Annual Report and Financial Statements

For the year ended

30 September 2021

Company Number: 06010693 Charity number: 1118770

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Report of the Trustees for the year ended 30 September 2021

The Trustees present their annual report together with the audited financial statements for the year ended 30 September 2021. The Charity is a small company as defined by the Companies Act 2006 and the Trustees have taken the small companies' exemption in preparing the Trustees' Report and from preparing a Strategic Report.

Structure, governance and management

Governing document

The Surrey Cricket Board is a company limited by guarantee governed by its Memorandum and Articles of Association dated 27 November 2006. The Memorandum and Articles of Association were amended by a special resolution on 20 November 2017. It is also a charity registered with the Charity Commission.

Trustees

The Trustees in office during the year and up to the date of these accounts were:

S Dyson (Chairman)

A Cottis (Treasurer)

D Gill

A Harinath

R Laudy (Resigned on 23 November 2020)

S Macdonald (Resigned on 23 November 2020)

J O'Hara (Resigned on 23 November 2020)

S Keaton

S Kent

E Lewendon

C Lyden-Cowan

N Martyn

L Pierce (Appointed on 22nd November 2021)

B Qureshi

Staff and management

The Trustees meet on a regular basis to deal with the business of the Charity. The Charity currently directly employs 22 full-time staff and various part-time staff to provide the relevant coaching on the courses that the Charity organises, and other work as required in fulfilling grant based activity. The Charity has five bodies: the Fundraising Group, the Facilities Advisory Committee, Grant Committee, Nomination Committee and the Finance Group which report to the full Trustees meetings. These five bodies are made up of both Trustees and executives. Trustees are appointed as vacancies arise on the recommendation of the Nomination Committee. Candidates are interviewed for suitability and skill set relevance by the Committee. New Trustees are appropriately inducted upon joining.

Key management personnel are paid a fixed salary as deemed to be appropriate to the size of operations of the Charity.

Administrative services are provided to the Charity by Surrey County Cricket Club Limited on a pro-bono basis and their value cannot be reliably measured. Accordingly, these services are not recognised in the financial statements.

Risk management

The Trustees have conducted a review of the major risks to which the Charity is exposed. A risk register is reviewed on a regular basis. Where necessary, systems and procedures have been formulated to manage the risks of the Charity.

Report of the Trustees (continued) for the year ended 30 September 2021

Key risks

The Trustees have identified and considered the principal strategic, operational and financial risks to which the Charity is exposed. The four principal risks which Trustees have identified are set out below, together with their plans and strategies for managing those risks.

The principal risk is damage to the reputation of the Charity, and we are implementing additional_policies locally and in co-operation with the national governing body to mitigate against this. These new policies are designed to complement existing policies to ensure that our sport promotes a fully diverse and inclusive environment and culture. There are potential funding ramifications attached to this reputational risk.

The principal financial risk is that a substantial element of the Charity's income comprises short-term grants, whilst its most significant expenditure is what it regards as long-term commitments associated with the costs of its permanent staff. There is therefore a risk that its income streams will not be sufficient to meet its longer-term expenditure commitments. The Charity prepares annual budgets and regular forecasts throughout the year in order to monitor any imbalances between income and expenditure, and it prepares rolling three-year budgets in order to understand its longer-term exposure to such imbalances. This enables it to take any necessary actions to bring its expenditure into line with its income. The Charity also holds sufficient reserves to enable it to minimise the adverse impact on its business of any such realignment which it considers necessary.

The principal operational risk relates to potential reputational damage that can be suffered by a charity with the profile and activities of the Surrey Cricket Board. The Trustees consider that the Charity has appropriate policies and procedures for its employees, and that it has put in place the necessary safeguards for participants in the Charity's activities to mitigate against this risk. Additional and complementary policies will be implemented in line with National Governing Body guidance and recommendations. The Surrey Cricket Board is also reliant on cricket remaining a popular sport at a national level to help drive demand for its activities within the catchment area of the Charity. The risk that there is a decline in the sport's popularity is managed by the Charity working closely with both the governing body, the England and Wales Cricket Board (ECB), and with Surrey County Cricket Club in order to maintain the highest possible profile and interest in the sport.

Procedures and policy for grant making

The Trustees have a policy, which is communicated to all beneficiaries, that they make only one-off grants with no guarantees of future funding. Such grants are often made with conditions which are required to be met before the grant is released. These criteria are communicated to the beneficiary at the time of awarding the grant.

The Trustees always seek feedback on the actual use of the grants given and the achievements made for the purpose of monitoring the quality of grants made.

Public benefit

The Trustees have given regard to the legislative and regulatory requirements for disclosing how the Charity's objectives (as set out in its governing document) have provided benefit to the public. The Trustees have complied with the duty set out in Section 4 of the Charities Act 2011. This report outlines how the Charity's achievements during 2020/2021 have benefited the public, either directly or indirectly.

