WALTHAM FOREST CHURCHES NIGHT SHELTER -

WFCNS LIMITED

Company Limited by Guarantee No 03844727

Registered Charity No 1086888

ACCOUNTS FOR THE YEAR ENDED

31 MARCH 2022

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FOR THE YEAR ENDED 31 MARCH 2022

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LEGAL AND ADMINISTRATIVE INFORMATION

Directors and Trustees	W Reid B J P Lynch G A Stowe A Mustafa E Petersen M A Dumri (resigned 24/03/2022) E J Hamilton
Bankers	CAF Bank Ltd 25 Kings Hill Avenue West Malling Kent ME19 4JQ
Chief Executive	J Saunders
Registered Office	740 Forest Road Walthamstow London E17 3HR
Company Registration No	03844727
Charity Registration No	1086888
Auditors	Fredericks Limited Chartered Accountants & Registered Auditors 106 Charter Avenue Ilford, Essex IG2 7AD

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 MARCH 2022

Purposes and Aims

Waltham Forest Churches Night Shelter is registered in England and Wales under company number 3844727 and charity registration number 1086888.

The Charity is governed by its Memorandum and Articles of Association. Our charity's purposes, the charity's 'objects' are to relieve the poverty of single persons in the London Borough of Waltham Forest and the surrounding areas who are homeless by the provision of a hostel, information and advice services, and other appropriate support services:

• To develop the capacity and skills of homeless people in such a way that they are better able to identify and meet their needs, enabling individuals to participate more fully in society.

• To provide counselling for single homeless people who have alcohol or substance misuse support needs.

• To provide advocacy, housing advice and housing support to relieve poverty among single homeless people living in Waltham Forest and the surrounding areas.

• To promote social inclusion for the public benefit by preventing people from becoming socially excluded, relieving the needs of those who are socially excluded and assisting individuals to re-integrate into society.

Ensuring our work delivers our aims

We review our aims, objectives and activities each year, looking at what we achieved against the outcomes set for the previous 12 months. Throughout 2020/21, trustees considered how a short-term reduction in planned activities, as a result of the Covid-19 pandemic, would affect the charity achieving its strategic aims and objectives set.

The focus of our work

Our main objectives continued to be activities targeted towards supporting greater self-sufficiency and independence and increasing access to suitable longer-term, move-on housing options. Activities were severely curtailed due to the unprecedented restrictions as a result of the global Covid-19pandemic.

During 2020/21 we:

- Continued to provide an albeit reduced range of internal support services, which addressed the challenging issues homeless people face including isolation, mental health, substance misuse, loss of confidence and employable skills, and estrangement from family and friends.
- Supported, provided advice, and advocated on behalf of 100+ current and former residents of Branches hostel, and enquiries from homeless people.
- Kept a focus on reducing the cycle of homelessness and its effects through our resettlement programme so that clients who moved on were better prepared for independent living; and
- Supported 22 people who had moved on through the resettlement programme.
- Provided floating support for 25 former residents of Branches who had moved on in the previous year, 2019/20.
- Continued to increase our partnerships with private sector landlords, widening the geographical range of options for move-on accommodation, developed social housing partnerships, and secured move-on pathways to sheltered accommodation for people aged 50+ years.

How our activities deliver public benefit

All our charitable activities focus on supporting people to re-build lives to end the cycle of homelessness and move-on successfully to suitable permanent accommodation.

In shaping our objectives for the year and planning our activities the trustees have considered the Charity Commission's guidance on public benefit.

We support single, homeless men and women aged 18 to 65 years. Many of the individuals we work with have some level of mental health support need, ranging from depression through to Schizophrenia or Personality Disorder requiring clinical interventions. At any one time at least two-thirds of the client group have varying levels of alcohol and/or drug dependency.

We received 80 referrals to Branches in 2020/21. Of these, 22 moved into the hostel. The median age of individuals accessing our services was 35 years. Over the previous three years, the median age has reduced from 40 years.

