Charity Registration No. 1074808

Company Registration No. 03531443 (England and Wales)

TAMESIDE SPORTS TRUST ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022



LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Jon Keating Martin Nield Chris Easton Daniel Clark Jacqueline Moores Julian Sexton David Wadsworth Denise Ward Michaela Bowker	(Appointed 29 September 2021)
Secretary	David Weakley	
Charity number	1074808	
Company number	03531443	
Registered office	Ken Ward Sports Centre Hattersley Road East Hattersley Hyde Cheshire SK14 3NL	
Auditor	Chadwick & Company (Manchester Chartered Accountants Statutory Auditors Capital House 272 Manchester Road Droylsden Manchester M43 6PW) Limited
Bankers	The Co-operative Bank Plc 1 Market Place Ashton-under-Lyne Lancashire OL6 6DL	
Solicitors	Pannone & Partners 23 Deansgate Manchester M3 2BU	

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2022

The directors present their report and accounts for the year ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Trust's Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

Structure, governance and management

Tameside Sports Trust (the Trust) is a company limited by guarantee and governed by its Articles of Association adopted on 21 November 2018. It is registered as a charity with the Charity Commission. Each director has a liability limited to £10 each in the event of the winding up of the charity. The Board has adopted the 2016 Code for Sports Governance produced by Sport England and Sport UK. The trustees have delegated the day to day management to the chief executive officer Chris Rushton.

The directors who are also the trustees for the purpose of company law and who served during the year were:

Jon Keating(Resigned 14 July 2021)Eddie Thornton-Chan(Resigned 14 July 2021)Martin NieldEddie Thornton-ChanChris EastonEddie Thornton (Resigned 14 July 2021)Daniel ClarkEddie Thornton (Resigned 14 July 2021)Jacqueline MooresEddie Thornton (Resigned 14 July 2021)Jacqueline MooresEddie Thornton (Resigned 14 July 2021)Julian SextonEddie Thornton (Resigned 14 July 2021)David WadsworthEddie Thornton (Resigned 14 July 2021)Denise Ward(Appointed 29 September 2021)

Recruitment and appointment of new Directors

The Board consists of no less than three and no more than eleven directors of which up to two can be nominated by Tameside Metropolitan Borough Council. The remaining directors are appointed from within the local community by a process of advertisement, application and interview. Each director would expect to serve for three years before reselection or retirement.

Induction and training of new Directors

New Directors are given an induction summarising the activities of the Trust, the role of the directors, an organisation chart, board meeting procedures and contact details. All new directors provide a signed declaration confirming the director understands their responsibilities and obligations as a director.

Board meetings

The directors meet every two months. Ad-hoc groups are organised as and when required for unique considerations.

TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

Related parties

The Trust has a close relationship with Tameside Metropolitan Borough Council (The Council) for whom it manages the Borough's sports and leisure facilities and a selection of secondary school sports halls to deliver their community use function. Council facilities include Active Copley, Active Medlock, Active Ashton, Active Hyde, i-Train, Tameside Wellness Centre Denton, Active Etherow, Active Ken Ward, Active Oxford Park and Total Adrenaline. The facilities consist of six swimming pools, one of which, Hyde, is a bespoke leisure pool, and four state of the art gyms and dance studios. In addition, Ken Ward Sports Centre and Oxford Park provide a further two gyms and two dance studios.

There is currently one council nominated director who is also Chair of the Board. In addition, the Chief Executive of the Sports Trust has regular meetings with senior Council officers.

The Trust has an agreement with the Council to operate the Council's sports facilities and deliver sports activities, the outcomes of which are determined by a number of agreed partnership objectives.

The Trust has an agreement with Copley High School for the provision of sports facilities at Active Copley. Copley High School is part of Great Academies Education Trust (GAET).

Objectives and achievements

The Trust's objectives and principal activities, as contained in its Articles of Association are:

"To provide or assist in the provision of facilities for recreation or other leisure time occupation for the general public or in connection with the Tameside Metropolitan Borough and its surrounding areas (and such areas as the Trustees determine from time to time) in the interest of social welfare."

The financial year 2021/22 can be characterised by two key dynamics:

- The recovery of commercial revenue streams to pre-pandemic levels
- The impact of inflation on the two biggest cost lines within the overall P&L i.e. staffing and utilities

It is also the case that levels of disposable income which are intrinsically linked to commercial revenues were coming under real pressure towards the end of the year.