Report of the Trustees (continued) for the year ended 30 September 2021

Objectives and activities

The Charity was incorporated on 27 November 2006 and registered with the Charity Commission on 11 April 2007 with the purpose of promoting community participation in healthy recreation by providing facilities for the playing and development of cricket and other sports capable of improving health for the inhabitants of Surrey and the London Boroughs of Lambeth, Wandsworth and Southwark and their surrounding areas. In the same region, the Charity also seeks to provide facilities for the playing and development of cricket and other games or sports on a recreational basis for the leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life. The Charity aims to advance the education of children through its activities in the playing and development of cricket and other sports.

Funds are raised by a variety of sources in the form of donations, grants and revenue generated from courses. The Trustees will be pleased to receive further donations and more information on the Charity's activities can be obtained by contacting The Kia Oval.

Report of the Trustees (continued) for the year ended 30 September 2021

Overview

Delivering a cricket season in the landscape of an ongoing pandemic has certainly proved a challenge but we are very proud to say we have had a record-breaking year. We have seen a third more games of cricket played this year compared to the pre pandemic and World Cup year in 2019. This growth has seen 15,000 games of cricket played this year.

This growth has not been driven by any single area as we have seen all aspects of men's, women's and junior cricket demonstrating increases. In senior cricket, we saw 30 new teams entering our league structures. Many of these was driven by cricket being the first team sport back in 2020 and many players returning to the game or becoming slightly more regular players. In the women and girls game, Surrey now has 71 women and girls sections within the club structure, the highest number of sections for any county in the country. This growth will remain a focus for the Foundation into 2022 and beyond.

The junior side of the game also continues to flourish with the launch this year of the Surrey Junior Cricket Championship (SJCC) and the ECB's Dynamos programme, building on the success of the All Stars programme launched back in 2017. The SJCC saw almost 6,000 games of cricket organised this year and is the single biggest cricket league structure in the country. There was record number of children taking part in the All Stars and Dynamos programmes with over 3,500 joining in 2021.

We have seen significant internal changes with our Charity staff. With a combination of some staff departures, growth in the work we do and increased internal coaching capacity, we have seen 12 new staff join the Foundation in the past 12 months. Our staff have regularly gone over and above the call of duty this year, supporting the launch of new programmes and new ways of working and we would like to thank each and every one of them for their commitment.

Club Support

The Foundation implemented a new Club Support structure in 2021 which focussed on providing a more dedicated support service to clubs around the county. A team of 3 Cricket Participation Officers now work across specific geographic areas in Surrey. During the first part of the year the Officers met with as many clubs as possible and encouraged them to provide us with their 5 year vision for their respective clubs. The insight gained from over 120 plans received has provided us with information about the growth opportunities from a participation perspective but has also provided a huge amount of information around facility development needs which helped us deliver a strategic roll out of the ECB's County Grants Fund which will support clubs to enhance their facilities over the coming 2-3 years. The Foundation's own Facilities Strategy will be published before the end of the year and this will also outline where other investments, such as the Foundation's own grant giving pot, should be prioritised within clubs to further grow the game across our strategic priorities.

Surrey Junior Cricket Championship

After a false start, the Surrey Junior Cricket Championship's inaugural season finally happened in 2021 and was widely hailed as a success by the clubs involved. It is now the largest cricket structure in the country and is fulfilling its objectives of underpinning junior cricket in a dynamic and sustainable way. It saw 1,250 teams from 132 clubs take part in 171 divisions and 14 cup competitions. This saw over 14,500 young boys and girls taking part and over 4,500 matches.

Coach Development

Despite the challenges of COVID restrictions in place throughout the early part of 2021, the 2020/2021 Coach Education programme saw nine ECB Foundation One courses take place at venues around the county, with 109 candidates trained. 2021 saw the introduction of the ECB Support Coach course as a replacement for the Coach Support Worker course. In 2021 the Foundation were able to run eight courses, training 129 candidates, with the aim that they will go on to assist qualified coaches at their clubs or in other coaching environments.

Report of the Trustees (continued) for the year ended 30 September 2021

Chance to Shine Schools Cricket

During the school closures we supported Chance to Shine's virtual cricket sessions, and when schools reopened their doors on 8th March our coaches resumed work in primary schools just three days later. Overall, throughout the 2020/21 academic year, 2,475 hours of coaching was provided to primary schools, helping to introduce over 10,000 children to cricket.

Our competitions programme was significantly affected by coronavirus. However, some events were possible, and we successfully ran:

- 21 primary competitions with a total of 140 teams taking part
- 3 U13 Girls competitions with a total of 8 teams taking part
- 2 U15 Girls competitions with a total of 5 teams taking part
- 1 Year 7 Boys competitions with 2 teams taking part
- 2 Year 8 Boys competitions with 5 teams taking part
- 1 Year 9 Boys competition with 3 teams taking part.