In 2020/21, 26.6% of referrals were aged 25 and under - 16-20 years (3 people) and 21-24 years (13 people) - and 25% were 25-29 years of age. 22% of the referrals were aged 30-39. As in previous years, the majority of people living in Branches hostel over each quarterly period were male, 76% (17) of occupants.

REPORT OF THE TRUSTEES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

In 2019/20, we saw an increasing number of under 25s referred to our services, with 24 (19.2%) of referrals aged 25 and under. 25 people (92.5%) across each quarter living in Branches were male.

How we are financed

The major income stream is through rental payments for each unit of accommodation in Branches. We also have a provider contract with Waltham Forest council for Supported Housing for Homeless Single Adults. Throughout the year, we received various financial donations ranging from monthly Gift Aid donations from individuals to funds raised by schools through targeted activity, and from local faith groups and business sector supporters.

During 2020/21, we continued to realise the benefits from our fundraising efforts. We raised funds primarily from Trusts and Foundations, and they have provided one-off grants and grants for between one and five years. With their support we have been able to purchase equipment for the hostel and residents, pay towards running costs, and recruit to jobs needed to provide a person-centred approach to support in Branches.

We are grateful to funders, and acknowledge those who supported us in 2020/21:

- The Henry Smith Charity
- Lloyds Bank Foundation
- The City Bridge Trust
- The Edward Gostling Foundation
- The 29th May 1961 Charitable Trust
- National Lottery Awards for All
- Mount Fund

How our services are accessed

We are an agency-referrals only project. Within the terms of the provider contract the primary referrer is Waltham Forest Housing and its designated referring agencies. We also have reciprocal referral arrangements with organisations within Waltham Forest and neighbouring boroughs that provide temporary housing.

In 2020/21 we received 80 referrals. Of the 22 referrals able to move in to Branches hostel during the year. 18 people had a mental health support need; and 16 of the 22 also had a substance support need. People can stay for up to 18 months, and exceptionally for up to 24 months. For anyone living in a hostel for homeless people, a stay of longer than 24 months is detrimental to well-being and successful move to independent living.

Premises

We provide accommodation in our 27-bed purpose-built hostel known as 'Branches'. Each of the 27 rooms is selfcontained, with en suite bathrooms, and we have one disabled-accessible room. Each set of third floor rooms has its own kitchen and laundry facilities, shared by six rooms. The spacious ground floor communal area is used for socialising and has dining facilities.

The hostel is WiFi enabled. Our well-stocked library houses IT facilities for residents, serves as a quiet space, and is used for training and meetings. This space is available 24/7 for clients' personal use. Our garden is cared for by green-fingered, enthusiastic residents and volunteers!

We are fortunate to have an on-site gym equipped with rowing and running machines, and cycles, which are used regularly by people living in Branches.

We serve a freshly cooked meal most evenings from our professional-grade kitchen, for which we have a five-star hygiene rating. Individual volunteers and church groups prepare a broad range of culinary and ethnic delights, reflecting the diverse resident community within Branches.

What we provide

We have accessible support services between 8am and 8pm for people living in Branches and for those who have movedon to more permanent accommodation. The Night Concierges Team ensures the safety of clients, visitors, and the premises during out-of-office hours.

Support and advice

The Intake, Support and Resettlement team provides welfare and benefits advice and advocacy on all housing matters, and facilitates access to training, education, volunteering and employment opportunities. A primary aim is to support individuals regain lost life-skills, which are key to ensuring people can move-on more confidently and feel that they have better control of their lives.

REPORT OF THE TRUSTEES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Throughout 2020/21, we provided advice and advocacy services, and completed applications for welfare and housing benefits for current and former residents of Branches hostel. We supported 2 people a week on average to complete applications.

Resettlement

The resettlement programme is a key component of the services we provide. Resettlement is available for all who are preparing to move-on and includes floating support for at least six months after moving-on. The resettlement programme includes a tenancy management course covering essential daily life-skills from how to set up utilities' and rent payments via a bank, to buying food for weekly meal planning, supporting people to be more confident when managing daily life on their own. Although resettlement is a time-limited programme, we operate an 'open door' policy for accessing services. Clients can and do use our support services for as long as needed. This is usually for welfare advice or for the social company that Branches hostel provides.

