REGISTERED COMPANY NUMBER: 08032671 (England and Wales)
REGISTERED CHARITY NUMBER: 1148689

CTU COMMUNITY PROJECT REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

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REFERENCE AND AMINISTRATIVE DETAILS FOR THE YEAR ENDED 31 MARCH 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

08032671 (England and Wales)

Registered Charity number

1148689

Registered office

Collective Auction Rooms 5-7 Buck Street London NW1 8NJ

Trustees/Directors

S W B Pitkeathley C A Seward D L Thomas M Sagar W Fulford R Terry

Independent examiner

John Howard FCA Azets Audit Services 2nd Floor, Regis House 45 King William Street London EC4R 9AN

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

The objectives of the charity are principally the promotion for the public benefit of urban regeneration in areas of social and economic deprivation (and in particular within the London Borough of Camden). The trustees confirm that they have referred to the guidance contained in the charity commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

CTU Community project [CTUCP] was established to provide centres for business hot-desking space and lease empty shops to give people who have pop up shop ideas an opportunity to trade.

Main activities to further public benefit

CTUCP's main activity is providing free hot-desking space and subsidised private offices for start-up businesses in Camden, this provides a wide range of public benefits:

- Business Creation: the support provided by CTUCP, not only through business space but also training and collaboration opportunities allows start-ups to experiment with their business model, push for growth, and become viable, mature businesses more quickly.
- **Job Creation:** the growth of these businesses creates new jobs, reducing unemployment and delivering social and economic uplift to the area. Many Collective businesses also offer work experience to young people.
- **Building occupancy benefits:** bringing blighted and disused buildings into use brings footfall to underused areas, increasing turnover for local retailers and reducing crime through passive crime defence.
- **Business space creation**: London's business space is under pressure due to the increasing value of residential units and legislation making the conversion of office space to residential more attractive. CTUCP provides business space, not only nurturing the growth of innovative start-ups but also supporting existing SMEs.

In planning CTUCP's activities for the year the trustees kept in mind the Charity Commissions guidance on public benefit at trustee meetings.

The promotion for the public benefit of urban regeneration in areas of social and economic deprivation (and in particular within the London Borough of Camden) by all or any of the following means:

- (a) the relief of poverty:
- (b) the relief of unemployment;
- (c) the advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience;
- (d) the provision of financial assistance, technical assistance or business advice or consultancy in order to Provide training and employment opportunities for unemployed people in cases of financial or other charitable need through help:
 - (i) in setting up their own business, or
 - (ii) to existing businesses;
- (e) the creation of training and employment opportunities by the provision of workspace, buildings, and/or land for use on favourable terms;
- (f) such other means as may from time to time be determined subject to the prior written consent of the charity commission; and together with the pursuance of such other charitable purposes consistent with the above as the trustees in their absolute discretion shall determine.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

OBJECTIVES AND ACTIVITIES - continued

Short and long-term aims and objectives

In the short term CTUCP continues to offer free & subsidised business space to start-up businesses. CTUCP's long-term goal is to create a funding package to secure permanent space(s), anchoring an investment that can continue to provide social outputs, repay any investments and provide capital for future charitable works.

ACHIEVEMENT AND PERFORMANCE

Summary of main achievements of the charity

- Collective Auction Rooms: CTUCP continues to operate a coworking space in the heart of Camden Town.
- CTUCP continues its partnership with UCL advances to operate BaseKX, purpose built co-working space on Camley street.

Significant charitable activities

CTUCP have running a coworking space in the heart of Camden Town. Research into C3, CTUCP's long-term ambition to secure a permanent Collective space continues, C3 will anchor an investment that captures uplift and continues to produce social outputs indefinitely. From March 2020 CTUCP waived all service charge fees due to the Covid-19 pandemic, they resumed in August 2020.

Achievements against objectives

CTUCP has quantified its social and economic outputs in 2020-23

- 473 hotdesking members
- 117 jobs created
- 281 businesses supported
- 44 young people inspired
- 102 events held by Collective members
- 6 charities supported

£14.6m of finance raised by members

Performance of material fundraising activities

CTUCP is in a surplus building phase, raising capital for future building renovation works. CTUCP continues to investigate grants for the project.

Investment performance against objectives

CTUCP records its performance based on the performance indicators used in its grant-funded stage as well as its charitable objectives.

Effect of expenditure incurred to raise income in future

To date preparation for future funding has required no expenditure aside from staff time.