By the end of March however, overall monthly direct debit revenue emanating from the three key trading revenue streams had exceeded pre-pandemic levels – a feat almost without parallel across the trust sector.

Health and Fitness revenue in particular benefitted not just from the recovery of membership levels but also from enhanced overall yield via pricing and promotion which encouraged upgrading. Put simply, the proportion of high yielding Premier memberships grew significantly.

However, the 'top line' commercial recovery was invisible on the 'bottom line' as a consequence of inflationary pressures generally but in two areas particularly.

More than half of the Active Tameside work force is on the National Minimum/Living wage which means that the increase of circa 6% in April resulted in a disproportionately challenging quantum. It's also the case that year by year, a bigger and bigger proportion of the workforce is dragged into Minimum/Living wage status as 'mainstream' inflationary awards fail to keep pace – next year's award is circa 10%. There can be no doubt that this scenario represents a growing risk to the business in terms of recruitment, retention and productivity notwithstanding the fact that many generic and specific roles are paid at less than 80% of market rate.

Similarly, the expiry of our utilities contract in September resulted in a new 2 year contract which encapsulated a year on year increase of £583,126 which meant that utilities equated to 11.4% of turnover from 7.6% the previous year. Should utility prices remain at current levels, this will mean a further increase of £503,230 equating to 14.5% of turnover. Clearly, any such increase cannot be absorbed within the current funding agreement with TMBC and consequently, strategic sustainability dialogue will be key during the course of 2022/23.

TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

Going forward, double digit inflation coupled with single digit wage settlements will further compromise levels of disposable income though impact of this erosion is as yet, not readily apparent.

Despite the ongoing ravages of the pandemic, the Active Hyde extension was launched successfully in July. In August, Active Tameside won the coveted UK Active Inclusion and Diversity Award for the second consecutive year.

This award is truly special in that it effectively validates our Mission, Vision, Values and Ethos in relation to the overall delivery of our range of products and services and in particular the commissions within the Everybody Can portfolio.

There really is no higher accolade within the authentic trust sector and consequently we are truly proud. Moreover, at the time of writing, we're in the final again!

Risk management

The major risks to which the charity is exposed, as identified by the directors, have been reviewed and systems have been established to mitigate those risks.

Strategic report

The description under the heading "Financial review" meets the company law requirements for the trustees to present a strategic report.

Public Benefit

The Trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance by the Charity Commission for England and Wales.

Achievements and performance

Charitable activities

The financial statements have been prepared on a going concern basis, which presumes that the Trust will continue to receive financial support from the Council by means of a management fee. The management fee from the Council including the health contribution has been settled at £927,000 for 2021/22. For the year 2022/23 the agreed fee is £777,000.

To supplement the provision of high-quality leisure facilities the Trust remains committed to developing a highquality service. The Trust is working with partner organisations to introduce cost effective, fit for purpose, peer quality assurance processes.

Financial review

Reserves policy

It is the aim of the Directors to build up unrestricted reserves to cover a reasonable level of future management, administration and support costs. Due to the on-going effects of Covid-19 Pandemic in the year and the increases in gas and electricity costs, the Directors have not included an annual contribution for 2022/23 but remain committed to developing a reserve policy to support the medium-term financial strategy.

The latest FRS 102 valuation has seen a substantial decrease in liabilities mainly due to the change in the discount rate as bank base rates increase, a trend that has continued and is likely to continue for the remainder of 2022/23. This has resulted in decreasing the pension fund liability to a deficit of £2,893,00 as of 31 March 2022 (£5,513,000 as of 31 March 2021).

The Restricted Reserve of £1,198,700 represents the balance of the football pitch grant, the fitness suite at Oxford Park Community Centre, the funding received for the new sprung floor at the gymnastics centre, the development programs at Ashton Pools, Copley Leisure Centre and Hyde Leisure Pool, the fitness suite at the Ken Ward Centre the iTrain centre and the new Tameside Wellness Centre.

TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

Principal funding sources

Although the Charity's trading income was still impacted by some extent by Covid 19, trading income did increase. There was still an element of the furlough scheme £174,539, which with the management fee of £927,000 gave a total income of £11,356,345 from Charitable Activities, up from £9,762,973 from the previous year. For the year 2022/23 the management fee has been agreed at an annual value of £777,000.

Investment policy

The Trust does not at this stage in its development consider it necessary to have a formal investment policy. Since its formation all surplus monies have been invested on our behalf through the Trust's bankers who have provided us with access to an interest bearing Reserve Account.

