## REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 FOR

ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS WEST SUFFOLK BRANCH

SEAGO AND STOPPS CHARTERED CERTIFIED ACCOUNTANTS 61 STATION ROAD SUDBURY SUFFOLK CO10 2SP

## CONTENTS OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 4
Independent Examiner's Report	5
Statement of Financial Activities	6
Balance Sheet	7
Notes to the Financial Statements	8 to 16
Detailed Statement of Financial Activities	17 to 18

## **REFERENCE AND ADMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 DECEMBER 2021**

TRUSTEES

Fred George Hammett Nigel Bedford Wendy Harold

PRINCIPAL ADDRESS Unit A 82 Jame

82 James Carter Road Mildenhall Suffolk IP28 7DE

## **REGISTERED CHARITY** 206965 **NUMBER**

INDEPENDENT EXAMINER Seago and Stopps Chartered Certified Accountants 61 Station Road Sudbury Suffolk

CO10 2SP

BANKERS

Lloyds Bank 28-34 Risbygate Street Bury St Edmunds IP33 3AH

## **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021**

The Trustees present their report with the financial statements of the Charity for the year ended 31 December 2021. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

## **OBJECTIVES AND ACTIVITIES**

#### Objectives and activities for the public benefit

The Charities objectives follow those of the National RSPCA which entails preventing cruelty and promoting kindness to animals and to alleviate their suffering, with particular focus on the Branch area.

This year has continued to be a difficult year due to the pandemic and the Branch has sought the financial support offered by the Government in terms of business grants and furlough of staff. However, animal welfare activities have continued at similar levels to 2020 and in no part due to the efforts of the staff and volunteers involved.

The shop lease was due for renewal in June 2021 and in agreement with the merging parties; after considerable discussions it was agreed not to renew the lease, due to costs and location and to seek alternative retail premises in the area by the merged area and Board of Trustees at RSPCA Suffolk Central, this is ongoing. The dilapidations were completed and resolved by West Suffolk Trustees and management team.

## Public benefit

The Charity has established activities to achieve its objectives for public benefit. The Charity aims to achieve these objectives by promoting the work and objectives of the National RSPCA, by providing support to those people whose animals are in need, promoting good care and welfare of animals by rehoming abandoned or mistreated pets.

Additional fosterer's and volunteers have been added to the team this year (to support the staff recruitment made in 2019) and this has ensured that our welfare support (for those who require financial assistance with their vet bills) and our rehoming activities continue.

## ACHIEVEMENT AND PERFORMANCE

#### Income generation

The Branch received income from legacies amounting to £73,184. (£36,625 in 2020).

Thank you for the legacies received through this period.

#### **REPORT OF THE TRUSTEES** FOR THE YEAR ENDED 31 DECEMBER 2021

#### **FINANCIAL REVIEW**

#### **Reserves policy**

The total incoming resources for the year amounted to £153,487 (2020 - £161,264). Expenditure in the year amounted to £671,167 of which £481,943 was allocated for merger transactions. The shop's dilapidations totalled £22,500. (2020 - £249,003). This brought the (deficit) for the year to £(517,680) (2020 - £(87,739).

Merger payments totalling £481,943 have been accounted for to the Suffolk East & Ipswich and Mid Norfolk & North Suffolk Branches during the year. See note 18 for further details.

Reserves in this context mean funds that are freely available for the Branch's general purposes after all commitments have been met.

In addition to such "unrestricted reserves", the Branch may also hold additional "restricted reserves", such reserves represent funds donated for a specified purpose which cannot be used for anything other than the purpose for which they were donated.

The Branch had unrestricted reserves of  $\pounds 12,156$  (2020 -  $\pounds 529,836$ ) represented by net current assets of  $\pounds 12,156$  at the year ended 31st December 2021.

#### **FUTURE PLANS**

The Trustee Board has remained stable and Fred Hammett, Wendy Harold and Nigel Bedford continue as the Branch's Temporary Trustee group until the merger is fully completed.

The merger provides greater stability to the animal welfare services and facilities offered by the Branches and builds on the good relationship between the Branches involved. The allocation of the merger has been approved based on numerous factors. The division equals 80% RSPCA Suffolk Central / 20% RSPCA Mid Norfolk & North Suffolk.

Any legacies and door to door funds payable to the West Suffolk Branch, after the merger date of 1st October 2021, will be allocated in the 80/20 split. The door to door funds will be allocated for the next 10 years (until 30th September 2031).

We would like to take this opportunity to thank all involved with the West Suffolk Branch over the years and wish the merged Branches all the very best.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The RSPCA West Suffolk Branch is a registered Charity number 206965 and is governed by the National RSPCA rules dated 1st January 2012.