Impact reporting

CTUCP continues to use the performance indicators arising from the several years it was funded and monitored by the GLA, Camden Council and Camden Town Unlimited.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

ACHIEVEMENT AND PERFORMANCE - continued

Summary of measures/indicators used to assess performance:

Outputs Public Realm improvements (m2)

Value of match

result of GLA

investment

funding (£) from

partner bodies as a

Definitions

savings, reductions in road safety supplied as part of invoicing. incidents, increased perception etc. New: space which was previously not for public use which is transformed into pavement, road, street furniture & park area.

Covers all funding committed to Mayoral Value of other funding attracted to the projects or programmes. Two types target area in addition to GLA recorded include: 1) Direct match in the funding.++Gross Grant Agreement and monitored as part completed schedule signed by Finance of the project quarterly claims; 2) Match Director, validated by receipts.++In committed to a programme or area-kind contributions - all contributions based intervention where there is a should be converted to cash and series of complementary investments.

New - should not have existed in the Business - name, address, post code, London borough or the employer before telephone number, ownership and the intervention. **Permanent** - should number of employees. have a life expectancy of at least 26 wks. FTE - 35hrs or more per wk.

Verification

Improved: significant improvement in the Architect drawings demonstrating the quality of the built environment through area improved (before and after) and improved use of space, urban design and invoices and contracts to demonstrate improved quality of materials used. Could work has been commissioned and be linked to measurement of time completed. The designs should be

> funds spent signed off by Finance Director. Validated as above by receipts, time sheets, invoices.

Job - title of the new or attracted job, contract of employment with expected start date, hours of work.

Letter or form signed by employer to confirm jobs are as a result of the project.

To avoid double counting, a job must not be counted again if it is filled over time by different people.

Safeguarded jobs (i.e. those that may have been lost without the intervention) are not included.

Positions created before the start of the current Mayoral term are not to be included, even if they are recorded as achieved after the start of the Mayoral term (for example referring to outcomes recorded after 26 weeks).

longer), hours of work (for FTE calculation)

A letter from employer or form at end of project confirming that safeguarded job is as a result of project.

No. of jobs created

No. of jobs safeguarded

Must be a permanent, FT equivalent job **Business** – name, address, post code, which is at risk when the project is telephone number, contact details, approved. At risk is defined as being ownership, number of employees forecast to be lost normally within one year (i.e. must be specified or if the Safeguarded - job title, contract of sector is in longer term decline a longer employment and duration (1 year of period might be appropriate).

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

ACHIEVEMENT AND PERFORMANCE - continued

Summary of measures/indicators used to assess performance - continued

Outputs Increase in business turnover	Definitions Increased financial turnover can be defined as the volume of a business output in terms of profits over a given number of years or period of time	Verification Annual audited business accounts, via Company House.
Increase in visitor satisfaction	Increase in visitor satisfaction in the target area over agreed period.	Start and End Surveys of town centre users – at start of delivery (baseline position) and at end
Increase in footfall	Also known as People Counting or Shopper Counting, as the measurement of the number of people entering passing a certain location or entering a shop or shopping mall. An increase in football is measure from the baseline position over a period of time compared to another survey after an expected change or trend has taken place.	Survey count verification comparing baseline position at two particular locations where people are expected to pass or enter and a new survey count at a different time or date.
Reduction in vacancy rate	Vacancy rates are statistics kept on vacancies in rental properties, homes for sale, and hotels. High vacancy rates are usually viewed as a sign that the market is struggling, while low rates are desirable, because they indicate that property is a hot commodity and that vacancies rarely remain unfilled for very long.	Consulting census data, local government offices.
New apprenticeship starts	A job with an accompanying skills development programme designed by employers in the sector. Allowing apprentice to gain technical knowledge, real practical experience, with functional and personal skills.	Name or employee number, details of previous employment (or worklessness), employee start date, apprenticeship start date (if different), postcode, date of birth, gender, ethnic origin, disability, criminal convictions, job title, details of apprenticeship framework, level, provider of apprenticeship. Apprenticeships can be counted only if they represent a new post in a company. An existing post in a business replaced by an apprenticeship post cannot be
New or improved commercial/ business space (m2)	New or upgraded: new buildings constructed as part of the project, refurbished, improved or adapted for productive use as part of the project. Improved: Actual floor space or potential market value has been increased by some physical improvement.	recorded An architect's floor plan drawings showing floor space area. Copy of completion certificate to demonstrate works undertaken. Surveyor reports from pre and post completion of works.
	, , , , , , , , , , , , , , , , , , , ,	completion of works.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

ACHIEVEMENT AND PERFORMANCE - continued

Significant positive and negative factors within and outside control

The most significant negative factor outside of CTUCP control is the acquisition and retention of empty buildings. CTUCP occupies disused and blighted buildings that generally have short leases. Mitigating this is CTUCP new strategy of acquiring longer term spaces in new developments as part of the developer's section 106 contributions. BaseKX was a pilot of this model, and CTUCP has secured another permanent space in an upcoming Camden development. Talks with other developers are ongoing.

