# STREETS AHEAD RWANDA TRUSTEES' REPORT AND ACCOUNTS YEAR TO 30 JUNE 2023

Charity number 1139432

Company number 7114959

# STREETS AHEAD RWANDA

# REFERENCE AND ADMINISTRATIVE INFORMATION

Charity name Streets Ahead Rwanda

Registered charity number 1139432

Registered company number 7114959

Principal address Oaklands

Hampton Court Road

East Molesey

Surrey KT8 9DA

Trustees Anna Renee Hart – Treasurer

(resigned 18 September 2023)

Amanda Henry Felicite Holman

Kate Landi (resigned 3 October 2023)

Kim Rezel

Staff Executive Director - Duncan Milroy

Bankers The Co-operative Bank

Skelmersdale WN8 6WT

# STREETS AHEAD RWANDA

#### **YEAR TO 30 JUNE 2023**

#### TRUSTEES' REPORT

The Trustees, who are also Directors of the Company, are pleased to present the fourteenth Report and Accounts for the Charity for the year to 30 June 2023.

The accounts have been prepared on an accruals basis and comply with the Charity's Memorandum and Articles of Association dated 9 December 2009 and applicable law. The accounts have been prepared in accordance with the provisions under the small companies regime under the Companies Act 2006. The Charity is exempt from the requirement to have an audit under company law, but the Directors have arranged an Independent Examination of the accounts which is reported on page 8.

# Decision on the future of the Charity

At a Board Meeting on 20 February 2024 it was decided to wind up the Charity's operations following payment of the final grant tranche committed to the charity's partner, SACCA ASBL (SACCA), under a grant agreement for the year to 30 June 2024. The Board considered that SACCA's work with street children had been underfunded for some years, and continuation was not realistically viable or desirable. Given supporters' close identification with SACCA and its work with street children, and that SACCA was the Charity's sole partner, the decision was taken to close the charity. The decision will be communicated to all stakeholders in March 2024.

# Reference and administrative information

Streets Ahead Rwanda is a charitable company limited by guarantee and registered in England and Wales, company number 7114959, and is a registered charity in England and Wales, charity number 1139432. The Charity was registered on 21 December 2010. The address of the principal office is shown on page 2. Trustees at the date of this report, who are also Directors of the company, are also shown on page 2. Anna Renee Hart, Amanda Henry, Felicite Holman, Kate Landi, and Kim Rezel served throughout the period. Anna Renee Hart resigned on 18 September 2023 and Kate Landi resigned on 3 October 2023.

# Structure, Governance and Management

The Charity is governed by a Memorandum and Articles of Association dated 9 December 2009. The Articles require a minimum of three Trustees in order for business to be transacted. The Trustees retain responsibility for all transactions of the Charity. New Trustees are appointed by resolution of the Trustees, and are appointed for a period of three years, after which they may be reappointed for a further period of three years.

Felicite Holman acted as Chair of the Board in the period to 29 November 2022. The Board decided that from that date forward trustees would take it in turn in a rotation to fulfil the Chair role at each Board meeting. Anna Renee Hart served as Treasurer throughout the period and continued in that role until her resignation from the Board on 18 September 2023.

Duncan Milroy performs the role of Executive Director, with overall responsibility for the day to day running of the charity, on a pro bono basis. The charity currently has no employees.

# **Objectives and Activities**

The objects of the Charity are set out in its Articles of Association:

- 1. The relief of marginalised and vulnerable youth in Rwanda particularly street children, girl mothers and young prostitutes through the provision of care and protection, financial support and support in their rehabilitation into family or community life.
- 2. The advancement of education for marginalised and vulnerable youth in Rwanda through financial support for their education or vocational training and the raising of the awareness of the public in the UK of the situation of street children in Rwanda.
- 3. The prevention and relief of poverty amongst families and communities in Rwanda to further the protection and rehabilitation of vulnerable youth in that country

In pursuance of these objects Streets Ahead Rwanda makes grants to a partner organisation in Rwanda. Grants are monitored against budgets and outcomes projected when grant levels are approved.

Through the monitoring of the effectiveness of the work of its partner agency good and effective practice can be promoted and encouraged within that agency.

The Charity works with its partner agency to improve management practice and tools, so improving effectiveness and delivery. Associated with this the Charity encourages and assists volunteers in the UK who wish to give their skills and time for the benefit of street children in Rwanda, where those skills are particularly required to assist our partner.

# **Achievements and Performance**

Charitable activity

Streets Ahead Rwanda works with the Streets Ahead Children's Centre Association ASBL ("SACCA"), an NGO registered in Rwanda and working with street children in the Eastern Province, as its sole partner. In the period to 30 June 2023 grants of £27,719 (2021/22: £27,500) were made to SACCA to assist it in the delivery of its programme for that year.

