REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 FOR

MUSLIMAH SPORTS ASSOCIATION

Prestons & Jacksons Partnership LLP 364 - 368 Cranbrook Road Ilford Essex IG2 6HY

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The trustees present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees confirm that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Commission in determining the activities undertaken by the Charity.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

MSA Aims & Objectives

Muslimah Sports Association (MSA) was established in 2014 becoming a charity in 2019.

MSA's objectives are to promote social inclusion for public benefit by working with females who may be socially excluded on the grounds of their ethnic origin, religion, belief or creed (in particular; members of the Muslim and ethnically diverse community) in particular by:

- a. providing sports, recreational and educational services; and creating a local network group that encourages and enables female members of the ethnically diverse and Muslim community to participate more effectively with the wider community.
- b. To enrich and empower the lives through sports by creating pathways through participating, volunteering, coaching or refereeing.
- c. To provide affordable access to a range of sports and fitness activities to promote health and holistic well-being to enrich the lives of those intended.

MSA Achievements from April 2022 - March 2023

I'm delighted to report on another hugely successful year for the Charity.

MSA began the year with an 'Evening of Celebration.'

The evening was to celebrate MSAs achievement to date, and to thank all participants, volunteers, coaches, and partners and recognise their continued support. The evening brought together 350 guests including special guest appearances from the Mayor of Redbridge, FA Chair, Debbie Hewitt MBE and Muslim Council of Britain's General Secretary Zara Mohammed.

It was an opportunity for everyone to swap their 'sweats' for their glad rags. Special thanks to England's Lionesses for contributing a team signed shirt for our auction.





REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Reinforce our Standing as a Prominent National Advocate for Muslim Women in Sports.

The launch of Research MSA commissioned in February 2023 generated substantial interest in the work

it does from several National Governing bodies. The findings of the report reinforced our mission to change the perception of women in Muslim communities.

The research was launched at the House of Lords where support was provided by the Sam Tarry MP, Baroness Shaista Gohir OBE and Naz Shah MP. The launch featured on Sports News and covered by BBC Sport.



MSA Mental Health Services & Support to the Community.

MSA worked with the 'Afiyah project' on Mental Health Awareness and delivered sessions on Public Speaking and other training to support confidence, and the Best Version of You (Life Coaching). MSA's Positive Minds sessions has continued to engage women who may be facing anxiety or social isolation. These sessions have helped bring together females and who live locally and integrate those from different backgrounds and cultures.

Dedicated Volunteers Excel

To mention only two of many:

- Yasmin Hussain (football coach) was the Queens baton bearer for the Commonwealth games.
- Shamsia and Shahnaj completed another London to Brighton Charity bike ride raising £100's for charity.

Delighted to Augment our Collection with Additional Accolades

MSA was awarded the:

- British Muslim Award for Social Inclusion Group of the Year 2022
- British Rowing Project of the Year 2022, for our rowing project in partnership with Fairlop Rowing Club
- Our Chair was invited to speak at the House of Lords for International Women's Day.
- Our Trustee Ibtisam Belola joined the UN Women UK Commission on the Status of Women (CSW7) and was selected to join the Advisory Committee of Muslim Women's Network UK with their AGM being held at The House of Commons

Persistence in Enhancing Grassroots-Level Sports Participation.

Football continues to go from strength to strength. The year began with a tournament in Amsterdam.



REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

There are currently three teams in the Super 5 league with our Advance B team gaining promotion to Advance A league.



Rowing: The success of our Rowing last year led to a demand for Advance rowing classes to be added to our portfolio

Cycling: Similarly with cycling the achievements we attained in the previous year prompted the implementation of a Cycling Proficiency Course.

Swimming: recognising the findings of the research commissioned and published by MSA in 2023, swimming was also added to our portfolio.

Othe activities including Badminton, Golf, Yoga, Karate and Qi Gong, continue to grow from strength to strength.

Collaborative Partnerships Continue to Strengthen.