FINANCIAL REVIEW

During the year the company made a surplus on its unrestricted fund of £1,371. Collective introduces a service charge as a member businesses grows and matures, income from this is used to fund CTUCP's free hot-desking offer and build reserve for future renovations.

Reserves Policy

CTUCP currently holds unrestricted reserves of £174,885. Its transition from grant-funded to self-sufficiency has resulted in modification of its reserves policy. There are large capital costs associated with the refurbishment of new Collective space; therefore, CTUCP continues to build reserves now that it's up and running in Collective Auction Rooms.

Financial effects of significant events

Issues with acquisition of new space is mitigated by the capital CTUCP has begun to raise from service charge income, which would allow it to rent on a commercial basis if required

Investment policy and objectives

CTUCP may invest funds appropriately in line with its charities objectives.

Principal risks

Acquisition of buildings: the nature of CTUCP's work means that the largest risk is the acquisition of disused/blighted buildings as pervious CTUCP spaces are leased commercially or demolished. CTUCP's exploration of longer-term, purpose-built space in new developments reduces its reliance on disused buildings, and the capital raised from rental income could, if required, be used to lease commercial space, maintaining the project's momentum as new sites are sourced.

CTUCP's close association with Camden Town Unlimited BID means that it can continue to use CTU staff in-kind contributions and, if required, direct funding to maintain its operations and momentum.

Factors affecting financial performance going forward

Meanwhile projects using temporary spaces requires flexibility but within these parameters the charity forecasts and has had an increasingly stronger financial outlook going forwards.

Principal funding sources

The charity has transitioned into self-sufficiency from the service charge applied to established Collective members.

COVID 19

The Covid-19 pandemic had a significant impact on CTUCP's operations in 20-21. From March 2020 CTUCP waived all service charge fees, they resumed in August 2020. CTUCP instigated a one way system improved cleaning regime and additional covid-safe restrictions. It closed the free hotdesking aspect for the first lockdown, later opening it with a booking system and at a reduced capacity. BaseKX remained closed for much of 20-21. There has been more churn that usual in Collective over the last year, but as of August 2021 the offices are once again at full capacity. The full impact of the pandemic and resultant increase in working from home on the workspace sector is yet to be seen, but with service charges around 1/3 of the market rate Collective occupies a unique space in the market. It continues to investigate how best to serve start-ups in Camden in the post-pandemic world.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2023

FUTURE PLANS

CTUCP is currently operating Collective Auction Rooms, but the priority remains identifying and refurbishing new site(s) to maintain the momentum CTUCP has built up over its years of operation. BaseKX is guaranteed for until December 2024 years so can provide a cushion to any relocation impact.

Collective has been running free co-working space since 2009 and has occupied 18 buildings in that time. The experience gained during this time has allowed CTUCP to refurbish buildings at minimal costs, providing only the features most important to start-up and micro businesses.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

The Trustees are entitled to appoint new Trustees subject to the approval of the members.

The Trustees who severed during the whole period from 1 April 2022 to the date of this report were:

S W B Pitkeathley C A Seward D L Thomas M Sugar W Fulford R J Terry

Organisational structure

Flat, with one member of staff with additional Camden Town Unlimited staff support.

Induction and training of new trustees

There is a process of induction for new trustees which includes meetings with current trustees and the provision of key information.

Related parties

The Charity is connected to Camden Town Centre Limited (Camden Town Unlimited or CTU) as Camden Town Centre Limited is the sole member of the Charity. The principal activity of Camden Town Unlimited is the operation of a BID Management Company delivering a business improvement district in Camden Town.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

S W B Pitkeathley - Director

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF CTU COMMUNITY PROJECT

Independent examiner's report to the trustees of CTU Community Project ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of ICAEW which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

John Howard FCA Azets Audit Services Chartered Accountants 2nd Floor, Regis House 45 King William Street London EC4R 9AN

23 November 2023

Date:

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2023

INCOME FROM	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
Charitable activities	2	284,581	-	284,581	251,803
Investment income Other income	3	893 893		893 893	55 775
Total		286,367	-	286,367	252,633
EXPENDITURE ON Charitable activities The Collective Project	4	284,995		284,995	410,173
NET INCOME/(EXPENDITURE)		1,372	-	1,372	(157,540)
RECONCILIATION OF FUNDS					
Total funds brought forward		410,262	25,000	435,262	592,802
TOTAL FUNDS CARRIED FORWARD		410,262	25,000	436,634	435,262

