Registered number: 00908266 Charity number: 311274

BEESTON HALL SCHOOL TRUST LIMITED

(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

BEESTON HALL SCHOOL TRUST LIMITED

(A company limited by guarantee)

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BEESTON HALL SCHOOL TRUST LIMITED

(A company limited by guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 AUGUST 2022

Trustees G G Able, Vice Chair (resigned through retirement 9 July 2022)

D E Brown

The Earl Of Leicester, Chair (resigned through retirement 9 July 2022)

J E J N Giles K Goodley

H Hammond, Vice Chair H M Lindsell, Chair

C Newbury J F T Pallister P D Ripley

G S Webster (resigned through retirement 26 November 2021)

I Barber

J Hammond - Chambers (appointed 26 November 2021)

C A Webster (appointed 26 November 2021)

W Fox (appointed 26 February 2022)

Company registered

number

00908266

Charity registered

number

311274

Registered office

Beeston Hall, West Runton

Cromer Norfolk NR27 9NQ

Company secretary

S K Lubbock

Chair

Henrietta Lindsell

Independent auditors

Larking Gowen LLP Chartered Accountants

1st Floor Prospect House Rouen Road Norwich

Norwich NR1 1RE

Bankers

Lloyds Bank Plc West Street Cromer NR27 9HZ

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their annual report together with the audited financial statements of the company for the year 1 September 2021 to 31 August 2022 The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the provisions of the Statement of Recommended Practice (FRS102) 'Accounting and Reporting by Charities' (SORP (FRS102)).

Since the company qualifies as small under section 382 of the Companies Act 2006, the Strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Structure, governance and management

Beeston Hall School was founded in 1948 and registered as a charity in 1968. The Articles of Association provide that there should be a minimum of seven and a maximum of fifteen governors, who also act as trustees of the charity. Governors are appointed for a term of five years, but may be re-elected subject to a maximum of three terms of office. The governors have identified that, in order to carry out their duties effectively and efficiently, the board requires a range of skills and breadth of experience. Suitable candidates are identified by the board, from past parents of pupils, from Old Beestonians and from the business and professional community. The following skills and experience, amongst others, are identified as being important and are represented on the current board: education, pastoral care, the law, finance and accountancy, business management and administration, property management and development, marketing and boarding. At least one parent governor is appointed. New governors are provided with an induction pack and have special responsibilities in the following areas, attending meetings or sub-committees in these areas: finance, education, safeguarding, health and safety, bursaries, boarding and development.

The governing board meet formally at least once a term, as well as a undertaking a range of visits and attending committee meetings throughout the year.

The day to day management of the school is delegated to the Headmaster and the Bursar, alongside the senior leadership team. The Headmaster and Bursar attend all governing board meetings and appropriate committees.

Risk management

The governing board is responsible for management of the risks faced by the school. A system is in place which enables the governors to identify the major risks, to formalise and record the controls in place, to minimise each risk and to identify and record the person primarily responsible for controlling each risk, and for monitoring the controls on a regular basis. All this information is recorded in the school's Risk Register which is approved by the board of governors and regularly updated. Examples of entries in the risk register are:

- we monitor feedback from parents in order to meet their needs and remain competitive
- we monitor cash flow on a monthly basis to ensure the appropriate level of liquidity is maintained
- our governing body regularly undertakes self-assessment to ensure that the individual governors have appropriate knowledge and the governing body is operating effectively
- we remain alert to the effects of the country's recent departure from the EU
- we have set in place plans to consider and mitigate the political risks associated with current Labour government policy.

The governors are satisfied that through the risk management system, the major identified risks have been at adequately mitigated. However, it is recognised that risk management systems can only provide reasonable, but not absolute, assurance that the major risks facing the school have been, and are, adequately managed.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities

a. Policies and objectives

The School's objects are the advancement of education, including the provision of boarding and/or day schooling for boys and girls between the ages of four and thirteen years.

The Governors have agreed to provide means-tested bursaries, as assessed by the School in line with its policy to assist children, over potentially a nine-year period, who would not otherwise be able to attend the School. The Governors agreed to offer limited scholarships to children on entry to the School at Year 3 and are continuing to offer them at Year 6.

The School is also responsible to this and future generations for the maintenance and upkeep of all land and buildings owned and used by the School.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

- Academic achievement, balanced by a strong emphasis on all-round education and the recognition that successful personal development comes about as a result of a wider range of activities than those included in the conventional curriculum
- Means-tested bursaries continue to be offered subject to a Declaration of Means being completed and a need identified by the Bursary Committee
- The establishment of the Beeston Foundation for the purpose of raising funds for capital projects and funding of means-tested bursaries
- The completion of a development plan to given strategic direction to the next 20+ years of investment and development to enable the School to best meet its vision, aims and objectives
- Development of outreach, with the forging of close links with sporting clubs and local maintained schools
 who share the school's facilities on occasions in term time and within holiday periods, including the
 inclusion of local primary school children in school activities and off-site visits, multi-sports camps and
 hockey and cricket clubs.
- Continuing to develop effective and close communication through the obtaining of regular parental and pupil feedback, regularly reviewing educational and pastoral policies and fostering two-way communication.
- Effective links with various local religious denominations and charities, with particular support given to local and international charities and the involving of children in fund- raising
- Continue with a pay and progression policy for teaching staff together with the setting up of a robust appraisal system to ensure a balance of high expectations (from both School and staff) and a culture of good work/life balance