Collaboration with local partner Barking Rugby Club has proven highly successful and has led to the Barking Sports for Change consortium. MSA Chair will become a Trustee to represent MSA and its community to engage more in sports in the LB of Barking & Dagenham.

The My London Consortium project supported by Greater London Authority and the Mayor of

London has seen great success. Working with Frenford Clubs, Shpresa and

Barking & Dagenham Youth Dance has seen the project engage with over 80 young people across Redbridge and B&D. The Young people worked together on a Social Impact Project which was presented to parents and stakeholders.



We were honoured to have England & Arsenal

stars Beth Mead and legend Rachel Yankey visit Frenford & MSA Women's FC to learn about the work we are doing to increase diversity in football. Supported by the FA and Essex County FA, Frenford & MSA WFC has continued to open and support opportunities for women to step over the sidelines to become players or coaches. We have seen our numbers increase for 5 to 18 year plus which we are delighted with.

Impactful Community Initiatives

MSA believes in collaborative working and supporting other charities. Office manager Salma made a huge impact to the community with her work with the Faith and Belief forum. This year MSA hosted a post Ramadan picnic at Fairlop waters, where more than 100 people joined us.

We also participated in a Charity Walk and Picnic with the Read Foundation, raising over £4000 for charity.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

This year was our fourth year in participating in the Al Noor Dragon Boat Race 2022, where MSA raised over £4000.



MSA is hugely grateful to the partners with whom we have worked with to deliver our mission.

London Marathon Trust, Faith and Belief Forum, Mayor of London, Sweaty Betty Foundation, GB Archery, Barking Rugby Club, National Zakat Foundation, READ Foundation, MCB, Sustrans, & The Royal Navy.

Recognising the importance of partnership working to deliver our aims and objectives to increase representation and opportunities in sports.

MSA Coverage in the Media

Showcasing all our work MSA has made appearances on ITV, SKY News, Islam Channel, and across several BBC Radio stations.

MSA Key Data

MSA has engaged over 2500 participants across 325 sessions delivered, with 419 contact hours within this financial year.

MSA in the Future

MSA aims to continue being the largest sports charity for Muslim females in sport and plans to expand its operation nationwide by supporting and advising other sport community groups with aligned ethos with MSA. We have ambitions to establish MSA in the Midlands and North to increase and enable Muslim female participation in sports.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Trustees



Yashmin Harun BEM Chair & Founder of MSA

Yashmin's refusal as an Asian Muslim woman to accept anything but the very best for her community is inspiring. Every personal challenge she has faced as a Muslim woman wanting to access sports, shapes her tireless work ethic. She is the founding Chair of Muslimah Sports Association, established in 2014, embraces best practice, in the form of networking with governing bodies, constantly training and learning so she can be the best version of herself as an advocate for women's' rights through diversity and inclusion. Yashmin was awarded the British Empire Medal in 2020 for her work in increasing representation of BAME females in Sports.

Yashmin is continues to work closely with several stakeholders to ensure sports is truly for all. Yashmin selflessly continues to ensure South Asian females voices are being heard. Her vision for the future is to see equality and equity for South Asian females in sports. Yashmin is also the Chair of Frenford and MSA Women's Football Club, which now engages over 100 girls play football from a South Asian background. She's a true

advocate for better opportunities, sharing her lived experiences and the challenges she personally faced, to help educate others in the community.

Yashmin champions Muslim female representation in sports, whether that is at participation level, increasing the workforce or representation at an executive level. Yashmin has contributed to the recent House of Lords Sports and Recreation consultation and continues to share her lived experience on panels and as guest lecturer at Manchester Met University.

She is a champion for MSA but wears several 'hijabs' in which she continues to challenge National Governing Bodies to improve representation and opportunities for not only South Asian females but for the community as a whole. Despite her role as a Credit Policy & Governance Officer at SMBC Banking International, Yashmin recently completed a Masters in Global Public Policy for which she was awarded a scholarship.

