Registered Charity Number: 1091722 Registered Company Number: 04416344 (England and Wales)

The Oaklea Trust (A Company Limited by Guarantee)

Trustees Annual Report and

Consolidated Financial Statements

for the year ended 31 March 2023

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Charity Information

Trustees

L J Adey

M Bedworth

CTJ Harris, Chair

S F O'Halloran

M A Scott

M L Denoual

S Grainger

Dr P H Smith, Vice Chair

S Welch

C Mitchell

D Ridgway

Dr R J Talbot

(Resigned 7 September 2022)

(Resigned 9 November 2022)

(Appointed 3 May 2023)

(Appointed 3 May 2023) (Appointed 3 May 2023)

Company Secretary

C Wigley

Key Management Personnel

Executive Team:

C Wigley

A Wolfenden

S Green

Chief Executive

Director

Director

Registered charity number

1091722

Registered Company number

04416344 (England and Wales)

Principal and registered office

Second Floor

East Wing

Station House

Station Road

Kendal

Cumbria

LA9 6RY

Auditors

Azets Audit Services

Fleet House

New Road

Lancaster

United Kingdom

LA1 1EZ

Bankers

Handelsbanken

First Floor East

Bridge Mills

Stramongate

Kendal

Cumbria

LA9 4UB

Solicitors

Womble Bond Dickinson

1 Whitehall Riverside

Leeds

LS1 4BN

Report of the Trustees for the year ended 31 March 2023

OAKLEA TRUST STATEMENT OF RECOMMENDED PRACTICE (SORP) REPORT FINANCIAL YEAR 2022/23

The Trustees, who are also directors of the Charity for the purposes of the Companies Act 2006, present their report with the Financial Statements of the Charity for the year ended 31st March 2023. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

OBJECTIVES AND ACTIVITIES

The group works towards the Vision and Mission through the work of the Charity, Oaklea Trust and its social enterprise subsidiary Right2Work C.I.C. In 2022, the Trustees and the Executive have formally reviewed the Mission, Vision and Values statements and have produced a five-year strategic plan (commencing in 2023) for the Group to make sure it is up to date and meets the aspirations of both companies.

The Group Vision, Mission, Values, and Working Behaviours are:

Vision

"We deliver the finest opportunities in the kindest possible way"

Mission

"To support and care for people and communities so they can learn, develop, and thrive"

Our Values

"Individuality, independence, interdependence, rights, respect, dignity, privacy, partnership, choice"

Working Behaviours

"Be kind, be part of a team, be innovative, be focused, be productive, be respectful, be resourceful"

The objectives of Oaklea Trust are fully detailed within the Memorandum and Articles of Association and can be summarised as follows:

To promote the relief and care of people with learning and other disabilities and also people who are socially disadvantaged and need assistance in the areas of care and support, their home environment, education, training, recreation and to enter or advance in their employment.

The objectives of Right2Work C.I.C are also fully detailed within its Articles and can be summarised as follows:

To carry on activities which benefit the community and in particular people who are disabled and / or disadvantaged through the development of the social enterprise and in the provision of supervision, training, employment, volunteering and social inclusion opportunities.

In the medium term Oaklea Trust has adopted a strategy to achieve its mission focussing on the regions of northern England, engaging with beneficiaries, managing financial resources and employing quality people to do the job.

Quarterly Senior Leadership Team meetings focus on this strategy, with monitoring of key performance indicators (KPI's) designed to assist the measurement and review of the strategic objectives. KPI's are monitored under the headings of Empowering Quality People, Quality & Safety, Engaging Individuals & Communities, Seven Keys to Citizenship and Adequate Financial Resources.

This strategy is measured through a rigorous annual internal audit cycle for every one of our projects, also including Trustee representation. Beneficiaries are included within this process through interviews and questionnaires. The individual quality audits are reviewed by the Senior Leadership Team to enable organisational learning and development and are brought together into an annual Internal Quality Audit Report which discusses customer outcomes, customer evaluation and quality and safety issues. This annual QA is presented to the Board for further scrutiny.

Management of financial resources is achieved through partnership working between finance and operational teams focussing on the Management Accounts, cash flow monitoring and financial KPI's. This is embedded within the monthly reporting mechanisms of the organisation and is monitored and reviewed by the Senior Leadership Team, Executive and Finance Committee on a quarterly basis. Any new developments or tenders are reviewed thoroughly with various scenarios modelled as part of the decision-making process to ensure that any new work contributes sufficiently to a sustainable financial future.

In order to empower quality people to do the job Oaklea Trust have invested resources in the training and development of its employees at all levels. This includes the funding of an employee Leadership & Excellence programme (level 5 management), in conjunction with Kendal College which is due to commence during early 2023. The monthly reporting of KPI's includes monitoring of mandatory and compliance training as well as developmental objectives, monitoring of Performance & Achievement Review statistics and the celebration of outstanding performance. The organisation has developed a plan to maximise the use of the Apprenticeship Levy and is fully engaged in the apprenticeship movement. Oaklea Trust continues to involve employees through the Employee Consultative Group that meets quarterly to share information, consult with employees on changes or new ideas and to provide a platform to allow employees to voice their collective opinions and suggestions. Employee renumeration is considered annually as part of the budget setting process by the Board's Remuneration Committee.