Streets Ahead Rwanda is a key funder of SACCA's work on behalf of street children, providing 42% of funding for that project in 2023/24 (44% 2021/22). The SACCA project supporting street children remains heavily dependent on Streets Ahead Rwanda.

Our partner works on reintegration of children from the street with their families, and the continuing support of those children and families post reintegration where such support is necessary and practical. We show below the number of beneficiaries assisted both in total project terms and the proportion funded by Streets Ahead Rwanda. (The proportion shown as supported by Streets Ahead Rwanda reflects the proportion of funding supplied to the activity by the charity.)

Beneficiary numbers in 2022/23	Project	Supported by
(comparative figures for 2021/22 in brackets)		Streets Ahead
		Rwanda
Children reintegrated with family / community	37 (89)	37 (66)
Average number receiving support post reintegration	97 (154)	<b>58</b> (115)

In addition Streets Ahead Rwanda's funding supported the living costs of 3 severely disabled young people previously living in SACCA's centres and now supported by a church-run NGO in Kayonza (with support from SACCA).

The charity focussed its funding primarily on reintegration and post reintegration support in both 2021/22 and 2022/23.

Streets Ahead Rwanda works closely with SACCA management in the development of controls and reporting. During the period Streets Ahead Rwanda continued to work with SACCA on financial management.

We set the following operational targets for 2022/23.

Increasing the volunteer support for the work of the charity.

There has been some success in recruitment, with a volunteer now covering the bookkeeping for the charity and being inducted to the accounting. Further efforts have been made to recruit volunteers in communications and online shop management in 2023/24.

 Devolving the responsibilities of the Executive Director onto other volunteers / trustees to reduce key person risk.

This was successfully pursued in 2022/23 with trustees taking on significant elements of the charity's administration.

# **Fundraising**

Three events were organised in the year raising a net £1,811 (income £1,863 less cost £52). £1,040 was raised from sponsored walks held in July 2022 and June 2023 – the bulk of proceeds being raised by the first of these. A Christmas Wreath Workshop organised by Felix Holman raised £771.

No third party fundraisers undertook fundraising with the public or other organisations on behalf of the charity.

The charity is voluntarily registered with the Fundraising Regulator.

The charity does not condone and does not practice fundraising involving unreasonable intrusion on a person's privacy, unreasonably persistent methods to receive a donation or undue pressure on a person to give a donation.

Total income in the period to 30 June 2023 stood at £27,173, a decrease of 6% over the previous year (2021/22: £28,877). Sources of income are shown in the table below. Major donors are defined for these purposes as individual donors giving over £1,000 in the year. Events are fundraising events

organised by volunteer supporters of the charity, where donations are principally from individuals; net event income is reported on above.

The main driver of the small decrease in income was a £3,470 decrease in donations from Major Donors, with just one rather than two donors as in 2021/22 in this category. This was largely compensated for by an increase of £1,656 in regular donations income – a matter of timing of income receipt since the underlying level was similar year on year.

			2022 / 23 £	2021 / 22 £
Donations:	Individuals	Major donors	12,205	15,675
		Regular	7,439	5,783
		Other	1,581	2,361
	Events		1,863	1,673
	Trusts		-	<del>-</del>
	Corporates		3,253	3,227
	Churches / co	ommunity organisations	150	150
Corporates Churches / community organisations Schools / universities		versities		
			26,491	28,869
Sales of goods (net)			682	8
Investment Income			-	-
Total Income			27,173	28,877

# **Financial Review**

A deficit of £1,042 (2021/22: £633 surplus) was made in the financial year.

At 30 June 2023 total funds of the charity stood at £9,211 (2022: £10,253), of which £123 (2022: £nil) was restricted. Reserves are defined as unrestricted funds available for application; at 30 June 2023 reserves were £9,088 (2022: £10,253).

The charity's reserves policy is as follows: Streets Ahead Rwanda seeks to hold at least one month's planned expenditure as reserves to enable the smooth operation of the charity. In addition the Board will consider retaining reserves where possible to meet the following considerations:

- To enable maintenance of the level of grant to our partner SACCA in future years when it is considered there is significant risk of reduction in the charity's income
- To enable our partner SACCA to maintain its project supporting street children where it is likely that additional funding will be required in future periods.

