REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2022

FOR

MOUNT HAWKE YOUTH AND COMMUNITY GROUP

Lang Bennetts The Old Carriage Works Moresk Road TRURO Cornwall TR1 1DG

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2022

The trustees present their report with the financial statements of the charity for the year ended 31 July 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Our Aims and Objectives

To promote for the benefit of the inhabitants of Cornwall and the surrounding area, the provision of facilities for recreation or other leisure time occupation, in particular but not exclusively skateboarding and BMX biking for individuals who have need of such facilities by reason of their youth, age or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

The skatepark was started in 1986 and is one of the longest running indoor parks in the UK and is the largest indoor facility in the Southwest. It is housed in a purpose-built warehouse of approximately 24,000 square feet and is split into different sections: Street and Transition, the 'Black Pool', the Bowl, the Rhythm section, the Vert Ramp and the Mini Ramp. The outdoor facilities comprise an outdoor concrete plaza and pump track, making us an all-weather facility.

The main activities are:

- the provision of supervised sports activity sessions for young people, schools, clubs and the local community

- the provision of skateboard tuition to young people, schools, clubs and the local community

- the provision of a café and social area

Our staff are recognised as a valuable asset being experienced, highly skilled and proactive in delivering training and managing the facility.

We also promote events and competitions throughout the year and have a small bank of dedicated volunteers who assist with the set up and supervision and also assist with activity supervision.

The trustees follow and keep up to date with all guidance issued by the Charities Commission on public benefit.

Our Achievements and Performance

The first full year of trading since the COVID pandemic presented new challenges and a different way of working. A decision was made to continue with a capped capacity of 100 riders per session; while this has had a slight impact on income, it has improved the overall enjoyability of the sessions which in turn promotes additional use.

The park hosted a number of competitions thought the year, the annual addition into the nationally recognised Vert Series saw over 40 top level skaters and a high number of spectators attending the event. A BMX 'Jam' was held in Easter and a Scooter competition in May.

Time-to-move, a locally government funded programme aimed at providing children from lower income families the opportunity to be active during the school holidays as well as being fed and looked after by the park staff.

The February half term was a wash-out in relation to income/use due to Storm Dudley blowing a section of the roof off; the roof was made safe once access was possible and the full repairs made few months later following an insurance claim.

In the spring of 2022, the Trustees successfully recruited a new General Manager with extensive experience within the leisure industry.

The park also hosted a number of school activity days at the end of their academic year as well as the Cornwall School Games.

The weekend over 11's sessions have again been the most popular sessions followed by the weekday evening over 11's sessions that are regularly split between skate night, all disciplines as well as monthly girls nights and bike nights that remain popular. Plans are afoot to offer additional monthly discipline specific nights with Scooter nights and Inline/Quad nights planned for later in the year. The under 11's weekend morning sessions, along with birthday parties, have also popular this over the year.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2022

Principal Risks and Mitigation

Safeguarding

- The trustees follow the Charities Commission guidance 'Safeguarding and protecting people for charities and trustees' - The chair of the trustees is the Designated Safeguarding Lead, having many years of experience in youth work. She

- provides in house training to staff on a regular basis
- All staff, trustees and volunteers are DBS checked.
- The facilities are maintained in accordance with H&S regulations.

Financial

- Income: footfall is monitored and continues to improve post COVID. There is a continuing programme of ongoing maintenance and planned investment in the facility to maintain its high-profile status and attract greater numbers

- Cash: the trustees' policy is to maintain cash reserves to cover a 3 month operating period

- Internal controls: include monthly reporting to trustees.

Structure, Governance and Management

MHYCG is a Charity Incorporated Organisation (since April 2019) and is governed by a constitution.

Potential trustees may either be recommended or present an application themselves. Applicant trustees must be voted in by a majority vote of the existing board.

There are 11 trustees in office, drawn from varying backgrounds, who bring a wide range of expertise to the board including governance, health & safety, IT, safeguarding and finance skills.

The operational staff comprise of the general manager supported by skateboarding coaches, finance, administrative, youth/outreach, premises and catering staff.

