

Company number: 03422341
Charity Number: 1064470

Emmaus UK

Report and financial statements
For the year ended 30 June 2022

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For the year ended 30 June 2021

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Emmaus UK

Reference and administrative information

For the year ended 30 June 2021

Company number 03422341
Country of incorporation United Kingdom

Charity number 1064470
Country of registration England & Wales

Registered office and operational address
Emmaus UK
Regus
Apex House
Calthorpe Road
Edgbaston
Birmingham
B15 1TR

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Susan Taylor	Chair
Amanda Stekly	Co-Vice Chair until 26/05/2022
Katrina Mattock	Co-Vice Chair until 26/05/2022, Vice-Chair from 26/05/2022
Richard Paterson	Treasurer
Geraldine Tsakirakis	Resigned 22/06/2022
Hazel Warwick	
John Clark	Resigned 24/09/2021
Keith Jeffrey	Resigned 30/05/2022
Kelly Finnis	Resigned 05/04/2022
Tony Ferrier	
Lucia Smith	Resigned 15/06/2022
Andrea Clemons	Resigned 24/09/2021
John Harrison	
Sara Creech	
Andrew Kilburn	Appointed 22/06/2022
Joanne Henney	Appointed 01/11/2022

Key management personnel	Charlotte Talbott	Chief Executive Appointed 06/09/2021
	Simon Grainge	Chief Executive Resigned 31/05/2021
	Clare Hunter	Head of Communications and Fundraising
	Duncan Gall	Head of Federation Support
	Linda Drury	Head of Business Development

Reference and administrative information

For the year ended 30 June 2021

Sanja Kalik

Head of Finance, Company Secretary

Bankers

CAF Bank Limited
Kings Hill
West Malling
Kent
ME19 4TA

United Trust Bank
One Ropemaker Street
London
EC2Y 9AW

National Westminster Bank Plc
Cambridge Market St Branch
23 Market Street
Cambridge
CB2 3PA

Hampshire Trust Bank
55 Bishopsgate
London
EC2N 3AS

Cambridge & Counties
Charnwood Court
5B New Walk
Leicester
LE1 6TE

Aldermore
1st Floor, Block B, Western House
Lynch Wood
Peterborough
PE2 6FZ

Auditor

Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
Invicta House
108-114 Golden Lane
LONDON
EC1Y 0TL

Chair's introduction

Chair's Introduction 2021–2022 accounts

As was the case for so many charities, the pandemic placed Emmaus into “survival mode” – focusing on our immediate needs, rather than our plans for the future. Prioritising as we did, meant we managed to weather the impact of the pandemic and now that we are through it, 2021–2022 has been a year filled with opportunities and optimism for Emmaus UK. We have used the past 12 months to work with our members to review and rebuild our plans for the future, building our vision for a sustainable world where everyone has a home and a sense of belonging.

Our new CEO, Charlotte Talbott, has been instrumental in making this happen. Her fresh approach and enthusiasm has united our federation of charities behind this collective ambition. Charlotte has led on the Evolving Emmaus programme which focusses on reviewing and re-establishing our priorities for the next five years. This has given the federation a renewed energy, with a focus on how we help more people, work smarter, shout louder about what we do and work together better.

None of what we do, or our plans for the future, would be possible without our supporters. Their loyalty and commitment to Emmaus is what enables us to continue to make a difference to the lives of the people we support.

This year we have seen a significant increase in support from corporate donors, with a number of new companies partnering with us. These partnerships provide financial support to Emmaus alongside the added benefit of the staff volunteering their time and skills to help us to deliver our services.

Emmaus has always put a lot of value on the benefits community can offer, and the supporters and partners who work with us become part of that community, working together to make a difference to the lives of the people we support.

In the coming year, we will undoubtedly face further challenges. The cost-of-living crisis will not only increase the costs to run our communities, it will also increase the demand on our services. This is why now, more than ever, it is essential that we look at what we can do to make even more of a difference to the lives of people we support.

We want to be able to rise to the challenge and I have every confidence that, with help from our partners and supporters, Charlotte and the Emmaus UK team will do just that.

Thank you for your continued support

Best wishes

Susan Taylor
Chair of Trustees, Emmaus UK

Trustees Report

About Emmaus

Emmaus is a homelessness charity with a difference. We don't just offer a bed for the night, we offer a stable home, meaningful work and the opportunity to get back on your feet again.

Having something to do every day and a sense of purpose in your life is so important. Every day at Emmaus we see the impact this has, taking people who feel as if they have lost everything and giving them hope for the future.

About Emmaus UK

Emmaus UK is the federal body which supports 34 Emmaus member charities in the UK. Each of these member charities is an independent charity, governed by a local board of trustees

The role of Emmaus UK is to support its member organisations and encourage the growth of Emmaus in the UK. To do this, Emmaus UK offers a range of in-house services to its members in areas such as; companion support and referrals, business development, fundraising and communications.

In addition, Emmaus UK procures the following services, which are available for all member organisations to use:

- IT support
- HR advisers
- Employee assistance
- Health and Safety
- Website
- Online training

Emmaus UK also provides financial support to member organisations, through a range of loan and grant funds. These are:

- Companion Room Expansion Grant Fund – used to increase the number of companion rooms Emmaus communities are able to offer in the UK
- Capacity Development Grant Fund – used to build the capacity of communities and groups to deliver their services
- Community and Enterprise Investment Loan Fund – used to help communities grow and develop
- Companion Training Fund – provides grants to companions for training, personal development or the equipment needed to take part in these opportunities. Individual or group funds are available
- COVID Emergency Fund – a ringfenced fund of £500,000 to support communities facing significant financial difficulties as a result of COVID-19.
- Building Alternative Social Enterprises (BASE) – grants to pilot alternative social enterprises that can then, if successful be replicated throughout the federation

Evolving Emmaus – Developing our strategic plan

Just before the pandemic hit, Emmaus was ready to launch its 2020–2025 strategic plan. However, so much changed during the course of the pandemic that it was felt that plan had to be reviewed and revisited in 2021–22.

Following extensive consultation, a new strategic plan for 2022–27 was developed by the federation of Emmaus charities in the UK to ensure that we are in the best possible position to thrive in a post-pandemic world.

Our values

Our values underpin everything that we do:

Respect – for others, ourselves and our environment

Sharing – our resources, skills, challenges and successes

Openness – to ideas, challenges and to other points of view

Solidarity – helping those in greatest need and opposing injustice

Welcoming – friendly, approachable and inclusive to all

Our Purpose: We exist to give hope and a sense of belonging to those who have experienced homelessness and poverty

Our Vision: A sustainable world in which everyone has a home and a sense of belonging

Our Mission: To empower people affected by homelessness and poverty to change their lives for the better whilst using our voice to achieve social change

Our Strategic Objectives 2022–2027

We will:

- **Help more people**
- **Work smarter**
- **Shout louder**
- **Work together better**

We will help more people by:

- Delivering a wider range of activities to address homelessness and poverty
- Maximising the use of every companion room
- Creating more homes where they are most needed.
- Developing a wider range of employment and move-on housing options

We will work smarter by:

- Improving our processes, making better use of technology
- Developing and growing our social enterprise
- Actively seeking opportunities to improve our environmental impact
- Investing in our people through training and development

Trustees' annual report

For the year ended 30 June 2022

We will shout louder by:

- Helping people to better understand who we are and what we offer
- Raising our profile within the sectors in which we operate
- Campaigning and influencing to improve the lives of the people we support
- Engaging more potential customers, supporters and companions

We will work together better by

- Improving our governance systems to achieve better coordination
- Developing effective methods for sharing learning and ideas
- Creating stronger links with the international movement
- Developing a contemporary and values-driven culture

Our Achievements

Like any federal body, most of Emmaus UK's work is focused on supporting the federation of Emmaus charities in the UK to realise their potential. This year much of our work has been focused on planning for the future, ensuring Emmaus is in the strongest possible position to handle the challenges that lie ahead.