Strategic Priorities & Business Objectives - 2023 (five-year strategy)

In the year 2022 the Group developed its five-year strategic priorities to commence at the beginning of 2023. This includes 48 individual objectives within five main focus areas:

- 1. Deliver outstanding care, learning and personal development
- 2. Attract, develop and retain high quality team members
- Diversify our revenue sources
 Develop the Oaklea Group brand across the North of England
 Enhance our Governance

Progress against these objectives are reported to the Board on a quarterly basis and are driven and monitored through our Executive Group and Senior Leadership Team. Twelve of the current objectives have been achieved.

Public Benefit

The Charity Trustees have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission.

The activities undertaken by the Charity are fully in line with its rules as stated within its Memorandum and Articles of Association and approved by the Charity Commission to be charitable.

ACHIEVEMENTS AND PERFORMANCE

Engaging Beneficiaries in Reviewing Performance

During 2022/23 Oaklea Group has supported over 450 individual customers/learners. Added to this the countless customers in the wider community who have benefitted from the activities of the Appleby Hub, The Furniture Warehouse and Community Works, all of which champion the development of stronger communities.

Our compliments and complaints database confirm high levels of satisfaction.

Where there are areas for improvement we will listen and respond to customers and employees through our ECG (Employee Consultative Group) and our Internal Quality Audit process.

Focussing on Quality

The Oaklea Trust use the results of Care Quality Commission (CQC) inspections, Internal Quality Audits and the Customer & Stakeholder Evaluation Survey as key indicators of quality.

The CQC regulates some of the work undertaken by Oaklea Trust; they work to ensure services are safe, effective, caring, responsive and well-led.

Oaklea Trust undertakes an annual cycle of Internal Quality Audits across all of its activities.

Customer outcomes are assessed against the organisation's 7 keys to citizenship.

FINANCIAL REVIEW

· Results for the Year

The Charity delivered a strong financial performance in the year to 31st March 2023. This was helped significantly by Local authorities recognising the need to invest more in the sector to enable the recruitment and retention of social care employees following the COVID pandemic.

The Charity continues to review each of its projects to ensure the best outcome for customers, employees and the Charity.

During the year because of this ongoing review, the Charity withdrew from 2 projects, in addition to converting a care home into a supported living project.

In addition, the Charity reviewed and strengthened the management structure in its projects to further enhance the support for its employees and customers.

The Oaklea Trust achieved a surplus of £342k for the year ending 31st March 2023.

For the year ended 31st March 2023, Right2Work has donated £57k to Oaklea Trust and contributed £17k to its own reserves, as a result of achieving an operating profit of £78k.

Through good planning, monitoring and management, the Charity and its subsidiary have been able to remain financially robust, and increase reserves so as to continue to meet objectives for the coming period.

Fundraising

Oaklea Trust does not engage heavily in public fundraising and it does not use professional fundraising consultants. Any fundraising or donations are generally project specific.

• Reserves

The Oaklea Trust has total reserves of £1,774k.

The group's unrestricted balance of £1,774k is partially supported by net fixed assets and net current assets. Most of the unrestricted fund balance does not relate to liquid assets held, but rather net fixed assets (monies already spent on fixed assets less the balance of long-term loans held to finance those assets), leaving £602k supported by net current assets. The nature of the Charity's income is mainly predictable and has a direct correlation with the Charity's cost structure, allowing the Charity to operate with a lower reserves balance than many other organisations. However, the Board of Trustees does recognise the need to increase free reserves in support of the Oaklea Trust activities and growth.

The Board have set a reserves policy equivalent to 2 months unrestricted charitable expenditure. At the year end the Charity had funds equivalent to 2 months' worth. The Board have forecast a surplus for the coming financial year.

The Board has decided to designate reserves of £1,375k to support capital projects within the next 12 months relating to property maintenance and refurbishment, upgrading the fleet of vehicles and ensuring a robust IT structure,

PLANS FOR FUTURE PERIODS

The intercompany 'Operating Agreement' is being reviewed and updated to ensure good governance between the Charity and its subsidiary (Right2Work).

Oaklea Trust and Right2Work are both well established and financially robust organisations. The Charity is looking to invest during this next period in the following areas:

- Further development of its workforce through excellent training and development opportunities including our bespoke Leadership & Excellence programme.
- · Continued development of Extra Care Housing within Appleby, Cumbria.
- · Upgrade our catering facilities at the Hub within Appleby, Cumbria.
- Take forward our continued planned capital investment within our housing stock.
- Take forward our initiatives in supporting young people through contracts in "Multiply" and our Youth Futures project.
- Continue to meet the objectives outlined within our Five-Year Strategic Plan.
- · Recruit further expertise to the Board of Right2Work and Oaklea Trust.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Oaklea Trust is a registered Charity and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. The Oaklea Trust is controlled by its governing document, a Memorandum and Articles of Association.