During 2020/21 we provided resettlement and welfare advice for 40 former residents of Branches, 12 of whom had left Branches two years previously. We supported 100+ homeless people, rough sleepers or people threatened with homelessness, who contacted us for information. Much of the support had to be provided by telephone or via Whats App groups / online meetings.

Social inclusion

While staying at Branches hostel, all who can are encouraged to volunteer or take part in some kind of meaningful activity. These are ways of opening up social activity leading to inclusion, while helping to develop self-confidence. During 2020/21 the opportunities for volunteering were drastically curtailed. 10 people were able to do a volunteering activity during the first easing of restrictions in local charities for between two and six hours a week.

People continued to have opportunities to pursue training or education courses, develop or relearn practical skills mainly through online e-learning. We purchased additional laptops so that more people could make use of this provision.

Due to Covid-19, we were unable to provide the broad range of additional services we had come to expect. Only in the middle of the year during the first easing of Covid-19 restrictions, and towards the end of the year were we able to bring in external trainers to the hostel. 10 people living in Branches attended managing money and budgeting courses. Of those, 8 (80%) improved their money management skills during their stay at Branches hostel.

E-learning offered opportunities: 4 clients benefited from CV development; 6 took up IT and literacy skills; 2 followed SIA (Security and CCTV) certification courses; and 2 people secured part-time employment: 1 at a local supermarket, and 1 doing clothing repairs in a local dry cleaner.

Health and well-being

As with all charities dependant on volunteers, we are very fortunate to have professional volunteers who provide regular sessions at Branches, which contribute to improving clients' well-being. Unfortunately, due to the global Covid 19 pandemic, we lost these valuable, additional resources and were only able to reinstate these intermittently.

Despite this temporary loss of additional services, we were able to recruit a Cognitive Behavioural Therapy Practitioner in November 2020. That role has since provided much-needed therapy services for people living in Branches hostel.

The Covid-19 pandemic meant severely reduced access to external clinical support services. Nevertheless, through clinical partnerships, clients were able to access counselling, mental health and substance misuse support through online one-to-one sessions. During the year, 10 clients benefited from these sessions, with 6 reducing or better able to manage their substance dependency.

Clients who moved on

In 2020/21, we moved on 22 people. Of these, 13 people moved into private rented accommodation; 3 moved to sheltered accommodation; 2 returned to family; 1 moved into social housing; 2 people were sectioned; and 1 person abandoned his accommodation.

REPORT OF THE TRUSTEES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Summary of Outputs and Outcomes

Support Action	Participants	Outputs / Outcomes
People moved on	22	19 (86%) moved to chosen accommodation
Managing money and budgeting	10	8 (80%) said they improved their money management skills
On-line / telephone support, substance recovery programme	10	6 (60%) felt they were better able to manage their substance addiction;
Volunteering	10	10 felt they had improved skills and social integration
Short courses - CV and Interview Preparation; and ICT and computer courses	10	10 said they had improved skills
Access to employment		2 secured part-time employment
Resettlement support for people who moved on in 2019/20 and 2020/21	47	42 (89.4%) of those who moved on were supported to maintain their accommodation
Telephone queries and visitors to Branches hostel	120	Provided with advice or support relating to tenancy matters and welfare benefits claims
Food and personal provisions	35	65 food parcels provided for former residents of Branches who had delays in receiving welfare benefits' payments
Cognitive Behaviour Therapy (CBT)	18	73 counselling sessions provided between January and March 2021

Support for our work

Volunteers continued to support us with an estimated 1,200 volunteer hours provided. We received donated goods with an approximate value of \pounds 22,000 compared with the previous year's donations of \pounds 18,000. We gratefully acknowledge the strong and consistent support we had throughout the year from local schools, faith groups, other charities, local people and local businesses who provided clothing and food donations, and enthusiastically raised funds for Branches hostel.

Financial Review

During the period, the Charity received a payment of £148,052 from the London Borough of Waltham Forest under the provider contract for the provision of Supported Housing for Homeless Single Adults.