The team at Emmaus UK has also:

- Provided six communities and groups with retail support, including shop set ups and merchandising, feasibility studies for new services and conducting retail reviews.
- Provided communities and groups with support with business planning, strategy development, recruitment and companion support
- Handled 1200 referrals on behalf of the federation, leading to 250 new companions getting support from an Emmaus community.
- Provided 29 Emmaus communities and groups with a communications service, securing 1125 pieces of regional news coverage, 107 pieces of National coverage including The One Show, The Daily Telegraph, The Daily Mail, The Times and The Big Issue.
- Secured more than £70,000 in pro bono support for Emmaus communities and groups through our corporate partners
- Fundraised £450,616 that has either been passed directly to communities or has been raised specifically for community facing funds
- Offered 30 in-house training courses to companions, staff and trustees, covering areas such as safeguarding, presentation skills and trustee responsibility
- Provided 278 companions across 28 communities with funding for training and personal development activities, worth £78,418.93

Fundraised income

Gifts from individual donors, secured via direct marketing, continue to be the largest source of income for Emmaus UK, although this year has also seen an increase in corporate giving, thanks to an increase in corporate partnerships. Total fundraised income was £2,753,071

The coming year

We know the coming year is going to be tough for so many people and Emmaus will not be immune to the impact of the cost-of-living crisis, which will not only increase our own costs but is also likely to place increased demand on our services and potentially reduce the donations our generous supporters are able to give. As ever, our priority will be to do everything we can to support those who need it most and we will aim to deliver this through our new strategic plan.

Trustees' annual report

For the year ended 30 June 2022

The trustees who are also directors of Emmaus UK (The Charity) for the purposes of the Companies Act, submit their annual report and financial statements of the Charity for the year ended 30 June 2022. The trustees confirm that the annual report and financial statements of the Charity comply with current statutory requirements, the requirements of the Charity's governing document, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice – Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Financial review

The total income for the year was £2,911,596 (2021: £3,142,757), restricted income was £294,621 (2021: £538,059). The principal funding sources for the year were donations from direct marketing, legacies, grants from trusts and foundations and funds raised through corporate partnerships.

Expenditure was £2,627,572 (2021: £2,772,931). This was lower than last year due to the Covid appeal in 2020–21 supporting communities through pandemic.

The community and enterprise investment loan fund received loan repayments from members of £53,200 (2021: £50,685) and issued new loan to Emmaus Bradford value of £310,000 (2021: £0).

Grants totalling £249,486 (2021: £341,562) were paid out of the Capacity Development Grant Fund (previously Legacy Fund) with an additional £165,000 (2020: £311) paid from the Companion Room Expansion Grant (previously 25th Anniversary Fund) in order to fund an increase in the number of companion rooms in the UK (see note 6).

Emmaus UK also works directly with members of the federation to raise funds and in-kind support, which are given directly to the communities and are therefore not reflected in these financial statements. The cost of this activity is included in the fundraising and publicity resources as detailed in note 5. Emmaus UK offers a range of other services to support the members of the federation, these include; IT support, HR advice and support, a regional communications service, provision of a website, a companion support database, referral gateway, access to training and support to develop their business and community.

Principal risks and uncertainties

Risk Management

Risk management is taken very seriously by the Trustees at Emmaus, the risk management register is a standing item on both the Resources and Operations committee agendas. The trustees have a formal risk management policy in place and strategic and operational risk registers to assess risks and implement risk mitigation strategies. These identify the type of risks

Trustees' annual report

For the year ended 30 June 2022

faced by the Charity, prioritises them in terms of likelihood of occurrence and potential impact, and identifies the means of mitigating those risks. These risks are regularly considered by the Board and its committees and mitigating actions are in place. The registers are regularly updated, with systems being amended as appropriate. A disaster Recovery Policy is also in place.

The highest risks currently identified in the Charity's strategic risk register, are listed below with the control measures:

Risk	Control Measures
Loss of Trustees and committee members as a result of governance transformation process leading to inability of Board and Committees to function	Board recruitment and succession planning Transformation plan to run in stages to reduce potential issues Communications plan Operate if quorate outside of membership arrangements Strategic plan Emmaus UK
Governance transformation process destabilises the work of the Board and Committees impacting EUK performance and services to federation members	Develop a communications plan to explain the changes to members Full consideration of any changes Regular consultation meetings Performance review
Inability to recruit Trustees with necessary skills and experience to effectively govern EUK	Take a skills-based approach to recruitment with a robust recruitment process Develop a strong trustee recruitment pack, selling the benefits of joining the EUK Board Get external support with specialist recruitment Consider accessibility of EUK Board meetings to trustees with different work and personal commitments Monitor impact of new term limits on applications for full member places
Inadequate planning for disaster recovery and business continuity.	Business continuity plan and Disaster Recovery Plan (reviewed Oct 22)
Failure to raise sufficient funding to deliver the EUK strategy and federation strategic plan	Robust fundraising strategy underpinned by team plan, KPIs and fundraising protocols Regular monitoring of income and expenditure through management accounts to flag issues Review going concern
Inadequate management of funds and inappropriate/inadequate investment in federation services and projects	A robust funds structure, aligned to the federation strategic priorities and EUK strategy Challenge and support through the committee structure Funds review and implementation of new funds structure Fraud, corruption, and bribery policies Insurance policy

Risk	Control Measures
<p>Cost of living crisis, volatility of financial environment and impact on current income streams in communities' places demands on Emmaus funds and EUK services that cannot be met</p>	<p>Regular monitoring of financial performance of the federation Monitoring market changes Maintaining adequate level of reserves Monitoring liquidity Monitoring demands from Emmaus communities Monthly management accounts</p>
<p>Impacts of restructure process at EUK including</p> <ul style="list-style-type: none"> • Loss of staff • Legal challenge • Morale and effectiveness and efficiency 	<p>Clear communication with staff A fair and transparent restructure process Demonstrating staff are valued through remuneration and benefits offer A robust people, EDI and wellbeing strategy Commitment and accountability from the board and it's committees to supporting and valuing staff</p>
<p>Inability to recruit and retain key staff with the skills necessary to deliver the strategic plan.</p>	<p>Comprehensive recruitment and induction process, staff recruitment and retention policy in place. Benchmarked staff reward package. Commitment to ongoing staff support through 1-2-1s, appraisals, training and wellbeing measures Identify succession and development opportunities Firm commitment to EDI with demonstrable benefits to staff Wellbeing group Cross working group</p>
<p>Inadequate systems to ensure legal and regulatory compliance and adherence to charity governance code and charity commission best practice</p>	<p>Annual returns to regulatory bodies. Effective health and safety policies and training. CE's report to board. Suite of organisational policies. Standing Orders and Financial Regulations. Annual audit. Review of gift aid procedures. Annual review of risk register. Annual review of data protection policy and procedures, along with refresher training for all staff</p>
<p>Inadequate systems for safeguarding, incident management and reporting</p>	<p>Regular reviews of policies and procedures relating to safeguarding Safeguarding incidents and responses reviewed by SMT and the relevant EUK committee. Regular training for safeguarding, incident management and reporting.</p>

Risk	Control Measure
Legal challenge to companion status and/or changes to relevant legislation i.e. national minimum wage regulation exemption.	Legal advice on companion status and NMW is updated and kept under review.
Failure to effectively monitor and respond to changes in the external environment e.g. Exempt accommodation review or similar changes that are critical to the current Emmaus model	Regular monitoring of external environment including legislation and policy to the Board and committees as standing items on the agendas Links to appropriate networks.
Loss of confidence in Emmaus UK through failure to deliver services or represent the federation effectively.	Regularly review services provided and service needed through Chairs and EL Peer groups. Annual Service Review.
Reputational risk to Emmaus UK caused by failure of any of its members e.g. safeguarding <u>or</u> significant loss of members from the UK federation	Regular discussions on issues affecting members through SMT and federation support meetings Regular reports to Operations Committee on members presenting risks including safeguarding or other serious incidents.

Reserves policy and going concern

The present level of funding is adequate to support the Charity's activities, and the trustees consider the financial position of the Charity to be satisfactory. As set out below, there are no concerns about the charity's ability to continue and there is no deficit on unrestricted funds.

The trustees consider that three months operating costs should be held in unrestricted reserves (Based on future budget spend £643,603). Unrestricted general funds at 30 June 2022 were £648,577 (2021: £329,519). More information on the funds is provided in Note 18.