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities (continued)

c. Activities undertaken to achieve objectives

The school has continued to provide a broad, all-round education, through a well-planned curriculum balanced between academic, music, drama and sports and a wide variety of learning opportunities, to girls and boys aged between 4 and 13 years old. The aims and ethos of the school are rooted in activities designed to develop confidence in each child, within a Christian context, so that they are all well-prepared for the next stage of their education – predominately major senor schools in the country, such as Ampleforth, Bedales, Eton, Downe House, Framlingham, Gresham's, Harrow, Norwich School, Oundle, Royal Hospital School Ipswich, Rugby, Stowe, Shrewsbury, Tudor Hall, Uppingham and Wycombe Abbey.

d. Social investment policies

The School's policy of ensuring it is embedded into the community continues, with a range of local activities, involving local people, charities and institutions (examples below).

The School's policy of inclusion and diversity is explicit in the broad variety of pupils on the roll, and implicit in marketing and Open Days, admissions policy and procedures, prospective parent meetings. The Foundation and the Whitaker Trust were established to fund children otherwise unable to attend the school, the former (set up in 2017) has funded one child throughout his Beeston schooling and continues to fund three others on 80% bursarial assistance.

The School has a policy of expanding its reach by appealing to non-local families through its academic offering alongside the outstanding location. To that effect, two further families from Hong Kong has joined with continued enquiries from that location and from Spain.

The School continues, with a Head of Outreach, extending strong links with local schools and clubs, providing transport to swimming lessons given by the school, as well as the facilities for music days and sports tournaments for local children, as set out in the ISC's Schools Together survey document.

The impact of these policies is:

- i) that there is greater awareness of the school and its facilities;
- ii) children from other schools discover and learn through opportunities not otherwise open to them;
- iii) the local teaching bodies have access to and share professional advice and experience at Beeston;
- iv) sports and health benefits are shared amongst the local community, at no cost;
- v) the pupils of Beeston enjoy a wider frame of reference and more integration with the local schools and understand the value of these partnerships.

e. Grant-making policies

The school is intent on offering the benefit of Beeston's education as far as possible through the following awards at Year 6: Academic scholarships; All Rounder awards; Art, Music, DT and Sport scholarships; Clergy discounts; H M Forces discounts; Sibling discounts; means-tested bursaries to those meeting Bursary Committee criteria; Hardship awards for existing pupils.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities (continued)

f. Volunteers

The school is greatly appreciative and very much values the input of our volunteers who give up their time to come and help the school. This can often be from something as simple as listening to young pupils read, assisting in art scholar workshops, providing support at sporting fixtures etc, to the committee of the Friends of Beeston (FoB's) who help to organize social events for parents and children, as well as supporting the school with its fundraising activities and running a Food Forum. The school takes its responsibilities to volunteers very seriously and all receive the appropriate training and induction. The school also ensures that the necessary safeguarding procedures are put in place and all volunteers have an enhanced Disclosure and Baring Service (DBS) check.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities (continued)

g. Main activities undertaken to further the company's purposes for the public benefit

We have built considerably on the continued links and relationships with local schools and communities, which remains a central commitment to the school's aims and ethos. Our involvement with the Cromer and Sheringham Schools Sports Partnership (for about a decade) has increased and been added to, with addition of events with the North Norfolk Schools Sports Partnership. We appointed a new Head of Outreach who has close links with local maintained schools, having worked with them prior to joining Beeston, as well as a key local provider, Active Education. There are about ten separate events over the school year, wherein local teams and clubs make use of the Beeston Hall sports facilities and hospitality, the largest of which is the annual cross country, which numbers 350 children on a single day, plus teachers and parents. Between April and October, the school has an arrangement to transport local primary children to Beeston's swimming pool for specialist swimming lessons that we provide. French lessons provided for a local primary school and a joint music-making day at Beeston, comprising six schools, are recent additions to the provision of such opportunities.

Our Head of Pre-Prep has made visits to local nursery settings and organised termly Go Wild events for local children to attend Beeston Forest School events, with an EYFS focus. Beeston was once again the finishing post (and gathering point) for the Positive Steps Norfolk 100km run in June. Finally, the school provides bursarial support for 20% of the children on the school roll and has provided a fully funded place for a Ukrainian refugee, as well as training and employment for his mother.

The impact of these actions are:

- i) children have access to an all-round education which would be otherwise not open to them
- ii) children from other schools have learning opportunities in sports not possible on their own school sites
- iii) increased access to competitive events and competitions
- iv) increased access to activities dedicated to promoting health and wellbeing (e.g. music ensembles and Forest School outdoor activity)
- v) the local teaching bodies have access to and share professional advice and experience
- vi) sports and health benefits are shared amongst the local community, at no cost;
- vii) the pupils of Beeston enjoy a wider frame of reference and more local integration
- viii) both Beestonians and local schools and understand the value of these partnerships.

Fundraising for local and international charities is carried out by way of collections at school events such as music concerts, carol services and performances, alongside focused fund-raising activities such as dog walks and dressing up days are self-directed for the purpose of awareness-raising, as well as fund-raising.

The school continues to be part of the Assisted Boarding Scheme (formerly known as the Boarding Pathfinder Initiative) which provides support and stability for children and young people by placing them in boarding schools, thus preventing the need for them to be taken into care. In this way these young people can continue their education whilst maintaining contact with their families.

