Registered Company number 03169275 Registered Charity number 1058410

# ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

# (A Company Limited by Guarantee)

# ANNUAL REPORT AND FINANCIAL STATEMENTS

31 AUGUST 2023

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The following pages do not form part of the statutory financial statements :

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## LEGAL AND ADMINISTRATIVE INFORMATION

Directors	Mrs K F Kane Mr Alan Hayman Mr Mark Rassell Mrs Pamela Brown Mr Paul Jackson Mr John Baker	(Chairman) (resigned 6 April 2023) (appointed 17 February 2023) (appointed 17 February 2023, resigned 13 December 2023)
Registered Office	St John's & Highwo Highwoods Square Colchester Essex CO4 9SR	ods Community Centre
Registered Numbers	Company : 03169 Charity : 10584	
Independent Examiner	Tim O'Connor ACA SB Audit LLP Chartered Accounta 820 The Crescent Colchester Busines Colchester Essex CO4 9YQ	ants
Bankers	Lloyds Bank plc 27 High Street Colchester Essex CO1 1DU	
Solicitors	Fisher Jones Green Charter House Newcomen Way Severalls Business Colchester Essex CO4 9YA	

## DIRECTORS' REPORT

The trustees, who are also directors of the charity for the purposes of the Companies Act, submit their annual report and the unaudited financial statements of St John's & Highwoods Community Association (the charity) for the period ended 31 August 2023. This report also represents the Directors' Report required by S417 of the Companies Act 2006. The trustees confirm that the annual report and financial statements of the charity comply with current statutory requirements, the requirement of the charity's governing document and the provision of the Statement of Recommended Practice (SORP) "Financial Reporting Standard" (FRS 102).

#### Reference and Administrative Details of the Charity, its Directors and Advisors

The information on page 1 forms part of this report.

The directors set out below have held office during the whole of the year to the date of this report, unless otherwise stated:

Mrs K F Kane (Chairman) Mr Alan Hayman Mr Mark Rassell Mrs Pamela Brown (resigned 6 April 2023) Mr Paul Jackson (appointed 17 February 2023) Mr John Baker (appointed 17 February 2023, resigned 13 December 2023)

The Centre Manager responsible for the day-to-day management of the premises is Yennifer King de Pleasance.

#### Structure, Governance and Management

The Association is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association dated 7 March 1996.

The Association appoints their Directors at the Annual General Meeting, and these directors are the members of the Association's Executive Committee, which oversees the work of the operating committees and is responsible for the strategy and financial stability of the Association.

The Operating Committees are:

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- 1. The Centre Operating Committee, which is responsible for the work of the Community Centre and the Bluebell Community Centre.
- 2. The Squirrels Pre-School Committee, which is responsible for the work of the pre-school.

The Directors delegate all responsibilities to the Executive Committee and confirm membership of the Committee. The Executive meets quarterly; or more frequently; they prepare and monitor plans for the next three to five years, set financial and operational parameters for the Association and monitor their performance. They approve staff requirements and changes as well as the appointment of the Centre Manager, and organise bank accounts, approve any proposals to seek external funding, and authorise expenditure over the limits agreed. The Executive Committee views the risks identified by the Operating Committees and Directors and the measures put in place to mitigate those risks.

## DIRECTORS' REPORT

The Centre Operating Committee meets every other month to supervise the management of the Community Centre and the Bluebell Community Centre. They ensure the parameters set by the Executive Committee are achieved. They seek approval from the Executive Committee for changes in staffing and hire charges when necessary. They report all staffing, funding and build-ing requirements to the Executive Committee. This year has seen the committee challenged by reduced membership and the role of the committee going forward will be reviewed in the next financial year.

The Squirrels Pre-School Operating Committee has also faced a reduction in membership and difficulty in recruiting new members. The Chair of the Executive Committee currently oversees the work of the pre-school and the role of the committee will also be reviewed in 2024.