Employee Involvement - Staff

Tameside Sports Trust operates an all-inclusive equal opportunities and diversity policy in relation to employment applications.

The Trust is striving to be an effective Equal Opportunities Employer. The purpose of this policy is to provide opportunities to all in employment irrespective of gender, race, ethnic origin, disabilities, age, nationality, national origin, sexuality, religion, marital status and social class. We oppose all forms of unlawful and unfair discrimination.

The Trust is committed to the ongoing development and training of all its employees who it considers to be its most valuable asset. As such an employee who becomes disabled will be provided with any necessary training to ensure their continued employment within the Trust. The Trust has a comprehensive staff review procedure which ensures that the training requirements and the career development of all its employees is considered and as such, is an Investor in People accredited organisation. The Trust has also trained over 30 staff as mental health first aiders.

The Trust produces a newsletter which is distributed to every member of staff which includes information relating to the performance of the organisation and also any information and "news" items that may be considered relevant to the staff. The Senior Leadership Teams also holds a number of "Roadshows" each year to enable all employees to be briefed in person and have the opportunity to ask questions.

Future Developments

The Trust is looking to invest heavily in new gym equipment and refurbishing a number of existing gym facilities with a view to protecting its key revenue streams by offering outstanding value for money. This is tied in with the Trusts looking to extend its arrangement with the Council from 31st March 2024 by two years. Negotiations are at an advanced stage.

Principal risks and uncertainties

The Trust continues to receive funding from Tameside Metropolitan Borough Council by way of a management charge. Any further reduction in the future level of funding could impact the services provided by the Trust. TMBC is also the biggest single creditor excluding the Local Government Pension Scheme. The biggest risk facing the Trust is the unprecedented increase in utilities. The Trust took out a fixed 2 year deal in September 2021 which is protecting it from the worst of the recent energy spike but still resulted in substantial increase.

Pension Deficit

The directors recognise the impact of the deficit accruing upon actuarial valuation. Whilst of the view that the deficit would only crystallise upon failure of the company, it notes that FRS 102 valuation did result in a decrease to the net deficit. To reduce the employer contribution rate over the next 3 year period, the Trust remains in a "pooling" with Tameside Council which has fixed the employer contribution rate at 21.0% for a further year. This is a historically low rate for the Trust.

TRUSTEES' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

Going Concern

The directors have very carefully considered their obligations to prepare these financial statements on an appropriate basis, having specific regard to the charity's net liability position within unrestricted funds as of 31 March 2022. The net liability position is as a result of the inclusion of the pension scheme deficit mentioned above and has decreased from £4,414,178 at 31 March 2021 to £3,765,493 at 31 March 22.

The directors recognise the extent to which the company has relied, and continues to rely on support from Tameside MBC, and are aware of the agreed funding schedule received from the council. An initial management fee remaining at £777,000 has been agreed for 2023/24. The Council has consistently demonstrated its commitment to Active Tameside throughout the pandemic and continues to express that support through the negotiations to extend the contract by 2 years. The directors, advised by the executive, will continue, in 2022/23, to explore opportunities in order to maintain the viability of the company including working closely with our key partner, Tameside Metropolitan Borough Council, who as well as being the biggest single funder are also the biggest creditor.

After making enquiries and considering the issues described above, the directors have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For these reasons they continue to adopt the going concern basis of accounting in preparing these financial statements.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

A resolution proposing that Chadwick & Company (Manchester) Limited be reappointed as auditors will be put to the members.

On behalf of the board of Directors

Award

Denise Ward Director Dated: 27 July 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2022

The trustees, who are also the directors of Tameside Sports Trust for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the trust and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the trust will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the trust and enable them to ensure that financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF TAMESIDE SPORTS TRUST

Opinion

We have audited the financial statements of Tameside Sports Trust ('the trust') for the year ended 31 March 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the accounts* section of our report.

We are independent of the trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the the trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF TAMESIDE SPORTS TRUST

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the trust and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the trust for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https:// www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF TAMESIDE SPORTS TRUST

We considered and updated our knowledge of the company's specific industry and its regulatory environment, and reviewed the company's documentation surrounding the policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities. Based on this understanding, we identified and assessed the risks of material misstatement in the financial statements and designed and performed audit procedures in response to those risks.

We identified the key laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, the most significant of these is the UK Companies Act 2006. We also gained knowledge of the legal and regulatory frameworks which do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty.