The Charity raises funds to cover its own costs and those of the Community and Enterprise Investment Loan Fund (formerly Emmaus Fund) as well as funds in direct support of members of the federation. On 30 June 2022 the Community and Enterprise Investment Loan Fund stood at £,112,740 (2021: £1,093,385) of which £678,869 (2021: £422,070) is on loan to communities. The remainder is available for allocation in the form of financial support to members, subject to receipt of qualifying applications. The Capacity Development Grant, created specifically to increase capacity in communities and groups, ended the year at £640,468 (2021: £389,954) after releasing £500,000 from the Emergency fund created during the pandemic. The Companion Room Expansion fund created to support increase capacity to accommodate homeless people at Emmaus communities, decreased to £525,989 (2021: £621,836). The fund was supported by the corporate partnership. The income received through partnership with Evri initially intended to this fund was reallocated to the new Environment Fund (£88,839). The cost and opportunities to build new companion rooms are affected by the economy and the demand for the fund is lower. The fuel cost and the wider environmental initiatives emerged in 2022 and the fund is created to support these.

Investments policy and returns

Under the Articles of Association, the Charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that savings and deposit accounts meet their requirements that the investments are secure and at the competitive market rates. The trustees consider the return on investments achieved during the year to be satisfactory in the current economic climate and that chosen banks have a good reputation and rating.

The Community and Enterprise Investment loan fund is established to support Emmaus communities to grow, implement change or survive. Recent guidance by the Investment Committee has made clear that communities with a clear focus on reaching financial sustainability will be prioritised.

Emmaus UK operates three grants funds: Companion room expansion grants, formerly known as 25th Anniversary Grants, used to increase number of bed spaces across Emmaus communities. Capacity Development Grant, former Legacy fund, used to expand business opportunities in order to provide financial sustainability. Grants may be funded over varying periods of time, therefore

cost and progress is monitored on continuous bases by the Investment Committee. The companion training fund is direct support for companions request for learning and necessary tools to move on by providing financial support to access a range of training and development opportunities.

The Investment Committee is responsible for the governance of the major loan and grant-making funds held by Emmaus UK ('EUK Funds'), ensuring that decision-making around the distribution of funds and subsequent monitoring is appropriately independent, consistent and transparent. This committee is also responsible for the governance of loans made by Emmaus UK's social investment partners, providing independent due diligence and appropriate monitoring on their behalf.

In April 2020 The Board agreed to defer all capital repayments for all communities with outstanding Emmaus UK loans until 31 December 2020 after which was reviewed on a community by community basis. The Board agreed all communities with outstanding Emmaus UK loans are given an interest free period until 31 December 2021 and March and June quarter interest are not invoiced either as the charity is going through funds review with Emmaus community. The process will be completed by 31st December 2022 .

Public Benefit

The trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's general guidance on public benefit, 'Charities and Public Benefit'.

Trustees and individual liability insurance covers up to £500,000 of liability.

Fundraising

The majority of Emmaus UK's fundraising income is generated via individual giving. Emmaus UK primarily uses media inserts and direct mail to recruit and maintain a database of individual donors, as well as generating income from sponsored challenge events, regular giving (via direct debits and standing orders) and from gifts left as legacies.

The fundraising team also uses corporate fundraising to maximise income and non-financial support from corporates for Emmaus UK and federation members, and trust fundraising to generate income from trust and foundation applications.

Third parties including copywriters and commercial printers are used to produce and distribute materials by the most efficient and cost-effective means. Any third parties working with Emmaus UK on its fundraising activities are subject to due diligence before they begin delivering work. This includes ensuring data protection controls are in place, seeking references and conducting tender processes.

Emmaus UK is registered with the Fundraising Regulator and adheres to the Code of Fundraising Practice which the regulator maintains. Emmaus UK also maintains and publishes an Ethical Fundraising Policy which sets out the approach to transparent and honest fundraising practice, including how donors are contacted, how donor data is protected, how vulnerable people are protected and how to feed back or make a complaint. Alongside the Ethical Fundraising Policy, the Vulnerable Persons Policy also details the approach to protecting vulnerable people within Emmaus UK's fundraising activities.

Emmaus UK received no fundraising-related complaints for year ending 30 June 2022.

Structure, governance and management

The organisation is a charitable company limited by guarantee, incorporated on 20 August 1997 and registered as a charity on 18 September 1997.

The company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

All trustees give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 8 to the accounts.

The Charity is a company limited by guarantee and a registered charity in England and Wales. Its governing documents are its Articles of Association, Rules and Byelaws. The Board and Emmaus UK act as a focus for members of the federation to enable them to work together in pursuit of the movement's stated aims and objectives, whilst at the same time functioning as independent, self-supporting and sustaining communities.

The Charity's principal objectives, as set out in its Articles of Association, are the alleviation and relief of poverty, hardship and distress for those in need, without distinction, by:

- Laying down and promoting the principles of the movement both in the UK and world-wide, furthering its growth within the terms of these objectives by acting as a national federal body for all the Charity's members.
- Preserving, defending and enhancing the Emmaus name for the good of the movement.
- Acting as a central coordinating body for the exchange of views, information and publicity with the aim of promoting unity within the movement.
- Being the UK-wide voice and representative of the movement.
- Educating the public in the needs of poor and marginalised people through whatever means of publicity or education the Charity deems fit.
- Developing communities and other initiatives either directly or through supporting the work of members of the Charity or other organisations within the movement.
- Providing or assisting in providing accommodation and work for poor and homeless people at locations in the UK as may seem appropriate from time to time.
- Providing and encouraging appropriate training and development throughout the movement.

Trustees' annual report

For the year ended 30 June 2022

- Encouraging good practice on the part of federation members, and other organisations or agencies working or involved in communities, and publishing codes of recommended practice, guidance manuals and other educational and training material.
- Acting as a channel of communication and co-operation with Emmaus International.
- Supporting the work of other agencies in the relief of poverty and homelessness whether in the UK or elsewhere in the world; in particular (but without limitation) by the exchange of resources, information and expertise with other Emmaus groups world-wide.

The Charity supports the federation, the full members of which elect its Board of Trustees. The Board may co-opt up to four additional trustees. A majority of the Charity's elected trustees must be trustees or employees of full members and, prior to the AGM, all members are invited to make nominations for new trustees. When choosing trustees for co-option, the Board considers the need for any specialist skills. New trustees are provided with an induction pack, the contents of which include the governing documents, the current federation and Emmaus UK plans, recent financial information and a number of relevant policies. They are also invited to attend an induction day where they are briefed on their obligations under company and charity law as well as the activities of Emmaus UK. Those who have not already done so are encouraged to visit a number of members of the federation – both communities and groups. Ongoing training is given to trustees in line with the requirements of the Charities SORP.

The trustees are responsible for providing direction, strategy and governance to the charity. Responsibility for the implementation of this guidance is delegated to the Chief Executive. Four committees help to increase the Board's effectiveness.

Appointment of trustees

The board has, and regularly considers, the mix of skills, knowledge and experience it needs to govern, lead and deliver the charity's purposes effectively. It reflects this mix in its trustee appointments, balancing the need for continuity with the need to refresh the board. The constitution allows for regular refreshing of the board but also enables the board to retain needed skills. There is a formal, rigorous and transparent procedure to appoint new trustees to the board, which includes advertising vacancies widely. Trustees are appointed for fixed 3 years term and may serve no more than 9 years in total.

Membership of Board and committees (on 30 June 2022)

Emmaus UK Board

The Board of Trustees governs Emmaus UK and is the ambassador for the federation and its members, safeguarding and promoting, both internally and externally, the values, mission, vision and strategic aims of Emmaus in the UK.

Chair: Susan Brooksbank-Taylor – Independent (Emmaus Coventry & Warwickshire until April 2022)

Emmaus UK

Trustees' annual report

For the year ended 30 June 2022

Vice Chair: Katrina Mattock – Independent

Treasurer: Richard Paterson – Independent

Members:

Amanda Stekly – Emmaus Norfolk & Waveney

Andrew Kilburn – Emmaus Mossley

Hazel Warwick – Emmaus Hampshire

John Harrison – Emmaus North East

Sara Creech – Independent

Tony Ferrier – Emmaus Glasgow

Secretary: Charlotte Talbott, Chief Executive

Operations Committee

The role of the Operations Committee is to oversee and review the work of the federation of Emmaus communities and groups in the UK, on behalf of the Emmaus UK Board, in order to ensure that its members demonstrate strength, quality, operate in line with good practice and are working together to achieve the federation's strategic objectives.