In addition to the Directors, the Association is served by 25 volunteers and 19 salaried staff. The Centre Manager is responsible for the day-to-day running of both the Community Centre and the Bluebell Community Centre. The Squirrels Pre-School Manager is responsible for the day-to-day running of the pre-school.

The volunteers serve by attending Committee meetings, helping with fundraising, and maintaining the gardens, and the running of the lunch club, Little Squirrels Parent and Toddler Group and coffee mornings.

During the year, the Executive Committee has met regularly, to oversee the continuing viability of the Association in a changing world.

#### **Objectives and activities**

The main objectives of the Association are to provide activities and facilities for the community regardless of religion or ethnic standing; to use the Centres throughout the week for the education and recreation of residents of St Johns and Highwoods, and to respond to identified needs within the community. We provide rooms at an affordable rate and support, through preferential rates. groups such as Different Strokes (a group of young stroke victims), Breathe Easy (supporting people with severe breathing difficulties), Little Squirrels Parent and Toddler group and 2 support groups for addictions. When setting out hiring charges for the year, we have considered the financial difficulties experienced by many of our hirers, and taken appropriate action where possible, such as forgoing increases, or offering a reduction in rates. In addition, we have offered a "listening ear" where needed, with the result that many people feel they are able to drop in for nothing more than a quick chat or some advice, which is a vital lifeline to many, especially some of the older members of our community. We have responded to community needs by providing on Friday mornings a "Coffee and Chat" time, providing a warm welcoming space at times when they can't afford to heat their homes all day, and organising coach trips. We also provide free parking for parents of children attending the local primary school. In our reception area, we sell second-hand books at very low prices, which has proved very popular. Outside the front entrance, we have continued to improve the appearance of our small Memorial Garden, which was first set up after the events of September 11, 2001 and is open to all.

## **DIRECTORS' REPORT**

The Community Centre has the following activities within it: Parkisons' exercise, Children Karate group, Black Cactus Choir, Stay and Play, Slimming World, Weight Watchers, Bridge Club, First Steps Toddler Group, Little Squirrels Parent and Toddler Group, Lunch Club, U3A, Coffee and Chat, W.I., St Luke's Church, Breathe Easy class and singing therapy, Latin dance classes, Yoga, children dance classes, Line Dancing, Tai chi, Phonics for children, Self-defence training, Child birth classes, Signing choir, 1<sup>st</sup> Class Brass, Alzheimer's society, Carpet Bowls club and Carpet Bowls league. It is also a popular venue for children's and adults' parties.

The Bluebell Surgery and Community Centre provides accommodation for the local doctors' practice and North East Essex Diabetic Service. Other activities that have taken place are training courses run by various providers, National Childbirth Trust, CICC which is a group for local Muslim women, Philosophy Group, Pilates, Phonics for children, U3a meetings, Narcotics Anonymous, Sex Addicts, a food bank satellite, and a Parkinson's group, Alzheimer's group, Different Strokes which moved from the Community Centre, Pilates, a second Diabetes prevention group and a Menopause group.

Squirrels Pre-school continues to flourish.

#### **Financial Review**

The Association had net incoming resources of £12,472 as shown in the Statement of Financial Activities on page 9 and had total funds available at the year end of £497,087 of which £130,747 was restricted. Restricted funds are detailed in note 13 of the Accounts.

Principal funding source for the work of the Association is the lettings of the two Centres and contributions from the Government and parents for the work of the pre-school. The Association is in good financial standing and is managed on the income received from lettings.

We have been greatly indebted to Springboard Housing Ltd, and Colchester Borough Council, who by loan and grant made the construction of the Community Centre possible. All loans have now been repaid. We are also grateful for the willingness of Tesco to provide the land for the Centre on a long-term lease on a peppercorn rent, and to Springboard Housing, who made it a condition of the Head Lease at the new Bluebell Community Centre, that the rooms occupied by the Community Association are rent-free.