Audit response to risks identified

The audit engagement team were made aware of the potential opportunities and incentives that may exist within the company for fraudulent activity and how and where fraud might occur or be concealed within the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override of controls. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other manual adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, we designed procedures which included:

- enquiring of management and those charged with governance concerning actual and potential litigation and claims and any known instances of non-compliance with laws and regulations;
- reviewing minutes of meetings of those charged with governance;
- assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry or inspection;
- reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- performing detailed audit work on areas identified as being susceptible to management bias and override of controls, such as provisions, estimates and journal entries, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of bias;
- performing analytical procedures to identify any unusual relationships that may indicate a risk of material misstatement due to fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF TAMESIDE SPORTS TRUST

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

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Tracey Connor BSc FCA (Senior Statutory Auditor) for and on behalf of Chadwick & Company (Manchester) Limited

Chartered Accountants Statutory Auditor Capital House 272 Manchester Road Droylsden Manchester M43 6PW

27 July 2022

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income from:					0 700 070
Charitable activities	3	11,356,345	-	11,356,345	9,762,973
Investments	4	518,000		518,000	476,000
Total income		11,874,345	-	11,874,345	10,238,973
Expenditure on: Charitable activities	5	14,117,847	634,813	14,752,660	10,824,196
Net expenditure for the year/ Net outgoing resources		(2,243,502)	(634,813)	(2,878,315)	(585,223)
Other recognised gains and losses Actuarial gain/(loss) on defined benefit pension schemes		3,587,000		3,587,000	(3,499,000)
Net movement in funds		1,343,498	(634,813)	708,685	(4,084,223)
Fund balances at 1 April 2021		(6,307,691)	1,833,513	(4,474,178)	(389,955)
Fund balances at 31 March 2022		(4,964,193)	1,198,700	(3,765,493)	(4,474,178)

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BALANCE SHEET

AS AT 31 MARCH 2022

		20	22	20	21
	Notes	£	£	£	£
Fixed assets	10		2,122,985		3,437,308
Tangible assets Current assets	10		2,122,000		0,101,000
Stocks	11	39,218		15,025	
Debtors	12	1,032,559		1,097,398	
Cash at bank and in hand		890,881		877,855	
		1,962,658		1,990,278	
Creditors: amounts falling due within one year	13	(2,055,774)		(1,538,559)	
Net current (liabilities)/assets			(93,116)		451,719
Total assets less current liabilities			2,029,869		3,889,027
Creditors: amounts falling due after more than one year	14		(2,902,362)		(2,850,205)
Provisions for liabilities	16		(2,893,000)		(5,513,000)
Net liabilities			(3,765,493)		(4,474,178)
Income funds Restricted funds					
Tangible assets		1,198,700		1,833,513	
	18		1,198,700		1,833,513
Unrestricted funds	10		(4,964,193)		(6,307,691)
Omeanoled lands					
			(3,765,493)		(4,474,178)

The accounts were approved by the Trustees on 27 July 2022

Denise Ward Trustee

DHWard.

Company Registration No. 03531443

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

Notos		_		1 £
NOLES	~	~		-
22		(17,665)		406,332
	(40,945)		(14,395)	
		(40,945)		(14,395)
	71,636		90,130	
		71,636		90,130
lents		13,026		482,067
ofyear		877,855		395,788
year		890,881		877,855
	lents of year	Notes £ 22 (40,945) 71,636 lents of year	22 (17,665) $(40,945)$ $(40,945)$ $(40,945)$ $\frac{71,636}{13,026}$ Nents 13,026 of year 877,855	Notes £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

Company information

Tameside Sports Trust is a private company limited by guarantee incorporated in England and Wales. The registered office is Ken Ward Sports Centre, Hattersley Road East, Hattersley, Hyde, Cheshire, SK14 3NL. The Trust is registered with the Charities Commission with reference number 1074808 and also uses the name Active Tameside.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (as amended for accounting periods commencing from 1 January 2019)". The the trust is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the the trust. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trust has net current liabilities of £93,116 (2021 - £451,719 net current assets) at 31 March 2022 and also has a defined benefit pension liability of £2,893,000 (2021 - £5,513,000) which leaves the overall net liability of the trust at £3,765,493 (2021 - £4,474,178).

The directors have reviewed budgets and cash flow forecasts for the periods to 31 March 2023. Efficiency savings and new potential income streams have been identified and are currently being pursued by the management team. The directors have considered the forecasts, the proposed savings and possible new income streams and consider them to be reasonable.