Chair: Katrina Mattock – Emmaus UK Vice Chair

Vice Chair: Rachael Burton – Emmaus SLC

Members:

Frances Hirst – Emmaus South Manchester

Gary Barton – Emmaus Mossley

Hannah Hutchings – Emmaus Oxford

Steve James – Emmaus Oxford

John Harrison – Emmaus North East/Emmaus UK trustee

Tony Ferrier – Emmaus Glasgow/Emmaus UK trustee

Ex-Officio: Susan Taylor – Emmaus UK Chair

Secretary: Duncan Gall, Head of Federation Support

Investment Committee

The role of the Investment Committee is to govern the Emmaus Funds and to ensure that decision-making around the distribution of funds and subsequent monitoring is appropriately independent, consistent and transparent.

Chair: Keith Tolladay – Independent

Vice-Chair: David Cooper – Emmaus Hastings & Rother

Members:

Hazel Warwick – Emmaus Hampshire/Emmaus UK Trustee

Joe Feeley – Emmaus Gloucestershire

John Bromley – Independent

John Webbe – Emmaus North Staffs

Samantha Tubb – Independent

Ex-Officio: Susan Taylor – Emmaus UK Chair

Emmaus UK

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For the year ended 30 June 2022

Katrina Mattock – Emmaus UK Chair of Operations Committee

Secretary: Bev Lovemartin, Fund Manager

Resources Committee

The Resources Committee exists to manage and oversee the financial and human resources of Emmaus UK, the Charity, on behalf of the Emmaus UK Board. Within this remit it ensures that the Charity: adopts appropriate and effective human resource policies in the employment of its staff; effectively manages and monitors its financial resources and adopts appropriate strategies in relation to fundraising and finance; and has the capacity to deliver the annual office plan that delivers the federation strategic plan. It also recommends to the board the annual budgets (including the staff and remuneration budgets) and reviews the annual objectives and performance of the CE.

Chair: Sara Creech – Emmaus UK trustee

Members:

Amanda Stekly – Emmaus Norfolk & Waveney/Emmaus UK trustee

Katrina Mattock – Emmaus UK Vice Chair

Richard Paterson – Emmaus UK Treasurer

Susan Brooksbank-Taylor – Emmaus UK Chair

Secretary: Clare Hunter, Head of Communications & Fundraising

Audit, Risk and Governance Committee

The main role of the Audit, Risk and Governance Committee is to ensure that the charity adopts appropriate and effective frameworks for robust internal control, audit and risk management, as well as maintaining high levels of good governance and scrutinising performance in these key areas.

Chair: Frank McMahon – Independent

Members:

Andrew Kilburn – Emmaus Mossley/Emmaus UK Trustee

Hazel Warwick – Emmaus Hampshire/Emmaus UK Trustee

John Harrison – Emmaus North East/Emmaus UK Trustee

Ex-Officio: Susan Taylor – Emmaus UK Chair

Secretary: Sanja Kalik, Head of Finance

Related parties and relationships with other organisations

As listed above and as stated in articles many Emmaus UK's Trustees are also members of staff or Trustees of Emmaus communities or groups. There are no additional relationships between the charity and related parties including its subsidiary undertakings, and with any other charities and organisations with which it cooperates in the pursuit of its charitable objectives.

Emmaus UK administers loans on behalf of The Rayne foundation to Emmaus Communities or Groups. Emmaus UK bears no liability for repayment of principal. This rests with the loan recipient.

Funds held as custodian trustee on behalf of others

Emmaus UK did not act as a custodian trustee during this accounting period.

Statement of responsibilities of the trustees

The trustees (who are also directors of Emmaus UK for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Trustees' annual report

For the year ended 30 June 2022

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 30 June 2022 was 9 (2021: 11). The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

Auditor

Sayer Vincent LLP was appointed as the charitable company's auditor during the year and has expressed its willingness to continue in that capacity.

The trustees' annual report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The trustees' annual report has been approved by the trustees on 20 December 2022 and signed on their behalf by

Susan Taylor
Chair of Trustees

Independent auditor's report

To the members of

Emmaus UK

Opinion

We have audited the financial statements of Emmaus UK (the 'charitable company') for the year ended 30 June 2022 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 30 June 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Emmaus UK's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our

Independent auditor's report

To the members of

Emmaus UK

report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend

Independent auditor's report

To the members of

Emmaus UK

to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management and the audit, risk and governance committee, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
- Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
- The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and

Independent auditor's report

To the members of

Emmaus UK

tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Fleur Holden (Senior statutory auditor)

04 January 2023

for and on behalf of Sayer Vincent LLP, Statutory Auditor
Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Emmaus UK

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 30 June 2022

	Note	2022			2021		
		Unrestricted and Designated £	Restricted £	Total £	Unrestricted and Designated £	Restricted £	Total £
Income from:							
Donations and legacies	2	2,393,889	239,528	2,633,416	2,282,046	378,312	2,660,358
Charitable activities							
Support to Federation and communities	3	175,603	55,000	230,603	256,501	159,747	416,248
Interest receivable	4	26,422	-	26,422	35,131	-	35,131
Other		21,155	-	21,155	31,021	-	31,021
Total income		2,617,069	294,528	2,911,596	2,604,698	538,059	3,142,757
Expenditure on:							
Raising funds	5	331,211	-	331,211	515,459	-	515,459
Charitable activities							
Support to Federation and communities	5	2,054,596	241,765	2,296,361	1,687,630	569,842	2,257,472
Total expenditure		2,385,807	241,765	2,627,572	2,203,089	569,842	2,772,931
Net income / (expenditure) for the year	7	231,261	52,763	284,024	401,609	(31,782)	369,826
Transfers between funds		-	-	-	(16,858)	16,858	-
Net movement in funds		231,261	52,763	284,024	384,751	(14,924)	369,826
Reconciliation of funds:							
Total funds brought forward		3,640,952	9,653	3,650,605	3,256,201	24,578	3,280,779
Total funds carried forward		3,872,213	62,416	3,934,629	3,640,952	9,653	3,650,605

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 18a to the financial statements.

Emmaus UK

Balance sheet

Company no. 03422341

As at 30 June 2022

	Note	£	2022 £	£	2021 £
Fixed assets:					
Tangible assets	12		8,479		9,556
Social investments: Emmaus Fund	13		678,870		422,070
			<u>687,349</u>		<u>431,626</u>
Current assets:					
Debtors	14	144,207		120,834	
Short term deposits		3,090,541		3,389,391	
Cash at bank and in hand		691,891		233,817	
		<u>3,926,640</u>		<u>3,744,041</u>	
Liabilities:					
Creditors: amounts falling due within one year	15	(679,359)		(525,063)	
Net current assets			<u>3,247,281</u>		<u>3,218,979</u>
Total net assets			<u><u>3,934,629</u></u>		<u><u>3,650,605</u></u>
The funds of the charity:					
Restricted income funds	18a		62,416		9,653
Unrestricted income funds:					
Designated funds		3,223,637		3,311,433	
General funds		648,576		329,519	
Total unrestricted funds		<u>3,872,213</u>		<u>3,640,952</u>	
Total charity funds			<u><u>3,934,629</u></u>		<u><u>3,650,605</u></u>