STATEMENT OF FINANCIAL POSITION AT 31 MARCH 2023

·				
	Notes		2023 £	2022 £
CURRENT ASSETS Debtors Cash at bank	10	<u>.</u>	21,723 691,278	66,792 530,306
			713,001	597,098
CREDITORS Amounts falling due within one year	11	(276,367)	(161,836)
NET CURRENT ASSETS		- -	436,634	435,262
TOTAL ASSETS LESS CURRENT LIABILITI	ES		436,634	435,262
NET ASSETS		- -	436,634	435,262
FUNDS Unrestricted funds	13		411,634	410,262
Restricted funds		- -	25,000	25,000
TOTAL FUNDS		- =	436,634	435,562

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2023.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2023 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

S W B Pitkeathley -Trustee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with the Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; the Companies Act 2006; and the requirements of the Statement of Recognised Practice, Accounting and Reporting by Charities (effective 1 January 2015). The financial statements have been prepared under the historical cost convention.

The financial statements are presented in sterling (£) which is also the functional currency for the charity.

Going concern

Trustees are confident that the charities financial resources are sufficient to meets its liabilities for 12 months from authorising these financial statements and the budget income and expenditure remains sufficient with the level of reserves for the charity to continue as a going concern. The financial statements have therefore been prepared on a going concern basis.

Judgements and key sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on a continuing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Legal status

The charity is a company limited by guarantee and has no share capital.

Public Benefit

The charitable company meets the definition of a public benefit entity under FRS 102.

Income

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Income from charitable activities includes bid income, income generated from pop up shops and rental income from sub-letting of the property held primarily for functional use by the charity.

Income from trading activities includes income earned from fundraising events held in the year, and consultancy fees.

Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Costs of raising funds includes costs of generating voluntary income, fundraising events and fundraising trading.

Expenditure on charitable activities includes costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs allocated directly to such activities and those costs of an indirect nature necessary to support them.

Staff costs are allocated between cost headings according to the function of each employee.

Allocation and apportionment of costs

All costs are allocated between the expenditure categories on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, for example, time spent, per capita or floor area.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES - continued

Taxation

The charitable company is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part II Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Debtors

Other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Accrued income is measured at the amount due to be received.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Other creditors and accruals are recognised at their settlement amount due.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest rate.

2. INCOME FROM CHARITABLE ACTIVITIES

	Callastina finad daaly assiss	Activity	2023 £	2022 £
	Collective fixed desk service income	The Collective Project	284,581	251,803
			284,581	251,803
3.	INVESTMENT INCOME		2023	2022
	Deposit account interest		£ 893	£ 55

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2023

4.	CHARITABLE ACTIVITIES COSTS

٦.	OHARTIABLE ACTIVITIES SOCIO			
	The Collective Project	Direct costs £ 93,469	Support costs (See note 5) £ 191,526	Totals £ 284,995
	Total 2022	£ 83,935	£ 326,238	£ 410,173
5.	SUPPORT COSTS			
			2023 The Collective Project £	2022 Total activities
	Accommodation Insurance Light and heat Telephone and IT Printing, Postage and stationery Sundries Other staff costs Repairs and maintenance Cleaning Professional fees Refreshment and meeting expenses Bank charges Buck Street Renovation Hawley Infants renovation Accountancy and legal fees Event costs Tax		9,363 1,343 14,420 7,834 6,002 36,108 24,021 969 2,151 609 83,078 1,750 2,900 978	9,363 1,232 15,004 11,041 80 6,177 - 14,853 24,411 1,215 2,167 612 237,335 - 2,950 - (202)
6.	NET INCOME/(EXPENDITURE)			
	Net income/(expenditure) is stated after charging/(crediting):			
	Independent examination		2023 £ <u>2,500</u>	2022 £ 2,150

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2023

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

8. STAFF COSTS

The total staff cost in the year was £93,469 (2022: £83,571), all of which were charged against the direct costs of the charitable activity.

Total staff emoluments for the year were as follows:	2023 £	2022 £
Salary costs National insurance Pension	83,581 8,009 1,879	75,633 6,738 1,200
	93,469	83,571

The average number of people, excluding trustees, employed by the company during the year amounted to 1 (2022: 1.6).

No employees had employee benefits in excess of £60,000 (2022: £60,000)

The key management of the charitable company comprise the Trustees (2022: Trustees only). The Trustees do not receive any remuneration for this role.