The Trust's commitment to the pension scheme remains long term however the directors are currently reviewing its options for the future pension provision with a view to determine the most appropriate way forward to reduce the risk to the Trust.

The pension deficit does not directly affect the ability of the trust to continue trading and the liability is drawn up using actuarial assumptions. The exact value of the liability cannot be accurately quantified due to the uncertainty of future events. The pension liability does not fall due immediately as it relates to future events.

During the previous period, Covid-19 was designated a pandemic by the World Health Organisation (WHO). The trustees continue to review the impact on the business, ensuring provisions are put in place to mitigate any risk to the trust's ability to trade as a going concern. At the date of signing the financial statements, in the opinion of the directors, Covid-19 will not impact on the trust's ability to trade as a going concern.

After making enquiries and considering the issues described above, the directors have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For these reasons they continue to adopt the going concern basis of accounting in preparing these financial statements.

Company status

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £10.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

1.3 Charitable funds

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the directors.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are set aside by the directors out of unrestricted general funds for specific purposes or projects.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

1.4 Incoming resources

Charitable activities

The fees and charges represent the value of the services and goods provided, excluding value added tax.

Grants

Grants are accounted for on a receivable basis.

Intangible income

Intangible income, which would comprise the use of the donated facilities is not recognised, as there is no financial cost borne by the third party.

Interest receivable

Interest is included when received by the charity.

1.5 Resources expended

Resources expended are included in the statement of financial activities on an accruals basis, inclusive of any VAT which cannot be recovered.

Expenditure on charitable activities comprises those costs incurred by the charity in furtherance of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management of the charity.

1.6 Tangible fixed assets

The Trust's policy is to write off the costs of the replacement of the landlord's fixed assets to the statement of financial activities in the year of acquisition.

Major refurbishments

It is the Trust's policy to capitalise expenditure on the major refurbishments and to write off this expenditure over a period not exceeding their effective useful life as follows:-

Leasehold property refurbishment
Football pitches
IT and general equipment

over the remaining term of the lease 5-10% straight line 10-33% straight line

(Continued)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

1.7 Stocks

Stocks are valued at the lower of cost and net realisable value, after make due allowance for obsolete and slow moving items.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The trust has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the trust's balance sheet when the trust becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the trust transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a non basic financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less.

Derecognition of financial liabilities

Financial liabilities are derecognised when the trust's contractual obligations expire or are discharged or cancelled.

(Continued)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

1 Accounting policies

(Continued)

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the trust is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

The Trust operates a defined benefit pension scheme within the Greater Manchester Pension Fund. Contributions to the scheme are paid in accordance with the advice and recommendations of independent actuaries and are charged to the statement of financial activities so as to spread the cost of pensions over the employees' working lives.

The cost of providing benefits under defined benefit plans is determined separately for each plan using the projected unit credit method, and is based on actuarial advice.

The change in the net defined benefit liability arising from employee service during the year is recognised as an employee cost. The cost of plan introductions, benefit changes, settlements and curtailments are recognised as incurred.

The net interest element is determined by multiplying the net defined benefit liability by the discount rate, taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments. The net interest is recognised in income/(expenditure) for the year.

Remeasurement changes comprise actuarial gains and losses, the effect of the asset ceiling and the return on the net defined benefit liability excluding amounts included in net interest. These are recognised immediately in other recognised gains and losses in the period in which they occur and are not reclassified to income/(expenditure) in subsequent periods.

The net defined benefit pension asset or liability in the balance sheet comprises the total for each plan of the present value of the defined benefit obligation (using a discount rate based on high quality corporate bonds), less the fair value of plan assets out of which the obligations are to be settled directly. Fair value is based on market price information, and in the case of quoted securities is the published bid price. The value of a net pension benefit asset is limited to the amount that may be recovered either through reduced contributions or agreed refunds from the scheme.

1.12 Leases

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

1.13 Taxation

The charity is exempt from corporation tax on its charitable activities.