Approved by the trustees on 20 December 2022 and signed on their behalf by

Susan Taylor
Chair of Trustees, Emmaus UK

Emmaus UK

Statement of cash flows

For the year ended 30 June 2022

	2022		2021	
	£	£	£	£
Cash flows from operating activities				
Net income for the reporting period (as per the statement of financial activities)	284,024		369,826	
Reclassification of social investments	–		223,444	
Bank and investment interest	(26,422)		(35,131)	
Depreciation charges	6,918		6,724	
Increase in debtors	(23,373)		(6,938)	
Increase/(decrease) in creditors	154,296		(51,033)	
Net cash provided by operating activities	395,443		506,891	
Cash flows from investing activities:				
Purchase of fixed assets	(5,840)		(7,980)	
Bank and investment interest	26,422		35,131	
Social investment loan	(310,000)		–	
Net cash provided by investing activities	(289,419)		27,151	
Cash flows from financing activities:				
Receipt of Emmaus Fund loan repayments	53,200		50,685	
Net cash provided by financing activities	53,200		50,685	
Change in cash and cash equivalents in the year	159,225		584,726	
Cash and cash equivalents at the beginning of the year	3,623,207		3,038,481	
Cash and cash equivalents at the end of the year	3,782,432		3,623,207	
Analysis of cash and cash equivalents				
	At 1 July 2021	Cash flows	At 30 June	
	£	£	2022	
			£	
Short term deposits	3,389,391	(298,850)	3,090,541	
Cash at bank and in hand	233,817	458,075	691,891	
Total cash and cash equivalents	3,623,207	159,225	3,782,432	

Notes to the financial statements

For the year ended 30 June 2022

1 Accounting policies

a) Statutory information

Emmaus UK is a charitable company limited by guarantee and is incorporated in England and Wales.

The registered office address (and principal place of business) is Unit 302 Scott House, The Custard Factory, Gibb Street, Birmingham, B9 4AA.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) – (Charities SORP FRS 102), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

The accounts are prepared as full values however are presented to the nearest £1. This may cause small discrepancies in the financial statements.

c) Public benefit entity

The charity meets the definition of a public benefit entity under FRS 102.

d) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

This is discussed in the trustees' annual report.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Solidarity grant income is the repayment of grants given to groups and communities when they are in the process of developing. The income is paid into the Emmaus Fund to be re-distributed to groups and communities as a grant or loan.

f) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

g) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. In exceptional circumstances when a loan is converted to a grant, any outstanding interest will be written off at conversion date.

Notes to the financial statements

For the year ended 30 June 2022

1 Accounting policies (continued)

h) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

The designated Emmaus Fund is held for payments to be made in the future to Emmaus groups and communities, to support Emmaus International movement and development projects at Emmaus UK. The trustees have the power to reallocate such funds within unrestricted funds. Note 18 provides detail on the balances of the designated funds.

i) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose
- Expenditure on charitable activities includes the costs of delivering services undertaken to further the purposes of the charity and their associated support costs
- Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

j) Grants payable

Grants payable are made to third parties in furtherance of the charity's objects. Single or multi-year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the trustees have agreed to pay the grant without condition, or the recipient has a reasonable expectation that they will receive a grant and that any condition attaching to the grant is outside of the control of the charity. Emmaus UK operates three grants funds: Companion room expansion grants, formerly known as 25th Anniversary Grants, used to increase number of bed spaces across Emmaus communities. Capacity Development Grant, former Legacy fund, used to expand business opportunities. Grants may be funded over varying periods of time, therefore cost and progress is monitored on continuous bases by the Investment Committee. The companion training fund is direct support for companions request for learning and necessary tools to move on.

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

k) Allocation of support costs

All support and governance costs are allocated to the charitable activity.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

l) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

m) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £250. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Where fixed assets have been revalued, any excess between the revalued amount and the historic cost of the asset will be shown as a revaluation reserve in the balance sheet.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

- | | | |
|----------------------------------|-----------|---------------|
| ● Leasehold improvements | 4 years | straight line |
| ● Office furniture and equipment | 4/5 years | straight line |
| ● Computers | 3 years | straight line |
| ● Motor vehicles | 4 years | straight line |

Notes to the financial statements

For the year ended 30 June 2022

1 Accounting policies (continued)

n) Social investments

The Community Investment and Enterprise Loan fund, previously called The Emmaus Fund, is a loan-making fund with the intention of providing funds to support communities to change, grow or survive. Priority is given to communities that are expressly working towards financial self-sustainability. The Investment Committee ensures that decision-making around the distribution of funds and subsequent monitoring is appropriately independent, consistent and transparent. The committee oversees that the governance of loans made by Emmaus UK's social investment partners, providing independent due diligence and appropriate monitoring including quarterly risk review for each investment. In exceptional circumstances The Emmaus Board could convert loans to grants.

o) Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

p) Short term deposits

Short term deposits includes cash balances that are invested in accounts with a maturity date of between 3 and 24 months.

q) Cash at bank and in hand

Cash at the current bank account, PayPal account and cash in hand are included as cash at bank and in hand.

r) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

s) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

t) Pensions

The company operates a money purchase pension scheme under which the amount charged to the statement of financial activities is the contributions payable in the year. Differences between contributions payable in the year and the contributions paid are shown as either creditors, accruals or prepayments in the balance sheet.

u) Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. All differences are taken to the statement of financial activities.

2 Income from donations and legacies

	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Donations to Emmaus UK for federation members	-	239,528	239,528	-	378,312	378,312
Donations for Emmaus UK	1,546,402	-	1,546,402	1,472,297	-	1,472,297
Legacies	847,486	-	847,486	809,748	-	809,748
	2,393,889	239,528	2,633,416	2,282,046	378,312	2,660,358

Notes to the financial statements

For the year ended 30 June 2022

3 Income from charitable activities

	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Regional Communication Services	37,500	-	37,500	22,083	-	22,083
Grants from trusts and foundations	64,655	55,000	119,655	119,756	159,747	279,503
Subscription income from federation members	54,100	-	54,100	51,891	-	51,891
Repayment of solidarity grants	19,348	-	19,348	42,897	-	42,897
Government grant: Coronavirus Job retention	-	-	-	19,874	-	19,874
Total income from charitable activities	175,603	55,000	230,603	256,501	159,747	416,248

4 Interest receivable

	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Bank interest	26,416	-	26,416	35,080	-	35,080
Loan interest	6	-	6	50	-	50
	26,422	-	26,422	35,131	-	35,131

Loan interest includes interest receivable from Social investment in Emmaus communities . Emmaus UK Board decided not to charge the interest on loans during the Covid pandemic.

Emmaus UK

Notes to the financial statements

For the year ended 30 June 2022

5a Analysis of expenditure (current year)

	Charitable activities				
	Raising funds	Support to federation and communities	Governance costs	Support costs	2022 Total
	£	£	£	£	£
Staff costs (Note 8)	175,992	637,106	88,510	166,165	1,067,774
Marketing costs	121,363	11,683	-	-	133,046
Major donor event	1,902	-	-	-	1,902
Emmaus International participation	-	53,976	-	-	53,976
Website development	-	39,707	-	-	39,707
Transfer of donations received on behalf of federation members	-	242,015	-	-	242,015
Support to federation members	-	214,932	-	-	214,932
Grants paid out of Companion Room Expansion Grant (Note 6)	-	165,000	-	-	165,000
Grants paid out of Community development Grant (Note 6)	-	249,486	-	-	249,486
Grant paid out of Community and Enterprise Loan Fund (Note 6)	-	-	-	-	-
Transfer of trust income received on behalf of federation members	-	-	-	-	-
Other direct costs	-	-	187,714	-	187,714
National Assembly, Travel, Mobile phones and data cost	4,690	72,249	7,067	2,908	86,914
Trustee meetings, expenses, training and insurance	-	-	2,559	-	2,559
Premises and office administration	-	-	-	105,598	105,598
Financial processing and insurance, including audit fee	14,678	-	-	33,924	48,602
Recruitment	-	-	11,616	-	11,616
Other	1,462	-	-	-	1,462
Depreciation	-	-	-	6,917	6,917
Professional fees	1,452	-	-	6,902	8,353
	321,539	1,686,153	297,466	322,414	2,627,572
Support costs	9,672	312,742	-	(322,414)	-
Governance costs	-	297,466	(297,466)	-	-
Total expenditure 2022	331,211	2,296,361	-	-	2,627,572

Emmaus UK

Notes to the financial statements

For the year ended 30 June 2022

5b Analysis of expenditure (prior year)