The school is working in partnership with Norfolk County Council for the shared support of adopted children at the school who have in place Education and Health Care Plans.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Achievements and performance

a. Main achievements of the company

The school successfully prepared pupils for their first choice of senior schools as follows: Eton, Framlingham, Gresham's, Oundle, Stowe and Uppingham, with 61% of 2022 leavers achieving a scholarship or award.

The school roll began in September 2021 with 151 pupils, rising to 160 by the start of the summer term 2022, building purposefully on the growing reputation of the school as a result of its performance during the pandemic and emerging from it.

This, with the increasing size and success of the pre-prep and recruiting of new staff, means all bodes well for the future.

b. Key performance indicators

The financial statements show that the school had an operating surplus of £29,762 after charging depreciation of £107,083. (Deficit in 2020-21 was £85,102 after charging depreciation). The School has a clear goal to operate at a surplus, and the Governors see their confidence in the continued growth of the school's roll, and the strategic plans in place, being realized as the school returns to surplus. The school's cash reserves, and lack of material bank debt (almost uniquely amongst its peers) means, with unrestricted reserves of £1,988,528, its position has strengthened considerably. The surplus has arisen from an increase in net fees arising from additional pupil numbers, together with an increase in other income, being principally fees for additional boarding nights and Learning Support. Overall costs were below budgeted expenditure by approximately £40,000, demonstrating the continued caution in the financial management of the School.

The success of the year mean that support staff enjoyed mid-year pay rises, in accordance with the support staff pay policy, and there was sufficient strength to plan for all teaching staff being able to move up one point on the pay and progression policy (introduced for all teaching staff from 1 September 2019), alongside the possibility of across-the-board salary increases for the year 2022-23.

Additions to the infrastructure of the school have generally been funded out of retained surpluses and reserves, including the replacement of a main boiler and electronic pool cover.

Restricted funds relate to the Whitaker Trust and the Beeston Foundation, established to fund both bursaries and other general needs of the school. The Trustees' policy in relation to the funds is to release a proportion of the income generated by these funds each year to fund bursaries as applied for by families and then approved by the trustees.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Achievements and performance (continued)

c. Review of activities

Drama, art, sport and music have continued to flourish, and opportunities alongside the continued commitment to academic progress and excellence, reflecting the school's aim to provide an all-rounder education and enabling all children to win places at their first choice of senior school, 15 different ones in this year. To this effect 13 scholarships and exhibitions were awarded to children (six sport, two academic, two music, and one all-rounder, one drama and one art.)

Opportunities in all these areas have been provided for all, with a particular focus – post-pandemic – on children spending time outside, in new places and learning together. More than twenty-five different school trips were organized over the year, including a whole school trip to see Dippy the Dinosaur, and countless visits to West Runton beach. There were four drama productions across the age groups, one ('Matilda Jnr') including all members of the prep school. However successful Beeston's response to the pandemic was, the absence of opportunities for personal development (during remote learning) has been met head on, with a greater than usual number of opportunities to enable pupils to work and socialize together. Together with a number of music concerts and recitals, both formal and informal, the particular emphasis has been on togetherness in fulfilling the motto to 'let confidence flourish'.

The range of activities continues to build, with metal-detecting being added to surfing (twice a week), sailing, street dance, roller-skating, coding, scuba diving (PADI qualification) and power-boating options, to add to the extra-curricular programme, which included bushcraft, orienteering, kayaking, the 'Clothes Show', BBC News reporting and filming, the Beeston Apprentice, community service and the Leavers' Ball. A further camping weekend for Year 7s, to enhance team-building has become a regular feature of the calendar.

On the same basis, 13 different speakers came to address children and parents in church and representatives from 11 different schools have visited on other occasions. In addition, children enjoyed a diverse range of lectures, ranging from a young man's journey from Afghan refugee status to Shrewsbury School, to ones on sustainable farming and swimming the English Channel.

Competition in wider arenas to place, with 19 children finishing the UKMT Maths Challenge, including 8 golds, the school hosting an inter-school general knowledge competition and children becoming finalists in the regional cohort of this national competition. Pupils competed, once again, in the Townsend-Warner History competition, with one pupil being placed 79th in a field of more than 1000 nationally.

Musical events, helped by our expert peripatetic teachers, have increased in number and ambition. With 'Meet the Instruments' taking place each term (to help enroll pupils in individual music lessons at Beeston), informal concerts and a house music competition, as well as events elsewhere, such as mass orchestra days at nearby senior schools or the choir singing in local churches or hosting other schools, 152 of the children are involved in music outside the core lessons. 39 took and passed music exams and 75 were involved in orchestral groups. The flexibility and willingness to proceed with these, despite the constraints of a remote learning episode and – until March 2022 – continual disruption to the pupils' schedules because of covid-related matters, is a testament to the commitment and loyalty of these staff.

Sport has remained at the centre of Beeston's provision with a steady run of results occurring alongside the philosophy of 'sport for all'. The senior boys' rugby had the best season for a decade and the same cohort in hockey finished fourth in the East Region IAPS championships and runners-up in the Norfolk Schools championships. The four U13 boys' teams played 34 games and only lost 6. Nine boys and three girls have been selected for county cricket this year with our U12 boys crowned Norfolk county cricket champions. Our athletics this year saw 9 new school records being broken, some of which were over 20 years old and three entries into the National Athletics Finals. Swimming continues to strengthen, with a large number of school records broken and two boys swimming at the National Finals finishing 13th and 15th in their respective races in the country.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Achievements and performance (continued)

Most importantly, though, as we have emerged from the pandemic, has been the expansion of, and detail attached to, the pastoral care over this year, with the emphasis on responding to, and meeting, the individual needs of children, and the monitoring thereof. While the continued focus on wellbeing, through the application of the RULER scheme, has been one feature, the work of the Head of Learning Support, a qualified – and widely experienced - educational psychologist, has meant the expansion of this department wherein a 38% increase in children requiring extra help has been measured over the year.

