FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31ST MARCH 2022

Registered Charity Number 215582
Registered Social Housing Provider Number L2793
Almshouse Association Number 1839

FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

CONTENTS	<u>PAGES</u>
Registered Social Housing Provider Information	1
Report of the Trustees	2 - 4
Reporting Accountant's report to the Trustees	5
Statement of comprehensive income	6
Statement of changes in reserves	7
Balance sheet	8
Statement of cash flows	9
Notes to the financial statements	10 to 15

REGISTERED SOCIAL HOUSING PROVIDER INFORMATION

The Trustees and Committee

of Management

Mr A Nelson

Mr J Bewley

Chairman

Vice-Chairman to 13 October 2021

(resigned 13 October 2021)

Mr G Hunt Mrs L Ingram Mr J Mercik Dr M Solanki Mrs J Bryars

Lt Col D J Young

Vice-Chairman from 13 October 2021

Mr L St Clair

Councillor G O'Donnell

(resigned 5 May 2021)

Officers

Mrs K Smith

(Hon Administrator)

Professional advisers

James Sellicks Letting Agents Letting Agents

Leicester Charity Organisation

Society (Charity Link)

Secretary and Treasurer to the Trustees

Reporting accountant

Andrew W Stant FCA Johnson Murkett & Hurst Chartered Accountants Rawdon House Rawdon Terrace Ashby de la Zouch Leicestershire LE65 2GN

Bankers

HSBC Bank plc

Brokers

Westerby Investment Management Ltd.

Leicester City Council has, since the inception of the North Memorial Homes in 1918, been very involved in the development and success of the Charity. It was Sir Jonathan North who, as Lord Mayor of Leicester, inaugurated the Fund.

Since that time Leicester City Council has continued to assist the Charity in the provision of professional expertise in the form of Out of Hours and Emergency Repairs.

REPORT OF THE TRUSTEES

YEAR ENDED 31ST MARCH 2022

The Trustees and Committee of Management present their report together with the financial statements of the Charity for the year ended 31 March 2022. The financial statements have been prepared in accordance with the accounting policies set out on page 10 and comply with the Trust Deed and applicable law.

Constitution and objects

The Charity is constituted under a Trust Deed dated 22 February 2007 as amended by a Scheme Dated 3 July 2019, and is a registered charity No 215582. The Charity is also a Registered Social Housing Provider No L2793.

The Charity's original object was the provision of self-contained houses for disabled ex-servicemen and their families, who were citizens of the City of Leicester, following the end of the First World War.

Since that time the qualifications have been broadened, with the approval of the Charity Commissioners, to include the widow or widower of such a person; a person who is permanently physically disabled and in necessitous circumstances; a person in necessitous circumstances. In every case the residential qualification applies unless there are exceptional circumstances. The area of benefit has been extended from the City of Leicester, to include the Counties of Leicestershire and Rutland. As a result of a decline in the number of families seeking houses, the Charity commenced a programme to convert each property into two self-contained flats. At the present time there are five houses and thirty flats.

Organisational structure and training

The property of the Charity is vested with the Official Custodian for Charities. The management of the Charity is undertaken by a Committee comprising the Trustees and advised by the Honorary Treasurer and Honorary Secretary.

The trustees consist of:

- 2 ex-officio Trustees,
- 3 nominated Trustees
- and not more than 7 co-optive Trustees.

The Committee meets at least quarterly and receives assistance from officers of Leicester City Council in all property management matters.

New Board members are given an induction pack which provides information on the Charity's services, its constitution and financial position, together with their legal obligations. They are also briefed on their duties by the chair of the Management Board.

Financial review and investment policy

At the commencement of the Charity an Endowment Fund was transferred and this must be retained in perpetuity. Income is generated by revenue from rents and investments.

Income earned is used to maintain and improve the properties and grounds and any surplus/deficit is transferred to the Revenue Reserve Fund.

The investment strategy is reviewed regularly and currently the primary aim is to achieve income with minimum risk whilst seeking capital growth.

A representative from the investment advisors, Westerbys, attends Management Committee meetings regularly to report on the investments.