	Charitable activities				
	Raising funds	Support to federation and communities	Governance costs	Support costs	2021 Total
	£	£	£	£	£
Staff costs (Note 8)	321,603	554,367	95,233	140,061	1,111,264
Marketing costs	132,809	-	-	-	132,809
Major donor event	3,840	-	-	-	3,840
Emmaus International participation	-	35,000	-	-	35,000
Website development	31,519	-	-	-	31,519
Transfer of donations received on behalf of federation members	-	340,169	-	-	340,169
Support to federation members	-	200,924	-	-	200,924
Grants paid out of Companion Room Expansion Grant (Note 6)	-	311	-	-	311
Grants paid out of Community development Grant (Note 6)	-	341,562	-	-	341,562
Grant paid out of Community and Enterprise Loan Fund (Note 6)	-	213,579	-	-	213,579
Transfer of trust income received on behalf of federation members	-	145,000	-	-	145,000
Other direct costs	-	-	11,097	-	11,097
National Assembly, Travel, Mobile phones and data cost	4,039	10,520	2,695	407	17,662
Trustee meetings, expenses, training and insurance	-	-	12	-	12
Premises and office administration	-	-	-	96,835	96,835
Financial processing and insurance, including audit fee	11,258	-	-	28,837	40,095
Recruitment	-	-	27,343	-	27,343
Other	222	-	-	-	222
Depreciation	-	-	-	6,725	6,725
Professional fees	1,520	-	-	15,445	16,965
	506,810	1,841,432	136,379	288,310	2,772,931
Support costs	8,649	279,660	-	(288,310)	-
Governance costs	-	136,379	(136,379)	-	-
Total expenditure 2021	515,459	2,257,472	-	-	2,772,931

Notes to the financial statements

For the year ended 30 June 2022

6 Grant making (current year)

	2022 £	2021 £
Cost		
Grants made from Community and Enterprise Investment Loan Fund (formerly Emmaus Fund)		
Emmaus Burnley	-	223,443
Emmaus Suffolk	-	-
Emmaus Bradford	310,000	-
Interest due to social investors	-	-
	310,000	223,443

The Emmaus UK Board issued the loan to Emmaus Bradford at 4% interest payable after March 2023.

Grants made from Companion room expansion grants (formerly 25th Anniversary Fund)

Emmaus Brighton and Hove – grant awarded in prior year not fully spent	-	(29,068)
Emmaus Bradford	100,000	-
Emmaus Suffolk	30,000	-
Emmaus Lambeth	-	34,000
Emmaus Leeds	35,000	(4,620)
	165,000	311

Grants made from Capacity Development Grants (formerly Legacy Fund)

Emmaus Dover	-	3,897
Emmaus Bradford	10,000	62,575
Emmaus Mossley	-	2,000
Emmaus Glasgow	19,000	-
Emmaus Gloucestershire	-	3,500
Emmaus South Manchester	39,000	-
Emmaus Leicester and Rutland	-	100,000
Emmaus Cambridge	-	4,350
Emmaus Leeds	-	927
Emmaus Oxford	-	15,166
Emmaus Hampshire	-	4,350
Emmaus Lambeth	-	27,528
Emmaus Bristol	-	2,171
Emmaus Norfolk	50,000	41,032
Emmaus Coventry	-	834
Emmaus Hastings and Rother	-	1,700
Emmaus Bolton	-	23,000
Emmaus Sheffield	-	10,000
Emmaus North Staffordshire	51,486	-
Emmaus Salford	40,000	10,000
Emmaus Brighton	40,000	-
Emmaus Cornwall	-	28,532
	249,486	341,562

At the end of the year

724,486	565,317
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Notes to the financial statements

For the year ended 30 June 2022

7 Net income / (expenditure) for the year

This is stated after charging:

	2022 £	2021 £
Depreciation	6,917	6,725
Operating lease rentals payable:		
Property	43,704	34,066
Auditor's remuneration (excluding VAT):		
Audit	9,275	8,845
Other services	6,972	2,382
	<u>6,917</u>	<u>6,725</u>

8 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2022 £	2021 £
Salaries and wages	920,378	953,170
Social security costs	77,126	76,158
Employer's contribution to defined contribution pension schemes	45,585	47,057
Other forms of employee benefits	24,684	34,879
	<u>1,067,774</u>	<u>1,111,264</u>

Other forms of employee benefits include travelling, subsistence and personal development costs.

The following number of employees received employee benefits (excluding employer pension costs and employer's national insurance) during the year between:

	2022 No.	2021 No.
£60,000 – £69,999	<u>1</u>	<u>-</u>

The total employee benefits (including pension contributions and employer's national insurance) of the key management personnel were £262,298 (2021: £287,280) as a consequence of the internal cover for maternity leave.

The charity trustees were neither paid nor received any other benefits from employment with the charity in the year (2021: £nil). No charity trustee received payment for professional or other services supplied to the charity (2021: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £1045 (2021: £12) incurred by 8 (2021: 1) members relating to attendance at meetings of the trustees.

9 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 34 (2021: 28).

Staff are split across the activities of the charity as follows (full time equivalent basis):

	2022 No.	2021 No.
Raising funds	6.0	5.0
Charitable activities	17.0	18.0
Support and governance	5.0	5.0
	<u>28.0</u>	<u>28.0</u>

Notes to the financial statements

For the year ended 30 June 2022

10 Related party transactions

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

The repayment of the solidarity grants have been recognised as income from charitable activities (Note 3), rather than as donations, and these have been included within the designated Emmaus Fund.

Grants and Loans were made to the following communities, which have trustees in common with Emmaus UK during this year:

	2022 £	2021 £
Emmaus Coventry	-	834
Emmaus Cambridge	-	4,350
Emmaus Glasgow	19,000	-
Emmaus Hastings and Rother	-	1,700
Emmaus Gloucestershire	-	3,500
Emmaus Hampshire	-	4,350
Emmaus Mossley	-	2,000
Emmaus Norfolk	50,000	41,032
Emmaus Leicester and Rutland	-	100,000
	69,000	157,766

11 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

12 Tangible fixed assets

	Leasehold improvements £	Fixtures and fittings £	Computer equipment £	Total £
Cost				
At the start of the year	6,245	49,180	55,575	111,000
Additions in year	-	-	5,840	5,840
At the end of the year	6,245	49,180	61,415	116,841
Depreciation				
At the start of the year	6,245	48,655	46,544	101,444
Charge for the year	-	525	6,393	6,918
At the end of the year	6,245	49,180	52,937	108,362
Net book value				
At the end of the year	-	-	8,479	8,479
At the start of the year	-	525	9,031	9,556

All of the above assets are used for charitable purposes.

13 Social investments: Community and Enterprise Investment Loan Fund (formerly Emmaus Fund)

	2022 £	2021 £
Balance at the beginning of the year	422,070	696,198
Loans repaid during the year	(53,200)	(50,685)
Reclassification to a grant	-	(223,443)
Loan issued in the year	310,000	-
Balance at the end of the year	678,870	422,070

The Investment Committee decides upon the interest rate charged; this can vary from nil, 1% or 4% on case by case basis. During 2021/22 loans of £52,000 for Emmaus Mossley and £20,000 for Emmaus Bradford were committed but not drawn down.

Notes to the financial statements

For the year ended 30 June 2022

14 Debtors

	2022 £	2021 £
Trade debtors	54,385	42,654
Other debtors	983	4,628
Prepayments	54,404	43,016
Accrued income (including gift aid tax recoverable)	34,435	30,537
	<u>144,207</u>	<u>120,834</u>

15 Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	103,655	53,129
Taxation and social security	24,776	19,977
Grants payable	362,363	377,037
Other creditors	110,836	19,866
Accruals	73,081	32,553
Deferred income (note 16)	4,646	22,500
	<u>679,359</u>	<u>525,063</u>

16 Deferred income

Deferred income comprises grant income received in year and deferred to future periods.