1.14 Government Grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

2 Critical accounting estimates and judgements

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

In considering the going concern assumption, the directors have had to apply judgement in relation to the potential impact that Covid-19 may have on the economies the Trust operates in and on the Trust. In arriving at this judgement, the directors have considered the financial resilience of the Trust and how it would manage any downturn as a result of the pandemic.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

3 Charitable activities

Total 2021 £	9,762,973
Total 2022 £	819,918 11,356,345
Other charitable Grants and activities other income 2022 2022 £ £	819,918
Other charitable activities 2022 £	141,030
Catering 2022 £	329,945
Public health 2022 £	3,561,886
Management fee 2022 £	927,000
Sports ¹ activities 2022 £	5,576,566
	Sales within charitable activities

In 2022 Grants and other income includes £174,539 (2021 - £1,960,701) received in respect of the Coronavirus job retention scheme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

4 Investments

-			
		Unrestricted funds	Total
		2022 £	2021 £
	Net interest on defined benefit pension scheme	518,000	476,000
5	Charitable activities		
		2022 £	2021 £
	Staff costs Pensions Coaching Cost of trading Fitness suite expenses Rent, heat, light and water Premises repairs and maintenance Staff training Depreciation of leasehold property refurbishment Depreciation of IT and general equipment Depreciation of football pitches	6,020,130 1,677,300 655,562 238,579 369,350 1,357,573 885,540 79,022 902,677 411,604 40,987	5,281,276 1,006,770 216,839 33,488 170,250 774,447 499,306 41,000 912,541 434,675 40,987 9,411,579
	Support costs (see note 6) Governance costs (see note 6)	2,101,836 12,500	12,500
	Analysis by fund Unrestricted funds Restricted funds	14,117,847 634,813	10,824,196 10,189,383 634,813 10,824,196

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

6 Support costs

Support costs	Support Governance		2022	2021
	costs	costs		
	£	£	£	£
Insurance	91,981	-	91,981	88,099
Cleaning	88,113	-	88,113	51,726
Legal and professional	86,353	-	86,353	90,188
Travelling expenses	483,399	-	483,399	255,333
Telephone, post and carriage	40,230	-	40,230	33,650
Printing and stationery	18,731	-	18,731	13,726
Marketing	321,199	-	321,199	133,431
Bank charges and interest	65,315	-	65,315	35,282
Bank loan interest and charges	71,636	-	71,636	90,130
Cash collection service	6,811	-	6,811	1,741
Sundry expenses	186,068	-	186,068	85,811
Finance costs	642,000	-	642,000	521,000
Audit	-	12,500	12,500	12,500
	2,101,836	12,500	2,114,336	1,412,617
Analysed between				
Charitable activities	2,101,836	12,500	2,114,336	1,412,617
Auditor's remuneration				

The analysis of auditor's remuneration is as follows: 202	22 2021 £ £
Audit of the company's annual accounts 12,50	12,500

8 Trustees

7

None of the trustee directors (or any persons connected with them) received any remuneration during the year, or were reimbursed any expenses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

9 Employees

Number of employees

The average monthly number of employees during the year was:

	2022	2021
	Number	Number
Operational	394	392
Management and administration	35	35
	429	427
Employment costs	2022	2021
	£	£
Wages and salaries	5,689,879	4,993,549
Social security costs	330,251	287,727
Other pension costs	1,677,300	1,006,770
	7,697,430	6,288,046

The key management personnel of the trust comprise those persons having responsibility for planning, controlling and directing the activities of the organisation. The compensation of the key management personnel of Tameside Sports Trust is disclosed in note 21.

The number of employees whose annual remuneration was £60,000 or more were:

	2022	2021
	Number	Number
£70,001 - £80,000	1	1

Of the employees whose emoluments exceed £60,000, One (2021: 1) has retirement benefits accruing under defined benefit pension schemes.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

10 Tangible fixed assets

,		Leasehold property refurbishment	Football I pitches	T and general equipment	Total
		£	£	£	£
	Cost				
	At 1 April 2021	10,026,888	1,119,740	3,600,060	14,746,688
	Additions	-	-	40,945	40,945
	At 31 March 2022	10,026,888	1,119,740	3,641,005	14,787,633
	Depreciation and impairment				
	At 1 April 2021	7,700,937	1,037,764	2,570,679	11,309,380
	Depreciation charged in the year	902,677	40,987	411,604	1,355,268
	At 31 March 2022	8,603,614	1,078,751	2,982,283	12,664,648
	Carrying amount				
	At 31 March 2022	1,423,274	40,989	658,722	2,122,985
	At 31 March 2021	2,325,951	81,976	1,029,381	3,437,308
	Stocks			2022	2021
				£	£
	Finished goods and goods for resale			39,218	15,025

12 Debtors

11

Amounts falling due within one year:	2022 £	2021 £
Trade debtors Other debtors Prepayments and accrued income	676,507 2,446 353,606	162,218 2,353 932,827
	1,032,559	1,097,398

