COMPANY REGISTRATION NUMBER: 5644439 CHARITY REGISTRATION NUMBER: 1119468

PLIAS RESETTLEMENT LTD Company Limited by Guarantee Unaudited Financial Statements 31 December 2021

PEARLMAN ROSE

Chartered accountants 39-40 Skylines Village Limeharbour, Docklands London E14 9TS

Company Limited by Guarantee

Financial Statements

Year ended 31 December 2021

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Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2021

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 December 2021.

Reference and administrative details

Registered charity name

PLIAS RESETTLEMENT LTD

Charity registration number

1119468

Company registration number

5644439

Principal office and registered

Unit 12, Bridge Park Complex

office

Harrow Road Brentfield NW10 0RG

London

The Management Committee

The Management Committee who served the charity during the period were as follows:

Mr David Truswell (Chair) Mrs Noreen Muir (Treasurer)

Mr Michael Lazarus (Trustee)

(Resigned 16 March 2021)

Mr Tajean Hutton

Senior Management Team

Ms Norma Hoyte (Company Secretary & Director)

Mr Tom Chandler (Director)

Accountants

Pearlman Rose

Chartered Accountants 39-40 Skylines Village Limeharbour, Docklands

London E14 9TS

Bankers

HSBC Bank Plc

122 Wembley Park Drive

Middlesex HA9 8HT

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2021

PLIAS Resettlement is a community based not-for-profit organisation and charity that reduces re-offending by providing support, advice, and guidance to people with criminal convictions. Our services are primarily available to residents of the London Boroughs of Brent and Harrow and other Boroughs in West London.

Our vision is to work collaboratively and constructively through a partnership approach to help make neighbourhoods a safer place for the community. We work towards combating crime, reducing the risks of reoffending, reducing the fear of crime, and supporting alternative choices for individuals who may be at risk of committing crime.

We are guided by a set of principles that characterise the work we do and which inform our approach to leading and developing our people.

- We Value: We ensure staff and volunteers are equipped with the skills, expertise and knowledge to effect positive change.
- We Work Together: We believe in working with others and building strong partnerships and collaborations to deliver positive change
- We **Listen:** We listen to and learn from clients ensuring their voice is heard and acted upon within the organisation to frame better service delivery. We are committed to continual improvement
- We Include: We treat all with respect and dignity, recognising and embracing diversity and supporting all to achieve their goals.
- We Achieve: We achieve positive outcomes by delivering quality services that meet the needs of clients in a non-judgemental environment

The last year has seen PLIAS Resettlement continue to successfully build its reputation and influence while growing as an organisation and moving into the new post-pandemic delivery environment. This growth has also been the occasion to recognise the need to take on the challenges of being a larger organisation. We have now moved into our new location in the Ealing area and are beginning to explore further the opportunities provided by the larger premises and our liaison with new local partners.

Tom Chandler achieved a distinction in his MBA which is all the more remarkable for being awarded to a candidate from the not-for- profit sector. As well as congratulating him, we welcome his application of his new knowledge to the future development of the organisation. One of the challenges of being a larger organisation is the need to review our HR functions and we have already begun the process of implementing an HR strategy to take this forward. As a larger organisation we also recognise the need to review and expand our board membership, which I will be taking a lead on with support from existing Trustees and the CEOs.

Services went from strength to strength this year and of particular note is the initiative to write a book giving voice to the experience of women who have experienced domestic violence and coercion supported by the Phoenix PACT project. The book launch in May was an exhilarating event and a testament to the resilience and courage of the contributors. An important reminder to us all of the value of the work we are doing and also the value of finding places and opportunities to speak about and share the work we are doing.

So while not without its challenges it is important to recognise that PLIAS has taken some big and bold steps over the past year and more of the same is planned in the coming 12 months.

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 December 2021

Trustees' responsibilities statement

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charities (Accounts and Reports) Regulations, and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Reserve statement

The trustees have been keen to ensure that PLIAS Resettlement have been able to take advantage of appropriate funding opportunities to undertake its work.

The trustees will continue to maintain levels of reserves sufficiently to cover the charity's obligations in the event of winding up.