The Oaklea Trust Board meets regularly throughout the year and in addition attends an annual away day with the Executive to review the strategic direction of the organisation, current and future challenges, goals and aims of the Charity. An annual combined meeting of Boards is scheduled for November 2023.

The Oaklea Trust also operates a Finance Committee and a Remuneration Committee. The Finance Committee ensures that the organisation operates within the best practice guidance of the Charity Commission and ensures thorough review and monitoring of the financial management of the organisation. The Finance Committee meets quarterly and operates within Terms of Reference as set by the Board of Trustees.

The Remuneration Committee meets once a year to consider employee renumeration within the Charity in line with budgeted productions.

The Board of Trustees also delegate authority to the Executive as outlined in policy.

All employees and Trustees are recruited utilising open advertisement and in accordance with Recruitment and Selection Policies. Oaklea is a supporter of the disability confident campaign and has achieved *Disability Confident* status. Oaklea Trust's policy is to promote equality of opportunity to all in employment and the selection process irrespective of their gender, race, ethnic origin, disability, age, nationality, sexuality, marital status and social class. Oaklea oppose all forms of unlawful and unfair discrimination. Selection for employment, promotion, training and any other benefits is on the basis of aptitude and ability.

All new Trustees are given induction packs that provide information about their responsibilities under company and charity law. All Trustees conform to Oaklea Trust's Declaration of Interests policy. New Trustees join the organisation on a trial period prior to being formally appointed. Their role during this period is one of non-voting observer to gain an understanding of the complexities of the organisation and their responsibilities as a Trustee.

The Oaklea Trust's social enterprise subsidiary Right2Work C.I.C operates under its own Articles. Right2Work C.I.C. is a Community Interest Company and is wholly owned by Oaklea Trust. There is an asset lock in place which ensures that the Oaklea Trust is the recipient of any residual assets should the company be wound up. Right2Work C.I.C. is a 'not for profit' organisation and any surpluses or assets are used for the benefit of the community, save those donated to the Charity Oaklea Trust.

Right2Work C.I.C has its own Board with a minimum of three Directors, of which at least one must be from the Oaklea Trust Board of Trustees and at least one must be independent of the Oaklea Trust. The relationship between the two organisations is subject to an inter-company agreement.

The Trustees and Directors have a duty to identify and review the risks to which the Charity and its subsidiary are exposed. Both organisations keep a live Risk Register which is regularly discussed at

Board meetings. There is a risk policy in place which ensures the assessment and monitoring of risk, each risk is scored and a key individual identified to take any actions as necessary.

The Oaklea Trust Strategic Risk Register focusses on the areas of: Financing, Contracts & Business Development, People, Data Management, IT & Infrastructure and Governance. Each of these risks is analysed into risk factors and control measures are put in place where necessary and appropriate. At the moment the key risks identified are: Impact of Living Wage Foundation and the impact of political changes on income flows through the public sector, the viability of existing Local Authority and NHS contracts and the capacity to develop new business, the speed at which digital technology is changing and the security of data, the changing nature of the sector and the changing nature of governance within it.

The Right2Work C.I.C Risk Register focuses on the same areas. All of these issues are currently under review and measures are being developed as appropriate.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04416344 (England and Wales)

Registered Charity number

1091722

Registered Office

Second Floor East Wing Station House Station Road Kendal Cumbria LA9 6RY

Trustees

L J Adey
M Bedworth (Resigned 9 November 2022)
M L Denoual
S Grainger (Resigned 7 September 2022)
C T J Harris, Chair
S F O'Halloran
M A Scott
Dr P H Smith, Vice Chair
S F Welch
C Mitchell (Appointed 3 May 2023)
D Ridgway (Appointed 3 May 2023)
Dr R J Talbot (Appointed 3 May 2023)

Company Secretary

C Wigley

Auditors

Azets
Accountants
Fleet House
New Road
Lancaster
LA1 1EZ

Bankers

Handelsbanken First Floor East Bridge Mills Stramongate Kendal Cumbria LA9 4UB

Solicitors

Womble Bond Dickinson 1 Whitehall Riverside Leeds LS1 4BN

Key Management Personnel

In addition to the Trustees:

Executive Team S Green, Director C Wigley, Chief Executive A Wolfenden, Director

Statement of trustees' responsibilities

The trustees, who are also the directors of The Oaklea Trust for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be appointed as auditor of the company will be put at a General Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Approved by order of the board of trustees on 21 + 11 + 23 and signed on its behalf by:

CTJ Harris - Chair of Trustees

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Independent Auditor's Report to the Members of The Oaklea Trust

Opinion

We have audited the financial statements of The Oaklea Trust (the "parent charity") and its subsidiary (the "group") for the year ended 31 March 2023 which comprise of the Consolidated Statement of Financial Activities, the Group and Charity Balance Sheets, the Consolidated Statement of Cash Flows and the related Notes to the Financial Statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of The Oaklea Trust

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- · the financial statements are not in agreement with the accounting records and returns;
- · certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charitable Company and Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Independent Auditor's Report to the Members of The Oaklea Trust

Extent to which the audit was capable of identifying irregularities, including fraud

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, through discussion with the directors and other management, and from inspection of the charitable group's regulatory and legal correspondence. We discussed with the trustees and other management the policies and procedures regarding compliance with laws and regulations. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance during the audit.