Another post-pandemic development has been the increase in CPD (staff development), for example training in the Sounds and Syllables literacy programme and the involvement of staff in local meetings and contact with associations. The continued subscriptions to GL Assessment (CAT4 testing), to Planet BOFA, to the Mathletics and Spellodrome programmes as well as Century Tech software, have been joined by Atom Learning and the CEM Pre-test packages which have been useful additions in the wide-ranging armory devoted to the development of children's skills, particularly regarding the Common Pre-test in year 6, now adopted by the majority of senior schools as a precursor to Common Entrance.

The school's marketing activity once again included events in the county and in London, with regular well attended Open Mornings and regular articles published regionally, and plans in place to celebrate the coming 75th anniversary of the school's foundation. Not withstanding, the main thrust of the year's activity has been fostering children's positive attitudes and their development, as confident young people who understand and enjoy the opportunities they have, in the outstanding location it occupies and the benefit of contributing to their community, which has meant the school's best 'marketing tools' (satisfied parents) continue to have a material difference on the outlook and the success of the school.

d. Factors relevant to achieve objectives

Please see all of the school's activities detailed above.

e. Fundraising activities and income generation

The school continued with its fund-raising for charities, with over £3,029 was raised and shared between a local charity (Norfolk Rivers Trust) and the global Water Aid through a range of activities such as school productions, school concerts, school fetes, dog shows and 'dress up days', as well as bespoke events such as cakes sales – one of which, organised by a Year 6 child, raised over £400 in an hour in support of Ukraine (in total £2,584 went to the Kampa Community Centre in the Czech Republic providing for Ukrainian refugee children).

Non-core income rose sharply on the previous year through further rentals of the site during holiday time in the summer of 2021. An arrangement with the local council to provide park and ride facilities in the summer holiday provided modest further income. The school acknowledges that whilst the provision of education is its core business, alternatives streams of income should be pursued in order to improve the business outcome and further to this a neighbouring caravanning and camping facility is wishing to lease playing fields for these purposes.

The planned round of friend-raising has continued with events taking place in support of the Beeston Foundation leading to donations of over £50,000 in cash and shares.

(A company limited by guarantee)

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Achievements and performance (continued)

f. Investment policy and performance

The restricted funds held by the Whitaker Trust are managed within the Barratt & Cooke Fund Portfolio Service. The value of these investments has dipped slightly during the year, very much in-line with the vagaries of the stock market as a whole. Some capital has also been released to cover the increasing number and value of support offered to students during the year. This was particularly relevant during the summer term when The Whitaker Trust stepped in to support a number of parents who were suffering financial hardship because of the pandemic restrictions.

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

At present the school has free reserves of £197,400, which has increased from £190,195 in 2020/21. The level of restricted funds is £246,306 an increase from 2020/21 figure of £199,490. It is the Governors' intention to build reserves wherever possible over the next few years.

c. Material investments policy

The school's principal investment is in its land and buildings and other educational facilities. These are used to promote and implement the primary objectives of the company. The school continues to hold a small amount of cash reserves which are lodged with Lloyds Bank Plc.

d. Principal risks and uncertainties

The school has shown itself to be extraordinarily resilient in the face of the pandemic-based risks and uncertainties that continued to bedevil schools. This included managing a (baseless) rumour that the school was a source of the Omicron virus, the flipping to remote learning for a four-day period (in November 2021) and then the continued of on-site learning in January 2022, when nearly half the school were obliged to self-isolate. In all these situations confidence was maintained and the school's parent questionnaires saw a 98% return rate and voiced the unanimous support of parents.

The school continues to be aware of its relative vulnerability as a stand-alone 13+ boarding prep school, but its small size, and capacity to be flexible, make decisions and change nimbly have increasingly been regarded by both parents and the governors, as strengths. Notwithstanding, it has remained committed to a cautious approach to spending and capitalized on the core principles of the school: children enjoying childhood, with purpose, in an atmosphere conducive to learning, through a wide range of activities, led by a staff whose wellbeing is crucial to the success of these aims.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

e. Financial risk management objectives and policies

The Trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

f. Principal funding

Through fee income and site rental.

Structure, governance and management

a. Constitution

Beeston Hall School Trust Limited is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association.

b. Methods of appointment or election of Trustees

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

c. Organisational structure and decision-making policies

A reorganisation of the timetable (to ensure longer lessons meant a less rushed school routine) has proven successful and been maintained. The appointment of a Head of Co-curricular has given rise to considerable improvements in the delivery and organization of the activities programme, with more planning and forethought.