Chance to Shine Street

The Street cricket programme was of course badly affected by Covid. The Foundation runs 11 Youth and 4 Young Adults projects across south London and the first part of the year saw many of these sessions begin returning through online weekly Zoom calls. When we were finally given the opportunity to return to cricket in April the children came back in their droves, projects such as Croydon and Sutton were first to activate sessions in local parks and numbers quickly rose each week, these two projects often have numbers between 70 and 80 children attending on a regular weekly basis. Some of the other sessions hadn't seen much action since lockdown and it was a relief to see several projects in the boroughs of Lambeth, Kingston and Southwark restarting after an extended period of inactivity. We were delighted to hear that Croydon was nominated for project of the year along with Thusha, our lead coach from the Sutton Street programme at the upcoming Chance to Shine awards being held at Lords in November.

Surrey Cricket Foundation embarked on a new journey this summer, organising a short trip for children belonging to the Croydon Chance to Shine Street Youth Project. Twenty-one children aged between ten and fourteen years were invited to stay down at Arundel for three days and two nights, where they had the opportunity to meet new children associated with the project, as well as get involved in a number of unique activities, most of which had never participated in before.

Vauxhall Activity Loop

In the summer we planned a weeklong Summer Programme for children from the local area in collaboration with 10 Vauxhall, Oval & Kennington based organisations. Our initial aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations. Overall, we engaged 100 children from Years 3-6 in a range of activities, as well as providing breakfast, lunch and snacks. We finished the programme by giving the 100 children and their families free tickets to watch one of the Hundred matches at The Oval once the programme was over.

Women and Girls Cricket

In was another busy year for the Women & Girls programme. Lockdown prevented any indoor activity but that didn't stop the summer planning being put in place and lots of positive results and events over the year. In 2021 we had over 3,000 participants in Women's and Girls' cricket from 71 cricket clubs in Surrey. We are delighted to announce the increase in sides taking part in all Women's playing offers as well as introducing one extra division in the Surrey Women's Cricket League and two new leagues for the Girls. 11 Girls SMASH IT Softball Festivals took place over the 2021 season. 20 clubs entered the Indoor Girls festivals, 13 clubs entered the Women's Softball festivals and 9 have entered the Women's Indoor Hardball League.

Report of the Trustees (continued) for the year ended 30 September 2021

Disabilities Cricket

With Covid affecting the majority of our Lord's Taverners Super 1s projects, the programme was able to continue thanks to online sessions up until the Easter period. Activity did finally return although only 6 of the original 7 sessions came back this year. A new hub was though introduced which saw Rowledge CC become the 8th project to start up as they opened their home to young participants on a Friday afternoon, much to the delight of the club who worked with the Foundation to bring this to life. Our Disability Day saw 250 young people taking part at the Kia Oval.

It has been an emphatic season for our pan disability teams. Our first XI remained unbeaten to become national champions. Our second XI played six matches winning all of them to win the South group. We then had to play Lancashire, the winners in the North group in the play-off which Surrey lost by 6 wickets.

Grants Given by the Surrey Cricket Board

Grants totalling £56,890 (2020: £32,744) were awarded by the Charity during the year from the Designated Grants fund to clubs, schools and other institutions, principally in order to support the renovation and development of facilities.

Report of the Trustees (continued) for the year ended 30 September 2021

Achievements, performance and future plans

The Charity prepares and reports against an annual budget in order to ensure that its projected costs are in line with its projected revenue streams. It regularly reviews the sustainability of these income streams so it can identify potential revenue shortfalls which might impact on the ability of the Charity to meet its objectives.

The Charity will implement its Equality, Diversity and Inclusion action plan for Surrey in the forthcoming year. It will also expand the Vauxhall Loop programme to 14 days of delivery throughout the year. A new softball programme will be launched in the summer of 2022 aimed at increasing the numbers involved with Women and Girl's cricket. There are also a number of new initiatives planned for the next financial year in coach and workforce development while the Charity also seeks to raise its profile and develop its database through an expanded fundraising and events programme.

Financial review

The Charity achieved net income of £102,223 (2020: £123,463) in its Unrestricted General fund, before transfers of £75,000 (2020: £123 025) to Designated funds resulting in an Unrestricted General fund balance of £403,053 at 30 September 2021 (2020: £375,830). Special Project Fund (£20,000), Universities Programme (£494), Secondary Schools Activities (£9,068) was redesignated to Grant Fund. Designated funds hold total balances of £182,875 at 30 September 2021 (2020: £164,713) which have been designated for various purposes as explained in note 11. Restricted funds hold a balance of £268,767 at 30 September 2021 (£288,249), as set out in note 10, which relate to income received for projects that are to be delivered in 2021/2022.

Reserve policy and funding

The Trustees' policy is to retain a level of Free Reserves which is appropriate to the risks which the Charity faces, in order to provide protection for the Charity against unforeseen adverse financial circumstances. The Charity's income streams for the next two to three years are yet to be fully confirmed. The Trustees have therefore deemed it appropriate to increase the levels of Free Reserves to £403,053 at 30 September 2021 to meet any potential shortfalls over this period.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,134,518 (2020: £1,167,710) of which £636,311 (2020: £650,995) relates to Unrestricted funds. The charity is in a net current asset position of £854,695 (2020: £828,792).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £403,053 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Auditor

Deloitte LLP have expressed their willingness to continue in office as auditor and will be proposed for reappointment.