Structure, Governance and Management

Governing Document

The charity is controlled by its governing document, a deed of trust and constitutes an incorporated charity.

Independent examiners

Lang Bennetts were re-appointed as the charity's independent examiners during the year and have expressed their willingness to continue in that capacity.

Declaration

The trustees declare that they have approved the trustees' report above. Signed on behalf of the charity's trustees

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number 1182950

Principal address

Mount Hawke Skatepark Gover Waterworks Mount Hawke TRURO TR4 8BQ

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 JULY 2022

Trustees

C Arymar S Burton (resigned 31/12/2021) G Robinson (resigned 5/12/2022) K Brack (resigned 22/9/2022) V E Luckwell A Andrews (resigned 5/12/2022) M Shilton P Clemence (appointed 1/4/2022) P Wallwork (appointed 1/2/2022) (resigned 22/9/2022) E Clemence (appointed 3/5/2022) N E Hunt (appointed 1/1/2023) A P Cheal (appointed 1/1/2023) S W Puente (appointed 1/1/2023) C Brooks (appointed 1/1/2023) W Davey (appointed 1/1/2023)

Independent Examiner

James Pearce FCA Lang Bennetts The Old Carriage Works Moresk Road TRURO Cornwall TR1 1DG

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P Clemence - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MOUNT HAWKE YOUTH AND COMMUNITY GROUP

Independent examiner's report to the trustees of Mount Hawke Youth and Community Group

I report to the charity trustees on my examination of the accounts of Mount Hawke Youth and Community Group (the Trust) for the year ended 31 July 2022.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

James Pearce FCA Lang Bennetts The Old Carriage Works Moresk Road TRURO Cornwall TR1 1DG Date: .1.0

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 JULY 2022

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £ .
INCOME AND ENDOWMENTS FROM Donations and legacies	2	4,625	-	4,625	94,742
Charitable activities Skate Park	4	212,586	-	212,586	137,003
Other trading activities Other income	3	72,081 21,595	. -	72,081 	50,663 <u>3,552</u>
Total		310,887		310,887	285,960
EXPENDITURE ON Raising funds	5	34,017	-	34,017	26,905
Charitable activities Skate Park	6	295,697	33,546	329,243	354,907
Total		329,714	33,546	363,260	381,812
NET INCOME/(EXPENDITURE)		(18,827)	(33,546)	(52,373)	(95,852)
RECONCILIATION OF FUNDS Total funds brought forward		463,552	129,456	593,008	688,860
TOTAL FUNDS CARRIED FORWARD		444,725	95,910	540,635	593,008

The notes form part of these financial statements

BALANCE SHEET 31 JULY 2022

		Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
	Notes	£	£	£	£
FIXED ASSETS Tangible assets	12	377,604	95,910	473,514	543,655
CURRENT ASSETS					
Stocks	13	1,900	-	1,900	1,672
Debtors	14	6,099	-	6,099	8,353
Cash at bank and in hand		69,485	-	69,485	60,646
		77,484	-	77,484	70,671
CREDITORS Amounts falling due within one year	15	(10,363)	~	(10,363)	(21,318)
NET CURRENT ASSETS		67,121	<u></u>	67,121	49,353
TOTAL ASSETS LESS CURRENT LIABILITIES		444,725	95,910	540,635	593,008
NET ASSETS		444,725	95,910	540,635	593,008
FUNDS Unrestricted funds	16			444,725	463,552
Restricted funds				95,910	129,456
TOTAL FUNDS				540,635	593,008

The financial statements were approved by the Board of Trustees and authorised for issue on <u>10TH MAY</u> 2085 and were signed on its behalf by:

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P Clemence - Trustee

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	-	5% on reducing balance
Plant and machinery	-	25% on reducing balance
Computer equipment	-	33% on reducing balance