The Branch remained in national temporary trusteeship until 30th September 2021. The temporary Trustees considered all options for the Branch: to remain as a standalone Branch and be reinstated with a new West Suffolk Trustee Board or to consider merging with neighbouring Branches. The Trustees agreed the merger on 9th March 2021 with an EGM being held for the Branch members on 29th June 2021. The merger was approved by the Society on 29th August 2021. The Branch merged with neighbouring Branches RSPCA Suffolk East & Ipswich and RSPCA Mid Norfolk & North Suffolk Branch with effect from 1st October 2021.

## **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021**

# STRUCTURE, GOVERNANCE AND MANAGEMENT

## Recruitment and appointment of new Trustees

A Committee, elected at the AGM, governs who are Trustees of the Branch. All Trustees are briefed on their responsibilities prior to their acceptance of the role.

The National RSPCA appointed temporary Trustees Fred Hammett, Nigel Bedford and Wendy Harold.

## Related parties

The Branch receives a share of the national Door to Door fundraising donations.

The Branch also works with the local RSPCA Inspectorate (employed by the national society) to fulfil its charitable objectives.

The RSPCA national society administer the Branch legacy Scheme, on behalf of the Branch, for which they receive a 2.5% fee. This fee is deducted from the legacy when remitted to the Branch.

## **Risk management**

The Trustees actively review the risks, which the Charity faces on a regular basis through regular meetings of the Trustees that cover operational and financial reviews. The Trustees also examine other operational and business risks which the Branch face and confirm that they have established systems to mitigate the significant risks, which have been identified as

- Loss of reputation through fraud or error;

- Loss of income through fraud or error;
- Insufficient funds to cover the costs of animal welfare activities.

Approved by order of the Board of Trustees on 30/9/22 and signed on its behalf by:

Fred Hammett - Trustee

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS WEST SUFFOLK BRANCH

# Independent examiner's report to the trustees of Royal Society For The Prevention Of Cruelty To Animals West Suffolk Branch

I report to the Charity Trustees on my examination of the accounts of Royal Society For The Prevention Of Cruelty To Animals West Suffolk Branch (the Trust) for the year ended 31 December 2021.

## Responsibilities and basis of report

As the Charity Trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

## Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

John Seago FCCA Seago and Stopps Chartered Certified Accountants 61 Station Road Sudbury Suffolk CO10 2SP

Date: 6 octason Br

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

INCOME AND ENDOWMENTS FROM		Unrestricted fund £	Restricted fund £	31.12.21 Total funds £	31.12.20 Total funds £
Donations and legacies	2	107,114	-	107,114	66,816
Charitable activities	5				
Animal adoptions		5,545	-	5,545	11,185
Grants received		22,664	-	22,664	32,487
Other trading activities	3	18,126	-	18,126	50,256
Investment income	4	38		38	520
Total		153,487	-	153,487	161,264
EXPENDITURE ON					
Raising funds	6	123,830	-	123,830	149,157
Charitable activities					
Boarding fees		30,728	-	30,728	54,318
Veterinary fees		22,257	-	22,257	36,610
Telephone, postage and stationery		106	-	106	137
Welfare payments - veterinary fees		12,303	-	12,303	8,781
Merger transactions	18	481,943	-	481,943	-
Total		671,167		671,167	249,003
NET INCOME/(EXPENDITURE)		(517,680)	-	(517,680)	(87,739)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		529,836	-	529,836	617,575
TOTAL FUNDS CARRIED FORWARD		12,156		12,156	529,836

The notes form part of these financial statements

#### BALANCE SHEET 31 DECEMBER 2021

	Notes	Unrestricted fund £	Restricted fund £	31.12.21 Total funds £	31.12.20 Total funds £
FIXED ASSETS Tangible assets	11	-	-	-	2,795
CURRENT ASSETS					
Stocks	12	-	-	-	196
Debtors	13	73,068	+	73,068	4,065
Cash at bank		20,287		20,287	537,274
		93,355	-	93,355	541,535
CREDITORS					
Amounts falling due within one year	14	(81,199)	-	(81,199)	(14,494)
NET CURRENT ASSETS		_12,156		12,156	527,041
TOTAL ASSETS LESS CURRENT					
LIABILITIES		12,156	-	12,156	529,836
NET ASSETS		12,156		12,156	529,836
FUNDS	16				
Unrestricted funds	10			12,156	529,836
TOTAL FUNDS				12,156	529,836

Fred Hammett - Trustee

•••••

Nigel Bedford - Trustee

The notes form part of these financial statements

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the Charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the Charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

## Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

## **Raising funds**

The costs of generating funds are those costs attributable to generating incoming resources for the Charity, other than those incurred in undertaking charitable activities or the costs incurred in undertaking trading activities in furtherance of the Charity's objects.

#### Charitable activities

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Charity. These costs, where not wholly attributable, are apportioned between the categories of charitable expenditure in addition to the direct costs. The total costs of each category expenditure therefore include support costs and an apportionment of overheads.