The Report of the Trustees was approved by the Trustees and signed on their behalf by:

Date: 7th March 2022

SIMON DYSON

Trustees' responsibility statement for the year ended 30 September 2021

Trustees' responsibility statement

The Trustees (who are also directors of Surrey Cricket Board for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent:
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit
 information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Independent auditor's report for the year ended 30 September 2021

Independent auditor's report to the members of the Surrey Cricket Board

Opinion

In our opinion the financial statements of Surrey Cricket Board (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2021 and of its
 incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities;
- the balance sheet:
- · the cash flow statement; and
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent auditor's report (continued) for the year ended 30 September 2021

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees' (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act and the Charities Act.
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the General Data Protection Regulation (GDPR), employment laws and charitable commission regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we have pinpointed our significant risk due to fraud to classification of donations received and our specific procedures performed to address the risk are described below:

- Agreed a sample of donations classified as 'general' to supporting documentation to verify that no designations or restrictions exist to gain assurance over the appropriateness of classification.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making

Independent auditor's report (continued) for the year ended 30 September 2021

accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Halls FCA (Senior statutory auditor) For and on behalf of Deloitte LLP

Statutory Auditor London, UK

W March 2022

The Surrey Cricket Board

Statement of Financial Activities (incorporating an Income and Expenditure Account) for the year ended 30 September 2021

		Unrestric	ted Funds			
		General Funds 2021	Designated Funds 2021	Restricted Funds 2021	Total Funds 2021	Total Funds 2020
	Notes	£	£	£	£	£
Income from						
Grants and donations	2	507,621		350,707	858,328	822,528
Charitable activities	3	239,852	1,190	45,150	<u> 286,192</u>	230,896
Total income		747,473	1,190	395,857	1,144,520	1,053,424
Expenditure On					_	
Raising funds		(36,495)	-	-	(36,495)	(220)
Charitable activities		(608,755)	(58,028)	(415,339)	(1,082,122)	(959,916)
Total expenditure	4	(645,250)	(58,028)	(415,339)	(1,118,617)	(960,136)
Net income/(expenditure) before transfers		102,223	(56,838)	(19,482)	25,903	93,288
Transfers between funds		(75,000)	75,000	-		
Net movements in funds		27,223	18,162	(19,482)	25,903	93,288
Total funds brought forward at 1 October 2020		375,830	164,713	288,249	828,792	735,504
Total funds carried forward at 30 September						
2021		403,053	182,875 	268,767 —————	854,695 	828,792
		_				

There were no recognised gains or losses other than those shown in the Statement of Financial Activities for the year. All income and expenditure derives from continuing activities. See note 17 for comparative statement of financial activities.

The notes on pages 15 to 27 form part of these financial statements.

Balance sheet as at 30 September 2021

		Unrestric	cted Funds			
e e e e e e e e e e e e e e e e e e e		General Funds 2021	Designated Funds 2021	Restricted Funds 2021	Total Funds 2021	Total Funds 2020
	Notes	£	£	£	£	£
Current assets Debtors	8	61,146	_	_	61,146	17,351
Cash at bank and in hand	0	636,311	229,440	268,767	1,134,518	1,167,710
		697,457	229,440	268,767	1,195,664	1,185,061
Creditors: amounts falling due within one year	9	(294,404)	(46,565)	-	(340,969)	(356,269)
Net current assets		403,053	182,875	268,767	854,695	828,792
Net assets		403,053	182,875	268,767	854,695	828,792
Total funds of the Charity:						
Total Charity funds	10, 11	403,053	182,875	268,767	854,695	828,792

These financial statements of The Surrey Cricket Board registered number 06010693 were approved by the Board of Trustees and authorised for issue on 7th March 2022. They were signed on its behalf by:

Simon Dyson

The notes on pages 15 to 27 form part of these financial statements.

Cash flow Statement for the year ended 30 September 2021

	General funds £	Designated funds £	Restricted funds £	Total funds 2020 £	Total funds 2019 £
Net cash flows from operating activities	(14,758)	974	(19,482)	(33,265)	236,629
Cash flows from investing activities:				_	
Interest received	73			73	1,486
Net cash flows from investing activities	73	<u>.</u>	•	73	1,486
Net increase in cash and cash equivalents	(14,684)	974	(19,482)	(33,192)	238,115
Cash and cash equivalents at beginning of year	650,995	228,466	288,249	1,167,710	929,595
Cash and cash equivalents at the end of the year	636,311	229,440	268,767	1,134,518	1,167,710

The notes on pages 15 to 27 form part of these financial statements.