Reserves policy

It is the policy of the Charity that free reserves should be maintained at a level equivalent to twelve months operating costs without income from Weekly Maintenance Charges (WMC). The Trustees consider that reserves at this level will ensure that, in the event of a significant reduction in income, they will be able to continue the Charity's current activities while consideration is given to ways in which additional income may be generated. The Trustees also recognise the need for investment income to meet any excess of costs over WMC income and have resolved to maintain reserves sufficient to generate such income. However, it is not possible at present to determine a figure for free reserves as North Memorial Homes are undertaking a survey of property conditions with a view to major refurbishment work being carried out. The level of reserves will be kept under review throughout the year by the Trustees.

Extraordinary Repair Fund (ERF)

This restricted fund is to be used for future major expenditure and major refurbishment projects. Transfers will be made from the Income and Expenditure Account. The fund forms part of the investment portfolio. It can be drawn upon to meet major items of repair as deemed necessary. In the longer term, it is the intention of the Trustees that the ERF be converted to a designated fund to allow the Trustees to adjust the level of funds held to meet the Charity's needs.

The requirement to make a fixed contribution of £2,890 into this fund each year has been removed. The Trustees have discretion to make further contributions to the fund should the need arise.

REPORT OF THE TRUSTEES CONTINUED

YEAR ENDED 31ST MARCH 2022

Cyclical Maintenance Fund (CMF)

This designated fund, to which transfers will be made from the Income and Expenditure account, will be used to meet maintenance costs occurring at regular intervals. At present, there are no funds designated for this purpose but the Trustees will give consideration to the establishment of a CMF once the major works programme planned for 2022/23 is complete. The level of funds held in the CMF will be linked to a planned maintenance programme which will be drawn up once the refurbishment works are complete.

Endowment Fund

The endowment fund assets comprise of the housing and functional properties of North Memorial Homes and its endowment investments. Any profit or loss arising from revaluation or sale of those assets is added to the endowment fund each year.

Commitments

The Trustees have agreed upon a major programme of works involving the replacement of the windows and doors to all properties, improvements to the thermal efficiency where needed and a redevelopment of two blocks to convert eight existing one-bedroom flats into two-bedroom ones. The Trustees have obtained estimates and consider that the cost will be around £1.23m. Work on this will commence in the coming year. The remedial work to the drainage system was largely completed by the year end.

Value for Money

The Trustees have reviewed the value for money of the operation of the Homes and have had regard to guidance from the Regulator of Social Housing with respect to small housing providers. The recommended value for money indicators specified in such guidance are included in these accounts.

The judgement of the Trustees is that these indicators evidence that the Homes has strong profit margins, interest payment cover and liquidity.

The Trustees have reviewed the state of the building stock resulting in a planned programme of refurbishment and modernisation. The VFM indicators will be reviewed to ensure that they remain appropriate to a modernised stock.

Risk management

The Trustees have examined the major strategic, business and operational risks which the Charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks.

Trustees' responsibilities in relation to the financial statements

Law applicable to the Charity requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the Charity's financial activities during the year and of its financial position at the end of the year. In preparing those financial statements the Trustees are required to:

- a) Select suitable accounting policies and then apply them consistently;
- b) Make judgements and estimates that are reasonable and prudent;
- c) State whether applicable accounting standards and statements of recommended practice have been followed subject to any departures disclosed and explained in the financial statements; and
- d) Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy, at any time, the financial position of the Association, enabling them to ensure that the financial statements comply with the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing 2019. They have general responsibility for taking steps to safeguard the assets of the Association and to prevent and detect fraud and other irregularities.

REPORT OF THE TRUSTEES CONTINUED

YEAR ENDED 31ST MARCH 2022

Review of the year

The financial statements for the year are as attached. The investment portfolio has continued to recover in value following the global outbreak of Coronavirus and the subsequent impact on stock markets around the world.

The Trustees are advised by Westerby Investment Management Ltd with Tatton managing the portfolio.

The Treasurer works with the Trustees to set a budget each year to take account of the investment income needed from the investments to supplement the income receivable from housing. The Trustees keep the invested funds under review to ensure sufficient reserves are available to carry out their legal responsibilities. The Trustees commissioned a survey of all its properties in 2020, intending to refurbish the housing properties and to that extent, the Reserves policy will be reviewed further once the known quantum of the repairs and upgrades are known.

