
Other unallocated	-	1	1
At 31 March 2022	-	20,898	20,898
<b>Net book value</b>			
At 31 March 2022	150,000	390	150,390
At 31 March 2021	150,000	489	150,489

Based on advice from local Estate Agents, the Trustees have formed the opinion that the freehold property at 92 Hastings Street has a market value of £375,000.

**10. Debtors**

	2022 £	2021 £
<b>Due within one year</b>		
Trade debtors	68,229	133,679
Other debtors	-	6,622
Prepayments and accrued income	4,406	4,187
	72,635	144,488



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LUTON FRIENDSHIP HOMECARERS  
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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022

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11. Creditors: Amounts falling due within one year

	2022 £	2021 £
Trade creditors	4,531	5,271
Other taxation and social security	11,924	13,315
Other creditors	28,321	35,004
Accruals and deferred income	24,885	20,144
	<u>69,661</u>	<u>73,734</u>

**LUTON FRIENDSHIP HOMECARERS**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**12. Statement of funds**

**Statement of funds - current year**

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2022 £
<b>Unrestricted funds</b>					
<b>Designated funds - Luton SDA Church</b>					
Designated Funds - all funds	28,341	-	-	5,249	33,590
<b>General funds</b>					
General Funds - all funds	506,877	806,992	(774,224)	-	539,645
<b>Total Unrestricted funds</b>	<b>535,218</b>	<b>806,992</b>	<b>(774,224)</b>	<b>5,249</b>	<b>573,235</b>

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**LUTON FRIENDSHIP HOMECARERS**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**13. Summary of funds**

**Summary of funds - current year**

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers In/out £	Balance at 31 March 2022 £
Designated funds	28,341	-	-	5,249	33,590
General funds	506,877	806,992	(774,224)	-	539,645
	<u>535,218</u>	<u>806,992</u>	<u>(774,224)</u>	<u>5,249</u>	<u>573,235</u>

**14. Related party transactions**

The company has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the company at 31 March 2022.