Independent examiner

Mohammad Jilani has been re-appointed as independent examiner for the ensuing year.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on $\frac{27}{9}$ and signed on behalf of the board of trustees by:

D Truswell

Chair of the Board of Trustees

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of PLIAS RESETTLEMENT LTD

Year ended 31 December 2021

I report to the trustees on my examination of the financial statements of PLIAS RESETTLEMENT LTD ('the charity') for the year ended 31 December 2021.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2. the financial statements do not accord with those records; or
- 3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- 4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mohammad Jilani Independent Examiner

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27 Sephuler 2022 Date

Pearlman Rose Chartered Accountants 39-40 Skylines Village Limeharbour, Docklands London E14 9TS

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 December 2021

	Unrestricted	2021 Restricted		2020
Note	funds £	funds £	Total funds £	Total funds £
Income and endowments			~	_
Charitable activities Investment income 6	-,	525,257 –	800,446 33	814,402 249
Total income	275,222	525,257	800,479	814,651
Expenditure Expenditure on charitable activities 8	294,548	448,110	742,658	697,191
Total expenditure	294,548	448,110	742,658	697,191
Net income and net movement in funds	(19,326)	77,147	57,821	117,460
Reconciliation of funds Total funds brought forward	331,128	75,243	406,371	288,911
Total funds carried forward	311,802	152,390	464,192	406,371

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Company Limited by Guarantee

Statement of Financial Position

31 December 2021

	Note	2021 £	£	2020 £
Fixed assets			~	~
Tangible fixed assets	13		66,184	61,692
Current assets				
Debtors	14	5,659		20,850
Cash at bank and in hand		697,736		345,224
		703,395		366,074
Creditors: amounts falling due within one year	15	305,387		21,395
Net current assets			398,008	344,679
Total assets less current liabilities			464,192	406,371
Net assets				
Net assets			464,192	406,371
Funds of the charity				
Restricted funds			152,390	75,243
Unrestricted funds			311,802	331,128
Total charity funds	17		464,192	406,371

For the year ending 31 December 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on, and are signed on behalf of the board by:

D Truswell Trustee

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 December 2021

	2021 £	2020 £
Cash flows from operating activities Net income	57,821	117,460
Adjustments for: Depreciation of tangible fixed assets Other interest receivable and similar income Interest payable and similar charges Accrued expenses	11,679 (33) 134	10,887 (249) 494 1,750
Changes in: Trade and other debtors Trade and other creditors	15,191 283,992	68,135 3,339
Cash generated from operations	368,784	201,816
Interest paid Interest received	(134) 33	(494) 249
Net cash from operating activities	368,683	201,571
Cash flows from investing activities Purchase of tangible assets Net cash used in investing activities	(16,171) (16,171)	(34,843)
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year	352,512 345,224	166,728 178,496 345,224
Cash and cash equivalents at end of year	697,736	345,224

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 December 2021

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Unit 12, Bridge Park Complex, Harrow Road, Brentfield, NW10 0RG, London.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

3. Accounting policies (continued)

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the
 contracted service. This is classified as unrestricted funds unless there is a contractual
 requirement for it to be spent on a particular purpose and returned if unspent, in which case
 it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking
 activities that further its charitable aims for the benefit of its beneficiaries, including those
 support costs and costs relating to the governance of the charity apportioned to charitable
 activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

All fixed assets are initially recorded at cost and are subsequently stated at cost less any accumulated depreciation. Any fixed assets carried at revalued amounts are recorded at the market value at the balance sheet date.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

3. Accounting policies (continued)

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Equipment

- 15 - 20% on cost

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

3. Accounting policies (continued)

Financial instruments (continued)

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

The charity is a company limited by guarantee and has no share capital.

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

5. Charitable activities

	Unrestricted	Restricted	Total Funds
	Funds	Funds	2021
	£	£	£
Charity Aid Foundation	_	125,240	125,240
Youth Futures Foundation	_	145,349	145,349
LTEN	17,680	_	17,680
DWP	_	2,387	2,387
JRS Grant	_	11,055	11,055
Prospects Information & Support	127,710	_	127,710
G4S Family Works	104,184	_	104,184
London Community Foundation	_	16,200	16,200
Lloyds Foundation	25,000	_	25,000
Paddington Development Trust		35,350	35,350
Young Brent Foundation		24,375	24,375
Brent Council - Tools4change	_	17,300	17,300
Action West London		56,000	56,000
Asian Women's Resource Centre	_	25,222	25,222
GLA Young London	_	64,331	64,331
Brent Carers Centre	_	2,448	2,448
Other Income	615		615
	275,189	525,257	800,446