	2022 £	2021 £
Balance at the beginning of the year	22,500	15,000
Amount released to income in the year	(22,500)	(15,000)
Amount deferred in the year	4,646	22,500
	<u>4,646</u>	<u>22,500</u>

17a Analysis of net assets between funds (current year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	8,479	-	-	8,479
Social investments	-	678,870	-	678,870
Net current assets	640,097	2,544,767	62,416	3,247,280
	<u>648,576</u>	<u>3,223,637</u>	<u>62,416</u>	<u>3,934,629</u>

17b Analysis of net assets between funds (prior year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	9,556	-	-	9,556
Social investments	-	422,070	-	422,070
Net current assets	319,963	2,889,363	9,653	3,218,979
	<u>329,519</u>	<u>3,311,433</u>	<u>9,653</u>	<u>3,650,605</u>

Notes to the financial statements

For the year ended 30 June 2022

18a Movements in funds (current year)

	Note	At 1 July 2021 £	Income & gains £	Expenditure & losses £	Transfers £	At 30 June 2022 £
Restricted funds:						
Communities						
Emmaus Bolton		-	8,287	(8,227)	-	60
Emmaus Bristol	84		4,138	(4,138)	-	84
Emmaus Burnley	1		1,807	(1,688)	-	120
Emmaus Brighton & Hove (Sussex)	6		3,993	(4,018)	-	(19)
Emmaus Cambridge	1		38,557	(37,530)	-	1,028
Emmaus Colchester	-		3,430	(3,425)	-	5
Emmaus Coventry & Warwickshire	-		9,136	(8,838)	-	298
Emmaus Dover	-		862	(862)	-	-
Emmaus Glasgow	-		11,089	(11,029)	-	60
Emmaus Gloucestershire	-		7,583	(7,643)	-	(60)
Emmaus Greenwich	-		4,142	(4,102)	-	40
Emmaus Hampshire	103		11,330	(11,130)	-	303
Emmaus Hastings and Rother	26		5,271	(5,271)	-	26
Emmaus Hertfordshire (St Albans)	166		3,562	(3,692)	-	36
Emmaus Hull & East Riding	-		6,318	(6,318)	-	-
Emmaus Lambeth	-		5,318	(5,518)	-	(200)
Emmaus Leeds	1,211		13,703	(13,838)	-	1,076
Emmaus Leicestershire and Rutland	-		4,662	(4,642)	-	20
Emmaus Merseyside	-		4,077	(4,102)	-	(25)
Emmaus Medway	1		-	-	-	1
Emmaus Mossley	-		7,020	(7,060)	-	(40)
Emmaus Oxford	750		11,452	(11,452)	-	750
Emmaus North East	-		4,664	(4,664)	-	-
Emmaus Norfolk and Waveney	-		8,912	(9,052)	-	(140)
Emmaus Preston	10		5,809	(5,994)	-	(175)
Emmaus Salford	33		6,528	(6,548)	-	13
Emmaus Sheffield	88		3,246	(3,216)	-	118
Emmaus South Manchester	289		278	(278)	-	289
Emmaus South Wales (Bridgend)	453		6,988	(6,788)	-	653
Emmaus Village Carlton (Turvey)	1		9,564	(9,564)	-	1
		3,220	211,727	(210,628)	-	4,319
Affiliated Groups						
Emmaus Bradford	100		6,852	(6,802)	-	150
Emmaus Cornwall	-		13,383	(13,383)	-	-
Emmaus Rugby	101		-	-	-	101
Emmaus Staffordshire	13		45	(45)	-	13
Emmaus Suffolk (Ipswich)	-		10,901	(10,908)	-	(8)
		215	31,180	(31,137)	-	257
Other restricted funds						
John Laing Charitable Trust	c	-	-	-	-	-
The Broyst Foundation	d	6	-	-	-	6
Base John Laing Charitable Trust BASE	ag	-	-	-	-	-
The Freemasons' Grand Charity	aj	-	-	-	-	-
Anon	ah	500	-	-	-	500
Calypso Browning Trust	ap	-	-	-	-	-
Aldo Trust	ak	1,058	-	-	-	1,058
Anonymous donor	ai	-	-	-	-	-
Smallwood Trust	g	2,657	-	-	-	2,657
Persula Foundation	i	2,000	-	-	-	2,000
Anonymous	k	-	-	-	-	-
Alfred and Dorothy Shorney Memorial Trust	l	-	2,000	-	-	2,000
Barratt Foundation	m	-	40,000	-	-	40,000
Ukraine appeal	n	-	5,843	-	-	5,843
Companion training fund	o	-	3,780	-	-	3,780
		6,221	51,622	-	-	57,843
Total restricted funds		9,652	294,529	(241,765)	-	62,416

Notes to the financial statements

For the year ended 30 June 2022

18a Movements in funds (current year) (continued)

	Note	At 1 July 2021 £	Income & gains £	Expenditure & losses £	Transfers £	At 30 June 2022 £
Unrestricted funds:						
Designated funds:						
Community and Enterprise Investment						
Loan Fund	m	1,093,385	19,355	-	-	1,112,740
Capacity development Grants	n	389,954	-	(249,486)	500,000	640,468
IT project	p	45,852	-	(45,852)	-	-
Business planning and development	q	215,000	-	(136,722)	48,357	126,635
Safeguarding consultancy	u	50,000	-	(31,500)	-	18,500
Strength based approach	v	30,000	-	(14,603)	34,602	50,000
Environment fund (Environment audit)	al	75,000	-	-	138,839	213,839
Strategic plan	am	100,000	-	-	-	100,000
IT tender	an	50,000	-	-	(50,000)	-
Women's Group	ao	15,000	-	-	(15,000)	-
Recycling and environmental initiatives	aq	19,874	-	-	-	19,874
Base Grants (Emmaus UK)	w	50,591	-	-	-	50,591
Companion training fund	x	15,740	-	(15,740)	-	-
Companion room expansion grant	y	621,836	157,993	(165,000)	(88,839)	525,990
Emergency fund	ab	500,000	-	-	(500,000)	-
Equipment for companions	ac	25,000	-	-	(25,000)	-
Federation Health and safety	ad	14,200	-	(14,200)	-	-
Mentoring, evaluation and reasearch	ag	-	-	-	75,000	75,000
Fedration training, development and wellbeing	ai	-	-	-	90,000	90,000
IT infrastructure and digital development	ah	-	-	-	200,000	200,000
Total designated funds		3,311,433	177,348	(673,103)	407,959	3,223,637
General funds	aa	329,519	2,439,720	(1,712,704)	(407,959)	648,576
Total unrestricted funds		3,640,951	2,617,068	(2,385,807)	-	3,872,213
Total funds		3,650,605	2,911,596	(2,627,572)	-	3,934,629

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Notes to the financial statements

For the year ended 30 June 2022

18b Movements in funds (prior year)