The Association would like to express their thanks to all staff and volunteers who have contributed towards the success of the Association throughout the year. We would particularly like to thank Yennifer King de Pleasance, Alison Jay and Anita Hearsum for their continued diligence.

The Association acknowledge with thanks all those who have assisted with funding and other support.

The Association looks forward to the future with confidence.

## DIRECTORS' REPORT

#### Reserves policy and risk management

The directors have established a restricted building fund that consists of a grant of  $\pounds 161,644$ , which was received on 1 September 1999 towards the purchase of the building, 50% of the building's annual depreciation of  $\pounds 3,152$  is charged to this fund every year.

All risks to which St John's & Highwoods Community Association may be exposed are regularly reviewed and appropriate action is taken to mitigate such risks, with appropriate polices put in place when needed. A register of the most immediate risks is maintained. Currently these risks have been identified as destruction of the Centres (for example, by fire), prolonged closure of the Centre (for example, following serious damage and consequent repair work), denial of access, loss of a major booker, and withdrawal of Government funding to Squirrels Pre-school.

#### Constitution and administrative details

All of the directors served throughout the year.

#### **Public Benefit**

In setting out the charity's objectives the Association has given careful consideration to the Charity Commission's general guidance on public benefit. In doing so, the Association has complied with its duties in this area as set out Section 17 of the Charities Act 2011.

## DIRECTORS' REPORT

#### Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the net income and expenditure of the company for that period. In preparing these statements the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards and statements of recommended . practice have been followed, subject to any departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and which enable them to ensure that the financial statements comply with the Companies Act 2006 and the Statement of Recommended Practice: Accounting by Charities (Charities SORP (FRS102)) and the Charities Act 2011. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Accounting exemptions

In preparing this report the directors have taken advantage of small company exemptions provided by section 415A of the Companies Act 2006.

Signed by order of the board

16. F. Kare

Mrs K F Kane

Secretary

Approved by the board on 12 February 2024

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION (A Company Limited by Guarantee)

I report to the trustees (who are also Directors' for the purpose of company law) on my examination of the financial statements of St John's & Highwoods Community Association ('the charitable company') for the year ended 31 August 2023 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

#### Responsibilities and basis of report

As the trustees of the charitable company you are responsible for the preparation of financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the maters than an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION (A Company Limited by Guarantee)

#### Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- > the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Tim downst

Tim O'Connor ACA FCCA DChA

SB Audit LLP Chartered Accountants 820 The Crescent Colchester Business Park Colchester Essex CO4 9YQ

Date: 14 February 2024

## STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) YEAR ENDED 31 AUGUST 2023

Income from:	Notes	Unrestricted funds £	Restricted funds £	2023 £	2022 £
Donations Charitable activities Other trading activities Investments	3 4 5 6	37 254,381 17,738 713	3,688 6,237 -	3,725 260,618 17,738 713	12,314 255,005 14,238 46
Total income		272,869	9,925	282,794	281,603
Expended on:					
Raising funds Charitable activities	8 8	11,022 247,947	11,353	11,022 259,300	11,135 266,841
Total expenditure		258,969	11,353	270,322	277,976
Net income/(expenditure)		13,900	(1,428)	12,472	3,627
Reconciliation of funds:					
Total funds brought forward at 1 September 2022		352,440	132,175	484,615	480,988
Total funds carried forward at 31 August 2023		£ 366,340	£ 130,747	£ 497,087	£ 484,615

The statement of financial activities includes all gains and losses recognised in this and the prior year.

All activities relate to continuing operations.