#### **Governance costs**

Governance costs comprise all costs attributable to ensuring the public accountability of the Charity and its compliance with regulation and good practice. These costs include costs related to statutory audit and legal fees together with an apportionment of overhead and support costs.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	-	25% on cost
Motor vehicles	-	25% on cost

Capital expenditure in excess of £200 is included at cost within tangible fixed assets. Having reviewed the Charity's fixed assets the Trustees are satisfied that there are no indications of impairment which might adversely affect the value of those assets.

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 1. ACCOUNTING POLICIES - continued

#### Irrecoverable vat

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

#### Taxation

The Charity is exempt from tax on its charitable activities.

#### **Fund** accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Pension costs and other post-retirement benefits

Employees of the Charity are entitled to join a defined contribution scheme. There were no outstanding contributions at the year end.

## 2. DONATIONS AND LEGACIES

3.

	31.12.21	31.12.20
	£	£
Donations and collections	9,547	4,449
Legacies	73,184	36,625
Subscriptions	249	569
Branch share of national door to door campaign	24,134	25,173
	107,114	66,816
OTHER TRADING ACTIVITIES		
	31.12.21	31.12.20
	£	£
Shop income	18,126	50,256

The Branch operated from one shop during the year, selling goods donated from the public. The net income from the activity for the year is shown above. This has significantly decreased this year due to the COVID-19 pandemic and also the closure of the shop on 30th June 2021.

#### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

#### 4. **INVESTMENT INCOME** 31.12.21 31.12.20 £ £ Bank interest 38 520 5. **INCOME FROM CHARITABLE ACTIVITIES** 31.12.21 31.12.20 £ £ Animal adoptions 5,545 11,185 Other COVID-19 grants 16,942 27.000 Furlough claims (CJRS) 5,722 5,487 28,209 43,672 6. **RAISING FUNDS Raising donations and legacies** 31.12.21 31.12.20 £ £ Staff costs 60,865 80,492 Rent, rates and insurance 16,057 29,813 Travel expenses 1,572 721 Electricity and water 1,111 576 Telephone, postage and stationery 794 1.072 Motor vehicle expenses 2,936 2,794 Cleaning and sundry 1,235 3,081 Repairs and renewals 18,685 3,943 Shop goods for resale 178 597 Depreciation 851 1,193 Loss on sale of assets 364 -104,648 124,282

Repairs and renewals include an agreed payment of £18,000 for shop dilapidations.

Investment management costs		
Support costs	31.12.21 £ <u>19,182</u>	31.12.20 £ 
Aggregate amounts	123,830	149,157

Legal & professional fees £8,861 (2020: £495) included in support costs above include costs which are associated with the merger, legacy advice and shop dilapidations.

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 7. TRUSTEES' REMUNERATION AND BENEFITS

There were no Trustees' remuneration or other benefits for the year ended 31 December 2021 nor for the year ended 31 December 2020.

#### **Trustees' expenses**

None of the Branch Trustees were directly or indirectly remunerated in 2021.

## 8. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.12.21	31.12.20
Administrative	4	5

No employees received emoluments in excess of £60,000.

## 9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	66,816	-	66,816
Charitable activities			
Animal adoptions	11,185	-	11,185
Grants received	32,487	-	32,487
Other trading activities	50,256	-	50,256
Investment income	520		520
Total	161,264	-	161,264

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

# 9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund	Restricted fund	Total funds
	£	£	£
EXPENDITURE ON			
Raising funds	149,157	-	149,157
Charitable activities			
Boarding fees	54,318	-	54,318
Veterinary fees	36,610	+	36,610
Telephone, postage and stationery	137	-	137
Welfare payments - veterinary fees	8,781	-	8,781
Total	249,003	-	249,003
NET INCOME/(EXPENDITURE)	(87,739)	-	(87,739)
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	617,575	-	617,575
TOTAL FUNDS CARRIED			
FORWARD	529,836	-	529,836

## 10. FEES FOR THE EXAMINATION OF THE ACCOUNTS

	31/12/21 £	31/12/20 £
Independent examiners fees	3,850	1,750
Payroll fees	825	1,350

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 11. TANGIBLE FIXED ASSETS

12.

13.