The Trustees engage Charity Link in a service level agreement for charity administration and secretarial services.

The Trustees held four Management meetings during the year; with three meetings held by video conferencing and one face to face meeting once the Covid restrictions allowed.

There have been a few changes in Trustees during the year, including two resignations and no appointments. At the year-end there were three vacancies on the Board of Trustees. Active steps are being taken by the Trustees to fill those vacancies.

During this year, refurbishment and maintenance was carried out on a number of properties. The Trustees are aware of changing demands and requirements for accommodation and qualifications to the scheme were amended in July 2019 such that the 'Area of Benefit' now extends to the counties of Leicestershire and Rutland.

The grounds continue to be maintained to a high standard by "Evergreen" Complete Garden Services.

North Memorial Homes continues to have its own website giving information on the Homes and prospective applicants are able to download an application form. Development work on a new website was completed in the year.

The Honorary Administrator visits the Homes when necessary and reports any concerns to the Secretary and Trustees. Such visits have, however, had to be curtailed due to the Coronavirus restrictions in place through large parts of the year. The Secretary also visits the Homes when necessary.

The Trustees and Management Committee continue to work towards the maintenance of high levels of service and standards. It is cognisant and appreciative of the continuing support given by Leicester City Council.

In the year, the Trustees agreed upon a major programme of works involving extensive remedial work to the drainage system at the Homes, the replacement of the windows and doors to all properties, improvements to the thermal efficiency where needed and a redevelopment of two blocks to convert eight existing one-bedroom flats into two-bedroom ones. It had been hoped to begin work on all elements of the programme in the year, but the ongoing Coronavirus restrictions and their impact on the building trade meant that only the drainage work could be progressed by the year end. The Trustees hope to begin the remaining parts of the programme in 2022/23.

The Trustees are advised from time to time on the new directives within the sector. North Memorial Homes endeavour to ensure that appropriate procedures are adopted relevant to the size of organisation. In considering the new Value for Money standard, Trustees follow existing practice in ensuring property costs are only incurred after a number of tenders are obtained. Furthermore, any investments are suitably appraised. Weekly Maintenance Contributions follow appropriate guidance. The organisation operates under clearly defined rules provided to all occupants.

Approved by the Trustees and Management Committee and signed on their behalf by:

Mr A Nelson Chairman

no belian

Date

THE NORTH MEMORIAL HOMES CITY OF LEICESTER REPORTING ACCOUNTANT'S REPORT TO THE TRUSTEES

YEAR ENDED 31ST MARCH 2022

Accountant's report to the Trustees on the unaudited accounts

I report to the trustees on the accounts for the year ended 31 March 2022 which are set out on pages 6 to 15.

Respective responsibilities of the Trustees and reporting accountant

The Trustees of the Registered Housing Provider are responsible for the preparation of the accounts, and they consider that the Registered Social Housing Provider is exempt from an audit. It is my responsibility to carry out procedures designed to enable me to report my opinion.

Basis of opinion

My procedures consisted of comparing the accounts with the accounting records kept by the Registered Social Housing Provider and making such enquiries of the officers of the Registered Social Housing Provider as I considered necessary for the purpose of this report. These procedures provide the only assurance expressed in my opinion.

Opinion

In my opinion:

- the accounts for the year ended 31 March 2022 are in accordance with the accounting records kept by the Registered Social Housing Provider under paragraph 135(2)(a) of the Housing and Regeneration Act 2008;
- having regard only to, and on the basis of the information contained in the accounting records:
 - the accounts comply with the requirements of the Charities Act 2011;
 - the Registered Social Housing Provider has satisfied the conditions for exemption from an audit of the accounts for the year ended 31 March 2022 specified in section 136(3) of the Housing and Regeneration Act 2008;
- the accounts comply with the requirements of the Housing and Regeneration Act 2008 and the Accounting Direction for private registered providers of social housing 2019.