#### BALANCE SHEET AS AT 31 AUGUST 2023

	Natas		
	Notes	31.8.23 £	31.8.22 £
Fixed assets		~	~
Tangible assets	10	321,538	329,989
Current assets			
Debtors	11	30,047	22,383
Cash at bank and in hand		183,545	168,331
Creditores emounts falling due		213,592	190,714
Creditors: amounts falling due within one year	12	(38,043)	(36,088)
Net current assets		175,549	154,626
Net assets		£ 497,087	£ 484,615
Funds			
Restricted	13	130,747	132,175
Unrestricted			
Undesignated	14	361,340	347,440
Designated	14	5,000	5,000
		£ 497,087	£ 484,615

The directors consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the period in question in accordance with section 476 of the Act.

Advantage is taken in the preparation of the financial statements of the special provisions contained in Part 15 of the Companies Act 2006, relating to small companies. In the directors *f* opinion the company is entitled to those exemptions as a small company.

The financial statements were approved by the directors on 12 Farmer 2024

K F Kane Director

K.F. Kare

Company number: 03169275

A Hayman Director

Ana . S. Hayman -

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

#### 1.1 GENERAL INFORMATION

St John's & Highwoods Community Association is a private company limited by guarantee without share capital, incorporated in England and Wales, registration number 03169275. The address of the registered office is St John's & Highwoods Community Centre, Highwoods Square, Colchester, Essex, CO4 9SR.

#### 1.2 ACCOUNTING POLICIES

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year.

#### Basis of accounting

The financial statements have been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019) – (Charities SORP (FRS102)) and the Charities Act 2011.

The financial statements have been prepared under the historical cost convention.

The financial statements include all transactions, assets and liabilities for which the charitable company is responsible in Law.

The Association constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the Association's ability to continue as a going concern.

The financial statements are rounded to the nearest £1 and are prepared in sterling.

#### Cash flow

The Charity qualifies as a small charity as defined in the Charities SORP (FRS 102) Bulletin 1 and as such is exempt from preparing a Statement of Cash Flows.

#### Income

All incoming resources are included in the statement of financial activities when the charitable company is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

Grants and Donations are recognised when received by or on behalf of the charitable company.

For legacies, entitlement is the earlier of the charitable company being notified of an impending distribution or the legacy being received.

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### 1.2 ACCOUNTING POLICIES (continued)

#### Restricted and designated funds

Funds restricted by the donor are treated as restricted funds. All other receipts are unrestricted funds, although these may be designated for specific purposes. Designated funds are funds allocated by the Executive Committee for specific activities, events or projects.

#### Expenditure

Expenditure is recognised in the Statement of Financial Activities when a liability is incurred. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the activity.

Charitable activities include expenditure incurred in the governance of the charity and its assets. These are primarily associated with constitutional and statutory requirements.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its estimated useful life:

Leasehold property		over the term of the lease
Improvements to property	-	33% straight line
Fixtures and fittings	-	15% straight line
Computer and		
office equipment	-	25% straight line

#### Gifts of assets

Donations in kind are included in the financial statements at their value at the point of gift, and are recognised when their receipt is certain.

#### Taxation

St John's & Highwoods Community Association is a charity within the meaning of the Charities Act 2011 and as such is a charity within the meaning of Part 11, Corporation Tax Act 2010. Accordingly St John's & Highwoods Community Association is potentially exempt from taxation in respect of income or gains received within categories covered by Part 11, Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to its charitable purposes.

#### Going concern

Despite challenges the charitable company have a reasonable expectation that the entity has adequate resources to continue in operational existence for the foreseeable future. The entity therefore continues to adopt the going concern basis in preparing its financial statements.

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### 1.2 ACCOUNTING POLICIES (continued)

#### **Financial instruments**

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets or financial liabilities

Short term debtors (financial assets) are measured at transaction price. Short term creditors (financial liabilities) are measured at the transaction price.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments.

#### Pensions

#### Defined contribution pension plan

The charitable company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the charitable company pays fixed contributions into a separate entity. Once the contributions have been paid the charitable company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the charitable company in independently administered funds.

