

# Lancaster Footcare Service

# Annual Report June 21 – May 22



**1) Lancaster Footcare Service** opened on 11<sup>th</sup> December 2012 under the name Lancaster Toenail Service, it was registered as a charity No. 1157622 on 27<sup>th</sup> June 2014 under the new name of Lancaster Footcare Service, it is currently based at Lancaster Centre, 53 Lancaster Road, Enfield, Middx, EN2 0BU.

## **Charity Trustees**

Tim Fellows Lori Norman Lyn Pettit Joyce Smith Birgitta Whitaker Teresa Window

## 2) Management Committee Members

Joyce Smith - Chair Lyn Pettit - Treasurer Tim Fellows – CEO Lori Norman Birgitta Whitaker Teresa Window

Ann Taylor – Co-opted Member

## Governance

## Membership of Lancaster Footcare Service

Membership of the Lancaster Footcare Service is open to all volunteers of the footcare service who have been with the service for more than six months.

#### **Structure of Board of Directors**

The Board of Directors currently consists of founding and new volunteers of the service. Each year, at the AGM, all volunteers that have served for more than six months are invited to join or continue serving on the board.

#### 3) Objectives and Activities

The preservation and protection of good health of the retired and disabled population of Enfield and the surrounding area by the provision of foot care services.

We do this by offering a toenail cutting service for the retired and people with disabilities who are unable to cut their own toenails at a cost of £15.00 or if they require a more comprehensive foot care service (i.e. for ingrowing toenails, large corns, calluses, fungal infections or other foot care issues) we offer the enhanced service for the low price of £25.00.

#### 4) Achievements and Performance

The service continued to go from strength to strength with a steady flow of new clients.

We now have over 400 service users and facilitated 1,451 appointments this year. We attempt to see most clients every eight to ten weeks. Some, particularly those accessing the enhanced service, may have to be seen more frequently. This number is building back up following the lockdowns.

#### 5) Financial Review

This year we have successfully obtained a grant of £5,000 from EVA's Health Champions Fund. Tim is a trained Health Champion and this enabled us to bid for the grant. This grant was to enable us to look for undiagnosed or uncontrolled diabetes in our clients.

However, even with this additional funding we made a loss of £7,525 this year. For this reason, on 1<sup>st</sup> April 22 we were forced to raise our prices.

The basic service went from £13.00 to £15.00 and the enhanced service from  $\pounds 20.00$  to £25.00. This is the first increase in charges for the enhanced service since we opened 10 years ago.

#### Costs of governance and volunteers

The members of the Board of Directors give their valuable time voluntarily, for this we are very grateful.

We do however offer travel costs in keeping with volunteering best practice.

#### Cost of generating funds

When required, funding applications for Lancaster Footcare Service are undertaken by the Manager, under the guidance of the board.

#### 6) This Year

This year we have seen a slow and steady flow of new clients, we are aware however that we have lost a number of clients to Coronavirus and have other clients that have not felt safe to return to us yet.

During the lockdown AgeUK Enfield closed their toenail cutting service and are now referring clients to our service, as is the NHS for this reason we have employed an additional Foot Health Practitioner.

The Health Champions Grant has enabled us to carry out circulation checks on all new clients using a new doppler machine. We have also facilitated a training course for all foot care volunteers on 'Recognising undiagnosed or uncontrolled diabetes in feet'.

We have carried out our annual customer satisfaction survey this year again after several years of not being able to due to covid. See appendix 1.

#### 7) Next Year

Our challenge this coming year will be to cope with the increasing demand for the Enhanced Service, which is ever increasing.

We may need to consider employing an additional Foot Health Practitioner to increase our capacity in the Enhanced Service.

#### 8) Conclusion

We have had a reasonably successful year recovering post covid, and the service continued to build on our success.

Finally, we must say a big thank you to so many people who have helped us this year:

Lori Norman, Lyn Pettit, Joyce Smith, Birgitta Whitaker, Teresa Window, our Directors.

Rose Asaro, Georgette Laidlaw, Virginia Moore, Lori Norman, Lyn Pettit, Joyce Smith, Ann Taylor, Linda Tsang, Birgitta Whitaker, our footcare assistants. David Lambert, Anne Peck, Teresa Window, our receptionists.