Notes forming part of the financial statements for the year ended 30 September 2021

1. COMPANY AND CHARITABLE STATUS

The Surrey Cricket Board, a public benefit entity, is incorporated in England and Wales as a company limited by guarantee not having a share capital. It is also a registered charity. The principal activities of the Surrey Cricket Board are outlined on page 3 of these financial statements.

Basis of preparation

The financial statements are prepared under the historical cost convention, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019; and the Companies Act 2006.

Going concern

At the balance sheet date the Surrey Cricket Board held a cash balance of £1,134,518 (2020: £1,167,710) of which £636,311 (2020: £650,995) relates to Unrestricted funds. The charity is in a net current asset position of £854,695 (2020: £828,792).

The Trustees do not anticipate restrictions relating to Covid-19 to significantly impact the operations of the Charity in the forthcoming financial year. In the event that activity is restricted, as previously experienced, then they consider that the Free Reserves of £403,053 is sufficient for the Charity to meet its financial obligations as they fall due for a period of at least 12 months post signing of the Charity's accounts. Accordingly the going concern basis has been adopted for the preparation of the financial statements.

Income

All monetary donations, grants, course income and other income are recognised as income when the Charity is entitled to them, any performance conditions have been met, they can be measured reliably and receipt is probable except when they relate to a future accounting period, in which case they are included in creditors as deferred income.

The value of donated goods and services is included in both grants receivable and in expenditure where these can reliably be measured.

Donations under Gift Aid together with the associated income tax recoveries are credited as income when the donations are received.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

1. COMPANY AND CHARITABLE STATUS (CONTINUED)

Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Expenditure

Expenditure, which is charged on an accruals basis, is allocated between:

- · expenditure incurred in fundraising activities; and
- expenditure incurred directly in the fulfilment of the Charity's objectives (charitable activities).

Support costs (including governance costs) are apportioned between these activities on an estimate of the time expended on these activities by members of staff.

Fund accounting

Restricted funds are to be used for specified purposes laid down by the donor. Expenditure for those purposes is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for expenditure on the general objectives of the Charity.

Designated funds are unrestricted funds which have been designated for specific purposes by the Trustees.

Pension costs

Contributions to the Charity's defined contribution pension scheme are charged to the statement of financial activities in the year in which they become payable.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Charity's accounting policies the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure.

2. ANALYSIS OF INCOME FROM GRANTS AND DONATIONS

	2021 £	2020 £
Donations Grants JRS Grant	47,204 788,972 22,152	30,906 700,683 90,939
· 	858,328	822,528

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

3.	ANALYSIS OF INCOME FROM CHARITABLE AC	CTIVITIES			
				2021	2020
				£	£
	Club Women's and Girls' cricket			25,457	4,714
	Schools Programme			3,527	· -
	SCCC-ECB Central Contribution			32,113	31,678
	Pride of Lion Courses			76,736	152,552
	Coach Education			22,655	34,271
	Fundraising			77,296	130
	Club Workforce Support			3,258	4,091
	Surrey Junior Championship			45,150	3,460
				286,192	230,896
4.	ANALYSIS OF EXPENDITURE ON CHARITABLE	ACTIVITIES			
		Staff	Direct	Support	
		costs	costs	costs	Total
		2021	2021	2021	2021
		£	£	£	£
	0. 4.1.				
	Charitable expenditure:		50,000		EC 900
	Grants awarded	-	56,890	-	56,890 36,495
	Cost of raising funds	- 404,698	36,495 126,485	25,063	556,246
	Club and school programmes Education and training activities	381,980	60,254	26,752	468,986
	Education and training activities				400,900
	Total	786,678	280,124	51,815 ————	1,118,617
	2020 Analysis of Expenditure Comparative				
		Staff	Direct	Support	
		costs	costs	costs	Total
		2020	2020	2020	2020
		£	£	£	£
	Charitable expenditure:				
	Grants awarded	-	32,744	_	32,744
	Cost of raising funds	-	220	_	220
	Club and school programmes	348,788	83,381	29,036	461,205
	Education and training activities	370,780	64,132	31,055	465,967
	Total	719,568	180,477	60,091	960,136

There are no support costs relating to grant making as the related decision-making is performed by the Trustees.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

5. TOTAL GRANTS AWARDED

	2021 £	2020 £
Ashford CC	10,000	-
Frimley Phoenix CC	3,185	-
Chobham CC	6,100	-
Hinchley Wood School	-	788
Cobham Avorians CC	3,739	-
Paper Harrow	4,866	-
Chessington CC	10,000	-
Community Cricket Ltd	5,000	-
Limpsfield Chart CC	10,000	-
Defibrillator	4,000	-
Weybridge Vandal CC (Cancelled)		(544)
Camberley CC	-	7,500
Blackheath CC	-	10,000
Feltonfleet School	-	15,000
	56,890	32,744

The grant to Ashford CC was to help fund a three lane net facility

The grant to Frimley CC was to purchase a Flicx pitch to use in the nets and the outfield.