Andrew W Stant FCA	Date
Reporting Accountant	-4
Johnson Murkett and Hurst	
Chartered Accountants	

STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED 31ST MARCH 2022

	Note	2022	2021
		<u>2</u>	<u>£</u>
TURNOVER	3	183,091	194,752
OPERATING COSTS	4	(243,504)	(130,613)
OPERATING (DEFICIT)/SURPLUS		(60,413)	64,139
Interest receivable and similar income	6	14,671	13,983
Increase in the value of investments	9	115,295	357,371
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	5	69,553	435,493

All of the activities of the Charity are classed as continuing.

These financial statements were approved by the Trustees and the Committee of Management on 21-9-2022 and are signed on their behalf by:

LAND (SEC

21-9-22 Date

Chairman

21 UG 2022 Date

Trustee

STATEMENT OF CHANGES IN RESERVES

YEAR ENDED 31ST MARCH 2022

	Restricted Reserves £	Revenue Reserves £	Total <u>£</u>
At 1 April 2020	1,206,799	778,083	1,984,882
Surplus for the year	_	435,493	435,493
Total comprehensive income	1,206,799	1,213,576	2,420,375
Investment revaluation	238,644	(238,644)	-
At 31 March 2021 and 1 April 2021	1,445,443	974,932	2,420,375
Surplus for the year	-	69,553	69,553
Total comprehensive income	1,445,443	1,044,485	2,489,928
Investment revaluation Transfer of expenditure from Extraordinary Repair Fund	98,769 (38,494)	(98,769) 38,494	-
At 31 March 2022	1,505,718	984,210	2,489,928

BALANCE SHEET

31ST MARCH 2022

	Note	:	2022		<u>21</u>
		$\overline{\mathbf{t}}$	<u>£</u>	£	<u>£</u>
FIXED ASSETS	-				
Housing properties	8		145,899		138,622
Computer equipment Fixtures & fittings	8 8		-		77 547
Fixtures & fittings	В		436	_	547
			146,335		139,246
Investments	9		2,127,778		2,012,963
			2,274,113	_	2,152,209
CURRENT ASSETS					
Debtors	10	32,697		20,140	
Cash at bank and in hand	11	350,501		426,645	
		383,198		446,785	
CREDITORS:					
Amounts falling due within one year	12	(31,649)		(39,997)	
NET CURRENT ASSETS			351,549		406,788
TOTAL ASSETS LESS CURRENT LIABILITIES		50	2,625,662	_	2,558,997
CREDITORS:					
Amounts falling due after more than one year	13		(135,734)		(138,622)
			2,489,928		2,420,375
		1		=	
RESERVES					
Restricted reserves	16		1,505,718		1,445,443
Revenue reserves	16		984,210		974,932
			2,489,928		2,420,375
				=	

Chairman

ate

Trustee

21 09 202

Date

CASHFLOW STATEMENT

YEAR ENDED 31ST MARCH 2022

	2022 £	2021 £
Net cash flow from operating activities	(80,000)	54,051
Cash flow from investing activities		
Refurbishment of tangible fixed assets -	(11.205)	
housing properties Payments to acquire investments	(11,295) (154,868)	(208,232)
Receipts from sales of investments	155,348	217,658
Interest received	14,671	13,983
Net cash flow from investing activities	3,856	23,409
Net (decrease)/increase in cash and cash equivalents	(76,144)	77,460
Cash and cash equivalents at 1 April 2021	426,645	349,185
Cash and cash equivalents at 31 March 2022	350,501	426,645
Cash and cash equivalents consist of:		
Cash at bank and in hand	350,501	426,645
Cash flow from operating activities	(00.440)	04.400
(Deficit)/Surplus for the year Adjustments for non-cash items:	(60,413)	64,139
Depreciation on tangible fixed assets	4,206	3,174
Amortisation of grants	(2,888)	(2,888)
Decrease/(increase) in debtors	(12,557)	(7,361)
Decrease in current asset investments	-	33,874
(Decrease)/increase in creditors	(8,348)	(36,887)
	(80,000)	54,051

The notes on pages 10 to 15 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

I. ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the Charity's financial statements.

Basis of Accounting

The North Memorial Homes City of Leicester is a private registered provider of social housing in the United Kingdom. The address of the registered office is given in the Charity's information on page 1 of these financial statements.