Steven Gordon and Aswin Shah – The Greene Partnership - our accountants.

Report written by Tim Fellows CEO

#### **Risk Assessment**

The Lancaster Footcare Service has carried out a full Risk Assessment on its activities.

The main areas of concern for most voluntary and community sector organisations are staff, accommodation and hygiene. We have particular concern with hygiene practices during treatment of our clients.

Before reopening after Lockdown1 a comprehensive Risk Assessment was drawn up and implemented. All staff are made aware of their responsibilities in that assessment. This has been amended as things have changed during the pandemic.

The service now directly employs one paid member of staff and has all appropriate liability insurance for all its footcare assistants. We are aware that the loss of volunteers could jeopardise the capacity of the organisation and to this end we will continue to attempt to recruit and train additional volunteers when needed. All volunteer foot care workers are DBS checked. The service does not see children.

Our service is currently provided from Lancaster Centre which provides barrier free, safe and suitably maintained venue with appropriate public liability insurance. In addition, they have all the portable electrical equipment safety checked regularly, the fire extinguishers are serviced annually, and the Gas Safety Certificate is also renewed annually. The Lancaster Centre is fully DDA compliant.

The charities financial situation is monitored at each of our quarterly board meetings.

Board of Directors.

Appendix 1

## Lancaster Footcare Service Customer Satisfaction Survey 2022

As part of our ongoing commitment to service improvement and customer satisfaction we have conducted our annual survey. Of our approximately 400 clients we surveyed 50, here are the results.

1. How easy do you find it to make or change your appointments?

Excellent	Good	Neither good nor poor	Poor	Very Poor
41 – 82%	9 – 18%	0%	0	0
2. How acc	essible do you	find the building?		
Excellent	Good	Neither good nor poor	Poor	Very Poor
33 – 66%	16 – 32%	1 – 2%	0	0
3. How clea	an and welcom	ing do you find the centre?		
Excellent	Good	Neither good nor poor	Poor	Very Poor
46 – 92%	4 – 8%	0	0	0
4. How help	oful do you find	the reception staff?		
Excellent	Good	Neither good nor poor	Poor	Very Poor
44 – 88%	6 – 12%	0	0	0
		0 the footcare staff?	0	0
		the footcare staff?	0 Poor	0 Very Poor
5. How help	oful do you find	the footcare staff?		
5. How help Excellent 47 – 94%	oful do you find Good 3 – 6%	the footcare staff? Neither good nor poor	Poor	Very Poor
5. How help Excellent 47 – 94%	oful do you find Good 3 – 6%	the footcare staff? Neither good nor poor 0	Poor	Very Poor
<ol> <li>5. How help</li> <li>Excellent</li> <li>47 – 94%</li> <li>6. How would</li> </ol>	oful do you find Good 3 – 6% Ild you rate the	the footcare staff? Neither good nor poor 0 footcare you receive?	Poor 0	Very Poor 0
<ol> <li>5. How help</li> <li>Excellent</li> <li>47 – 94%</li> <li>6. How wou</li> <li>Excellent</li> <li>48 – 96%</li> </ol>	oful do you find Good 3 – 6% Ild you rate the Good 2 – 4%	the footcare staff? Neither good nor poor 0 footcare you receive? Neither good nor poor	Poor 0 Poor 0	Very Poor 0 Very Poor
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8. If you have any comments or suggestions how we may improve the service please write your comments below.

There were 27 comments.

- Exceptional service.
- Always received excellent treatment and feel welcome.
- Very pleased with the service offered to my husband. Thank you.
- Very grateful for the treatment. Thank you.
- As you see I consider the whole affair an excellent facility for the community.
- Keep up the good work.
- Very efficient, friendly and well run. Sometimes difficult to get appointment for less than 8 weeks due to popularity.
- All staff very friendly.
- Parking outside.
- Presently no recommendations
- Very happy with the Lancaster Footcare Service. Thank you.
- All staff do a brilliant job. Very satisfied.
- Very good service.
- Always very helpful.
- Just hard to get appointments, a popular service well booked up.
- Everything is first class. Cannot fault staff or service.
- As my comments say the staff are happy in a good atmosphere with a good rapore with customers. Keep up the good work.
- Wonderful staff.
- I would like to keep to 6 week intervals if poss.
- Most welcoming staff make you feel at ease straight away, only to pleased to help in anyway they can. Treatment is first class couldn't be better.
- I've been bringing my Mum here for the last 2-3 years & have always had a great service. My Mum always looks forward to coming here. We hope you continue for many years.
- Ann was excellent.
- Always Friendly Good service would not go anywhere else.
- All very good.
- Please make more appointments available.
- I have been using this service for a long time. Everyone is very friendly and helpful. The service I receive is excellent. A vey well run service. Thankyou.
- Having more days of the week available for appointments would improve the service. (But I've so far been given convenient dates and times.)