### 2 SIGNIFICANT JUDGEMENTS AND ESTIMATES

The more significant judgements and estimates involved in the preparation of the financial statements include assessing the depreciation rates applicable to tangible fixed assets and the way in which certain costs should be apportioned. Further details regarding these points are included within the accounting policies.

### 3 INCOME FROM DONATIONS 2023

	Unrestricted funds £	Restricted funds £	Total 2023 £
General donations and gifts	37		37
Grants		3,688	3,688
	£ 37	£ 3,688	£ 3,725

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

## **INCOME FROM DONATIONS 2022**

INCOME FROM DONATIONS 2022	Unrestricted funds £	Restricted funds £	Total 2022 £
General donations and gifts	85	-	85
Grants	653	11,576	12,229
	£ 738	£ 11,576	£ 12,314

## 4 CHARITABLE ACTIVITIES 2023

	Unrestricted	Restricted	Total
	funds	funds	2023
	£	£	£
Lettings	106,448		106,448
Squirrels Pre-School fees	147,933	-	147,933
SEN/EYPP		6,237	6,237
	£ 254,381	£ 6,237	£ 260,618

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#### CHARITABLE ACTIVITIES 2022

Unrestricted funds £	Restricted funds £	Total 2022 £
109,645	-	109,645
- 135,940	9,420	135,940 9,420
£ 245,585	£ 9,420	£ 255,005
	funds £ 109,645 135,940 	funds funds   £ £   109,645 -   135,940 -   - 9,420

## 5 OTHER TRADING ACTIVITIES

ted funds
2022 £
13,853
385
£ 14,238

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

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### 6 INVESTMENT INCOME

	Unrestricted funds	
	2023	2022
Interest receivable	£ 713	£ 46

## 7 OPERATING COSTS

The excess of income over expenditure is stated after charging:

	2023 £	2022 £
Depreciation	8,821	8,705
Independent examination	3,425	3,013

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## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### 8 TOTAL RESOURCES EXPENDED

	Centre	Contro	Continuelo	Plushall	Governance	Total
	fundraising	Centre	Squirrels			2023
	£	£	£	£	£	£
Costs directly allocated to activities						
Salaries and pensions		41,996	110,395	3,862		156,253
Recruitment		-	170			170
Staff training		90	780			870
Postage		11	8			19
Travelling		-	3			3
Refreshments		96	436			532
Room hire		-	33,260			33,260
Toys and equipment			1,184	-	1.1	1,184
Fundraising costs	100	-	-	-	· ·	100
Activities costs	8,482	-	-	-		8,482
Band and coach hire	2,440					2,440
Support costs allocated to activities						
Rates	1 H H	1,292	-	1,436	6	2,728
Light and heat		3,236	-	7,561		10,797
Security and fire protection		729	-	5,477		6,206
Insurance		4,944	-	721		5,665
Independent examination fees	-		· · ·	-	3,425	3,425
Carried forward	11,022	52,394	146,236	19,057	3,425	232,134

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### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### 8 TOTAL RESOURCES EXPENDED – (continued)

	Centre fundraising	Centre	Squirrels	Bluebell	Governance	Total 2023
Support costs allocated to activities – (continued)	£	£	£	£	£	£
Brought forward	11,022	52,394	146,236	19,057	3,425	232,134
Telephone	-	1,427	7			1,434
Printing and stationery		413	207		-	620
Repairs and maintenance		3,868	272	2,501	-	6,641
Computer software		4,570	-	-	-	4,570
Sundry	-	403	1,144	110		1,657
Cleaning materials and services	-	3,683	2	12,693	-	16,378
Bank charges	-	1,017	-	-		1,017
Property - depreciation	-	4,264	702	-	-	4,966
Fixture and fittings - depreciation	-	3,820	-	35	-	3,855
Subscriptions and registrations	-	488	272	-	-	760
Licenses		1,652	-	324	-	1,976
Advertising	-	100	-	-	· ·	100
Bad debts	-	517		-	-	517
Grant expenditure	-	3,688	1,172	-	1.01	4,860
Recoverable costs				(11,163)	-	(11,163)
	£ 11,022	£ 82,304	£ 150,014	£ 23,557	£ 3,425	£ 270,322

### Basis of allocation of support costs

Support costs are allocated to each activity on the basis of expenditure incurred directly in undertaking that activity.