The Charity constitutes a public benefit entity as defined by FRS 102.

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102, the Housing SORP 2018: Statement of Recommended Practice for Registered Social Housing Providers, and with the Accounting Direction for the private registered providers for social housing 2019. These financial statements are also prepared under the requirements of the Housing Regeneration Act 2008. The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling, which is the functional currency of the Registered Social Housing Provider, and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Turnover

Turnover represents rental and service charge income receivable in the year.

Fixed assets and depreciation

Housing properties are stated at cost less accumulated depreciation. Cost includes costs directly attributable to making the asset capable of operating as intended such as the cost of acquiring land and buildings, development costs, interest charges on loans during the development period and expenditure on improvements.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Housing property conversions

10 years straight line

Re-roofing

70 years straight line

Computer equipment

3 years straight line

Fixtures & fittings

20% reducing balance

Social housing grant and other grants

Where developments have been financed wholly or partly by social housing and other grants, the amount of the grant received has been included as deferred income and recognised in Turnover over the estimated useful life of the associated asset structure (not land), under the accruals model. SHG received for items of cost written off in the Statement of Comprehensive Income Account is included as part of Turnover.

When Social Housing Grant (SHG) in respect of housing properties in the course of construction exceeds the total cost to date of those housing properties, the excess is shown as a current liability.

SHG must be recycled by the Group under certain conditions, if a property is sold, or if another relevant event takes place. In these cases, the SHG can be used for projects approved by the Homes and Communities Agency and Greater London Authority. However, SHG may have to be repaid if certain conditions are not met. If the grant is not required to be recycled or repaid, any unamortised grant is recognised as Turnover. In certain circumstances, SHG may be repayable, and in that event, is a subordinated unsecured repayable debt.

Investments

Investments are stated at market value with any surplus over cost being credited to the Statement of Comprehensive Income.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

1. ACCOUNTING POLICIES

Restricted funds

3.

These comprise the endowment fund and the extraordinary repair funds.

Any surplus or deficit on disposal of the investments including revaluations, held as part of the endowment fund must be transferred from revenue reserve.

Capitalisation of interest

Interest on the mortgage loan financing a development is capitalised up to the date of practical completion of a project.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income in other administrative expenses.

2.	OFFICERS HONORARIA	<u>2022</u> No	<u>2021</u> No
	Average number of persons	1	1
		£	3
	Honoraria paid during the year	6,247	5,723
	The trustees did not receive any remuneration or other henefits from employment with the	e charity	

The trustees did not receive any remuneration or other benefits from employment with the charity.

TURNO	VER	2022 £	2021 £
Service	eceivable charges eligible for Housing Benefit ation of grants	157,038 38,802 2,888	153,181 38,802 2,888
		198,728	194,871
Less:	Rent (losses) from voids Rent (losses) from bad debts	(30,187)	(14,255) (419)
		168,541	180,197
Add:	Other income - hire of hall Other income - LCC grant	6,680 7,870	6,680 7,875
		183,091	194,752

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

4.	OPERATING COSTS	<u>2022</u> £	2021 £
	Direct property management costs Administrative costs	177,236 66,268	73,297 57,316
		243,504	130,613
5.	SURPLUS FOR THE YEAR	2022 £	2021 £
	Surplus for the year is stated after charging		
	Reporting accountant's remuneration	3,000	3,000
	Depreciation	4,206	3,174
6.	INTEREST RECEIVABLE AND SIMILAR INCOME	2022 £	<u>2021</u>
	INCOME	£	£
	Interest on broker account	7	20
	Interest on bank deposit	39	171
	Interest on deposits with Leicester City Council Investment income	14,625	106 13,686
		14,671	13,983

7. TAXATION

North Memorial Homes is a Registered Social Housing Provider and also a Registered Charity and is exempt from taxation.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