The management structure has undergone streamlining and change, with strategic aims of the school being undertaken by a Senior Leadership Team, comprising the Head, two Deputies and the Bursar. The division of responsibility between Deputy Head Pastoral and Deputy Head Academic for day-to-day running of the school has proven highly successful, with improved communication between all staff to ensure effective and imaginative use of all the school's resources, to best benefit the children.

d. Policies adopted for the induction and training of Trustees

Two additional trustees were appointed during the year bringing our number of trustees up to our usual level. The Chair of Governors works closely with the Association of Governing Bodies of Independent Schools (AGBIS) regarding induction training and all Governors are issued with a copy of the AGBIS "Guidelines for Governors." Formal training sessions for Governors take place alongside regular Governors' meetings and regular visits to the school are made by individual governors.

e. Pay policy for key management personnel

The success of the year meant that teaching staff enjoyed a 2% rise in salary, with some support staff receiving a 6.6% rise. The position has looked sufficiently strong for the governors to consider a more generous increase for the year ahead 2022-2023.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management (continued)

f. Related party relationships

During the year there were a number of transactions with an accountancy practice which employs one of the Trustees. The Trustee was not involved in this transaction, which was in the normal course of business to support the preparation of management accounts. In addition a number of events were held by the school at a business owned by a Trustee. This transaction did not involve the trustee in any capacity. All works were carried out at market rates. A number of trustees are also parents at the school.

Plans for future periods

In line with the governors' commitment to long term planning, a whole day of consultation has been arranged to consider the medium- and long-term strategy, in the light of the school's recent successes. A governor's development sub-committee has been formed to oversee the plans for a remodeling of the music school over the next two years. Continued staff training with the school management system (ISAMS) will ensure greater efficacy of the technology and its users.

Marketing and PR have become a focus, on the back of a flourishing social media presence that has built on the reputation grown over lockdown. Regular articles by the headmaster were seen in regional magazines and Further links with mainland China agents and school groups have been made, ensuring the enrolment of a small number of overseas boarders. Strengthened links with nurseries made by the new Head of Pre-Prep have led to outside visitors enjoying the Go Wild programme, making the most of the school's woodland and Forest School facilities. The cricket academy and a tennis academy within the school (based on the expertise within the school staff) have continued to build a local profile through events and success in tournaments, but the main source of positive marketing has increasingly been through parent recommendation.

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Disclosure of information to auditors

errietta hirdsell

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of
 any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Larking Gowen LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Henrietta Lindsell

Chair

Date: 13 March 2023

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEESTON HALL SCHOOL TRUST LIMITED

Opinion

We have audited the financial statements of Beeston Hall School Trust Limited (the 'charitable company') for the year ended 31 August 2022 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEESTON HALL SCHOOL TRUST LIMITED (CONTINUED)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies
 regime and take advantage of the small companies' exemptions in preparing the Trustees' report and
 from the requirement to prepare a Strategic report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEESTON HALL SCHOOL TRUST LIMITED (CONTINUED)

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEESTON HALL SCHOOL TRUST LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Due to the field in which the Company operates, we identified the areas most likely to have a direct material impact on the financial statements as compliance with tax legislation, accounting standards and requirements, including Charities SORP (FRS 102) and the Companies Act 2006 and charity law. In addition, we considered the provisions of other laws and regulations which whilst not having a direct impact on the financial statements, are fundamental to the Company's ability to operate, funding agreements, safeguarding requirements, health and safety; employment law, data protection and compliance with various other regulations relevant to the conduct of the Company's operations.

Our approach to identifying and assessing the risk of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, included the following:

- Enquiries with management, the accounting officer and the trustees about any known or suspected instances of non-compliance with laws and regulations, accidents in the workplace, safeguarding breaches, data breaches, potential litigation or claims and fraud;
- Reviewing legal and professional fees to confirm matters where the Company engaged lawyers during the year;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Reviewing board and finance committee minutes and any relevant correspondence with external authorities, including regulators;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of any significant transactions outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEESTON HALL SCHOOL TRUST LIMITED (CONTINUED)

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Larking Good LIP

Julie Grimmer FCA DChA (Senior statutory auditor) for and on behalf of Larking Gowen LLP

Chartered Accountants Statutory Auditors 1st Floor Rouen Road Norwich NR1 1RE

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2022

	Note	Unrestricted funds 2022 £	Restricted funds 2022	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	3	4,029	53,741	57,770	96,932
Charitable activities	4	2,435,021	(28,512)	2,406,509	2,029,799
Other trading activities	5	35,214	-	35,214	36,055
Investments	6	8	4,826	4,834	2,783
Other income	7				41,121
Total income		2,474,272	30,055	2,504,327	2,206,690
Expenditure on:			-		
Raising funds		17,862	-	17,862	14,256
Charitable activities		2,469,564	•	2,469,564	2,288,235
Total expenditure		2,487,426		2,487,426	2,302,491
Net (expenditure)/income before net gains on investments		(42.454)	20.055	40.004	(05.004)
276		(13,154)	30,055	16,901	(95,801)
Net gains/ (losses) on investments			12,861	12,861	10,699
Net (expenditure)/income		(13,154)	42,916	29,762	(85,102)
Transfers between funds	17	(3,900)	3,900	-	-
Net movement in funds		(17,054)	46,816	29,762	(85, 102)
Reconciliation of funds:					
Total funds brought forward		1,986,226	199,490	2,185,716	2,270,818
Net movement in funds		(17,054)	46,816	29,762	(85, 102)
Total funds carried forward		1,969,172	246,306	2,215,478	2,185,716

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 23 to 42 form part of these financial statements.