The charitable group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies and charities legislation), pensions legislation, taxation legislation and further laws and regulations that could indirectly affect the financial statements, comprising environmental, health and safety and employment legislation, and, in the current climate, Covid regulations. We assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. These procedures did not identify any potentially material actual or suspected non-compliance.

To identify risks of material misstatement due to fraud we considered the opportunities and incentives and pressures that may exist within the charitable group to commit fraud. Our risk assessment procedures included: enquiry of trustees and other management to understand the high level policies and procedures in place to prevent and detect fraud and reading Board minutes. We communicated identified fraud risks throughout our team and remained alert to any indications of fraud during the audit

As a result of these procedures we identified the greatest potential for fraud in the following areas:

- income recognition and in particular the risk that restricted income is incorrectly recognised within unrestricted income; and
- subjective accounting estimates.

As required by auditing standards we also identified and addressed the risk of management override of controls.

We performed the following procedures to address the risks of fraud identified:

- Identifying and testing high risk journal entries through vouching the entries to supporting documentation;
- · assessing significant accounting estimates for bias; and
- testing the recognition of income and in particular that it was appropriately recognised or deferred

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, Intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Independent Auditor's Report to the Members of The Oaklea Trust

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

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Susanna Cassey (Senior Statutory Auditor)
For and on behalf of Azets Audit Services Limited

Chartered Accountants Statutory Auditor 6 Dec 2023

Fleet House New Road Lancaster United Kingdom LA1 1EZ

Consolidated Statement of Financial Activities (including Income and Expenditure Account) for the year ended 31 March 2023

		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		2023	2023	2023	2022	2022	2022
	Notes	u	ш	ш	th.	ધ	Ŧ
Income from:							
Donations and grants	æ	906	171,994	172,900	1,089	470,760	471,849
Charitable activities	4	9,331,382	,	9,331,382	8,871,610	10,390	8,882,000
Total Income		9,332,288	171,994	9,504,282	8,872,699	481,150	9,353,849
Expenditure on:	'						
Charitable activities	ın	8,990,079	171,994	9,162,073	8,549,108	481,150	9,030,258
Total expenditure		8,990,079	171,994	9,162,073	8,549,108	481,150	9,030,258
Net income before transfers	v	342,209	,	342,209	323,591		323,591
Transfers between funds		ï	i	ı	•	•	•
Net movement in funds		342,209	1	342,209	323,591	1	323,591
Total funds brought forward		1,431,681	1	1,431,681	1,108,090	Î	1,108,090
Total funds carried forward		1,773,890		1,773,890	1,431,681	i	1,431,681

The Statement of Financial Activities includes all gains and losses recognised in the current period and the previous year and all relates to continuing operations. The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006. The notes on the appended pages form part of these Financial Statements.

Consolidated and Charity Balance Sheets as at 31 March 2023

		Cons	olidated	C	harity
		2023	2022	2023	2022
	Notes	£	£	£	£
Fixed assets					
Intangible fixed assets	10		-	-	-
Tangible fixed assets	11	1,962,398	1,912,206	1,891,423	1,856,340
Investments	12	-	-	1	1
	-	1,962,398	1,912,206	1,891,424	1,856,341
Current assets					
Stock		6,050	6,121	-	-
Debtors	13	785,508	1,158,002	686,509	1,035,530
Cash at bank		941,103	530,350	815,562	512,229
	-	1,732,661	1,694,473	1,502,071	1,547,759
Creditors: Amounts falling due within one year	14	(1,130,329)	(1,305,503)	(977,033)	(1,230,267)
Net current assets		602,332	388,970	525,038	317,492
Creditors: Amounts falling due after more than one year	15	(790,840)	(869,495)	(774,325)	(856,909)
Net assets	-	1,773,890	1,431,681	1,642,137	1,316,924
Represented by:					
Unrestricted charity funds:					
- General	17	398,607	338,968	321,313	267,492
- Designated	17	1,375,283	1,092,713	1,320,824	1,049,432
Restricted charity funds	17	-			
	-				

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies.