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### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### 8 TOTAL RESOURCES EXPENDED - (continued)

	Centre		and the second			Total
	fundraising	Centre	Squirrels		Governance	2022
	£	£	£	£	£	£
Costs directly allocated to activities						
Salaries and pensions		46,699	89,363	6,617		142,679
Recruitment	-	-	1,166	-		1,166
Staff training		-	341	-		341
Postage		25	-	-		25
Refreshments		160	316			476
Room hire		50	32,125			32,175
Toys and equipment	-	-	1,236		1.1.1	1,236
Toddler Group costs		-	87	-		87
Fundraising costs	47	-	· · · · ·	1 - A		47
Activities costs	7,198	-				7,198
Band and coach hire	3,890	-	-	-		3,890
Support costs allocated to activities						
Rates		1,000	-	1,450		2,450
Light and heat		7,257	-	10,747		17,997
Security and fire protection		1,765		2,099	-	3,855
Insurance		5,014		1,151	-	6,165
Independent examination fees	-			-	3,013	3,013
Other professional fees		-		-	184	184
Carried forward	11,135	61,954	124,634	22,064	3,197	222,984

(A Company Limited by Guarantee)

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

## 8 TOTAL RESOURCES EXPENDED - (continued)

	Centre fundraising	Centre	Squirrels	Bluebell	Governance	Total 2022
Support costs allocated to activities – (continued)	£	£	£	£	£	£
Brought forward	11,135	61,954	124,634	22,064	3,197	222,984
Telephone	-	1,089	(4)			1,085
Printing and stationery		705	176		-	881
Repairs and maintenance	-	11,759	1,143	7,149	-	20,051
Computer software	1.000	4,053	56	-		4,109
Sundry	-	602	972	59	-	1,633
Cleaning materials and services	-	4,030	84	12,719		16,833
Bank charges		681	-	-		681
Property - depreciation	-	4,182	773	-		4,955
Fixture and fittings - depreciation	1.000	3,491	221	38		3,750
Subscriptions and registrations		381	243	-	-	624
Licenses	( + ) ·	2,439	-	-		2,439
Advertising		136	-	-	-	136
Bad debts	1.00	131	-	-	-	131
Grant expenditure		11,168	360			11,528
Recoverable costs	-	-	· · ·	(13,844)	-	(13,844)
	£ 11,135	£ 106,801	£ 128,658	£ 28,185	£ 3,197	£ 277,976

### Basis of allocation of support costs

Support costs are allocated to each activity on the basis of expenditure incurred directly in undertaking that activity.

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

#### 9 STAFF COSTS

	2023 £	2022 £
Wages and salaries Social security costs Pensions	147,686 4,479 4,088	132,641 5,923 4,115
	£ 156,253	£ 142,679
The average monthly number of employees, during the period was made up as follows:	No.	No.
Squirrels Pre-School Community Centre	12 7	10 6
	19	16

No employee received emoluments of more than £60,000.

The aggregate remuneration of key management personnel was £19,666 (2022 : £20,103).