Yashmin is a trailblazer, breaking barriers, and challenging stereotypes. As the first Muslim Bangladeshi woman to become an iNED at British Fencing, elected Director at London FA, member of the FA National Game Board and FA Council Member, as well as her role in banking, she is inspiring the next generation and ensuring diverse voices are influencing strategies and policies to ensure sports becomes truly inclusive.

Awards won by Yashmin and MSA includes British Rowing & 'Social Inclusion' Project of the Year 2022, Archery GB Participation Project 2021, Outstanding Volunteer, & 'Spirit of Britain' 2020, Faith & Belief Awards, FA Grassroots Football Award, FA 'For All' Award, & She Awards 2019, London Sports Workforce Award 2018 and The Muslim News Award 2017.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023



Hafiza help set up MSA together with the Chair. As trustee, she leads on the planning and strategic development of the Charity. She is an Independent Director at Essex Football Association and leads their Inclusion Advisory Group. The county was recently awarded intermediate level on the equality standard (the only county to hold the standard at this level).

She has worked in the Higher Education sector for 20 years and is currently the Deputy Director of Finance at City, University of London. She represents the University whilst acting as a Governor for the 'City of London Academy Islington' a local Secondary School that the university supports. She is a Global visiting lecturer in Accounting and Finance teaching in London and Athens.



Lipa Nessa - Trustee

Lipa Nessa is a dynamic football enthusiast on a mission to drive change. With the mantra "I'm going to change the world with a hijab on my head and a ball at my feet," she's a former semi-professional player turned grassroots coach and sports activist. Lipa's impactful work spans communities, promoting inclusivity through football. She's a pivotal voice on sports boards, shaping education, policy, and innovation. Lipa embodies the fusion of sports and social progress, inspiring a global movement.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

Ibtisam has worked as an insight and innovation research specialist for over 15 years with clients in the UK and internationally. She is passionate about championing the voice of the consumer at all stages of product and service design and utilises these skills within her role at MSA. Ibtisam also has a keen interest in kids' media.

Her experience in research and insight will support MSA's new 5-year strategy with its ambition to grow and strengthen their place as market leaders in the sports industry.

Ibtisam has recently been appointed Trustee of the Muslim Women Network.



Ibtisam Belola - Trustee

FINANCIAL REVIEW

Financial position

The board of trustees is satisfied that the charity's assets in each fund are available and adequate to fulfil its obligations in respect of each fund.

The financial statements have been prepared implementing the Charities Act 2011 and the Charities Financial Reporting Standard SORP FRS 102. As stated in the introduction to this report, the trustees consider the financial performance by the charity during the year to have been satisfactory.

The Statement of Financial Activities show incoming resources for the year of £56,019 (2022: £81,688) and outgoing resources of £49,403 (2022: £60,888), making a net overall surplus of £6,616 (2022: £20,800). Free unrestricted reserves amounted to £34,276 (2022: £26,279) and restricted reserves to £4,000 (2022: £5,381).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity governing documents is a CIO Foundation model constitution registered with the charity commission on 3rd April 2019.

The charity is controlled by its governing document, a deed of trust, and constitutes a Charitable Incorporated Organisation (CIO) as defined by Charities Act 2011.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Decision making

Decisions are made by the Trustees at Trustee meetings.

Risk management

The trustees have a duty to identify and review the risks to which the CIO is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1182763

Principal address

24 St Mary's Road Ilford Essex IG1 10X

Trustees

Ms H Patel Trustee Ms L Nessa Trustee Ms I Belola Trustee Ms Y Harun BEM Chair

Reha Ullah BEM - Resigned 18th April 2023

Independent Examiner

Anwer Patel BA (Hons) BFP FCA Prestons & Jacksons Partnership LLP 364 - 368 Cranbrook Road Ilford Essex IG2 6HY

CfHarun
Trustee & Ms Y Harun

Trustee & Ms H. Patel

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF MUSLIMAH SPORTS ASSOCIATION