As usual Q2 was the poorest result with most commenting on poor parking in the area, something we have no control over.

#### Report of the Trustees and

# Unaudited Financial Statements for the Year Ended 31 May 2022

<u>for</u>

## LANCASTER FOOTCARE SERVICE

The Greene Partnership LLP Chartered Accountants Suite 2C, Brosnan House 175 Darkes Lane Potters Bar Hertfordshire EN6 1BW

#### <u>Contents of the Financial Statements</u> for the Year Ended 31 MAY 2022

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#### Report of the Trustees for the Year Ended 31 MAY 2022

The trustees present their report with the financial statements of the charity for the year ended 31 May 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### STATUS

Lancaster Footcare Service is an unincorporated charity and has charitable status. The charity number is 1157622.

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

The preservation and protection of good health of the elderly and disabled population of Enfield and the surrounding area by the provision of foot care services.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

## REFERENCE AND ADMINISTRATIVE DETAILS

**Registered Charity number** 1157622

#### Principal address

53 Lancaster Road Enfield Middlesex EN2 0BU

#### Trustees

T Fellows J Smith L Pettit B Whitaker T Window L Norman

#### Independent Examiner

S A Gordon ACA FCCA The Greene Partnership LLP Chartered Accountants Suite 2C, Brosnan House 175 Darkes Lane Potters Bar Hertfordshire EN6 1BW

\_\_\_\_ T Fellows - Trustee

#### Independent Examiner's Report to the Trustees of LANCASTER FOOTCARE SERVICE

# Independent examiner's report to the trustees of LANCASTER FOOTCARE SERVICE

I report to the charity trustees on my examination of the accounts of LANCASTER FOOTCARE SERVICE (the Trust) for the year ended 31 May 2022.

#### Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

SA Gordon

S A Gordon ACA FCCA The Greene Partnership LLP Chartered Accountants Suite 2C, Brosnan House 175 Darkes Lane Potters Bar Hertfordshire EN6 1BW

Date: 16.09.2022

#### <u>Statement of Financial Activities</u> for the Year Ended 31 MAY 2022

	Notes	Unrestricted funds £	Restricted funds £	31.5.22 Total funds £	31.5.21 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	2	12	5,000	5,012	6
Other trading activities Investment income Total	3 4	24,656 3 24,671	5,000	24,656 3 29,671	11,645 25 11,676
<b>EXPENDITURE ON</b> <b>Charitable activities</b> Foot care services Enfield Voluntary Action	5	34,267	3,050	34,267 3,050	17,288
Total		34,267	3,050	37,317	17,288
NET INCOME/(EXPENDITURE)		(9,596)	1,950	(7,646)	(5,612)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		20,525	_	20,525	26,137
TOTAL FUNDS CARRIED FORWARD		10,929	1,950	12,879	20,525

#### Balance Sheet 31 MAY 2022

CURRENT ASSETS Cash at bank	Notes	Unrestricted funds £ 14,240	Restricted funds £ 1,950	31.5.22 Total funds £ 16,190	31.5.21 Total funds £ 21,713
<b>CREDITORS</b> Amounts falling due within one year	8	(3,311)	-	(3,311)	(1,188)
NET CURRENT ASSETS		10,929	1,950	12,879	20,525
TOTAL ASSETS LESS CURRENT LIABILITIES		10,929	1,950	12,879	20,525
NET ASSETS		10,929	1,950	12,879	20,525
FUNDS Unrestricted funds Restricted funds	9			10,929 1,950	20,525
TOTAL FUNDS				12,879	20,525