The financial statements were approved by the Board of Trustees on 21/11/23... and signed on its behalf by:

C T J Harris - Chair of Trustees

Guaros

Company Registration Number: 04416344 (England and Wales) Registered Charity Number: 1091722

Consolidated Cash Flow Statement for the year ended 31 March 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Net cash provided by operating activities	23	674,017	251,423
Taxation paid		-	(6,227)
Interest paid	_	(29,455)	(11,359)
Net Cash generated by operations		644,562	233,837
Cash flows from investing activities			
Purchase of tangible fixed assets		(160,933)	(957,261)
Proceeds from sale of tangible fixed assets		9,707	-
Net cash (used in) investing activities		(151,226)	(957,261)
Cash flows from financing activities			
Increase in / (repayment of) bank borrowings		(82,583)	605,139
Hire purchase creditor (decrease)	-		(5,796)
		(82,583)	599,343
Change in cash and cash equivalents in the year		410,753	(124,081)
Cash and cash equivalents brought forward		530,350	654,431
Cash and cash equivalents carried forward		941,103	530,350

Notes to the Consolidated Financial Statements for the year ended 31 March 2023

1. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Charitable company information

The charitable company is limited by guarantee, with the liability of members limited to £1 per member. The charitable company is registered in England and Wales with the Charity Commission. The registered office is Second Floor, East Wing Station House, Station Road, Kendal, Cumbria, United Kingdom, LA9 6RY.

If upon winding up or dissolution of the charitable company there remain any assets, after satisfying all debts and liabilities, the assets represented by the accumulated fund shall be transferred to some other charitable body or bodies having objectives similar to the Charity.

Accounting convention

The financial statements have been prepared on a going concern basis in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) ("Charities SORP (FRS102)"), the Financial Reporting Standard applicable in the UK and Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

On the grounds that the charitable company's results are consolidated into the charitable company's group accounts the charitable company has taken advantage of certain exemptions conferred by section 1.11 of FRS102 as follows:

 Exemption from presenting a charitable company statement of cash flows as a primary statement to the financial statements.

Going concern

The Trustees have at the time of approving the financial statements a reasonable expectation that the charitable company and group have adequate resources to continue in operational existence for the foreseeable future. Whilst the global economy has been significantly impacted by the COVID-19 virus, the charitable company and group still has cash reserves sufficient to meet its immediate requirements. It is considered that there are currently no material uncertainties which impact on the charitable company being able to continue in its current form. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Basis of consolidation

The financial statements consolidate the results of the charitable company and its wholly owned subsidiary, Right2Work CIC, on a line by line basis. A separate Statement of Financial Activities and Income and Expenditure Account for the charitable company has not been presented as the charitable company has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

The income of the charitable company for the year was £8,642,076 (2022 - £8,607,804). There was £56,641 Gift Aid asset transfer (2022 - £NII) from the subsidiary. Expenditure amounted to £8,316,861 (2022 - £8,318,877). The net surplus of the charitable company for the year was £327,531 (2022 - £288,927 surplus).

Income

All income is included in the Consolidated Statement of Financial Activities when the charitable company is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

- Donations are included in full in the Consolidated Statement of Financial Activities in the year in which they are receivable.
- Grants where the income is related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Income arising from grants and similar contracts specifically for the provision of activities or services which are provided as part of the charitable activities of the charity is recorded under the heading of income from charitable activities.

All other incoming resources are recognised on an accruals basis.

Fund accounting

Funds held by the charity are either:

- Unrestricted general funds these are funds which can be used in accordance with the charitable objects at the discretion of the Trustees;
- Designated funds these are funds allocated from the general fund or received from third parties which have no restrictions on their uses but which are designated for a particular purpose according to the Trustees; or
- Restricted funds these are funds that can only be used for particular restricted purposes, as specified by the donors, within the objects of the charity.

Expenditure

Expenditure is recognised in the period in which it is incurred. Expenditure includes related value added tax which cannot be recovered. Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to the expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to that category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to those activities and those of an indirect nature necessary to support them.

Support costs

Support costs relate to charitable activity and as such don't need to be allocated between different headings.

Governance costs comprise all costs relating to public accountability of the charity. The costs include statutory audit fees.

Operating leases

Rentals applicable to operating leases are charged to the Consolidated Statement of Financial Activities on a straight line basis over the term of the lease.

Staff costs

The costs of short term employee benefits are recognised as a liability and an expense where settlement of obligations does not fall within the same period.

Employee severance and redundancy pay is recognised within the accounts, on an accruals basis in the year in which the employee either left, or agreed to leave, the organisation.

Pension costs and other post-retirement benefits

The Charity operates a defined contribution pension scheme. The pension cost in the Consolidated Statement of Financial Activities represents the contributions payable for the year.

In addition, the Charity has an employee who is a member of the Cumbria County Council Pension Scheme which is a defined benefit scheme. The assets of the Scheme are held separately from those of the charitable company. Employer contributions in respect of this scheme are also charged to the Statement of Financial Activities in the period to which they relate.

Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill has an expected life of ten years and shall be amortised on a systematic basis over its life.

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings Leasehold land and buildings Fixtures and fittings Computers Motor vehicles not depreciated (see below) over the term of the lease 25% - 33% reducing balance 25% reducing balance 25% reducing balance

Land and buildings are not depreciated since it is considered that given the long life of the properties concerned, depreciation would be immaterial, if any. The Directors carry out an annual impairment review in accordance with accounting standards.

It is a policy that a full year's depreciation is charged on tangible fixed asset additions and no depreciation is charged on tangible fixed assets in the year they are disposed of.

It is a policy of the trustees that individual items with a cost below £350 are not capitalised.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is recognised in net income/(expenditure) for the year.

Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

Impairment of fixed assets

At each reporting end date, the reviews of the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

No impairment review was undertaken in the year but was replaced by a report for our bankers on each properties valuation.

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the becomes party to the contractual provisions of the Instrument.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid.

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset. Impairment losses are recognised in the income and expenditure account.

Creditors, loans and provisions

Creditors, loans and provisions are recognised where the group has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors, loans and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial liabilities are only derecognised when, and only when, the group's obligations are discharged, cancelled or they expire.

Amounts recognised as provisions are best estimates of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

2 Critical accounting estimates and judgements

In the application of the group's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Tangible fixed assets

The useful life and depreciation rate of tangible fixed assets are reviewed annually and amended when necessary.

Defined benefit scheme

The Trustees have decided not to comply with the regulations of Financial Reporting Standard No. 17 to disclose the surplus/deficit of the scheme in relation to their employee in the current year as they believe the figures are immaterial to the financial statements.

3 Donations and grants

	Unrestricted Funds	Restricted Funds	Total	Unrestricted Funds	Restricted Funds	Total
	2023 £	2023 £	2023 £	2022 £	2022 £	2022 £
General donations	906	2,032	2,938	1,089	-	1,089
Grants and sponsorship		169,962	169,962		470,760	470,760
	906	171,994	172,900	1,089	470,760	471,849

4 Charitable activities

	Unrestricted Funds	Restricted Funds	Total	Unrestricted Funds	Restricted Funds	Total
	2023 £	2023 £	2023 £	2022 £	2022 £	2022 £
Care and support in the Community	9,331,382	-	9,331,382	8,871,610	10,390	8,882,000
Care and support in the Community - other	-	-	-	•	-	-
	9,331,382		9,331,382	8,871,610	10,390	8,882,000

5 Expenditure on charitable activities

	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	2023 €	2023 £	2023 £	2022 £	2022 £	2022 £
Direct costs:					E	
Staff costs	7,613,980	171,994	7,785,974	6,515,039	481,150	6,996,189
Staff related costs	146,298	-	146,298	436,730	-	436,730
Depreciation	104,199	=	104,199	89,734	-	89,734
Property costs	383,869	-	383,869	327,651	-	327,651
IT costs	114,213		114,213	94,157	-	94,157
Other direct costs	232,770	-	232,770	180,809	-	180,809
Other charitable expenditure	377,586	-	377,586	893,523		893,523
	8,972,915	171,994	9,144,909	8,537,643	481,150	9,018,793
Governance costs:						
Auditor remuneration	13,000	5	13,000	11,250	-	11,250
Governance costs	4,164	-	4,164	215	-	215
	17,164	-	17,164	11,465	•	11,465
Total expenditure on charitable activities	8,990,079	171,994	9,162,073	8,549,108	481,150	9,030,258

6 Net income for the year

This is stated after charging:	2023 £	2022 £
Depreciation – owned assets	104,199	89,734
Intangible amortisation	*	2,574
(Profit)/Loss on disposal of fixed assets	(3,165)	2,900
Lease expenditure	55,412	74,592
Auditors' remuneration: - audit services - other services	13,000 3,700	11,250 3,500

7 Trustees' remuneration and benefits

No trustees' remuneration or other benefits were paid for the year ended 31 March 2023 (2022 - £nil).

Trustees' expenses

Trustees' expenses paid for the year ended 31 March 2023 amounted to £1,501 (2022: £215).

The expenses relate to six Trustees (2022: one).

8 Staff costs

	2023 £	2022 £
Wages and salaries	7,073,315	6,996,189
Social security costs	556,399	494,893
Pension costs	156,260	141,511
	7,785,974	7,632,593

The total remuneration of the key management personnel was £274,764 (2022: £263,808).

Reimbursed expenses, which are all subject to the charity's processes of internal controls, do not form part of remuneration and are not included above.

One employee received remuneration over £60,000 during the year (2022: two employees). One employee was in the £70,000 - £80,000 band. (2022: One employee in the £60,000 - £70,000 band and one employee in the £80,000 - £90,000 band).

The average number of employees (full and part time) based on headcount during the year was:

	2023 Number	2022 Number
Management	60	66
Administrative	13	13
Care and Support	301	320
	374	399

9 Taxation

The charitable activities of The Oaklea Trust are potentially exempt from taxation under Chapter 3 of part 11 of the Corporation Tax Act 2010.

Right2Work CIC is not exempt to corporation tax and so surpluses are subject to a taxation charge.