The Charity continued to receive housing benefit, amounting to $\pounds 442,252$ during the year, a 3% increase from $\pounds 430,396$ the previous year. The Charity recorded a surplus of $\pounds 66,415$ during the year, a reduction on the previous year's surplus of $\pounds 199,404$. This reduction was due in part to targeted investment for improving Information Technology, recruiting additional staff and securing practicable improvements in service delivery for the benefit of beneficiaries.

In 2017/18, the trustees began forward planning for 2021 and beyond. In 2018/19, trustees appointed the services of a Fundraising Consultant, in keeping with our Fundraising Strategy. That appointment delivered significant returns on investment through securing diversified sources of revenue income in 2019/20 in the form of one-off and longer-term grants. In 2020/21, although the Charity saw a reduction in revenue grants, the trustees have determined to continue with the services of the Fundraising Consultant, who is retained to secure capital funding towards achieving one of the Charity's strategic aims, as set out below.

Reserves and Investment Policy

The Charity aims to maintain free reserves at approximately $\pounds 270,000$. This would equal approximately six-months' running costs. The trustees set this to ensure an appropriate timescale for the transition of support and resettlement of clients, should that become necessary. In addition, the trustees have designated $\pounds 350,000$ in a separate unrestricted fund to be used towards the acquisition of a second stage property for move-on accommodation.

REPORT OF THE TRUSTEES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Capital project to acquire move-on accommodation

A strategic aim of the Charity is to acquire a property to be used as a second stage for move-on from Branches hostel. The Charity is looking to raise capital funding of $\pounds 1,250,000+$ towards the premises, which will accommodate six former residents of Branches. These will be people who are not fully ready to live independently, yet do not require the level of support provided in Branches hostel. They will be accommodated for up to 12 months as they build on the learning and life-skills developed while living in Branches hostel.

Where the financial situation permits, trustees have agreed to designate further funds in addition to the £350,000 specified, towards the acquisition of the premises.

The trustees formed a Task and Finish Group (TFG) comprising three WFCNS Board trustees and the Chief Executive to have appropriate strategic oversight of this significant project. Following a feasibility study, the trustees determined that several funding and financing avenues would be required for the successful completion of the project. The Charity has retained the services of a Fundraising Consultant to secure the broadest possible range of capital and revenue funding for various stages of the project's development. The Charity is also looking to recruit a Property Acquisitions Manager who will deliver the project until completion.

Risk Management

The trustees have established a detailed Risk Register and actively review the major risks, which the Charity faces on a regular basis and have established systems to mitigate them as far as possible.

Appointment of Trustees

The Charity is governed by a board of directors. New members are selected by the directors and all members are subject to re-election every three years. The current board has a membership of seven people. Each trustee brings specific skills and expertise to our board, to ensure we maintain the optimum level of knowledge required to govern effectively.

We continue strengthening our board and are looking for new trustees who will bring additional expertise in the areas of business and property development.

The board meets every two months to agree key policy decisions, set and review strategy, and oversee the performance of the organisation. The day to day running of the Charity is undertaken by the Chief Executive.

Statement of Trustees' Responsibilities

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the net incoming resources of the charity for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis and in accordance with applicable accounting standards

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement as to disclosure of information to auditors

So far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each trustee has taken all the steps that he or she ought to have taken as a trustee in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

A resolution proposing the re-appointment of Fredericks Limited as auditor will be submitted at the Annual General Meeting.

REPORT OF THE TRUSTEES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Small Company Rules

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Gilbert Stowe

Date: 12/12/2022

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

FOR THE YEAR ENDED 31 MARCH 2022

Opinion

We have audited the financial statements of Waltham Forest Churches Night Shelter – WFCNS Limited (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 14 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Report of the Trustees, but does not include the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities set out on page eight, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows: -