The grant to Chobham CC was to purchase a non turf pitch to accommodate this growth.

The grant to Cobham Avorians CC to purchase non turf pitch to use for the local community.

The grant to Paper Harrow was to purchase new roller for the diverse village club to use it for junior players.

The grant to Chessington CC to was to help fund a non-turf net facility.

The grant to Community Cricket Ltd was to support to bring the cricket indoor during the winter. This will provide enormous benefit for those suffering from social isolation and mental health issues, following the impact of Covid-19.

The grant to Limpsfield Chart CC was to help renovate the outfield.

The Defibrillator grant to was to subsidise costs of the supply of defibrillators across Surrey.

No grants were made directly to individuals.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

6.	AUDIT FEES		
		2021 £	2020 £
•	Audit fees	9,600	9,600
	Audit fees above represent the amount paid by the Charity.		
7.	STAFF COSTS AND TRUSTEES		
		2021 £	2020 £
	Staff costs are as follows:	_ ,	
	Wages and salaries	680,910	620,624
	Social security costs	52,086	46,497
	Pension costs	50,165	46,962
	Other staff costs	3,517	5,485
		786,678	719,568

The average number of staff employed during the year was 36 (2020: 39).

During the year there was only one employee who was considered to be key management personnel (2020: two) within the Charity. Total emoluments to key management personnel aggregated to £80,500 (2020: £59,400) including pension contributions of £7,000 (2020: £5,571) to a money purchase scheme.

No Trustee or person with a family or business connection with a Trustee received remuneration in the period, directly or indirectly, from the Charity. No Trustee received reimbursement for out of pocket expenses incurred during the period (2020: None), nor were any expenses paid by the Charity on their behalf (2020: none).

8. DEBTORS

	2021 £	2020 £
Trade debtors	19,903	8,230
Other debtors	•	1,778
Prepayments and accrued income	41,243	7,343
	61,146	17,351
		

All debtors relate to General funds and are recoverable within one year.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	General Funds 2021 £	Designated Funds 2021 £	Restricted Funds 2021 £	Total Funds 2021 £	Total Funds 2020 £
Trade creditors	37,876	-	-	37,876	13,586
Other creditors	70,041	-	-	70,041	21,633
Deferred income	168,297	-	-	168,297	243,261
Grants payable	-	46,565	-	46,565	63,753
Other tax and social security	18,190			18,190	14,036
	294,404	46,565	-	340,969	356,269

In the prior year, all trade creditors related to general funds with the exception of £63,753 of grants payable, which related to designated funds.

Deferred income	Brought	Recognised	Additions	Carried
	forward	in year	in year	forward
	2020	2021	2021	2021
	£	£	£	£
Course income	243,261	(243,261)	168,297	168,297

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

10. RESTRICTED FUNDS

At 1	October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
CtS School Core	16,166	84,835	(94,865)	-	6,136
ECB Coach Education Subsidies	972	5,000	(972)	-	5,000
CtS Girls Secondary School	-	2,310	(2,310)	-	•
CtS Compete Secondary School	_	2,035	(584)	-	1,451
CtS Street Core - Youth	2,459	56,006	(55,594)	-	. 2,871
CtS Street Core – Young Adult	9,786	5,884	(13,118)	-	2,552
Woking Bedser Scholarship	22,753	3,500	(5,956)	-	20,297
ECB South Asian Grant	8,352	42,500	(50,852)	<i>.</i> <u>-</u>	•
CtS Covid Recovery Primary School	-	5,255	(2,146)	_	3,109
Disabilities Cricket – Lord's Taverners	-	19,686	(19,686)	-	-
Lambeth Council Community Project	-	26,706	(26,706)	-	-
ECB All Star Grant	-	9,900	(9,900)	-	-
OSCA Awards Grant	-	19,200	(14,320)	-	4,880
ECB Women & Girls Strategic Income	43,497	40,647	(58,234)	<u>-</u> '	25,910
Surrey Senior Cricketers Association	4,000	•	(2,000)	- .	2,000
Community Hubs Peter Harrison Grant	3,994	_	(3,994)	-	
Community Hubs Chris Turpin Grant	3,296	-	(2,714)	-	582
Lambeth Disability Youth Grant	1,505	-	(1,505)	-	-
Women & Girls Wembley Stadium	•		, , ,		
Trust Grant	5,192	4,500	(6,261)	_	3,431
Youth Cricket Legacy Fund	152,000	15,600	-	-	167,600
Junior League Legacy- NEC	13,819	· -	-	-	13,819
Surrey Trust Legacy Income	· -	7,143	(1,015)	-	6,128
Surrey Junior Championship	458	45,150	(42,607)		3,001
Total restricted funds	288,249	395,857	(415,339)		268,767

CtS School Core provides funds for the running of coaching courses in a variety of locations throughout Surrey and Greater London.

ECB Coach Education funds are subsidies awarded to individuals to help pay towards training costs. The ECB Coach Education Grant was given to support the employment of a Coach Development Manager in the county.