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

13	Creditors: amounts falling due within one year		
		2022	2021
		£	£
	Debenture loans	735,576	716,097
	Other taxation and social security	136,665	94,460
	Trade creditors	460,493	92,051
	Other creditors	109,825	93,219
	Accruals and deferred income	613,215	542,732
		2,055,774	1,538,559
14	Creditors: amounts falling due after more than one year	2022	2021
		2022 £	£
		-	
	Debenture loans	2,902,362	2,850,205
15	Loans and overdrafts		
15	Loans and overdrans	2022	2021
		£	£
		3,637,938	3,566,302
	Debenture loans		
		705 576	716,097
	Payable within one year	735,576 2,902,362	2,850,205
	Payable after one year	2,902,302	2,000,200
	Amounts included above which fall due after five years:		
	Payable by instalments	131,000	262,004
	· ·		And and a second se
	The borrowings include a loan from Tameside MBC repayable over a pe	riad of fifteen ve	ars by equal
	The porrowings include a loan from fameside who repayable over a pe	nea er mæen ye	

The borrowings include a loan from Tameside MBC repayable over a period of inteen years by equal instalments and bears interest at a fixed rate of 5.17%.

There are additional loans from Tameside MBC which are repayable over periods between seven and ten years by equal monthly instalments and bear interest at a fixed rate of 1.95%.

16	Provisions for liabilities	Notes	2022 £	2021 £
	Retirement benefit obligations	17	2,893,000	5,513,000
			2,893,000	5,513,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

17 Retirement benefit schemes

Defined contribution schemes

The trust operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the trust in an independently administered fund.

Defined benefit schemes

The company operates a defined benefit pension scheme.

The scheme funds are administered by Tameside Metropolitan Borough Council on behalf of Greater Manchester Pension Fund.

The most recent full actuarial valuation was on 31 March 2019 and was carried out by a qualified independent actuary. The Trust will implement the schedule of contributions to be advised by the actuaries to correct the fund deficit.

The directors have obtained an actuarial valuation as at 31 March 2022, prepared by Hymans Robertson LLP only for the purposes of FRS 102 and has no validity in other circumstances.

Kev a	issum	ptions
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Ney assamptions	2022 %	2021 %
Discount rate	2.85	2.1
Expected rate of increase of pensions in payment	3.00	2.5
Expected rate of salary increases	3.00	2.5
-		

Mortality assumptions

The assumed life expectations on retirement at age 65 are:

	2022	2021
	Years	Years
Retiring today		
- Males	20.2	20.1
- Females	23.0	22.9
Retiring in 20 years		
- Males	21.2	21.0
- Females	24.7	24.5

Amounts recognised in the profit and loss account:

	2022 £	£
Current service cost Net interest on defined benefit liability	1,640,000 124,000	982,000 45,000
Total costs	1,764,000	1,027,000

2021

2022

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

A such taken to ather comprohensive income:	
Amounts taken to other comprehensive income: 20 :	22 2021 £ £
Return on scheme assets excluding interest income1,889,0Actuarial changes related to obligations1,698,0	
3,587,0	(3,499,000)
The amounts included in the balance sheet arising from the the trust's obligations in respect of defined benefit plans are as follows: 20	22 2021 £ £
Present value of defined benefit obligations 30,268,0 Fair value of plan assets (27,375,0	
Deficit in scheme 2,893,0	5,513,000
Movements in the present value of defined benefit obligations:	2022 £
Liabilities at 1 April 2021 Current service cost Benefits paid Contributions from scheme members Actuarial gains and losses Interest cost At 31 March 2022	29,895,000 1,640,000 (438,000) 227,000 (1,698,000) 642,000 30,268,000
The defined benefit obligations arise from plans funded as follows:	2022 £
Wholly unfunded obligations Wholly or partly funded obligations	- 30,268,000
	30,268,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

17	Retirement benefit schemes		(Continued)
	Movements in the fair value of plan assets:		2022 £
	Fair value of assets at 1 April 2021 Interest income Return on plan assets (excluding amounts included in net interest) Benefits paid Contributions by the employer Contributions by scheme members At 31 March 2022		24,382,000 518,000 1,889,000 (438,000) 797,000 227,000 27,375,000
	The fair value of plan assets at the reporting period end was as follows:	2022 £	2021 £
	Equity instruments Debt instruments Property Cash	18,888,750 3,558,750 2,190,000 2,737,500 27,375,000	17,555,040 2,925,840 1,706,740 2,194,380 24,382,000