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the charitable company and determined that the most significant are the United Kingdom Accounting Standards including FRS 102 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice), the Companies Act 2006 and the relevant UK tax compliance regulations.
- We understand how Waltham Forest Churches Night Shelter WFCNS Limited is complying with those frameworks by making enquiries of management and those responsible for legal and compliance procedures. We corroborated our enquiries through our review of board minutes as well as consideration of the results of our audit procedures.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by considering the programmes and controls that the company has established to address risks identified, or that otherwise prevent, deter and detect fraud; and how senior management monitors those programmes and controls.
- Based on this understanding we designed our audit procedures to identify noncompliance with such laws and regulations. Our procedures involved enquiries of those responsible for legal and compliance procedures; enquiries of management. In addition, we completed procedures to conclude on the compliance of the disclosures in the annual report and financial statements with all applicable reporting requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2022

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

S.G. Duker (Senior Statutory Auditor) for and on behalf of Fredericks Limited Chartered Accountants Statutory Auditors 106 Charter Avenue Ilford, Essex IG2 7AD

Date: 16/12/2022

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2022

INCOME AND EXPENDITURE	Notes	Unrestricted £	Restricted £	Total 2022 £	Total 2021 £
INCOMING RESOURCES					
Rental income Grants Donations and miscellaneous income Interest received	2	379,519 342,087 28,657 92	106,600	379,519 448,687 28,657 92	442,252 246,858 30,442 221
Total Income		£750,355	£106,600	£856,955	£719,773
RESOURCES EXPENDED					
Cost of generating funds Cost of generating income		(43,068)	-	(43,068)	(50,508)
Charitable expenditure Community projects	3	(533,623)	(112,426)	(646,049)	(602,850)
Total Expenditure		£(576,691)	£(112,426)	£(689,117)	£(653,358)
Net surplus/(deficit) for the year before and after transfers		173,664	(5,826)	167,838	66,415
Balance brought forward		610,337	32,625	642,962	576,547
Balance carried forward at 31 March 2022		£784,001	£26,799 =====	£810,800	£642,962

BALANCE SHEET

AS AT 31 MARCH 2022

			2022		2021
	Note	£	£	£	£
Fixed assets	8		12,942		12,129
Current assets					
Debtors	9	89,603		71,751	
Cash at bank and in hand		761,244		599,418	
Net current assets			850,847		671,169
Total assets			863,789		683,298
Creditors: amounts falling due					
within one year	10		(52,989)		(40,336)
Total agents loss annual liskilition					
Total assets less current liabilities			£810,800		£642,962
Funds:					
Unrestricted funds	15		434,001		260,337
Unrestricted funds (designated)	16		350,000		350,000
Restricted funds	17		26,799		32,625
Total Funds			£810,800		£642,962
			======		======

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

ON BEHALF OF THE BOARD:

Alan Mustafa - Trustee

Gilbert Stowe - Trustee

Date: 13/12/2022

WALTHAM FOREST CHURCHES NIGHT SHELTER - WFCNS LIMITED Co No 03844727 CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
Cash flows from operating activities	~	
Cash generated from operations	171,907	36,829
Net cash from operating activities	 171,907 	36,829
Cash flows from investing activities Purchase of tangible fixed assets Sale of tangible fixed assets	(10,081)	(599)
Net expenditure from investing activities	£(10,081)	£ (599)
Increase in cash and cash equivalents Cash and cash equivalents at beginning of year	161,826 599,418	36,230 563,188
Cash and cash equivalents at end of year	£761,244 ======	£599,418

RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

Net incoming resources Depreciation charges	2022 £ 167,838 9,268	2021 £ 66,415 10,413
	177,106	76,828
(Increase)/decrease in trade and other debtors Increase/(decrease) in trade and other creditors	(17,852) 12,653	(18,891) (21,108)
Cash generated from operations	£171,907	£ 36,829

CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 March 2022

	31.03.22 £	31.03.21 £
Cash and Cash equivalents	£761,244 ======	£599,418 ======
Year ended 31 March 2021	31.03.21 £	31.03.20 £
Cash and Cash equivalents	£599,418 ======	£563,188 ======

The notes on pages 16 - 23 form part of the accounts

1. Statutory information

Waltham Forest Churches Night Shelter is a private company and charity limited by guarantee registered in England and Wales. The companies registered number and registered address can be found on the company information page. The presentation currency is £ sterling.