BEESTON HALL SCHOOL TRUST LIMITED

(A company limited by guarantee) REGISTERED NUMBER: 00908266

BALANCE SHEET AS AT 31 AUGUST 2022

	Note		2022 £		2021 £
Fixed assets					
Tangible assets	12		1,791,128		1,796,031
Investments	13		143,532		130,671
			1,934,660		1,926,702
Current assets					
Stocks	14	21,630		21,261	
Debtors	15	144,719		74,757	
Cash at bank and in hand		543,996		593,261	
	9	710,345		689,279	
Creditors: amounts falling due within one year	16	(429,527)		(430,265)	
Net current assets			280,818		259,014
Total net assets			2,215,478		2,185,716

BEESTON HALL SCHOOL TRUST LIMITED

(A company limited by guarantee) REGISTERED NUMBER: 00908266

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2022

	Note	2022 £	2021 £
Charity funds			
Restricted funds	17	246,306	199,490
Unrestricted funds	17	1,969,172	1,986,226
Total funds		2,215,478	2,185,716

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Henrietta Lindsell

Chair

Date:13 March 2023

The notes on pages 23 to 42 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

	2022	2021
	£	£
Cash flows from operating activities		
Net cash used in operating activities	48,081	(15,695)
Cash flows from investing activities		
Dividends, interests and rents from investments	4,834	2,783
Purchase of tangible fixed assets	(102,180)	(60,303)
Purchase of investments	-	(48, 189)
Proceeds from sale of investment property	-	435,000
Net cash (used in)/provided by investing activities	(97,346)	329,291
Cash flows from financing activities		-
Net cash provided by financing activities	-	-
Change in cash and cash equivalents in the year	(49,265)	313,596
Cash and cash equivalents at the beginning of the year	593,261	279,665
Cash and cash equivalents at the end of the year	543,996	593,261

The notes on pages 23 to 42 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. General information

The company is a company limited by guarantee, incorporated in England and Wales, registration number 00908266. The registered office is Beeston Hall, West Runton, Cromer, Norfolk, NR27 9NQ. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Beeston Hall School Trust Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The Trustees have considered the charity's financial position including the current level of pupils on the role and new enquiries for places. With the sale of the investment properties after the balance sheet date and the on going support offered by the UK Government the Trustees have concluded that they have a reasonable expectation that the charity has adequate recources to continue in operational existence for the forseeable future namely at least 12 months from the date of formal approval of these financial statements and therefore the Trustees conclude it remains appropriate to continue to support the going concern basis of accounting in preparing these financial statements.

2.3 Income

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

Fee income is recognised on tuition fees invoiced for the period. Fee income is stated after deducting scholarships, bursaries and sibling discounts.

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's educational operations, including support costs and costs relating to the governance of the company apportioned to charitable activities

Expenditure on charitable activities is incurred on directly undertaking the activities which further the company's objectives, as well as any associated support costs.

2.5 Government grants

Grants of a revenue nature are recognised in the Statement of income and retained earnings in the same period as the related expenditure.

2.6 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.7 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. Accounting policies (continued)

2.7 Tangible fixed assets and depreciation (continued)

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Freehold property Hockey pitch Swimming pool Motor vehicles

Motor vehicles
Fixtures and fittings
Computer equipment
Freehold land

- 50 years straight line

15 years straight line10 years straight line25% reducing balance15% reducing balance

3 years straight line Not depreciated

2.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

2.9 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. Accounting policies (continued)

2.13 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.14 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

2.15 Pensions

The company is a member of Teachers Pension scheme, a defined benefit pension scheme. The scheme is a multi-employer scheme where it is not possible, in the normal course of events, to identify on a consistent and reasonable basis, the share of underlying assets and liabilities belonging to individual participating employers. Therefore, as required by FRS 102, the company accounts for this scheme as if it was a defined contribution scheme. The amount charged to the Statement of financial activities incorporating income and expenditure account represents contributions payable to the scheme in respect of the accounting period.

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

2.16 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

3. Income from donations and legacies

	Unrestricted	Restricted	Total
	funds	funds	funds
	2022	2022	2022
	£	£	£
Donations	4,029	53,741	57,770
	Unrestricted	Restricted	Total
	funds	funds	funds
	2021	2021	2021
	£	£	£
Donations	881	96,051	96,932

4. Income from charitable activities

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Net school fees (see below)	2,292,604	(28,512)	2,264,092
Registration fees	7,950	-	7,950
Other fee income	100,367	7-	100,367
Hire of premises	34,100	=	34,100
Total 2022	2,435,021	(28,512)	2,406,509

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

4. Income from charitable activities (continued)

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Net school fees (see below)	1,975,748	(29,721)	1,946,027
Registration fees	7,200	-	7,200
Other fee income	67,587	-	67,587
Hire of premises	8,985	-	8,985
Total 2021	2,059,520	(29,721)	2,029,799

5. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2022 £	Total funds 2022 £
Shop income	35,214	35,214
	Unrestricted funds 2021 £	Total funds 2021 £
Shop income	36,055	36,055

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

Total funds 2022 £	Restricted funds 2022	Unrestricted funds 2022 £	
			Income from school fees
3,019,421	-	3,019,421	Gross school fees
(755,329)	(28,512)	(726,817)	Less bursaries, scholarships and discounts
2,264,092	(28,512)	2,292,604	Total 2022
Total funds 2021 £	Restricted funds 2021 £	Unrestricted funds 2021 £	
2,711,439	-	2,711,439	Gross school fees
(765,412)	(29,721)	(735, 691)	Less bursaries, scholarships and discounts
1,946,027	(29,721)	1,975,748	Total 2021
			Investment income
Total funds 2022 £	Restricted funds 2022	Unrestricted funds 2022 £	
4,826	4,826		Interest and investment dividends
8	=	8	Bank interest receivable
4,834	4,826	8	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

6. Investment income (continued)

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Interest and investment dividends	-	2,778	2,778
Bank interest receivable	5	-	5
	5	2,778	2,783

7. Other incoming resources

During 2021 the School received exceptional government funding as part of the Coronavirus Job Retention Scheme. Funding represents the costs of employing certain staff unable to carry out their duties as a result of the coronavirus crisis. Funding received in 2022 was £Nil.