18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 April 2020	Outgoing resources	Balance at 1 April 2021	Outgoing resources 3	Balance at 1 March 2022
	£	£	£	£	£
Restricted funds	2,468,326	(634,813)	1,833,513	(634,813)	1,198,700

The restricted fund consists of the balances of a grant received from the Football Foundation towards the cost of building eight six-a-side football pitches, a grant from The Neighbourhood Learning in Deprived Communities Fund in respect of fitness suite equipment at Oxford Park Community Sports Centre and the grant and contributions received in respect of the facility development programme. In 2017 a contribution of £1,300,000 was received from Tameside Metropolitan Borough Council for building works undertaken in the development of the iTrain gym. The Council then made a contribution of £1,015,179 in 2020 for the development of the facilities at Tameside Wellness Centre.

The assets are depreciated according to the accounting policies. The net book value of these grants is £1,198,700 (2021: £1,833,513) with depreciation charged in the year of £634,813 (2021: £634,813).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

Analysis of net assets between funds 19 Restricted Total Unrestricted £ £ Fund balances at 31 March 2022 are represented by: 2,122,985 1,198,700 924,285 Tangible assets (93, 116)(93, 116)Current assets/(liabilities) (2,902,362)(2,902,362)Long term liabilities (2,893,000)(2,893,000)_ Provisions and pensions (3,765,493)(4,964,193)1,198,700 _____

£

Operating lease commitments 20

At the reporting end date the trust had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year Between two and five years	81,028 60,072	142,673 141,100
	141,100	283,773

Related party transactions 21

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

2022	2021
£	£
Aggregate compensation 297,955	295,591

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

21 Related party transactions

(Continued)

The charity has a close relationship with Tameside Metropolitan Borough Council which nominates two directors and provides funding to enable the charity to carry on its charitable objectives. The Trust received a management fee (including public health contributions) in the year of £927,000 (2021 - £1,077,000).

At the balance sheet date, £487,286 (2021 - £47,200) was owed from and £ nil (2021 - £11,453) due to Tameside Metropolitan Borough Council.

The Trust received a donation of the use of the facilities, the value of which could not be quantified and therefore has not been included in these financial statements.

During 2009, a loan of £4,280,000 was received from Tameside Metropolitan Borough Council on which interest of £41,670 (2021 - £60,179) was charged in the year. At the balance sheet date £1,801,255 (2021 - £1,759,549) as owing by the Trust.

In 2015/16, a loan of £1,185,000 was received from Tameside Metropolitan Borough Council on which interest of £12,504 (2021 - £12,504) was charged in the year. At the balance sheet date £748,508 (2021 - £736,004) was owing by the Trust.

In 2016/17, a loan of £600,000 was received from Tameside Metropolitan Borough Council on which interest of £8,402 (2021 - \pm 8,402) was charged in the year. At the balance sheet date \pm 394,437 (2021 - \pm 386,035) was owing by the Trust.

In 2016/17, a loan of £1,000,000 was received from Tameside Metropolitan Borough Council on which interest of £9,024 (2021 - £9,024) was charged in the year. At the balance sheet date £693,738 (2021 - £684,714) was owing by the Trust.

The Trust has Local Authority board members and due to the nature of the relationship with Tameside Metropolitan Borough Council, would like to acknowledge them as a related party. These members do not influence any contracts between the Trust and the council.

Members of the board have links with a number of organisations such as Cornerstone Digital Marketing and Great Academies Trust. Again no advantage is gained from these links.

The Trust is under the control of the directors.

22	Cash generated from operations	2022 £	2021 £
	Deficit for the year	(2,878,315)	(585,223)
	Adjustments for: Depreciation and impairment of tangible fixed assets Difference between pension charge and cash contributions	1,355,268 967,000	1,388,203 246,000
	Movements in working capital: (Increase)/decrease in stocks Decrease/(increase) in debtors Increase/(decrease) in creditors	(24,193) 64,839 497,736	5,010 (372,260) (275,398)
	Cash (absorbed by)/generated from operations	(17,665)	406,332

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

23	Analysis of changes in net (debt)/funds	At 1 April 2021	Cash flowsAt	31 March 2022
		£	£	£
	Cash at bank and in hand	877,855	13,026	890,881
	Loans falling due within one year Loans falling due after more than one year	(716,097) (2,850,205)	(19,479) (52,157)	(735,576) (2,902,362)
		(2,688,447)	(58,610)	(2,747,057)