1a. Accounting policies

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial Statements have been prepared under the Historical Cost Convention.

Incoming Resources

Grant income is accounted for on an accruals basis when the funding is considered definite. Otherwise it is accounted for when received. Donations and legacies income is accounted for on a received basis.

Fixed assets

Fixed assets are written off in the year of acquisition unless considered to be significant in amount.

The equipment is depreciated on a 25% straight line basis.

Allocation of Expenditure

Expenditure is accounted for on an accruals basis and is directly allocated within the Statement of Financial Activities to one of the following headings:-

(i) Fundraising and publicity

The direct cost of fundraising activities and the direct overheads required to support these activities.

(ii) **Charitable expenditure**

The direct costs of providing services to clients.

(iii) Governance costs

The cost of those activities necessary to the running of the company as an organisation not directly attributable to activities in furtherance of the charity's objects nor the costs of generating funds.

(iv) Cost allocation

All costs are allocated between the expenditure categories of the Statement of Financial Activities on the basis designed to effect the use of the resource. Costs relating to staff are apportioned on a time spent basis, property costs are allocated by floor space, other costs are allocated with reference to an estimate of the resource usage.

(v) **Donations in kind**

Volunteer time or donated goods are not accounted for in the financial statements due to the difficulty in quantification.

Pension Costs

The charity makes contributions to a defined contribution scheme, the assets of the scheme being held separately from the assets of the charity. The pension cost charge represents contributions payable to the scheme.

Fund Accounting

Funds held by the Charity are either:-

Unrestricted funds – these are funds which can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds – these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

WALTHAM FOREST CHURCHES NIGHT SHELTER - WFCNS LIMITED NOTES TO THE ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2022

1. b ACCOUNTING POLICIES (continued)

Significant judgements and estimates

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical judgements in applying the entities accounting policies:

There are no specific judgements apart from those involving estimates as detailed below that management has made in the process of applying the entities' accounting policies that have a significant effect on the amounts recognised in the financial statements.

Critical accounting estimates and assumptions:

The company makes estimates and assumptions concerning the future. The resulting accounting estimates can differ from the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of the assets and liabilities within the next financial year are addressed below:

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful lives and residual values of the assets these are re-assessed annually. They are amended when necessary to reflect any estimated changes.

(ii) **Impairment of debtors**

The company makes an estimate of the recoverable amount of trade and other debtors. When assessing their impairment, the management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

2. Grants

	20	22		
	Unrestricted £	Restricted £	Total £	2021 £
London Borough of Waltham Forest	-	-	-	7,688
Supporting People	218,947	-	218,947	140,364
Drapers	15,000	-	15,000	-
Lloyds Bank	30,000	-	30,000	30,000
Garfield Weston	30,000	-	30,000	-
Goldsmiths	-	-	-	40,000
Henry Smith	40,000	-	40,000	-
Albert Hunt Trust	5,000	-	5,000	-
Shanley Foundation	-	-	-	5,000
Lloyds Bank – Covid 19	-	-	-	6,425
29th May 1961 Charitable Trust	3,000	-	3,000	3,000
National Lottery Equipment	-	-	-	9,381
Edward Gosling Foundation	-	-	-	5,000
City Bridge Trust	-	106,600	106,600	-
Other	140	-	140	-
	£342,087	£106,600	£448,687	£246,858
	======			

2(a) Donations

Donations of goods estimated to be in the region of £15,000 per annum and volunteer staff hours amounting to a cost of approximately £35,000 are not included in income due to the problems involved in quantification. Similarly, they are not included within expenditure.