CtS Girls Secondary School Programme funds cricket coaching and leadership development for girls aged 11-16. The programme aims to help them build and sustain a positive relationship with sport and physical activity through cricket and to develop key employability and leadership skills.

CtS Compete Secondary School provides funds for boys and girls secondary school indoor and outdoor inter or intra school 'softball' cricket competitions.

CtS Covid Recovery Primary School provides funds to support schools and local communities with a programme that uses cricket to support with the recovery from Covid 19 by providing new and enhanced opportunities. The focus is to get children active over the summer

CtS Street Core – Youth and Young Adult provides funds for the running of coaching courses in a variety of locations throughout Greater London.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

10. RESTRICTED FUNDS (CONTINUED)

The Woking Bedser Scholarship grant funding provides schools based coaching programmes in the Borough of Woking and scholarships for additional support and coaching.

The England & Wales Cricket Board South Asian grant provides funding to support engagement with the South Asian Communities within the London boroughs and to run cricket coaching and education programmes within their communities.

Disabilities Cricket Lords Taverners funds to support grassroot disabilities cricket in Surrey.

Lambeth Council Community Project aims were to give back to the community that we are part of, engage new audiences (especially those who live and study in the local area that have no/limited engagement with the SCCC and SCF) as well as cement ourselves as a trustworthy provider and partner within the local community for both people and organisations

The Charity runs a new entry level programme for 5-8year-olds called All Stars Cricket, which is part of ECB's new Cricket Unleashed strategy. It is based at local cricket clubs or community hubs and is designed to be an excellent first experience for children in the game.

OSCA Awards Grant funds is for volunteer rewards and recognition distributed by the ECB to celebrate the work of volunteers within the county.

The England and Wales Cricket Board Women and Girls Strategic funding is to support specifically for workforce to deliver against the Transform Women and Girls' Cricket stand of inspiring generations. The core funding plans for women's and girls' to support long term growth and sustainability of the cricket.

The Surrey Senior Cricketers Association provides playing opportunities for over 50 cricketers.

The Peter Harrison Foundation Grant funds a disability community hub in Guildford.

The Chris Turpin Grant funds a disability community hub in Walton on Thames.

The Lambeth Disability Youth and Adult grant enabled us to run disability cricket activities specifically in Lambeth.

The Women and Girls Wembley Stadium Trust Grant was given in support of a coaching programme for girls which ran in secondary schools.

The Youth Cricket Legacy Fund was formed from the proceeds of a donation to the Charity for the purpose of developing junior cricket in the County.

The Junior League Legacy NEC fund was given to support junior cricket activities.

The Surrey Trust Legacy was established to fund the administration of junior competitions in Surrey.

The Surrey Junior Championship is in support of the new structure that is being implemented across all of the junior leagues in the county.

A comparative restricted funds note for the year ended 30 September 2020 is displayed in note 18.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

11. DESIGNATED FUNDS

	At 1 October 2020 £	Income £	Expenditure £	Transfers £	At 30 September 2021 £
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	94,000	-	(56,890)	104,562	141,672
Ken Barrington Fund	11,074	-	-	-	11,074
Surrey Cricket Groundsman's					
Association	17,510	1,190	(1,138)	-	17,562
Sports Fusion	5,000	-	· -	-	5,000
Special Projects Fund	20,000	-	-	(20,000)	-
University Programme	494	-	-	(494)	-
Secondary School Activities	9,068			(9,068)	•
Total designated funds	164,713	1,190	(58,028)	75,000	182,875

The Jim Laker Scholarship fund provides financial assistance to promising spin bowlers in the county of Surrey and the Greater London area to help fund their coaching and development.

The Grants Fund provides grants to schools, clubs and other institutions in the county of Surrey and Greater London principally to help fund regeneration and development of sports facilities.

The Ken Barrington Fund was bequeathed by Anne Barrington and will be utilised for specific projects in his memory.

The Surrey Cricket Groundsman's Association supports development of facilities by providing cricket clubs in Surrey with access to machinery and equipment.

Sports Fusion currently provides the Surrey Cricket Board with an online booking and payment service for all its cricket coaching courses.

The Special Projects Fund is used to provide grants to clubs and schools for capital and revenue programmes and this was redesignated to grant fund by the trustees.

The University Programme fund supports the promotion and development of cricket provision in the colleges and universities of Surrey and Greater London, and this was redesignated to grant fund by the trustees.

The Secondary School programme fund will be utilised to provide coaching and competition opportunities in secondary schools targeting children aged between 11 and 16 years of age. This was redesignated to grant fund by the trustees.

The trustees have designated £75,000 from unrestricted general funds to the Grants Fund in the year.