Um. J Smith - Trustee

The notes form part of these financial statements

#### Notes to the Financial Statements for the Year Ended 31 MAY 2022

#### ACCOUNTING POLICIES 1

#### Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Taxation

The charity is exempt from tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2.	DONATIONS AND LEGACIES	31.5.22	31.5.21
		£	£
	Gifts	12	6
	Grants	5,000	-
	Grants		
		5,012	6
2	OTHER TRADING ACTIVITIES		
3.	OTHER TRADING ACTIVITIES	31.5.22	31.5.21
		£	£
	Foot care services	24,656	11,645
	root care services		

#### Notes to the Financial Statements - continued for the Year Ended 31 MAY 2022

4.	INVESTMENT INCOME		31.5.22 £	31.5.21 £
	Deposit account interest		3	
5.	CHARITABLE ACTIVITIES COSTS	Direct Costs	Support costs	Totals
	Foot care services Enfield Voluntary Action	£ 33,487 3,050	£	£ 34,267 3,050
		36,537	780	37,317

#### TRUSTEES' REMUNERATION AND BENEFITS 6.

There were no trustees' remuneration or other benefits for the year ended 31 May 2022 nor for the year ended 31 May 2021.

#### Trustees' expenses

During the year ended 31 May 2022, trustees were reimbursed the cost of travel.

#### COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES 7.

COMPARATIVES FOR THE STATEMENT OF FI	NANCIAL ACTIVITIES Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	6	-	6
Other trading activities Investment income	11,645 25	-	11,645 25
Total	11,676	-	11,676
<b>EXPENDITURE ON</b> <b>Charitable activities</b> Foot care services	17,288	_	17,288
NET INCOME/(EXPENDITURE)	(5,612)	-	(5,612)
RECONCILIATION OF FUNDS			
Total funds brought forward	26,137	-	26,137
TOTAL FUNDS CARRIED FORWARD	20,525		20,525

#### Notes to the Financial Statements - continued for the Year Ended 31 MAY 2022

#### CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR 8.

CREDITORS: AMOUNTS FALLING DUE WITHIN ONE TEAM	31.5.22 £	31.5.21 £
Taxation and social security Other creditors	23 3,288	1,188
	3,311	1,188

#### **MOVEMENT IN FUNDS** 9.

MOVEMENT IN FUNDS			
	At 1.6.21 £	Net movement in funds £	At 31.5.22 £
Unrestricted funds Income from foot care treatments	20,525	(9,596)	10,929
Restricted funds Enfield Voluntary Action	-	1,950	1,950
TOTAL FUNDS	20,525	(7,646)	12,879

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds Income from foot care treatments	24,671	(34,267)	(9,596)
Restricted funds Enfield Voluntary Action	5,000	(3,050)	1,950
TOTAL FUNDS	29,671	(37,317)	(7,646)

## Comparatives for movement in funds

	At 1.6.20 £	Net movement in funds £	At 31.5.21 £
<b>Unrestricted funds</b> Income from foot care treatments	26,137	(5,612)	20,525
TOTAL FUNDS	26,137	(5,612)	20,525

#### <u>Notes to the Financial Statements - continued</u> for the Year Ended 31 MAY 2022

#### 9. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds Income from foot care treatments	11,676	(17,288)	(5,612)
TOTAL FUNDS	11,676	(17,288)	(5,612)

#### Restricted Fund

During the year a Health Champions Grant was obtained from Enfield Voluntary Action. The grant funds are to be used to enable all customers receiving foot care treatment to be screened for undiagnosed or uncontrolled diabetes.

## 10. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 May 2022.

<u>Detailed Statement of Financial Activities</u> for the Year Ended 31 MAY 2022	31.5.22 £	31.5.21 £
INCOME AND ENDOWMENTS		
<b>Donations and legacies</b> Gifts Grants	12 5,000	6
	5,012	0
Other trading activities Foot care services	24,656	11,645
Investment income	3	25
Deposit account interest	5	
Total incoming resources	29,671	11,676
EXPENDITURE		
Charitable activities	7.000	
Wages	7,000 6,129	3,158
Instruments and consumables	547	366
Insurance	2,722	1,813
Electricity & autoclave costs Telephone	350	360
Postage and stationery	136	115
Room and locker hire	9,221	2,962
Refreshments	1,117	265 401
Travelling	617 8,698	7,188
Fees payable		
	36,537	16,628
Support costs		
Governance costs Accountancy	780	660
	37,317	17,288
Total resources expended		
Net expenditure	(7,646)	(5,612)