For 2023/24 one month's planned expenditure is £2,150. The charity entered the new financial year with considerably higher reserves than this target. The Board believed it appropriate to only reduce the level of reserves by £2,000 over the coming year (through grants to SACCA) with an eye on likely future income in order that sufficient funds were carried forward to maintain the current level of grant in future years. Given the subsequent decision to close the charity plans are being made to fully expend reserves before closure.

# Objectives for 2023/24

Increasing the volunteer support for the work of the charity.

# Risk management

The Trustees have considered the risks to delivery of the charity's objectives. The current major risks at the last review were perceived as:

- Inappropriate use of grant monies. This is mitigated by detailed budget control and financial
  and narrative reporting by our partner, combined with formal reporting on activity. This
  reporting has been further validated by visits by the Executive Director (with open access to
  records, staff and premises) to the Rwandan partner's operation. The last such visits were
  conducted in January 2022 and December 2023.
- Failure in safeguarding of beneficiaries. Our partner maintains policies and procedures for
  protection of children and vulnerable adults, as does the charity which supplements this with
  requirements of our partner and guidance to volunteers. In addition our partner maintains a
  Health and Safety policy addressing significant risks of this nature.
- Inability to maintain grant funding because of reduction in income levels. The charity
  reserves policy (set out in the Financial Review) addressed the need to set our grant support
  at a sustainable level.
- Loss of organisational memory and key relationship with our Partner if the current Executive Director is unable to fulfil his core role. This issue was successfully addressed to a large degree in 2022/23 and further efforts have been made in 2023/24 to maintain this.

The Board believed that reasonable mitigation was in place for these areas of risk.

# Public benefit

The Trustees have reported on the activities of the charity through the period above, and believe that all activities have contributed towards the charity's objects and purposes, and that those objects and purposes are for public benefit. Our grants have been applied in a way that is beneficial to a significant group of beneficiaries, as reported in the section on Charitable Activity above; and selection of beneficiaries is sufficiently wide in our opinion. Personal benefit, which is the payment of the staff members of our Rwandan partner, is incidental (and a necessary part of) delivery of support to beneficiaries. In assessing this the Trustees have had regard to guidance by the Charity Commission.

The Trustees declare that they have approved the Trustees' Report above.

Approved by Felicite Holman

On behalf of all Trustees on 16 March 2024

Sehute Holman

#### INDEPENDENT EXAMINER'S REPORT TO

#### THE TRUSTEES OF STREETS AHEAD RWANDA

I report on my examination of the accounts of Streets Ahead Rwanda for the year ended 30 June 2023, which are set out on pages 9 to 15.

# Responsibilities and basis of report

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

# Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or

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- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:

Date: 18 March 2024

Henry Pannell, CA

8 Reedham Street London SE15 4PH

# STREETS AHEAD RWANDA STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR TO 30 JUNE 2023

# (incorporating an income and expenditure account)

	Year to 30 June 20			23	Year to 30 Jun 2022
		Unrestricted	Restricted		
	Note	Funds	Funds	Total	Total
		£	£	£	£
Income and endowments from:					
Donations and legacies		21,561	4,930	26,491	28,869
Sales of goods		682	<u>=</u>	682	8
Gains/(losses) on investments		<u>~</u>	=	=	*
Investment income		=	=	=	###
Total	3	22,243	4,930	27,173	28,877
Expenditure on:					
Raising funds		359	9	368	501
Charitable activities		128	27,719	27,847	27,743
			/		2770
Total	4	487	27,728	28,215	28,244
Net income / (expenditure) before tax	(	21,756	(22,798)	(1,042)	633
Tax payable	5	-	-	-	-
Net income / (expenditure)		21,756	(22,798)	(1,042)	633
Transfers between funds		(22,921)	22,921	975	
Net movement in funds		(1,165)	123	(1,042)	633
Reconciliation of funds:					
Total funds brought forward		10,253	-	10,253	9,620
Total funds carried forward		9,088	123	9,211	10,253

# STREETS AHEAD RWANDA BALANCE SHEET AS AT 30 JUNE 2023

	Note	As at 30 Jun-23 £	As at 30 Jun-22 £
Current assets			
Stock	8	185	196
Debtors	9	240	206
Cash at bank and in hand		8,786	9,991
Total current assets		9,211	10,393
Liabilities			
Creditors: amounts falling due within one year	10	-	140
Net current assets		9,211	10,253
Total net assets		9,211	10,253
Funds of the charity	11,12		
Restricted income funds		123	-
Unrestricted funds		9,088	10,253
Total charity funds		9,211	10,253

#### Trustee statements required by the Companies Act 2006

Elicité Holman

In approving these financial statements, the trustees, who are directors for the purposes of company law, hereby confirm:

- that for the year stated above the company was entitled to the exemption conferred by section 477 of the Companies Act 2006;
- that no notice has been deposited at the registered office of the company pursuant to section 476 of the Companies Act 2006 requesting that an audit be conducted for the year ended 30 June 2023;
- that the company as a charity is not subject to audit under the Charities Act 2011; and
- that we acknowledge our responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions of the Small Companies order Part 15 of the Companies Act 2006 and with the Financial Reporting Standard FRS102.