8.	TANGIBLE FIXED ASSETS	Freehold housing properties £	Computer equipment	Fixtures & fittings £	Total £
	Cost				
	At beginning of year	791,269	1,744	1,550	794,563
	Additions	11,295	-	•	11,295
	At end of year	802,564	1,744	1,550	805,858
	Depreciation				
	At beginning of year	652,647	1,667	1,003	655,317
	Charge for year	4,018	77	111	4,206
	At end of year	656,665	1,744	1,114	659,523
	Net book value				
	At 31 March 2022	145,899	*:	436	146,335
	At 31 March 2021	138,622	77	547	139,246
9.	FIXED ASSET INVESTMENTS	Equities £	COIF £	Total £	
	Market value at beginning of year	1,265,369	747,594	2,012,963	
	Additions at cost	154,868	747,594	154,868	
	Withdrawals from the fund	(155,348)	-	(155,348)	
	Surplus on revaluation	28,354	86,941	115,295	
	Market value at end of year	1,293,243	834,535	2,127,778	
	The Westerby investment included in Equities has been treated a investment in the fund has been disclosed as opposed to the indi-		a result, the		

10.	DEBTORS	<u>2022</u> <u>£</u>	2021 £
	Rent arrears Prepayments and accrued income	4,478 28,219	1,074 19,066
		32,697	20,140
11.	CASH AT BANK AND IN HAND	<u>2022</u> £	2021 £
	Cash in bank current account Cash held on deposit	6,000 344,501	6,000 420,645
		350,501	426,645

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

12.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2022 £	2021 £
	Trade creditors Accruals and deferred income	15,900 15,749	20,272
	Accidais and deferred income		19,725
		31,649	39,997
13.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE		
	THAN ONE YEAR	2022	<u>2021</u>
		£	£
	Social Housing Grant	135,734	138,622
		135,734	138,622

Mortgage loans are advanced by local authorities or the Homes & Communities Agency and bear interest at approximately 10% per annum under the terms of individual mortgage deeds in respect of each property. Advances are available only in respect of those developments which have been given approval for social housing grant by the Homes & Communities Agency.

14.	DEFERRED CAPITAL GRANT	<u>2022</u> £	2021 £
	At 1 April 2021 Released to income in the year	138,622 (2,888)	141,510 (2,888)
	At 31 March 2022	135,734	138,622
	Amount due to be released < 1 year Amount due to be released > 1 year	2,888 132,846 135,734	2,888 135,734 138,622
15.	HOUSING ACCOMMODATION	<u>2022</u> £	2021 £
	Number of units	35	35

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2022

16.	RESERVES		Restricted funds Extraordinary			
		Endowment Fund £	Repair Fund £	Revenue Reserve £	Total £	
	Balances brought forward Comprehensive income for year Revaluation of investments Transfer of expenditure	697,848 - 11,829 -	747,595 - 86,940 (38,494)	974,932 69,553 (98,769) 38,494	2,420,375 69,553 - -	
	Balances carried forward	709,677	796,041	984,210	2,489,928	

17. LEGAL STATUS

North Memorial Homes is a Registered Charity number 215582 and also a Registered Social Housing Provider number L2793.

18. COMMITMENTS

The Trustees have agreed upon a major programme of works involving the replacement of the windows and doors to all properties, improvements to the thermal efficiency where needed and a redevelopment of two blocks to convert eight existing one-bedroom flats into two-bedroom ones. The Trustees have obtained estimates and consider that the cost will be around £1.23m. Work on this will commence in the coming year. The remedial work to the drainage system was largely completed by the year end.

19. INDEMNITY INSURANCE

The Charity purchased insurance at a cost of £438 to indemnify the trustees and officers against the consequences of any neglect or default on their part. Approval for this was received from the Charity Commission.

20. VALUE FOR MONEY KEY METRICS

		<u> 2022</u>	<u> 202 I</u>
Metric 1:	Reinvestment %	8%	0%
Metric 2a:	New Supply (Social Housing Units) %	0%	0%
Metric 2b:	New Supply (Non-social housing units) %	0%	0%
Metric 3:	Gearing %	-147.2%	-207.8%
Metric 4:	EBITDA MRI Interest Cover %	0%	0%
Metric 5:	Headline Social Housing Cost £	£6,957	£3,732
Metric 6a:	Operating Margin (social housing lettings) %	3.20%	53.34%
Metric 6b;	Operating Margin (Overall) %	38.0%	233.6%
Metric 7:	Return on Capital Employed %	2.65%	17.02%

2022

2021