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

2.	DONATIONS AND LEGA	CIES	2022	2021
	Ramp fund & half pipe donat Grants	ions	£ 625 4,000	£ 1,538 93,204
			4,625	94,742
	Grants received, included in t	he above, are as follows:		
•	School for Social Job Retention Scheme Furlou	ch	2022 £	2021 £ 6,000 60,454
	Cornwall Council Covid Sup		4,000	26,750
				93,204
3.	OTHER TRADING ACTIV	TTIES	2022	2021
	Sales: Cold Drinks Sales: Snack bar T Shirt sales (Youth clothing) Sales: Merchandise Feed in tariff		£ 5,567 58,752 1,075 1,956 4,652	£ 5,286 38,268 608 1,394 4,607 500
	Sale of Advertising space Skate department BMX department		60 19	
			72,081	50,663
4.	INCOME FROM CHARIT	ABLE ACTIVITIES	2022	2021
		Antinita	2022 £	2021 £
	Group bookings Subscriptions and	Activity Skate Park	L 14,039	1,902
	membership	Skate Park	176,881	127,293
	Venue hire	Skate Park	5,631	750
	Skate school/ramp hire	Skate Park	11,795	4,150
	Other income	Skate Park	800	
	Room/container rent hire	Skate Park	3,440	2,908
			212,586	137,003

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

5. RAISING FUNDS

Other trading activitie	s
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Other trading activities	2022	2021 £
Opening stock	1,672	1,539
Purchases Closing stock	34,245 (1,900)	27,038 (1,672)
	34,017	26,905

6. CHARITABLE ACTIVITIES COSTS

S	kate Park	Direct Costs (see note 7) £ 263,562	Support costs (see note 8) £ 65,681	Totals £ 329,243

7. DIRECT COSTS OF CHARITABLE ACTIVITIES

DIRECT COSTS OF CHARITABLE ACTIVITIES		
	2022	2021
	£	£
Staff costs	149,497	141,849
Establishment costs	11,057	13,384
Repairs and maintenance	23,324	42,396
Subscriptions and donations	3,222	2,052
Equipment hire	1,101	1,101
Cleaning	3,443	1,606
Coaching	. -	2,269
Bad Debts	-	610
Depreciation	71,918	85,982
	263,562	291,249

8. SUPPORT COSTS

			Governance	
	Management	Finance	costs	Totals
	£	£	£	£
Skate Park	44,459	3,242	17,980	65,681

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

8. SUPPORT COSTS - continued

Support costs, included in the above, are as follows:

Support costs, included in the above, are as follows.		2021
	2022	
	Skate	Total
	Park	activities
	£	£
Wages	37,374	35,462
Office Expenses	3,464	3,388
Travel and subsistence	434	323
Irrecoverable VAT	-	13,282
Postage and stationery	406	198
Advertising	1,384	908
Sundries	1,397	898
Bank charges	3,242	2,060
Irrecoverable VAT	7,554	-
Legal and professional	7,568	4,235
Accountancy	2,858	2,904
	65,681	63,658

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2022 nor for the year ended 31 July 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 July 2022 nor for the year ended 31 July 2021.

10. STAFF COSTS

Wages and salaries	2022 £ 186,871	2021 £ <u>177,311</u>
	186,871	177,311

The average monthly number of employees during the year was as follows:

Management Administration	2022 1 9	2021 1 8
	10	9

No employees received emoluments in excess of £60,000.

The key management personnel of the CIO comprises of the trustees and the centre manager. The total amount of employee benefits of the key management personnel of the CIO were £9,350 (2021 - £30,896)