#### 10 TANGIBLE FIXED ASSETS

) TANGIBLE FIXED ASSETS	Leasehold property £	Improvements to property £	Fixtures, fittings and office equipment	Total £
	2	2	2	2
Cost				
At 1 September 2022	411,749	11,820	68,960	492,529
Additions	-	· · ·	370	370
At 31 August 2023	411,749	11,820	69,330	492,899
Depreciation				
At 1 September 2022	89,106	11,820	61,614	162,540
Charge for the period	4,966	-	3,855	8,821
At 31 August 2023	94,072	11,820	65,469	171,361
Net book value				
At 31 August 2023	£ 317,677	£ -	£ 3,861	£ 321,538
At 31 August 2022	£ 322,643	£ -	£ 7,346	£ 329,989

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

#### **11 DEBTORS**

	2023 £	2022 £
Trade debtors	5,708	13,573
Other debtors	11,019	-
Accrued income	3,067	-
Prepayments	10,253	8,810
	£ 30,047	£ 22,383

## 12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Accruals Deferred income	15,661 22,382	11,062 25,026
	£ 38,043	£ 36,088
	2023 £	2022 £
Deferred income	-	~
Balance at 1 September 2022	25,026	26,881
Amount received	5,274	3,757
Amount released to income	(7,918)	(5,612)
Balance at 31 August 2023	£ 22,382	£ 25,026

## **13 RESTRICTED FUNDS**

The income funds of the charitable company include restricted funds comprising the following balance of donations and grants held on trust for specific purpose:

	Balance at 1.9.22 £	Incoming	ent in funds Expenditure gains/(losses) £	Transfers £	Balance at 31.8.23 £
Building Fund	124,342	-	(1,577)	-	122,765
Other funds	500	3,688	(3,688)	-	500
SEN/EYPP	7,333	6,237	(6,088)	-	7,482
	£ 132,175	£ 9,925	£ (11,353)	£-	£ 130,747

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

### **RESTRICTED FUNDS 2022**

	Balance at 1.9.21 £	Incoming	ent in funds Expenditure gains/(losses) £	Transfers £	Balance at 31.8.22 £
Building Fund	125,919		(1,577)	-	124,342
Other funds	1,000	1,576	(2,076)		500
SEN/EYPP	2,720	9,420	(4,807)		7,333
Velux Windows		10,000	(10,000)	-	
	£ 129,639	£ 20,996	£ (18,460)		£ 132,175

#### **Building Fund**

A grant was received on the 1 September 1999 towards the purchasing of the building, 50% of the buildings annual depreciation is charged to the fund every period.

#### **Other Funds**

The income included within the above other funds includes grants for other activities.

#### SEN/EYPP

The income is for one to one staffing and specialist equipment.

#### **Velux Windows**

One off income and expenditure on velux windows.

### **14 UNRESTRICTED FUNDS**

	Balance at 1.9.22 £	Incoming	ent in funds Expenditure, gains/(losses) £	Transfers £	Balance at 31.8.23 £
Unrestricted funds	347,440	272,869	(258,969)		361,340
Designated funds	5,000	-	-	÷	5,000
	£ 352,440	£ 272,869	£ (258,969)	£-	£ 366,340

#### UNRESTRICTED FUNDS 2022

	Balance at 1.9.21 £	Incoming	ent in funds Expenditure, gains/(losses) £	Transfers £	Balance at 31.8.22 £
Unrestricted funds Designated funds	351,349	260,607	(259,516)	(5,000) 5,000	347,440 5,000
	£ 351,349	£ 260,607	£ (259,516)	£-	£ 352,440

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2023

£5,000 of funds have been designated to be carried forward for Squirrels Pre School to cover future maintenance expenses.

### 15 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Net current assets £	Total 2023 £
Restricted funds	122,765	7,982	130,747
Unrestricted funds	198,773	167,567	366,340
Total funds	£ 321,538	£ 175,549	£ 497,087

### ANALYSIS OF NET ASSETS BETWEEN FUNDS 2022

	Tangible fixed assets £	Net current assets £	Total 2022 £
Restricted funds	124,342	7,833	132,175
Unrestricted funds	205,647	146,793	352,440
Total funds	£ 329,989	£ 154,626	£ 484,615

### 16 LEGAL STATUS

The charity is a company limited by guarantee and has no share capital.

### **17 RELATED PARTIES**

The charitable company is controlled by its members who operate through an appointed Council.