#### Report of the Trustees and

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TOTAL FUNDS				12,879	20,525

Um. J Smith - Trustee

The notes form part of these financial statements

#### Notes to the Financial Statements for the Year Ended 31 MAY 2022

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3.	OTHER TRADING ACTIVITIES	31.5.22	31.5.21
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	root care services		

#### Notes to the Financial Statements - continued for the Year Ended 31 MAY 2022

4.	INVESTMENT INCOME		31.5.22 £	31.5.21 £
	Deposit account interest		3	
5.	CHARITABLE ACTIVITIES COSTS	Direct Costs £	Support costs £ -	Totals £
	Foot care services Enfield Voluntary Action	33,487 3,050 36,537	780	34,267 3,050 37,317
		30,337	/80	

#### TRUSTEES' REMUNERATION AND BENEFITS 6.

There were no trustees' remuneration or other benefits for the year ended 31 May 2022 nor for the year ended 31 May 2021.

#### Trustees' expenses

During the year ended 31 May 2022, trustees were reimbursed the cost of travel.

#### COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES 7.

COMPARATIVES FOR THE STATEMENT OF FI	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	6	-	6
Other trading activities Investment income	11,645 25	-	11,645 25
Total	11,676	-	11,676
<b>EXPENDITURE ON</b> <b>Charitable activities</b> Foot care services	17,288	-	17,288
NET INCOME/(EXPENDITURE)	(5,612)		(5,612)
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	26,137	-	26,137
TOTAL FUNDS CARRIED FORWARD	20,525		20,525

#### Notes to the Financial Statements - continued for the Year Ended 31 MAY 2022

#### CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR 8.

CREDITORS: AMOUNTS FALLING DUE WITHIN ONE TEAM	31.5.22 £	31.5.21 £
Taxation and social security Other creditors	23 3,288	1,188
	3,311	1,188

#### **MOVEMENT IN FUNDS** 9.

MOVEMENT IN FUNDS			
	At 1.6.21 £	Net movement in funds £	At 31.5.22 £
Unrestricted funds Income from foot care treatments	20,525	(9,596)	10,929
Restricted funds Enfield Voluntary Action	-	1,950	1,950
TOTAL FUNDS	20,525	(7,646)	12,879

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds Income from foot care treatments	24,671	(34,267)	(9,596)
Restricted funds Enfield Voluntary Action	5,000	(3,050)	1,950
TOTAL FUNDS	29,671	(37,317)	(7,646)

## Comparatives for movement in funds

	At 1.6.20 £	Net movement in funds £	At 31.5.21 £
<b>Unrestricted funds</b> Income from foot care treatments	26,137	(5,612)	20,525
TOTAL FUNDS	26,137	(5,612)	20,525

#### <u>Notes to the Financial Statements - continued</u> for the Year Ended 31 MAY 2022

#### 9. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds Income from foot care treatments	11,676	(17,288)	(5,612)
TOTAL FUNDS	11,676	(17,288)	(5,612)

#### Restricted Fund

During the year a Health Champions Grant was obtained from Enfield Voluntary Action. The grant funds are to be used to enable all customers receiving foot care treatment to be screened for undiagnosed or uncontrolled diabetes.

## 10. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 May 2022.

<u>Detailed Statement of Financial Activities</u> for the Year Ended 31 MAY 2022	31.5.22 £	31.5.21 £
INCOME AND ENDOWMENTS		
<b>Donations and legacies</b> Gifts Grants	12 5,000 5,012	6
	5,012	0
Other trading activities Foot care services	24,656	11,645
Investment income	3	25
Deposit account interest		
Total incoming resources	29,671	11,676
EXPENDITURE		
Charitable activities	7.000	
Wages	7,000 6,129	3,158
Instruments and consumables	547	366
Insurance	2,722	1,813
Electricity & autoclave costs	350	360
Telephone Postage and stationery	136	115
Room and locker hire	9,221	2,962
Refreshments	1,117	265
Travelling	617 8,698	401 7,188
Fees payable	8,098	7,100
	36,537	16,628
Support costs		
Governance costs Accountancy	780	660
	37,317	17,288
Total resources expended		
Net expenditure	(7,646)	(5,612)