10 Intangible fixed assets

	Consolidated and Charity
	£
Cost At 1 April 2022 and 31 March 2023	7,800
Accumulated depreciation Balance at 1 April 2022	7,800
Impairment	-
Balance at 31 March 2023	-
Net book value	
At 31 March 2023	
At 31 March 2022	<u> </u>

11 Tangible fixed assets

Consolidated

Cost	Freehold land and buildings £	Leasehold land and buildings £	Fixtures and fittings £	Computers £	Motor vehicles £	Total £
At 1 April 2022 Additions Disposals	1,883,217 - (7,641)	20,546 - -	197,209 110,314 -	404,496 14,693	115,614 35,926 (14,000)	2,621,082 160,933 (21,641)
At 31 March 2023 Depreciation	1,875,576	20,546	307,523	419,189	137,540	2,760,374
At 1 April 2022 Charge for the year Disposals	196,763 - (7,005)	7,691 2,054 -	141,752 43,762	294,083 39,121	68,587 19,262 (8,094)	708,876 104,199 (15,099)
At 31 March 2023	189,758	9,745	185,514	333,204	79,755	797,976
At 31 March 2023	1,685,818	10,801	122,009	85,985	57,785	1,962,398
At 31 March 2022	1,686,454	12,855	55,457	110,413	47,027	1,912,206

11 Tangible fixed assets (continued)

Charity

	Freehold land and buildings	Leasehold land and buildings	Fixtures and fittings	Computers	Motor vehicles	Total
Cost	£	£	£	£	£	£
At 1 April 2022	1,875,576	20,546	186,923	389,829	11,502	2,484,376
Additions	-	-	99,017	14,693	_	113,710
Disposals	-	_	•	_	-	-
At 31 March 2023	1,875,576	20,546	285,940	404,522	11,502	2,598,086
Depreciation						
At 1 April 2022	191,286	6,163	138,180	282,952	9,455	628,036
Charge for the year		2,054	36,940	39,121	512	78,627
At 31 March 2023	191,286	8,217	175,120	322,073	9,967	706,663
Net book value						
At 31 March 2023	1,684,290	12,329	110,820	82,449	1,535	1,891,423
At 31 March 2022	1,684,290	14,383	48,743	106,877	2,047	1,856,340

12. Investments

The consolidated financial statements include the results of Right2Work C.I.C, a company limited by shares (incorporated in England and Wales, registered number 07708701), its sole member being The Oaklea Trust. The liability of the charity in the event of Right2Work C.I.C being wound up is limited by a sum not exceeding £1.

Income earned and expenditure incurred by Right2Work C.I.C have been recognised within the charitable activities of The Oaklea Trust's consolidated accounts on the basis that these activities are deemed to have charitable intentions and purposes.

13. Debtors

	Cons	olidated	Ch	arity
	2023	2022	2023	2022
	£	£	£	£
Trade debtors	376,627	768,732	317,418	697,488
Other debtors	269,568	247,369	229,778	245,295
Prepayments and accrued income	139,315	141,901	139,313	92,747
	785,508	1,158,002	686,509	1,035,530

14. Creditors - Amounts falling due within one year

	Consolida	ated		Charity
	2023	2022	2023	2022
	£	£	£	£
Bank Loans (see note 16)	82,684	82,684	82,684	82,684
Trade creditors	179,664	155,834	90,461	131,576
Other creditors	56,389	62,000	56,389	61,701
Amounts owed to fellow group undertakings	-	-	161,933	142,971
Other taxation and social security	142,534	161,528	117,214	137,175
Hire purchase	-	-	-	-
Corporation tax	460	6,367	-	-
Accruals and deferred income	668,599	837,090	468,352	674,160
	1,130,329	1,305,503	977,033	1,230,267

Bank loans are repayable in quarterly instalments and interest is charged between 3.3% - 3.6%. Bank loans are secured by first legal charges over freehold and leasehold properties, and a debenture over all other property and assets.

15. Creditors - Amounts falling due after more than one year

	Consol	idated	Cha	rity
	2023	2022	2023	2022
	£	£	£	£
Bank loans (see note 16)	570,601	653,185	570,601	653,185
Accruals and deferred income	203,724	203,724	203,724	203,724
Deferred tax	16,515	12,586	-	-
	790,840	869,495	774,325	856,909

The bank loans are secured by the charitable company, as noted above.

16. Bank loans

An analysis of the maturity of the loans is given below:

	Consol	idated	Cha	rity
	2023	2022	2023	2022
Bank loans falling due:	£	£	Ē	£
Within one year	82,684	82,684	82,684	82,684
Between one and five years	570,601	653,185	570,601	653,185
Over five years	-	-	-	
	653,285	735,869	653,285	735,869

17. Funds summary

Balance 1 April 2022	Income	Expenditure	Transfers	Balance 31 March 2023
£	£	£	£	
338,968	9,332,288	(8,990,079)	(282,570)	398,607
1,092,713		-	282,570	1,375,283
	171,994	(171,994)	_	o.
1,431,681	9,504,282	(9,162,073)	-	1,773,890
	1 April 2022 £ 338,968 1,092,713	1 April 2022 £ £ 338,968 9,332,288 1,092,713 - 171,994	1 April 2022 £ £ £ £ 338,968 9,332,288 (8,990,079) 1,092,713 171,994 (171,994)	1 April 2022 Income £ Expenditure Transfers 338,968 9,332,288 (8,990,079) (282,570) 1,092,713 - - 282,570 - 171,994 (171,994) -

Charity	Balance 1 April 2022	Income	Expenditure	Transfers	Balance 31 March 2023
Unrestricted:	£	£	£	£	£
General fund	267,492	8,580,378	(8,255,165)	(271,392)	321,313
Designated fund	1,049,432	-	-	271,392	1,320,824
Restricted funds:					
Restricted fund		61,698	(61,698)	•	-
Total Funds	1,316,924	8,642,076	(8,316,861)	-	1,642,137

The designated fund represents the net fixed assets (fixed assets less long term creditors) which are not liquid amounts, and are represented by long term amounts already spent within the charity.