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - 2022

	Unrestricted fund	Restricted fund	Total funds
INCOME AND ENDOWMENTS FROM Charitable activities	£	£	£
The Collective Project	251,803	-	251,803
Investment income	55 775	-	55 775
Other income	<u>775</u>		<u>775</u>
Total	252,633	-	252,633
EXPENDITURE ON Charitable activities			
The Collective Project	410,173		410,173
Total	410,173	-	410,173
NET INCOME/(EXPENDITURE)	(157,540)		(157,540)
RECONCILIATION OF FUNDS			
Total funds brought forward	567,802	25,000	592,802
TOTAL FUNDS CARRIED FORWARD	410,262	25,000	435,262

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2023

10.	DEBTORS: AMOUNTS FALLING DUE WIT	THIN ONE YEAR			
	Other debtors Prepayments and accrued income			2023 £ 11,275 10,448	2022 £ 55,282 11,510
				21,723	66,792
11.	CREDITORS: AMOUNTS FALLING DUE V	VITHIN ONE YEAR			
	Trade creditors Amounts owed to group undertakings Other creditors Accruals and deferred income			2023 £ 9,867 213,817 47,388 5,295	2022 £ 12,887 102.575 42,296 4,078 161,836
12.	ANALYSIS OF NET ASSETS BETWEEN F	FUNDS			
	Current assets Current liabilities	Unrestricted fund £ 688,001 (276,367)	Restricted fund £ 25,000	2023 Total funds £ 713,001 (276,367)	2022 Total funds £ 597,098 (161,836)
		411,634	25,000	436,634	435,262
13.	MOVEMENT IN FUNDS				
			At 1/4/22	Net movement in funds	At 31/3/23
	Unrestricted funds General fund		£ 410,262	£ 1,372	£ 411,634
	Restricted funds C3		25,000		25,000
	TOTAL FUNDS		435,262	1,372	436,634

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2023

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds
Unrestricted funds General fund	286,367	(284,995)	1,372
TOTAL UNRESTRICTED FUNDS	286,367	<u>(284,995</u>)	1,372
Restricted funds	Incoming resources £	Resources expended £	Movement in funds £
TOTAL RESTRICTED FUNDS	<u>—</u>		
Comparatives for movement in funds			
		Net	
	At 1/4/21 £	Net movement in funds £	At 31/3/22 £
Unrestricted Funds General fund Restricted Funds		movement in funds	
	£	movement in funds £	£
General fund Restricted Funds	£ 567,802	movement in funds £	£ 410,262
General fund Restricted Funds C3	£ 567,802 25,000 592,802	movement in funds £ (157,540)	£ 410,262 25,000
General fund Restricted Funds C3 TOTAL FUNDS	£ 567,802 25,000 592,802	movement in funds £ (157,540)	£ 410,262 25,000
General fund Restricted Funds C3 TOTAL FUNDS	£ 567,802 25,000	movement in funds £ (157,540)	£ 410,262 25,000 435,262 Movement in funds

Restricted funds

C3 is CTU CP's long-term ambition to secure a permanent Collective space, anchoring an investment that captures uplift and continues to produce social outputs indefinitely.

14. RELATED PARTY DISCLOSURES

Included in creditors is a balance of £213,817 (2022: £102,575) due to Camden Town Centre Limited, a company who is the sole member of the charity. None of the balance has been paid post year end.

During the year the Charity was charged £93,469 (2022: £83,571) by Camden Town Centre Limited in respect of salary costs.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2023

	2023	2022
	£	£
INCOME AND ENDOWMENTS		
Charitable activities		
Collective fixed desk service income	284,581	251,803
	284,581	251,803
Other income	893	775
Investment income	693	773
Deposit account interest	893	55
Total incoming resources	286,367	252,633
Total incoming resources	200,307	232,033
EXPENDITURE		
Charitable activities		
Collective Costs	93,469	83,935
	93,469	83,935
Support costs		
Management		
Accommodation	9,363	9,363
Insurance Light and heat	1,343 14,420	1,232 15,004
Telephone and IT	7,834	11,041
Printing, Postage and stationery		80
Sundries	6,002	6,177
Other staff costs	-	-
Repairs and maintenance	36,108	14,853
Cleaning	24,021	24,411
Professional fees Buck Street renovation	969 83,078	1,215 237,335
Hawley Infants renovation	1,750	201,000
Event costs	978	_
Refreshment and meeting expenses	2,151	2,167
	188,017	322,878
Finance	600	640
Bank charges Tax	609 -	612 (202)
Governance costs		
Accountancy and legal fees	2,900	2,950
Total resources expended	284,995	410,173
Net income/(expenditure)	1,372	(157,540)