TAROIDLE FIXED ASSE 15	Fixtures and fittings £	Motor vehicles £	Totals £
COST			
At 1 January 2021	3,484	1,583	5,067
Disposals	<u>(3,484</u> )	<u>(1,583</u> )	<u>(5,067</u> )
At 31 December 2021	<u> </u>	<u> </u>	
DEPRECIATION			
At 1 January 2021	1,777	495	2,272
Charge for year	555	296	851
Eliminated on disposal	(2,332)	(791)	<u>(3,123</u> )
At 31 December 2021			<u> </u>
NET BOOK VALUE			
At 31 December 2021	-	-	_
At 31 December 2020	1,707	1,088	2,795
STOCKS			
STOCKS		31.12.21	31.12.20
		£	£
Stocks		-	196
DEBTORS: AMOUNTS FALLING DUE WITHIN	ONE YEAR		
		31.12.21	31.12.20
Trada dabtara		£	£
Trade debtors Other debtors		-	208
Accrued income		2,534	2,961
Prepayments		70,246	-
riepayments		288	896

4,065

73,068

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.21	31.12.20
	£	£
Trade creditors	2,383	3,188
Taxation and social security	-	972
Other creditors	_78,816	10,334
	81,199	14,494

## 15. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.12.21 £	31.12.20 £
Within one year		14,000

## 16. MOVEMENT IN FUNDS

	At 1.1.21 £	Net movement in funds £	At 31.12.21 £
Unrestricted funds General fund	529,836	(517,680)	12,156
TOTAL FUNDS	529,836	<u>(517,680</u> )	_12,156

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	153,487	(671,167)	(517,680)
TOTAL FUNDS	153,487	<u>(671,167</u> )	(517,680)

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 16. MOVEMENT IN FUNDS - continued

#### **Comparatives for movement in funds**

	At 1.1.20 £	Net movement in funds £	At 31.12.20 £
Unrestricted funds General fund	617,575	(87,739)	529,836
TOTAL FUNDS	617,575	(87,739)	529,836

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	161,264	(249,003)	(87,739)
TOTAL FUNDS	161,264	<u>(249,003</u> )	(87,739)

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.20 £	Net movement in funds £	At 31.12.21 £
<b>Unrestricted funds</b> General fund	617,575	(605,419)	12,156
TOTAL FUNDS	617,575	<u>(605,419</u> )	12,156

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

## 16. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	314,751	(920,170)	(605,419)
TOTAL FUNDS	314,751	<u>(920,170</u> )	(605,419)

## 17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2021.

## 18. MERGER TRANSACTIONS

	Suffolk	Mid
	Central	Norfolk
	£	£
Interim payments made on 21 <sup>st</sup> October 2021	25,000	25,000
1 <sup>st</sup> November 2021	25,000	25,000
22 <sup>nd</sup> December 2021	190,000	30,000
Cambridge Building Society balance transferred 1st October 2021	90,633	-
Pets at Home voucher transferred	1,140	-
Van insurance prepaid to June 2022	340	-
Assets transferred at net book value 1 <sup>st</sup> October 2021	1,580	-
Legacy received- Barratt	54,600	13,650
	388,293	93,650

The above transactions relate to the agreed merger between RSPCA West Suffolk branch, RSPCA Suffolk Central and RSPCA Mid Norfolk & North Norfolk effective from 1<sup>st</sup> October 2021.

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

	31.12.21 £	31.12.20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations and collections Legacies	9,547	4,449
Subscriptions	73,184 249	36,625 569
Branch share of national door to door	249	509
campaign	24,134	25,173
	107 114	(( 01(
	107,114	66,816
Other trading activities		
Shop income	18,126	50,256
Investment income		
Bank interest	38	520
		• • • •
Charitable activities Animal adoptions	C	11.105
Other COVID-19 grants	5,545 16,942	11,185
Furlough claims (CJRS)	5,722	27,000 5,487
	28,209	43,672
Total incoming resources	153,487	161,264
EXPENDITURE		
Raising donations and legacies		
Staff salaries and NIC Employer pension contribution	58,259	77,202
Rent, rates and insurance	2,606 16,057	3,290
Travel expenses	1,572	29,813 721
Electricity and water	1,111	576
Telephone, postage and stationery	794	1,072
Motor vehicle expenses	2,936	2,794
Cleaning and sundry	1,235	3,081
Repairs and renewals	18,685	3,943
Shop goods for resale	178	597
Depreciation of tangible fixed assets Loss on disposal of assets	851	1,193
	364	
	104,648	124,282

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

FOR THE YEAR ENDED 31 DECEMBER 2021		
	31.12.21 £	31.12.20 £
Raising donations and legacies	~	~
Charitable activities		
Boarding fees	30,728	54,318
Veterinary fees	22,257	36,610
Welfare payments - veterinary fees	12,303	8,781
Telephone, postage and stationery	106	137
Merger transactions	481,943	
	547,337	99,846
Support costs		
Governance costs		
Subscriptions	599	750
Legal and professional fees	8,861	495
Telephone, postage and stationery	10	272
Branch contribution	1,378	18,173
Sundries	2,204	965
Accountancy and payroll fees	4,675	3,100
Bookkeeping	1,455	1,120
	19,182	24,875
Total resources expended	671,167	249,003
Net expenditure	<u>(517,680</u> )	(87,739)

This page does not form part of the statutory financial statements