	Note	At 1 July 2020 £	Income & gains £	Expenditure & losses £	Transfers £	At 30 June 2021 £
Restricted funds:						
Communities						
Emmaus Bolton		(87)	8,704	(8,704)	87	-
Emmaus Bristol		84	6,675	(6,675)	-	84
Emmaus Burnley		(5)	4,026	(4,315)	295	1
Emmaus Brighton & Hove (Sussex)		6	19,964	(19,964)	-	6
Emmaus Cambridge		1,145	43,884	(47,534)	2,506	1
Emmaus Colchester		500	6,439	(7,894)	955	-
Emmaus Coventry & Warwickshire		229	7,176	(7,696)	291	-
Emmaus Dover		-	19,495	(19,495)	-	-
Emmaus Glasgow		266	4,277	(6,000)	1,456	-
Emmaus Gloucestershire		(328)	16,618	(17,634)	1,344	-
Emmaus Greenwich		23	5,070	(5,110)	17	-
Emmaus Hampshire		93	10,538	(10,528)	-	103
Emmaus Hastings and Rother		56	20,723	(20,753)	-	26
Emmaus Hertfordshire (St Albans)		(96)	4,370	(4,108)	-	166
Emmaus Hull & East Riding		(593)	15,615	(15,690)	668	-
Emmaus Lambeth		101	27,057	(28,354)	1,196	-
Emmaus Leeds		1,241	22,865	(22,895)	-	1,211
Emmaus Leicestershire and Rutland		(1,589)	2,280	(2,290)	1,599	-
Emmaus Merseyside		(548)	4,282	(4,282)	548	-
Emmaus Medway		13	2,491	(2,544)	41	1
Emmaus Mossley		(43)	6,442	(6,532)	133	-
Emmaus Oxford		76	18,775	(18,101)	-	750
Emmaus North East		(2,980)	16,006	(16,583)	3,557	-
Emmaus Norfolk and Waveney		(858)	6,506	(6,616)	968	-
Emmaus Preston		10	5,355	(5,355)	-	10
Emmaus Salford		33	6,770	(6,770)	-	33
Emmaus Sheffield		108	13,031	(13,051)	-	88
Emmaus South Manchester		289	212	(212)	-	289
Emmaus South Wales (Bridgend)		181	8,030	(7,759)	-	453
Emmaus Village Carlton (Turvey)		(465)	7,027	(7,027)	465	1
		(3,139)	340,704	(350,471)	16,126	3,220
Affiliated Groups						
Emmaus Bradford		150	12,175	(12,225)	-	100
Emmaus Cornwall		-	15,632	(15,632)	-	-
Emmaus Rugby		101	-	-	-	101
Emmaus Staffordshire		13	291	(291)	-	13
Emmaus Suffolk (Ipswich)		(203)	7,007	(7,536)	732	-
		61	35,106	(35,684)	732	215
Other restricted funds						
John Laing Charitable Trust		-	15,000	(15,000)	-	-
The Broyst Foundation		-	1,500	(1,494)	-	6
Base John Laing Charitable Trust BASE		25,000	-	(25,000)	-	-
The Freemasons' Grand Charity		-	120,000	(120,000)	-	-
Anon		-	500	-	-	500
Calypso Browning Trust		-	5,000	(5,000)	-	-
Aldo Trust		-	1,250	(192)	-	1,058
Anonymous donor		-	15,000	(15,000)	-	-
Smallwood Trust		2,657	-	-	-	2,657
Persula Foundation		-	2,000	-	-	2,000
Anonymous		-	2,000	(2,000)	-	-
Beatrice Laing Trust		-	-	-	-	-
		27,657	162,250	(183,686)	-	6,221
Total restricted funds		24,578	538,060	(569,842)	16,858	9,652

Notes to the financial statements

For the year ended 30 June 2022

18b Movements in funds (prior year) (continued)

Unrestricted funds:	Note	At 1 July 2020 £	Income & gains £	Expenditure & losses £	Transfers £	At 30 June 2021 £
Designated funds:						
Community and Enterprise Investment Loan Fund		1,010,105	42,947	(213,579)	253,912	1,093,385
Capacity development Grants		731,517	-	(341,562)	-	389,955
IT project		50,000	-	(54,148)	50,000	45,852
Business planning and development		48,400	-	-	166,600	215,000
Emmaus International		10,000	-	(10,000)	-	-
Staff training		25,000	-	-	(25,000)	-
Safeguarding consultancy		-	-	-	50,000	50,000
Strength based approach		-	-	-	30,000	30,000
Environment audit		-	-	-	75,000	75,000
Strategic plan		-	-	-	100,000	100,000
IT tender		-	-	-	50,000	50,000
Women's Group		-	-	-	15,000	15,000
Recycling and environmental initiatives		-	-	-	19,874	19,874
Base Grants (Emmaus UK)		30,000	-	(4,409)	25,000	50,591
Companion training fund		72,742	-	(57,002)	-	15,740
Companion room expansion grant		149,258	105,683	(311)	367,206	621,836
Federation emergency fund		80,000	-	-	(80,000)	-
Emergency fund		500,000	-	-	-	500,000
Equipment for companions		5,000	-	-	20,000	25,000
Federation Health and safety		90,000	-	(75,800)	-	14,200
Tablets for trustees		5,000	-	(2,604)	(2,396)	-
Training for Executive leaders peer		25,000	-	-	(25,000)	-
Total designated funds		2,832,022	148,630	(759,415)	1,090,196	3,311,433
General funds	aa	424,179	2,456,068	(1,443,674)	(1,107,054)	329,519
Total unrestricted funds		3,256,201	2,604,698	(2,203,089)	(16,858)	3,640,951
Total funds		3,280,779	3,142,757	(2,772,931)	-	3,650,605

Purposes of restricted funds

a	Charles Russell LLP	Charles Russell LLP contributed to the training fund for companions.
b	Anonymous funder	Anonymous funder contributed to the Companion Core Offer project development and delivery.
c	John Laing Charitable Trust	John Laing Charitable Trust contributed to the training fund for companions and to the Data Warehouse Project.
d	The Broyst Foundation	The Broyst Foundation contributed to the training fund for companions.
e	The Dulverton Trust	The Dulverton Trust contributed to the training fund for companions.
f	Companion room expansion grant (25th Anniversary Fund)	Fund contributes to the provision of new rooms at Emmaus communities.
g	Smallwood Trust	Smallwood Trust contributed to research and analyse provision for homeless women.
h	Corporates for Companion training	Corporate donations were made for the training fund for companions.
i	Persula Foundation	Restricted fund towards companion training.
j	Garfield Weston Foundation	Garfield Weston Foundation donated towards costs of the Companion Core Offer project.
k	Anonymous Funder	Donation for Emmaus Norfolk and Waveney
l	Beatrice Laing Trust	Beatrice Laing fund contributed towards salary of business development team.
m	Community and enterprise investment loan fund (Emmaus Fund)	See note 6
n	Capacity development grants (Legacy Fund)	Provides grants to support communities and groups with specific capacity development needs (see note 6).

Notes to the financial statements

For the year ended 30 June 2022

Purposes of designated funds

p	IT project	Emmaus UK funded communities IT equipment and network development and maintenance. In 2022–23, designated fund will contribute towards development of CRM system and improving our IT infrastructure.
q	Business planning	This project is created as part of strategic planning, gender equality research and development, development of social return to investment.
s	Staff training	Emmaus UK is committing toward staff professional development to improve EDI awareness and staff wellbeing.
t	Web development	The emmaus.org.uk website is currently in need of renewal, having been developed five years ago.
u	Safeguarding consultancy	Research into safeguarding policies and implementation
v	Strength based approach	Monitoring and availability project based on strength.
w	Base grants	Funding for new models of social enterprises.
x	Companion training fund	Designated fund to support trainings and development opportunity for companions
y	Companion room expansion grant	Funding to increase number of companion rooms that are available within communities
z	Federation emergency fund	Designated funds to support the restructure of its communities
aa	General fund	The general fund incorporates a reserve being approximately equivalent to 3 months' operating costs.
ab	Emergency fund	Designated to support communities through Covid–19 pandemic
ac	Equipment for companions	Designated for IT equipment to support companions engagement with training and the peer group
ad	Federation Health and safety	Designated to support communities with Health and Safety advice and guidance.
ae	Tablets for trustees	Designated for trustees communication and engagement.
af	Training for Executive leaders peer group	Designated to facilitate training and development of the Emmaus communities Executive leaders peer group
ag	Base John Laing Charitable Trust	Support for new models of social enterprises in Emmaus communities.
ah	Anon	Campaign specific online donations launched to help Emmaus companions in communities with training and development
ai	Health and Hygiene Equipment	Campaign specific donations for supporting Emmaus communities to fund their PPE equipment
aj	The Freemasons's Charitable Trust	Support for communities for PPE
ak	Aldo Trust	Campaign specific online donations launched to help Emmaus companions in communities with training and development
ap	Calypso Browing Trust	Donation towards Covid emergency fund for communities
al	Environment Audit	New project across all communities
am	Strategic plan	Monitoring, coordination and evaluation of the strategic plan 2020–2025
an	IT tender	Consultancy support for tendering for IT services
ao	Women's group	New project to explore female access to services
ap	Anonymous donor	Donation for Emmaus Lambeth
aq	Recycling and environmental initiatives	In memory of colleague

Notes to the financial statements

For the year ended 30 June 2022

19 Operating lease commitments payable as a lessee

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods

	Property 2022 £	2021 £
Less than one year	35,471	–
	<u>35,471</u>	<u>–</u>

20 Capital commitments

At the balance sheet date, the charity had nil capital commitments (2021: £nil).

21 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

22 Post Balance Sheet Events

Following the year end, Emmaus UK has received residual legacy income value of £52,980 which will be recognised in accordance with the accounting policy in 2022/23 financial year.