3. Direct charitable expenses

Direct charitable expenses	•			
		22		• • • •
	Unrestricted	Restricted	Total	2021
	£	£	£	£
Salaries	298,671	95,566	394,177	352,216
Pensions	6,865	-	6,865	6,679
Rent, rates and services	118,240	16,110	134,350	134,732
Travel, subsistence and entertaining	1,049	-	1,049	590
Repairs, renewals & IT costs	22,616	-	22,616	26,068
Printing, stationery and postage	674	-	674	607
Telephone, mobile and internet	5,622	-	5,622	2,948
Refreshments and food	5,000	-	5,000	6,250
Insurance	3,095	-	3,095	3,020
Sundry expenses	659	-	659	166
Consultancy & professional fees	12,451	-	12,451	8,379
Bank charges and interest	125	-	125	97
Equipment hire and purchase	7,145	-	7,145	24,607
Cleaning and laundry	7,900	-	7,900	8,249
Training costs	779	-	779	1,867
Recruitment expenses	16,642	-	16,642	407
Other expenditure on residents	1,003	-	1,003	2
Amortisation costs	8,518	750	9,268	10,413
Motor expenses	245	-	245	235
Subscriptions	2,702	-	2,702	1,238
Staff entertaining	525	-	525	400
Events & publicity costs	537		537	470
Support costs (note 5)	12,620		12,620	13,210
Total charitable expenses	£533,623	£112,426	£646,049	£602,850
-				

4. Operating surplus is stated after charging 2022 2021 £ £ Auditor's remuneration 2,620 £3,210 ==== ==== 5. **Support Costs** (Governance Costs) 2022 Unrestricted Restricted Total 2021 £ £ £ £ Staff costs 10,000 10,000 10,000 -Audit fee 2,620 3,210 -2,620 ------------------£ -£13,210 £12,620 £12,620 ____ == ____ ____

6. Trustees' remuneration

The trustees did not receive any emoluments and no out of pocket expenses were paid during the year.

7. Staff costs

During the year, the average monthly number of employees of the company and staff costs were as follows:

	2022	2021
	£	£
Community projects	10	9
Management and administration	2	2
	12	11
	==	==
	2022	2021
	£	£
Wages and salaries	362,929	335,436
Social security costs	26,315	26,780
Other pension costs	6,865	6,679
	£396,109	£368,895
No member of staff earned more than £60,000 per annum		

No member of staff earned more than £60,000 per annum.

8. Tangible Fixed Assets

Cost

	Equipment £	Total £
At 1 April 2021	73,898	73,898
Additions in year	10,081	10,081
Eliminated on disposal	-	-
At 31 March 2022	£83,979	£83,979
T		
Depreciation		
At 1 April 2021	61,769	61,769
Charge for the year	9,268	9,268
Eliminated on disposal	-	-
At 31 March 2022	£71,037	£71,037
Net Book Value		
31 March 2022	£12,942	£12,942
31 March 2021	£12,129	
	=====	=====

9. Debtors

	2022	2021
	£	£
Rent debtors	18,375	24,049
Grant income	62,464	38,616
Prepayments and accrued income	8,764	9,086
	£89,603	£71,751

10. Creditors: Amounts falling due within one year

	2022	2021
	£	£
Trade creditors	13,493	6,120
Accruals and deferred income	5,426	4,295
Other creditors	23,281	23,322
Tax and Social Security	10,789	6,599
	£52,989	£40,336
	=====	

11. Taxation

Waltham Forest Churches Night Shelter – WFCNS Limited is a registered charity and is thus exempt from taxation of its income and gains. No tax charge has arisen in the year.

12. Pension cost

Waltham Forest Churches Night Shelter – WFCNS Limited operates a defined contribution pension scheme. The contributions for the year were $\pounds 6,865$ (2021 - $\pounds 6,679$).

13. Limited liability

The charity is limited by guarantee. The Memorandum and Articles of Association of the company restrict the liability of members on winding-up to $\pounds 1$. In the case of winding-up, none of the accumulated funds are distributable to members, but shall be given, or transferred, to some other charitable institution having similar objectives.

14. APB Ethical Standard – Provisions available for smaller entities

In common with many other charities of our size and nature, we use our auditors to assist with the preparation of the financial statements.