	Unrestricted	Restricted	Total Funds
	Funds	Funds	2020
	£	£	£
JRS Grant	_	11,075	11,075
Prospects Information & Support	216,275	_	216,275
G4S Family Works	225,847	_	225,847
London Community Foundation	_	103,917	103,917
Lloyds Foundation	_	32,800	32,800
Paddington Development Trust	10,000	_	10,000
GLA Young London	_	42,794	42,794
City Bridge Trust	_	19,975	19,975
Brunel University	1,160	_	1,160
Brent Council - Breaking Barriers Project	_	17,500	17,500
Action West London	_	31,000	31,000
CHK Foundation	_	45,000	45,000
National Lottery	_	19,484	19,484
Asian Women's Resource Centre	37,575	-	37,575
	490,857	323,545	814,402

6. Investment income

	Unrestricted	Total Funds	Unrestricted	Total Funds
	Funds	2021	Funds	2020
	£	£	£	£
Interest receivable	33	33	249	249

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

7. Expenditure on charitable activities by activity type

Wages & Salaries Directors remuneration Employer's NI Rent payable Repairs & maintenance Insurance Printing, postage & stationary Telephone & fax Education training & Project costs Travel & subsistence Volunteer expenses Staff welfare Governance costs	Unrestricted funds £ 85,711 61,287 9,471 9,917 6,204 3,048 21,284 7,445 18,049 367 6,285 10,258 55,221 294,547	Restricted funds £ 327,777 49,275 33,579 - 5,387 - 30,380 158 - 429 - 429 - 448,110 - 448,110	Total funds 2021 £ 413,488 110,562 43,050 9,917 11,591 3,048 22,409 7,445 48,429 525 6,285 10,687 55,221 742,657	Total funds 2020 £ 295,466 129,937 39,729 11,295 5,724 2,225 19,561 6,627 98,151 1,896 3,913 12,529 70,138 697,191
Governance costs				
Accountancy fees Consultancy fees Professional fees Bank charges Depreciation			2021 £ 5,600 8,105 29,704 134 11,678 55,221	2020 £ 5,600 32,099 21,058 494 10,887 70,138
Net expenditure				
Net expenditure is stated after chargi	ng/(crediting):		2021 £	2020 £
Depreciation of tangible fixed assets			11,679	10,887
Independent examination fees				
Eace payable to the independent eve	minor for:		2021 £	2020 £
Fees payable to the independent exa Independent examination of the finar			2,900	2,900

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

10. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2021	2020
	£	£
Wages and salaries	509,825	412,469
Social security costs	43,050	39,729
Employer contributions to pension plans	14,225	12,934
	567,100	465,132

The average head count of employees during the year was 18 (2020: 14). The average number of full-time equivalent employees during the year is analysed as follows:

	2021	2020
	No.	No.
Number of staff - Administration	16	12
Number of staff - Management	2	2
	18	14

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

11. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

12. Tangible fixed assets

	Equipment £	Total £
Cost At 1 January 2021 Additions	212,845 16,171	212,845 16,171
At 31 December 2021	229,016	229,016
Depreciation At 1 January 2021 Charge for the year	151,153 11,679	151,153 11,679
At 31 December 2021	162,832	162,832
Carrying amount At 31 December 2021	66,184	66,184
At 31 December 2020	61,692	61,692

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

13.	Debtors		
	Trade debtors Other debtors	2021 £ - 5,659	2020 £ 15,355 5,495
		5,659	20,850
14.	Creditors: amounts falling due within one year		
	Trade creditors Accruals and deferred income Social security and other taxes	2021 £ 2,613 4,250 294,604	2020 £ 8,007 4,250 4,987
	Other creditors	3,920	4,151
		305,387	21,395

15. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £14,225 (2020: £12,934).

16. Analysis of charitable funds

Unrestricted funds					
	. At			At	
	1 January		31 December		
	2021	Income	Expenditure	2021	
	£	£	£	£	
General funds	331,128	275,222	(294,548)	311,802	
	At			At	
	1 January		31 December		
	2020	Income	Expenditure	2020	
	£	£	£	£	
General funds	260,661	491,106	(420,639)	331,128	
General funds		£ 491,106	£ (420,639)	£ 331,128	

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 December 2021

	Restricted funds				
	Restricted Funds	At 1 January 2021 £ 75,243	Income £ 525,257	Expenditure £ (448,110)	At 31 December 2021 £ 152,390
	Restricted Funds	At 1 January 2020 £ 28,250	Income £ 323,545	Expenditure £ (276,552)	At 31 December 2020 £ 75,243
17.	Analysis of changes in net debt				
	Cash at bank and in hand		At 1 Jan 2021 £ 345,224	Cash flows £ 352,512	At 31 Dec 2021 £ 697,736