	Unrestricted funds	Total
	2021	funds 2021
	£	£
Coronavirus Job Retention Scheme income	41,121	41,121

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

8. Analysis of expenditure by expenditure type

	Staff costs 2022 £	Depreciation 2022	Other costs 2022 £	Total funds 2022 £
Shop costs	-	-	17,862	17,862
Costs of raising funds	-		17,862	17,862
Teaching	1,127,262	-	79,688	1,206,950
Welfare	243,111	_	139,025	382,136
Establishment	83,196	_	215,624	298,820
Support costs	266,973	107,082	154,228	528,283
Charitable activities	1,720,542	107,082	588,565	2,416,189
Expenditure on governance	41,537	-	11,838	53,375
	1,762,079	107,082	618,265	2,487,426
	Staff costs 2021 £	Depreciation 2021 £	Other costs 2021 £	Total funds 2021 £
Shop costs			14,256	14,256
Costs of raising funds		-	14,256	14,256
Teaching	1,105,075	:- :=	44,200	1,149,275
Welfare	211,267	=	109,984	321,251
Establishment	78,836	-	182,130	260,966
Support costs	251,081	137,658	117,034	505,773
Charitable activities	1,646,259	137,658	453,348	2,237,265
Expenditure on governance	40,498	-	10,472	50,970
	1,686,757	137,658	478,076	2,302,491

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

9. Governance costs

	Unrestricted funds 2022 £	Total funds 2022 £
Auditors' remuneration	11,838	11,838
Wages and salaries	32,989	32,989
Social security	4,019	4,019
Pension costs	4,529	4,529
Total 2022	53,375	53,375
	Unrestricted funds 2021 £	Total funds 2021 £
Auditors' remuneration	10,472	10,472
Wages and salaries	32,342	32,342
Social security	3,799	3,799
Pension costs	4,357	4,357
Total 2021	50,970	50,970

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

10. Net income/ (expenditure)

This is stated after charging:

	2022 £	2021 £
Depreciation of tangible fixed assets: - owned by the charity Auditors' remuneration	107,083 10,000	137,658 10,472
	117,083	148,130

During the year, no Trustees recieved any remuneration (2021 - £NIL).

During the year, no Trustees received any benefits in kind (2021 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2021 - £NIL).

11. Staff costs

Staff costs were as follows:

	2022 £	2021 £
Wages and salaries	1,482,303	1,412,992
Social security costs	127,403	120,677
Pension contributions	152,373	153,088
	1,762,079	1,686,757

The average number of persons employed by the company during the year was as follows:

2022	2021
No.	No.
67	64

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

11. Staff costs (continued)

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

Total emoluments to key management personnel totalled £251,652 (2021 - £295,640). Key management personnel included 3 members of staff in 2021 and 4 in 2021, as well as Trustees who are not remunerated.

12. Tangible fixed assets

	Freehold property £	Sports facilities £	Fixtures and fittings	Plant & equipment £	Total £
Cost or valuation					
At 1 September 2021	2,533,211	545,938	976,359	326,559	4,382,067
Additions	-	-	93,889	8,291	102,180
At 31 August 2022	2,533,211	545,938	1,070,248	334,850	4,484,247
Depreciation					
At 1 September 2021	1,008,448	530,128	732,980	314,480	2,586,036
Charge for the year	46,474	1,116	48,263	11,230	107,083
At 31 August 2022	1,054,922	531,244	781,243	325,710	2,693,119
Net book value					
At 31 August 2022	1,478,289	14,694	289,005	9,140	1,791,128
At 31 August 2021	1,524,763	15,810	243,379	12,079	1,796,031

Included in freehold property is land of £163,839 (2021 - £163,839) which is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

13.	Fixed asset investments		
			Listed investments £
	Cost or valuation		
	At 1 September 2021		130,671
	Revaluations		12,861
	At 31 August 2022		143,532
	Net book value		
	At 31 August 2022		143,532
	At 31 August 2021		130,671
	At the financial reporting date, the historical cost amounted to £122,189 (2021-£1	22,189).	
14.	Stocks		
		2022	2021
	Uniformed and recovered	£	2021 £
	Uniforms and resources		
15.	Uniforms and resources Debtors	£	£
15.		£ 21,630 ————————————————————————————————————	£ 21,261 ====================================
15.	Debtors	£ 21,630	£ 21,261 ====
15.	Debtors Due within one year	£ 21,630 2022 £	£ 21,261 = 2021 £
15.	Debtors	21,630 2022 £	£ 21,261 ====================================
15.	Debtors Due within one year Trade debtors	£ 21,630 2022 £	£ 21,261 = 2021 £