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

11.	COMPARATIVES FOR THE STATEMENT	OF FINANCIAL	L ACTIVITIES	3	
			Unrestricted funds	Restricted funds	Total funds
	INCOME AND ENDOWMENTS FROM		£	£	£
	Donations and legacies		93,204	1,538	94,742
	Charitable activities				
	Skate Park		137,003	***	137,003
	Other trading activities		50,663	-	50,663
	Other income		3,552	<u> </u>	3,552
	Total		284,422	1,538	285,960
	EXPENDITURE ON				
	Raising funds		26,905	-	26,905
	Charitable activities				
	Skate Park		312,823	42,084	354,907
	Total		339,728	42,084	381,812
	NET INCOME/(EXPENDITURE)		(55,306)	(40,546)	(95,852)
	RECONCILIATION OF FUNDS				
	Total funds brought forward		518,859	170,001	688,860
	TOTAL FUNDS CARRIED FORWARD		463,553	129,455	593,008
12.	TANGIBLE FIXED ASSETS				
		Freehold	Plant and machinery	Computer equipment	Totals
		property £	£	£	£
	COST	254 / 54	252 051	201	909 007
	At 1 August 2021 Additions	354,654	353,051	291 379	707,996 2,144
	Disposals		(802)		(802)
	Additions		1,765	379	2,144

At 31 July 2022 670 709,338 354,654 354,014 **DEPRECIATION** At 1 August 2021 34,059 130,122 160 164,341 71,918 Charge for year 16,030 55,813 75 Eliminated on disposal (435) <u>(435</u>) --At 31 July 2022 50,089 185,500 235 235,824 NET BOOK VALUE 473,514 At 31 July 2022 304,565 168,514 435 222,929 543,655 At 31 July 2021 320,595 131

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

13.	STOCKS	2022	2021
	Stocks	2022 £ <u>1,900</u>	2021 £ <u>1,672</u>
14.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2022 £	2021 £
	Trade debtors Other debtors VAT Prepayments and accrued income	3,483 2,150 <u>466</u>	1,408 1,650 3,834 <u>1,461</u>
		6,099	<u>8,353</u>
15.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2022 £ 2,046	2021 £ 14,420
	Trade creditors Taxation and social security Other creditors	5,213 <u>3,104</u>	1,646 <u>5,252</u>
		10,363	21,318

16. MOVEMENT IN FUNDS

MOVEMENT IN FUNDS	At 1/8/21 £	Net movement in funds £	Transfers between funds £	At 31/7/22 £
Unrestricted funds				
General fund	49,354	18,744	(977)	67,121
Fixed Asset Reserve	414,198	(37,571)	977	377,604
	463,552	(18,827)	-	444,725
Restricted funds				
Pump Track Project	32,344	(8,086)	-	24,258
Outdoor Skate Plaza Project	97,112	(25,460)		71,652
	129,456	(33,546)	_	95,910
TOTAL FUNDS	593,008	(52,373)	-	540,635

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds	2	L	میڈ ا
General fund	310,086	(291,342)	18,744
Fixed Asset Reserve	801	(38,372)	(37,571)
	310,887	(329,714)	(18,827)
Restricted funds			
Pump Track Project	-	(8,086)	(8,086)
Outdoor Skate Plaza Project		(25,460)	(25,460)
	~	(33,546)	(33,546)
TOTAL FUNDS	310,887	(363,260)	<u>(52,373</u>)

Comparatives for movement in funds

	At 1/8/20 £	Net movement in funds £	Transfers between funds £	At 31/7/21 £
Unrestricted funds	-			
General fund	98,412	(11,408)	(37,650)	49,354
Fixed Asset Reserve	420,447	(43,899)	37,650	414,198
	518,859	(55,307)	-	463,552
Restricted funds	42 125	(10 701)		22 244
Pump Track Project	43,125	(10,781)	-	32,344
Outdoor Skate Plaza Project	126,876	(29,764)		97,112
	170,001	(40,545)	~	129,456
TOTAL FUNDS	688,860	(95,852)	-	593,008

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

16. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			(4.4.1.00)
General fund	284,422	(295,830)	(11,408)
Fixed Asset Reserve		(43,899)	(43,899)
	284,422	(339,729)	(55,307)
Restricted funds		(10.791)	(10.701)
Pump Track Project		(10,781)	(10,781)
Outdoor Skate Plaza Project	1,538	(31,302)	(29,764)
	1,538	(42,083)	(40,545)
TOTAL FUNDS	285,960	<u>(381,812</u>)	(95,852)

A current year and prior year combined position is as follows:

	At 1/8/20 £	Net movement in funds £	Transfers between funds £	At 31/7/22 £
Unrestricted funds				
General fund	98,412	7,336	(38,627)	67,121
Fixed Asset Reserve	420,447	(81,470)	38,627	377,604
	518,859	(74,134)	-	444,725
Restricted funds				
Pump Track Project	43,125	(18,867)	-	24,258
Outdoor Skate Plaza Project	126,876	(55,224)		71,652
	170,001	(74,091)	<u> </u>	95,910
TOTAL FUNDS	688,860	<u>(148,225</u>)		540,635

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

16. MOVEMENT IN FUNDS - continued

A current year and prior year combined net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	594,508	(587,172)	7,336
Fixed Asset Reserve	801	(82,271)	(81,470)
	595,309	(669,443)	(74,134)
Restricted funds			·
Pump Track Project	-	(18,867)	(18,867)
Outdoor Skate Plaza Project	1,538	(56,762)	(55,224)
	1,538	(75,629)	(74,091)
TOTAL FUNDS	596,847	(745,072)	(148,225)

17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 July 2022.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 JULY 2022

	FOR THE TEAR ENDED ST JULT 2022	0000	0001
		2022	2021
		£	£
INCOME AND ENDOWMENTS	x .		
INCOME AND ENDOWMENTS	•		
Donations and legacies			
Ramp fund & half pipe donations		625	1,538
Grants		4,000	93,204
Orants			
		4,625	94,742
Other trading activities			
Sales: Cold Drinks		5,567	5,286
			-
Sales: Snack bar		58,752	38,268
T Shirt sales (Youth clothing)		1,075	608
Sales: Merchandise		1,956	1,394
Feed in tariff		4,652	4,607
Sale of Advertising space		-,	500
		<u></u>	500
Skate department		60	-
BMX department		19	
~			
		72,081	50,663
		/2,001	50,005
Charitable activities			
Group bookings		14,039	1,902
Subscriptions and membership		176,881	127,293
Venue hire		5,631	750
Skate school/ramp hire		11,795	4,150
Other income		800	-
Room/container rent hire		3,440	2,908
		212 596	137,003
		212,586	137,003
Other income			
Gain on sale of tangible fixed asset	S	800	750
Insurance claim		20,795	2,802
		<u>21,595</u>	3,552
Total incoming resources		310,887	285,960
		,	,
EXPENDITURE			
Other trading activities			
Opening stock		1,672	1,539
Cost of sales		34,245	27,038
Closing stock		<u>(1,900</u>)	(1,672)
		34,017	26,905
		57,017	20,200
Charitable activities			
Wages		149,497	141,849
Establishment costs		11,057	13,384
Repairs and maintenance		23,324	42,396
		3,222	2,052
Subscriptions and donations			
Carried forward		187,100	199,681

This page does not form part of the statutory financial statements

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 JULY 2022

	<u>A UNIT ALL ALL ALL AND AN UNIT AVER</u>		
		2022	2021
		£	£
Charitable activities			
Brought forward		187,100	199,681
Equipment hire		1,101	1,101
Cleaning		3,443	1,606
Coaching		-	2,269
Bad Debts		-	610
Freehold property		16,030	16,648
Plant and machinery		55,814	69,270
Computer equipment		74	64
		263,562	291,249
		202,202	22 1,2 19
Support costs			
Management			
Wages		37,374	35,462
Office Expenses		3,464	3,388
Travel and subsistence		434	323
Irrecoverable VAT		454	13,282
		406	15,282
Postage and stationery Advertising		1,384	908
Sundries			908 898
Sundries		1,397	090
			CA 450
		44,459	54,459
Y "•			
Finance		2.2.42	0.070
Bank charges		3,242	2,060
Governance costs		~ ~ ~ .	
Irrecoverable VAT		7,554	-
Legal and professional		7,568	4,235
Accountancy		2,858	2,904
		_17,980	7,139
Total resources expended		363,260	381,812
Net expenditure		(52,373)	(95,852)

This page does not form part of the statutory financial statements