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

12.	RECONCILIATION OF NET INCOME TO CASH GENERATED BY OPERATIONS					
		2021 £	2020 £			
	Net Income for the year	25,903	93,288			
	Adjustments for: Interest receivable	-	-			
	Operating cash flow before movement in working capital	25,903	93,288			
	(Increase)/Decrease in debtors (Decrease)/Increase in creditors	(43,795) (15,300)	108,522 36,305			
	Cash (used)/generated operating activities	(33,192)	238,115			

13. TAXABLE STATUS

No liability to UK corporation tax arises from these accounts as the charity has no liability to corporation tax on its charitable activities under the Corporation Tax Act 2010 or section 256 of the Taxation for Chargeable Gains Act 1992 to the extent surpluses are applied to its charitable purpose.

14. CONTINGENT LIABILITIES

There were no contingent liabilities as of 30 of September 2021 (2020: none).

15. CAPITAL COMMITMENTS

The Charity had no capital commitments as of 30 of September 2021 (2020: none).

16. RELATED PARTIES TRANSACTIONS

There are no related parties' transactions which require disclosure.

Notes forming part of the financial statements for the year ended 30 September 2021 *(continued)*

17. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds					
		General	Designated	Restricted	Total	
		Funds	Funds	Funds	Funds	
		2020	2020	2020	2020	
· · · · · · · · · · · · · · · · · · ·	Votes	£	£	£	£	
Income from						
Donations	2	539,929	-	282,599	822,828	
Charitable activities	3	225,676	1,760	3,460	230,896	
Total income		765,605	1,760	286,059	1,053,424	
Expenditure on						
Raising funds		(220)	-	-	(220)	
Charitable activities	,	(641,922)	(57,055)	(260,939)	(959,916)	
Total expenditure		(642,142)	(57,055)	(260,939)	(960,136)	
Net income/(expenditure)		123,463	(55,295)	25,120	93,288	
Transfers between funds		(123,025)	114,376	8,649	-	
Net movements in funds	, 1 THE 284 TH 44 /	438	59,081	33,769	93,288	
Total funds brought						
forward at 1 October 2019		375,392	105,632	254,480	735,504	
Total funds carried	••	· •				
forward at 30 September 2020		375,830	164,713	288,249	828,792	

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

18. RESTRICTED FUNDS 2020 COMPARATIVE

At 1	October 2019 £	Income £	Expenditure £	Transfers £	At 30 September 2020 £
CtS School Core	400	65,337	(49,571)	-	16,166
ECB Coach Education Subsidies	72	-	900	-	972
Women & Girls Support- ECB Grant	6,882	190	(7,072)	-	-
Women & Girls Support- CTS Grant	3,958	-	(3,958)	-	-
CtS Street Core - Youth	17,512	62,306	(77,359)	-	2,459
CtS Street Core – Young Adult	2,435	32,906	(25,555)	-	9,786
Woking Bedser Scholarship	20,328	4,000	(1,575)	-	22,753
ECB South Asian Grant	9,482	17,590	(18,720)	-	8,352
ECB 'Unleashed'					
Women & Girls Grant	1,312	3,996	(5,308)	-	-
ECB 'Unleashed' ASC Grant	4,765	6,927	(11,692)	_	-
ECB Women & Girls Strategic Income	-	56,548	(13,051)	-	43,497
Surrey Senior Cricketers Association	4,000	-	-	-	4,000
Community Hubs Peter Harrison Grant	1,969	6,500	(4,475)	-	3,994
ECB Kwik Cricket Grant	-	1,080	(1,080)	-	-
Community Hubs Chris Turpin Grant	5,993	-	(2,697)	-	3,296
Lambeth Disability Youth Grant	849	2,250	(1,594)	-	1,505
Lambeth Disability Adult Grant	415	-	(415)	-	-
Women & Girls Wembley Stadium					
Trust Grant	-	9,000	(3,808)	-	5,192
Youth Cricket Legacy Fund	152,000	-	-	-	152,000
Junior League Legacy- NEC	· -	13,969	(150)	-	13,819
Surrey Junior Championship	22,108	3,460	(33,759)	8,649	458
Total restricted funds	254,480	286,059	(260,939)	8,649	288,249

Notes forming part of the financial statements for the year ended 30 September 2021 (continued)

19. DESIGNATED FUNDS 2020 COMPARATIVE

•	At 1 October				At 30 September
	2019	Income	Expenditure	Transfers	2020
	£	£	£	£	£
Jim Laker Scholarship	7,567	-	-	-	7,567
Grants Fund	12,368	-	(32,744)	114,376	94,000
Ken Barrington Fund	11,074	-	-	-	11,074
Disabilities Cricket	3,615	-	(3,615)	-	-
Surrey Cricket Groundsman's					
Association	16,986	1,760	(1,236)	-	17,510
Sports Fusion	5,000	-	-	-	5,000
Women's and Girls' Cricket	10,000	-	(10,000)	-	-
Special Projects Fund	20,000	-	<u>-</u> :	-	20,000
University Programme	495	-	-	-	495
Secondary School Activities	13,528	-	(4,460)	-	9,068
Work Force Development	5,000		(5,000)		
Total designated funds	105,632	1,760	(57,055)	114,376	164,713