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

16. Creditors: Amounts falling due within one year

ordators. Amounts family due within one year		
	2022 £	2021 £
Trade creditors	40,853	40,539
Other taxation and social security	-	19,884
Accruals and deferred income	388,674	369,842
	429,527	430,265
Deferred Income		2022 £
Deferred income		
Deferred income at 1 September 2021		357,886
Amounts released from previous periods		(6,398)
d .	_	351,488
	=	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

17. Statement of funds

Statement of funds - current year

	Balance at 1 September 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2022 £
Unrestricted funds						
General Funds	1,986,226	2,474,272	(2,487,426)	(3,900)	-	1,969,172
Restricted funds						
Whitaker Trust Beeston	138,950	(18,027)	\- <u>-</u>	3,900	12,861	137,684
Foundation	50,987	48,082	-	-	-	99,069
Ampitheatre	9,553	-	-	-	-	9,553
	199,490	30,055	-	3,900	12,861	246,306
Total of funds	2,185,716	2,504,327	(2,487,426)	_	12,861	2,215,478

The transfer of £3,900 (2021: £3,900) from general funds to the Whitaker Trust restricted fund reflects the interest payable on the loan between the funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

17. Statement of funds (continued)

Statement of funds - prior year

Unrestricted funds	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
General Funds	2,135,284	2,137,582	(2,282,740)	(3,900)	-	1,986,226
Restricted funds						
Whitaker Trust Beeston	103,105	21,246	-	3,900	10,699	138,950
Foundation	25,379	45,359	(19,751)	_	-	50,987
Ampitheatre	7,050	2,503	-	=	_	9,553
	135,534	69,108	(19,751)	3,900	10,699	199,490
Total of funds	2,270,818	2,206,690	(2,302,491)		10,699	2,185,716

The Whitaker Trust is under the control of the school and hence income and expenditure, assets and liabilities are consolidated (as a restricted fund) with the reserves, assets, and liabilities of the school. The objects of the Whitaker fund are to apply its capital and income for any purposes connected with or relating to Beeston Hall School. Funds are applied at the discretion of the Whitaker Trust trustees.

The Beeston Foundation is a restricted fund comprising of donations and related expenditure. The purpose of the fund are to raise money for future projects, to enable the growth of the school, and to fund bursaries for children attending the school.

The Amphitheatre restricted fund for the purpose of redeveloping the old swimming pool into an amphitheatre for musical and theatre productions.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	1,791,128	_	1,791,128
Fixed asset investments	-	143,532	143,532
Current assets	599,977	110,368	710,345
Creditors due within one year	(421,933)	(7,594)	(429,527)
Total	1,969,172	246,306	2,215,478
Analysis of net assets between funds - prior year			
	Unrestricted	Restricted	Total
	funds	funds	funds
	2021 £	2021 £	2021 £
Tangible fixed assets	1,796,031	-	1,796,031
Fixed asset investments		130,671	130,671
Current assets	620,460	68,819	689,279
Creditors due within one year	(430,265)	_	(430,265)
Total	1,986,226	199,490	2,185,716

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

10	Personalization of not movement in funds to not seek them.			
19.	Reconciliation of net movement in funds to net cash flow fr	om operatir	ng activities	
			2022 £	
	Net income/expenditure for the year (as per Statement of Activities)	of Financial	29,762	(85,102)
	Adjustments for:			
	Depreciation charges		107,083	137,658
	(Gains)/Losses on investments		(12,861)	
	Dividends, interests and rents from investments		(4,834)	
	Profit on the sale of investment property		× •	(8,000)
	Decrease/ (increase) in stocks		(369)	15 5 5
	Decrease/ (increase) in debtors		(69,962)	(18,851)
	(Decrease)/ increase in creditors		(738)	(31,613)
	Net cash provided by/(used in) operating activities		48,081	(15,695)
20.	Analysis of cash and cash equivalents			
			2022 £	2021 £
	Cash in hand		543,996	593,261
	Total cash and cash equivalents		543,996	593,261
21.	Analysis of changes in net debt			
	\$	At 1 September 2021	Cash flows	At 31 August 2022
	Cash at bank and in hand	£ 593,261	£ (49,265)	£ 543,996
	_	593,261	(49,265)	543,996
	=			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

22. Pension commitments

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors.

The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £102.7k (2021 - £91.6k). A copy of the latest valuation report can be found on the Teachers' Pension Scheme website.

Defined contribution pension scheme:

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £49,650 (2021 - £61,480). Contributions totalling £Nil (2021 - £Nil) were payable to the fund at the balance sheet date and are included in creditors.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

23. Operating lease commitments

At 31 August 2022 the company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2022 £	2021 £
Amounts payable:	L	~
Within 1 year	9,297	11,784
Between 1 and 5 years	7,563	11,345
	16,860	23,129

24. Related party transactions

2 Trustees had children at the school in the year (2021 - 3). All fees were paid under the standard terms of the school.

During the year costs of £Nil (2021 - £750) were incurred from Gresham's School whom Graham Able is a trustee. £Nil balance was outstanding at the year end.

During the year costs of £1,272 (2021 - £456) were incurred from The Holkham Estates Company Limited of whom The Earl of Leicester is a director of. £Nil balance was outstanding at the year end.

Fees incurred from Hayes & Storr Limited of £Nil (2021 - £2,546) of whom James Pallister is a director of. £Nil balance was outstanding at the year end.

Fees incurred from M+A Partners of £1,260 (2021 - £1,800) of whom Ian Barber is a director of. £600 balance was outstanding at the year end.