15. Unrestricted Funds

	Brought forward £	Incoming Resources £	Expenditure £	Transfers £	Carried forward £
General fund	230,337	408,268	(204,604)	-	434,001
Designated fund (note 16)	350,000	-	-	-	350,000
London Borough of					
Waltham Forest	-	218,947	(218,947)	-	-
Supporting People	-	15,000	(15,000)	-	-
Lloyds Bank	5,000	30,000	(35,000)	-	-
Henry Smith	20,000	40,000	(60,000)	-	-
Albert Hunt Trust	-	5,000	(5,000)	-	-
Mrs Smith & Mount Trust	5,000	-	(5,000)	-	-
29 May 1961 Charitable Tru	st -	3,000	(3,000)	-	-
Moving in Grant	-	140	(140)	-	-
Garfield Weston	-	30,000	(30,000)	-	-
	£610,337	£750,355	£(576,691)	£ -	£784,001
		======	======	=====	

16. Designated Funds

The Trustees have decided to designate £350,000 in a separate unrestricted fund to be used towards the acquisition of other premises.

17. Restricted Funds

	Brought forward £	Incoming resources £	Expenditure £	Carried forward £
Charles S French	1,500	-	(750)	750
Sport England	4,327	-	(4,327)	-
Charities Trust (Nationwide)	26,798	-	(26,798)	-
City Bridge Trust				
 Clinician, Project & Core 	-	87,450	(80,551)	6,899
- Capital Development	-	19,150	-	19,150
	£ 32,625	£106,600	£(112,426)	£ 26,799

The restricted funds are essentially to cover general running costs and specific staff costs. The grant from Charles S French relates to capital costs.

18. Related Party Transactions

There were no related party transactions during the year.

19. Analysis of Net Assets Between Funds

	Net Assets £	Total 31.03.2022 £	Total 31.03.2021 £
Unrestricted Funds	£784,001 ======	£784,001	£610,337
Restricted Funds	£ 26,799	£ 26,799	£ 32,625
Total Funds	£810,800 ======	£810,800	£642,962 ======

20. Operating Lease Commitments

At 31 March 2022 the charity had the following commitments:-

	2022 £ Expiring after 5 years	2021 £ Expiring after 5 years
Land and Buildings	£69,600 =====	£69,600 =====

COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND EXPENDITURE			
Rental Income	442,252	-	442,252
Grants	226,052	20,806	246,858
Donations and Miscellaneous Income-	30,442	-	30,442
Interest received	221	-	221
Total	698,967	20,806	719,773
RESCOUSES EXPENDED			
Cost of generating income	(50,508)	-	(50,508)
Charitable activities	(539,037)	(63,813)	(602,850)
Total	(589,545)	(63,813)	(653,858)
Net surplus/(deficit) for the year	109,422	(43,007)	66,415
RECONCILIATION OF FUNDS			
Total funds brought forward	500,915	75,632	576,547
Total funds carried forward	£610,337	£32,626	£642,962

INCOME & EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2022

	2022 £	2021 £
INCOMING RESOURCES		
Voluntary Income		
Grants – other	229,740	106,494
Housing benefits	379,519	442,252
Supporting People grant	218,947	140,364
Bank interest received	92	221
Sundry donations	9,058	11,266 19,176
Service charges	19,599	
	£856,955	£719,773
RESOURCES EXPENDED		
Salaries and pension costs	411,042	368,895
Rent, rates and services	134,350	134,732
Travel, subsistence and entertaining	1,049	590
Repairs, renewals and I T costs	22,616	26,068
Printing, stationery and postage	674	607
Telephone, mobile and internet	5,622	2,948
Refreshments and food	5,000	6,250
Insurance	3,095	3,020
Sundry expenses Audit fees	659 2,620	166 3,210
Professional and consultancy	12,451	8,379
Bank charges and interest	12,451	97
Equipment purchase and hire	7,145	24,607
Cleaning and laundry	7,900	8,249
Training costs	779	1,867
Recruitment expenditure	16,642	407
Other expenditure on residents	1,003	2
Amortisation costs	9,268	10,413
Motor expenses	245	235
Subscriptions	2,702	1,238
Events and publicity	537	470
Staff entertaining	525	400
Fund raising consultancy fees	43,068	50,508
Total expenditure	£689,117	£653,358
Surplus for the financial year	£167,838	£ 66,415