No remuneration was payable to members of the Council.

No expenses were reimbursed to members of the Council.

MANAGEMENT INFORMATION YEAR ENDED 31 AUGUST 2023

The following pages do not form part of the statutory financial statements

## INCOME AND EXPENDITURE – COMMUNITY CENTRE YEAR ENDED 31 AUGUST 2023

Income from:	2023 £	2022 £
Donations and grants Letting income Fundraising events and activities Interest received Copier income	2,624 89,985 17,617 713 121	12,124 82,650 13,853 46 385
Total income carried forward	111,060	109,058

## INCOME AND EXPENDITURE – COMMUNITY CENTRE YEAR ENDED 31 AUGUST 2023

	2023 £	2022 £
Total income brought forward	111,060	109,058
Expenditure on:		
Cost of generating funds		
Cost of fundraising and trading:		
Fundraising costs	100	47
Activities cost	8,482	7,198
Band and coach hire	2,440	3,890
Charitable activities	1000	
Rates	1,292	1,000
Security and fire protection	729	1,756
Insurance	4,944	5,014
Light and heat	3,236	7,250
Room hire	-	50
Refreshments	96	160
Postage	11	25
Telephone	1,427	1,089
Printing and stationery	413	705
Computer software and support	4,570	4,053
Cleaning materials and services	3,683	4,030
Repairs and maintenance	3,868	11,759
Bank charges	1,017	681
Property - depreciation	4,264	4,182
Fixture and fittings - depreciation	3,820	3,491
Subscriptions	488	381
Licenses	1,652	2,439
Advertising	100	136
Sundry	403	602
Salaries - letting	41,996	46,699
Training - fee income	90	-
Bad debts	517	131
Grant expenditure	3,688	11,168
Governance costs		
Independent examination	3,128	2,530
Other professional fees		184
Total expenditure	96,454	120,650
Net surplus/(expenditure)	£ 14,606	£ (11,592)

## INCOME AND EXPENDITURE – SQUIRRELS PRE-SCHOOL YEAR ENDED 31 AUGUST 2023

	2023 £	2022 £
Income from:		-
Donations and grants Fee income Fundraising events and activities	1 154,170 1,100	170 145,360 -
Total income	155,271	145,530
Expenditure on:		
Charitable activities		
Room hire Refreshments	33,260 436	32,125 316
Telephone	7	(4)
Printing and stationery	207	176
Postage	8	-
Computer software and support	-	56
Cleaning materials and services	2	84
Repairs and maintenance	272	1,143
Travelling	3	-
Property - depreciation	702	773
Fixture and fittings - depreciation		221
Subscriptions	272	243
Sundry	1,144	972
Salaries - fee income	105,479	84,616
Salaries - early years	4,916	4,747
Training - fee income	780	341
Recruitment	170	1,166
Toys and equipment	1,184	1,236 87
Toddler Group costs	1,172	360
Grant expenditure	1,172	300
Total expenditure	150,014	128,658
Net surplus	£ 5,257	£ 16,872

## INCOME AND EXPENDITURE – BLUEBELL CENTRE YEAR ENDED 31 AUGUST 2023

	2023 £	2022 £
Income from:		
Letting income Donation and grants	16,463	26,995 20
Total income	16,463	27,015
Expenditure on:		
Cost of generating funds		
Charitable activities		
Rates	1,436	1,450
Security and fire protection	5,477 721	2,099
Insurance	7,561	1,151 10,747
Light and heat Cleaning materials and services	12,693	12,719
Repairs and maintenance	2,501	7,149
Fixtures and fittings - depreciation	35	38
Sundry	110	59
Licenses	324	-
Recoverable costs	(11,163)	(13,844)
Salaries - letting	3,862	6,617
Governance costs	207	492
Independent examination	297	483
Total expenditure	23,854	28,668
Net (expenditure)	£ (7,391)	£(1,653)