Independent examiner's report to the trustees of Muslimah Sports Association

I report to the charity trustees on my examination of the accounts of Muslimah Sports Association (the Trust) for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Anwer Patel BA (Hons) BFP FCA

A.PATEL

Prestons & Jacksons Partnership LLP 364 - 368 Cranbrook Road Ilford Essex

IG2 6HY

Date: 5 10 23

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted fund £	Restricted fund £	31.3.23 Total funds £	31.3.22 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies		7,215	29,172	36,387	54,269
Other trading activities	3	19,632		19,632	27,419
Total		26,847	29,172	56,019	81,688
EXPENDITURE ON Charitable activities Charitable Activities	4	28,822	20,581	49,403	60,888
NET INCOME/(EXPENDITURE) Transfers between funds	9	(1,975) 9,972	8,591 (9,972)	6,616	20,800
Net movement in funds		7,997	(1,381)	6,616	20,800
RECONCILIATION OF FUNDS Total funds brought forward		26,279	5,381	31,660	10,860
TOTAL FUNDS CARRIED FORWARI	D	34,276	4,000	38,276	31,660

STATEMENT OF FINANCIAL POSITION 31 MARCH 2023

	Notes	31.3.23 £	31.3.22 £
CURRENT ASSETS Cash at bank		39,576	32,260
CREDITORS Amounts falling due within one year	7	(1,300)	(600)
NET CURRENT ASSETS		38,276	31,660
TOTAL ASSETS LESS CURRENT LIABILITIES		38,276	31,660
NET ASSETS		38,276	31,660
FUNDS Unrestricted funds Restricted funds	9	34,276 4,000	26,279 5,381
TOTAL FUNDS		38,276	31,660

The financial statements were approved by the Board of Trustees and authorised for issue on ______04_Oct 2023_____ and were signed on its behalf by:

GHarun
Trustee & Ms Y Harun

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

b) Statutory Information

Muslimah Sports Association is a charitable incorporated organisation (CIO) registered with Charity Commission in England and Wales. The registered office address can be found at the information page.

c) Going Concern

At balance sheet date, the Board are confident that they would secure further funding for the forseeable future.

For this reason, the accounts have been prepared on a going concern basis.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

2.	DONATIONS AND LEGACIES Donations Grants	31.3.23 £ 6,215 30,172	31.3.22 £ 4,035 50,234
		36,387	54,269
	Grants received, included in the above, are as follows:		
	Club Crisis CSM Foundation Glass House Sported Greater London Authority (GLA) LS Satellite LS TIF My London: Enabling Youth Social Action Sporting Equals TIF This Girl Can Vision Redbridge Culture Sport England Jubilee Badminton England Sweaty Betty Foundation	31.3.23 £ 1,000 500 2,696 1,683 7,334 1,500 2,339 8,120 4,000 1,000	31.3.22 £ 7,021 220 1,500 200 10,784 2,925 5,049 5,000 8,600 7,704 1,231
		30,172	50,234
3.	OTHER TRADING ACTIVITIES	31.3.23 £	31.3.22 £
	Agent Fees Participants Fee Event Fees Other Income	16,844 2,788	3,700 15,353 7,214 1,152
		19,632	27,419

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

4.	CHARITABLE ACTIVITIES COSTS Charitable Activities	Direct Costs £ 46,607	Support costs £ 2,796	Totals £ 49,403
5.	TRUSTEES' REMUNERATION AND BENEFITS	**************************************	and the Community of th	
	Trustees' salaries		31.3.23 £ 2,965	31.3.22 £ 11,546
	Trustees' expenses		31.3.23 £ 581	31.3.22 £
6.	COMPARATIVES FOR THE STATEMENT OF FINA	NCIAL ACTIV Unrestricted fund £	Restricted fund	Total funds
	INCOME AND ENDOWMENTS FROM			
	Donations and legacies	12,976	41,293	54,269
	Other trading activities	27,419		27,419
	Total	40,395	41,293	81,688
	EXPENDITURE ON Charitable activities			
	Charitable Activities	22,164	38,724	60,888
	NET INCOME	18,231	2,569	20,800
	RECONCILIATION OF FUNDS Total funds brought forward	8,048	2,812	10,860
	TOTAL FUNDS CARRIED FORWARD	26,279	5,381	31,660