The restricted income includes various grants received from the local councils during the year. All of the grants were spent as at 31 March 2023.

18. Analysis of net assets between funds

Consolidated	Unrestricted funds	Designated funds	Restricted funds	Total
	2023 £	2023 £	2023 £	2023 £
Fixed assets	-	1,962,398	•	1,962,398
Current Assets	1,732,661	-	-	1,732,661
Creditors due within one year	(1,130,329)	_	-	(1,130,329)
Creditors due after one year		(790,840)		(790,840)
Transfers	(203,725)	203,725		
Total funds	398,607	1,375,283	-	1,773,890

Unrestricted funds	Designated funds	Restricted funds	Total
2023 £	2023 £	2023 £	2023 £
	1,891,424	-	1,891,424
1,502,071	-	-	1,502,071
(977,033)	-		(977,033)
= = -	(774,325)	•	(774,325)
(203,725)	203,725	•	-
321,313	1,320,824	-	1,642,137
	funds 2023 £ - 1,502,071 (977,033) - (203,725)	funds funds 2023 2023 £ £ - 1,891,424 1,502,071 - (977,033) - (774,325) (203,725) 203,725	funds funds funds 2023 2023 2023 £ £ £ - 1,891,424 - 1,502,071 - - (977,033) - - - (774,325) - (203,725) 203,725 -

19. Company limited by guarantee

The charity is a company limited by guarantee and has no share capital. The members of the company undertake to contribute such amount as may be required to the company's assets. In the event of the charity being wound up, the liability in respect of each member is limited to $\pounds 1$.

20. Commitments - Consolidated and Charity

Operating lease commitments

The total future minimum lease payments under non-cancellable operating are as follows;

	Land and buildings		Other leases	
	2023 £	2022 £	2023 £	2022 £
Expiring:				
Within one year	58,500	54,308	1,104	1,104
Between one and five years	151,644	30,000	2,492	3,680
Over five years	169,644		-	
	379,788	84,308	3,596	4,784

Capital commitments

At 31 March 2023 the charity had not approved any capital expenditure which has not been contracted for, nor entered any contracts for, capital expenditure which were not provided for (2022 - £nil).

21. Pension Commitments

The charity operates a defined contribution scheme. The pension costs charge for the year was £156,260 (2022: £141,510). At the balance sheet date £23,065 (2022: £23,688) was outstanding.

The charity also contributes to a pension scheme with Cumbria County Council. The pension cost charge represents contributions payable and amounted to £6,069 (2022: £4,545). At the balance sheet date the scheme was in surplus, resulting in a debtor of £5,400 (2022: £5,457 debtor).

The company has one employee who is a member of the defined benefit scheme. The Trustees have decided not to comply with the regulations of Financial Reporting Standard No. 17 to disclose the surplus/deficit of the scheme in relation to their employee in the current year as they believe the figures are immaterial to the financial statements.

22. Related party transactions

During the year the charitable company was under the control of its Board of Trustees. CA Wigley, Chief Executive and Company Secretary was also a director of the trading subsidiary, Right2Work Limited.

Right2Work Limited

On 18 July 2011 the charitable company incorporated a trading subsidiary.

At the year end date, the charitable company had provided an interest bearing loan.

During the year, in addition to the recharge of expenses, The Oaklea Trust has charged Right2Work CIC (a subsidiary of The Oaklea Trust) rent and service charges amounting to £9,492 (2022 - £7,410).

During the year, Right2Work CIC donated £56,641 (2022 - £Nil) to the parent, The Oaklea Trust.

At the year end, The Oaklea Trust owed Right2Work CIC £250,558 (2022 - £142,971).

23. Reconciliation of net income/expenditure to net cash flow from operating activities

	2023 £	2022 £
Net movement in funds	342,209	323,591
Adjustments for:		
Depreciation charges	104,199	89,734
Amortisation charges	-	2,574
(Profit)/loss on disposal of tangible fixed assets	(3,165)	2,900
Taxation	4,388	12,542
Interest payable	29,455	11,359
Decrease in stock	71	5,259
Decrease/(Increase) in debtors	372,494	(462,825)
(Decrease)/Increase in creditors	(175,632)	266,289
Net cash provided by operating activities	674,017	251,423

24. Analysis of changes in net debt

	At 1 April 2022 £	Cash flows	At 31 March 2023 £
Cash at bank and in hand	530,350	410,753	941,103
Loans falling due within one year	(82,684)	•	(82,684)
Loans falling due after more than one year	(653,184)	82,583	(570,601)
	(205,518)	493,336	287,818