The financial statements were approved by the Board of Trustees on 16 March 2024 and were signed on its behalf by:

Felicite Holman

Trustee

Kim Rezel Trustee

# STREETS AHEAD RWANDA NOTES TO THE ACCOUNTS

# 1. Basis of accounting

These accounts have been prepared on an accruals basis using the historic cost convention, in accordance with the Statement of Recommended Practice for Charities FRS102 ('the Charity SORP') and the Charities Act 2011.

# 2. Accounting policies

Recognition of incoming resources

These are included in the Statement of Financial Activities when:

- the Charity becomes entitled to the resources;
- the Trustees are virtually certain they will receive the resources; and
- the monetary value can be measured with sufficient reliability.

# Volunteer help

The value of any voluntary help received is not included in the accounts.

# Liability recognition

Liabilities, such as grants, are recognised as soon as there is a constructive obligation committing the Charity to pay out resources.

#### Fixed Assets

Fixed Assets are recognised where expenditure relates to assets having a long-term use. An asset is only recognised where expenditure on assets exceeds £1,000 for one item. Assets are written off using the straight-line depreciation method over the useful life of the assets, taking a full year's charge in the year of acquisition. Unless there is a particular term which can be associated with an asset this is defined by the class of asset:

Intangible assets	3 years
Computer equipment	3 years

# Fund structure

Restricted funds are to be used for specific purposes as set down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received for general charitable purposes.

Designated funds are unrestricted funds earmarked by the Trustees for particular purposes.

# 3. Analysis of income

Income is analysed by source in the Fundraising Review in the Trustees' Report.

Income from donations and legacies

No legacy income was received in 2022/23 (2021/22: £nil). Of the total £26,491 received from donations in 2022/23 (2021/22: £28,869) £21,561 was unrestricted (2021/22: £22,750) and £4,930 restricted (2021/22: £6,119).

The Charity is in a position to collect Gift Aid on donations made from individuals who qualify under the scheme. In the year to 30 June 2023 Gift Aid claims of £3,529 (2021/22: £4,463) were made and received, and this figure is included in the Income from donations and legacies for the year. A further £38 was claimable on donations received to 30 June 2023. (The comparative figure at 30 June 2022 was £18.) The related income will be recognised in the period during which claims are made.

Income from sales of goods

All such income is unrestricted.

Net sales income of £682 was generated during the year from sales of handicrafts (2021/22: £8). Gross sales were £915; cost of sales was £233 being purchase costs of goods £133, sales processing costs of £6 and insurance costs of £94.

Investment income

Interest of £nil was received (2021/22: £nil)

# 4. Analysis of expenditure

Expenditure is analysed according to major class of expenditure across the categories of spend in the table below.

Expenditure on raising funds relates to the costs expended in fundraising with third parties to make donations.

£9 of expenditure on raising funds (Other costs) was applied against restricted funds (2021/22: £11). All other expenditure on raising funds was applied against unrestricted funds.

Expenditure on charitable activities is expenditure in furtherance of the charity's objects and mission. Expenditure on charitable activities (Other costs) includes £103 governance costs - the costs of Board and statutory compliance activities (2021/22: £181). All other charitable activities related to the support of street children and former street children in Rwanda. £27,719 of expenditure on charitable activities (grants) was applied against restricted funds (2021/22: £27,500). All other expenditure on charitable activities was applied against unrestricted funds.

All grants in 2022/23 and the previous financial year were made to SACCA in support of SACCA's programme directed to the rehabilitation and support of street children and former

street children in Rwanda. Grants were made under the terms of grant agreements with SACCA which set down requirements of both parties.

Figures for 2022/23 were:

	Grants £	Other costs	Total £
Expenditure on raising funds	0	368	368
Expenditure on charitable activities	27,719	128	27,847
Total expenditure	27,719	496	28,215

Comparative figures for 2021/22 were:

	Grants £	Other costs	Total £
Expenditure on raising funds	0	501	501
Expenditure on charitable activities	27,500	243	27,743
Total expenditure	27,500	744	28,244

No staff were employed by the charity in the years 2021/22 or 2022/23.