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

7.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			31.3.23	31.3.22
	Other creditors			£ 1,300	£ 600
8.	ANALYSIS OF NET ASSETS BETWE	EN FUNDS		31.3.23	31.3.22
	Current assets	Unrestricted fund £ 35,576	Restricted fund £ 4,000	Total funds £ 39,576	Total funds £ 32,260
	Current liabilities	(1,300) 34,276	4,000	(1,300) 38,276	(600) 31,660
9.	MOVEMENT IN FUNDS	At 1/4/22	Net movement in funds	Transfers between funds	At 31/3/23
	Unrestricted funds General fund	£ 26,279	£ (1,975)	£ 9,972	£ 34,276
	Restricted funds restricted	5,381	8,591	(9,972)	4,000
	TOTAL FUNDS	31,660	6,616	-	38,276
	Net movement in funds, included in the ab	ove are as follow	7S:		
			Incoming resources	Resources expended £	Movement in funds
	Unrestricted funds General fund		26,846	(28,821)	(1,975)
	Restricted funds restricted		29,172	(20,581)	8,591
	TOTAL FUNDS		56,018	<u>(49,402)</u>	6,616

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

9. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

		Net movement	At
	At 1/4/21 £	in funds £	31/3/22 £
Unrestricted funds General fund	8,048	18,231	26,279
Restricted funds restricted	2,812	2,569	5,381
			-
TOTAL FUNDS	10,860	20,800	31,660

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	40,395	(22,164)	18,231
Restricted funds restricted	41,293	(38,724)	2,569
			
TOTAL FUNDS	81,688	(60,888)	20,800

Restricted Funds carried forward as at 31st March 2023

Funder	Amount (£) 31.3.23	Amount (£) 31.3.22
Badminton England Various	4,000	5,381
	4,000	5,381

Transfers between funds

Transfer of funds in the year was mainly related to reallocation of costs between restricted and unrestricted funds.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2023

10. RELATED PARTY DISCLOSURES

During the year, £840 (2022: Nil) was paid to Mr A Harun for the promotion of an event. Mr A Harun is the son of the Chair. This transaction was undertaken at an arm's length.

11. KEY MANAGEMENT PERSONNEL

The Key Management Personnel comprises of the Board of Trustees.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2023

	TOR THE TEAR ENDED 31 MARCH 2023	31.3.23	31.3.22
		£	£
INCOME AND ENDOW	MENTS		
Donations and legacies			
Donations		6,215	4,035
Grants		30,172	50,234
		36,387	54,269
Other trading activities			
Agent Fees		,,,,	3,700
Participants Fee		16,844	15,353 7,214
Event Fees Other Income		2,788	1,152
Other Income			
		19,632	27,419
Total incoming resources		56,019	81,688
EXPENDITURE			
Charitable activities			
Trustees' salaries		2,965	11,546
Trustees' Expenses		581 7,655	5,752
Wages Venue Hire		13,093	12,298
Insurance		197	173
Postage and stationery		- 0.40	32
Advertisement and Promotic Sundries	on	840 1,755	2,420 767
Coach Fees		8,867	9,831
Events and Activities		1,463	9,771
Equipments		1,116	1,850
Travel and Office Costs Subscriptions		1,638 2,525	1,827 934
Training Costs		-	1,387
Donations		3,912	
		46,607	58,588
Support costs			
Finance			
Bank charges		90	-

This page does not form part of the statutory financial statements

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2023

	31.3.23 £	31.3.22 £
Finance Other Telephone		90
Governance costs Consultancy Costs Accountancy and legal fees	1,406 	1,610 600
	2,706	_2,210
Total resources expended	49,403	60,888
Net income	6,616	20,800