The charity is currently managed and run by volunteers. The principal resource in this respect is the Executive Director (approximately 0.2 FTE) covering general management of the charity including grant administration, communications with our Rwandan partner, donor care, finance and support of the Board. All trustees contribute time to the administration of the charity in addition to their governance role, particularly around fundraising administration and communications. Overall the charity benefits from the support of 4 volunteers, equivalent to a total resource of 0.3 FTE. In addition the charity benefits from efforts of supporters in fundraising. Given the varied nature of volunteer support and the small scale of the individual elements the trustees do not consider it practicable to find a reliable measure for volunteers' contribution, and therefore the accounts reflect neither income nor equivalent expenditure in respect of that contribution. This treatment is in line with the Charity SORP section 1.38 on measurement issues.

# 5. Tax payable

The charity had no liability for corporation tax in 2021/22 or 2022/23. Donation income is exempt, so the charity has no expectation of such liability in the future.

#### 6. Transactions with Related Parties

Key Management Personnel include both the Trustees and the Executive Director. No remuneration was paid to any member of Key Management Personnel during the period. No expenses were paid to any member of Key Management Personnel. There were no transactions with other Related Parties during the period, nor was any remuneration nor any expenses paid to any other Related Party.

Aggregate donations of £13,293 were received from Related Parties in the year (2021/22: £10,987).

# 7. Fixed Assets

No fixed assets were held in either 2021/22 or 2022/23.

# 8. Stock

Stock of handicrafts valued at cost £185 was held at 30 June 2023 (at 30 June 2022: £196).

#### 9. Debtors

Debtors at 30 June 2023 comprised the following categories:

	30 Jun 23	30 Jun 22
	£	£
Prepayments	240	158
Other debtors		48
Total debtors	240	206

Prepayments were advance payments of website maintenance costs and insurance. Other debtors at 30 June 2022 comprised income received through a donation processing site used by the charity (CAFDonate).

#### 10. Creditors

No creditors were held at 30 June 2023. At 30 June 2022 creditors comprised £140 deferred revenue in respect of an event held on 9 July 2022.

# 11. Analysis of Net Assets between funds

Fund balances reflected the following allocation of net assets.

At 30 June 2023			A	t 30 June 2022	
Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
£	£	£	£	£	£
8=	=	=:	=	-	(=
9,086	125	9,211	10,393	-	10,393
	-	-	(140)		(140)
9,086	125	9,211	10,253	-	10,253
	Unrestricted £ - 9,086 -	Unrestricted         Restricted           £         £           -         -           9,086         125           -         -	Unrestricted         Restricted         Total           £         £         £           -         -         -           9,086         125         9,211           -         -         -	Unrestricted         Restricted         Total         Unrestricted           £         £         £           -         -         -           9,086         125         9,211         10,393           -         -         -         (140)	Unrestricted         Restricted         Total         Unrestricted         Restricted           £         £         £         £           -         -         -         -           9,086         125         9,211         10,393         -           -         -         (140)         -

# 12. Movement on principal funds

Movements on funds in 2022/23 are summarised in the table below with comparatives for 2021/22.

Restricted Funds are described as follows:

SACCA Fund A fund restricted to funding the activities of SACCA ASBL, an NGO registered in Rwanda, and the Charity's sole partner agency currently.

Education Fund A fund restricted for education of children in Rwanda.

School Meals Fund A fund restricted to providing school meals for primary school children in Rwanda from vulnerable families.

*University Fund* A fund restricted to providing support to young people who have successfully completed secondary education with SACCA's support and who have secured Government bursaries for University study.

Fund movement 2022/23		Balance at 01 Jul 22	Income and endowments	Expenditure	Transfers	Balance at 30 Jun 23
1907		£	£	£	£	£
Restricted	SACCA	i-	1,241	(24,162)	22,921	-
	Education	i e	3,344	(3,344)	=	-
	School Meals	Œ	220	(220)	i <del>a</del>	-
	University	14	125	(2)	<del>-</del>	123
Total			4,930	(27,728)	22,921	123
Unrestricted	General	10,253	22,243	(487)	(22,921)	9,088
TOTAL	SAMSHANISHMAN AV 1871 IST WAS FUSSA	10,253	27,173	(28,215)	g <b>-</b>	9,211

Fund movement 2021/22		Balance at 01 Jul 21 £	Income and endowments	Expenditure £	Transfers £	Balance at 30 Jun 22
Restricted	SACCA	-	2,649	(24,041)	21,392	-
	Education		3,470	(3,470)	:-	_
Total		-	6,119	(27,511)	21,392	-
Unrestricted	General	9,620	22,758	(733)	(21,392)	10,253
TOTAL		9,620	28,877	(28,244)	-	10,253