COMPANY REGISTRATION NUMBER: 02851794

CHISENHALE GALLERY

(A Company Limited by Guarantee and not having a Share Capital)

FINANCIAL STATEMENTS FOR THE YEAR ENDED

31st MARCH 2016

Frank S Lachman 16b North End Road Golders Green London NW11 7PH

CHISENHALE GALLERY (A Company Limited by Guarantee and not having a Share Capital)

TRUSTEES

Ed Atkins

Appointed 4th November

William Cavendish Stephen Escritt Andrew Haigh Andrew Hale

Priya Khanchandani

Mark Leckey Jimi Lee Helen Marten Keir McGuinness Jessica Morgan Andrea Phillips

Alice Rawsthorn (Chair)

Toby Ziegler

Luiza Teixeira de Freitas

Shane Akeroyd

Resigned 15th July 201 Resigned 4th Novembe

Resigned 15th July 201 Appointed 15th July 20^o Appointed 10th Februar

REGISTERED OFFICE:

64 Chisenhale Road

London E3 5QZ

INDEPENDENT EXAMINER

Frank S Lachman 16b North End Road Golders Green

London NW11 7PH

CHARITY REGISTRATION NUMBER:

1026175

COMPANY REGISTRATION NUMBER:

2851794

BANKERS:

Lloyds TSB Bank plc Walthamstow Branch

180 - 182 High Street

Walthamstow London E17 7JH

SOLICITORS:

Harbottle and Lewis

Hanover House 14 Hanover Square

London W1R 0BE

CHISENHALE GALLERY TRUSTEES' REPORT

Chisenhale Gallery's Mission, Aims and Objectives

Mission and Vision

Chisenhale Gallery commissions and produces contemporary art. We support artists to pursue new directions and to produce their most ambitious work to date. We provide opportunities for diverse audiences to experience the process of art production, and to learn by critically reflecting, discussing and participating.

Our vision is to be innovative, experimental and agile. To present an inspiring and challenging range of voices and art forms, based on extensive research and strong curatorial vision.

Values

Chisenhale Gallery was founded by artists, and we continue to place artists at the centre of everything we do. We believe that art has the power to transform and challenge our view of the world. We believe in the value of contemporary art discourse and in the unique role played by artists and cultural institutions in shaping intellectual debate.

Aims and Strategic Objectives

The Gallery has nine Strategic Aims, each supported by a series of Objectives. These aims and objectives inform the set of Activities and Priorities outlined in the gallery's business plan 2015-2018. Collectively they also fulfill Arts Council England's five goals as set out in 'Great Art and Culture for Everyone'.

- 1. To sustain and enhance opportunities for emerging and underrepresented artists to develop and produce new inspiring work, often giving them their first public platform within an institution in London.
- 2. To provide professional development for young and emerging artists to enable them to develop their practise through strategically securing production partners in the UK & abroad, networking, peer critique, curatorial support and learning opportunities.
- 3. To enable critical debate and discussion around new forms of artistic production for both artists and audiences.
- 4. To engage the most diverse audiences locally, nationally and internationally in increased numbers across a range of platforms.
- 5. To provide a distinctive artist-led Offsite and education programme within the local East London community that is appropriate for our community and our artistic approach.
- 6. To provide training opportunities which enable arts graduates and professionals to develop their careers within the sector.
- 7. To continue to build the Gallery's management and governance capacity and provide leadership of initiatives which promote the particular value of the small-scale gallery sector to both funders and audiences.
- 8. To develop a sustainable business model for Chisenhale Gallery, developing a broad range of income sources to ensure its resources match its ambition.
- 9. To continue to work towards securing the Gallery's accommodation for the long-term.

Programme

At the heart of Chisenhale Gallery's programme is a remit to commission new work, supporting artists from project inception to realisation and representing an inspiring and challenging range of voices and art forms, based on extensive research and strong curatorial vision. Chisenhale Gallery produces up to five major commissions each year.

Artists are chosen due to their desire to explore pioneering new forms and discourses. We actively seek to represent and critically reflect on a diverse range of artistic interests and cultures. Artists are given a platform to make ambitious new work often in response to the gallery's unique space, a renovated 1930s veneer factory of 2,500 square feet.

Recent commissions have included major film productions, live performances, expanded cinema and crossover activities with dance, music and theatre alongside painting and sculpture exhibitions.

Artists participating in the 2015-16 programme included: Ahmet Öğüt, Wojciech Kosma, Nicholas Mangan, Jumana Manna, and Park McArthur.

In 2015 we initiated a new strand of Online Commissions, inviting artists to produce works as digital presentations on our website in tandem with live events in our spaces. In 2015-16 online commissions were produced by Ahmet Öğüt, Wojciech Kosma, Ian Law, Leah Clements, Rachel Pimm, Josh Bitelli and Shen Xin.

The gallery's *Offsite* programme comprises commissions, collaborations and residencies all taking place outside the gallery. The core focus is working with artists who have a specific interest in collaboration and direct engagement with social and cultural contexts. *Offsite* includes the Chisenhale Gallery Create Residency, an 18-month residency produced in partnership with Create. During the residency the artist produces work that engages with our local East End community. Yuri Pattison was the Chisenhale Gallery Create Residency artist for 2014 –16.

Staff

The gallery employs eight core members of staff, in addition to around 10 part time freelance posts (within front of house, exhibition installation and the bookkeeper).

Chisenhale Gallery offers extensive training and volunteering opportunities following best practice guidelines, providing pivotal training experiences and enabling the development of future arts professionals, particularly through its Curatorial Trainee Programme.

The gallery's programme, management and finance is led by the director Polly Staple. The gallery has a committed and dynamic board of fourteen trustees, who support the staff, steer the organisation and advocate for the gallery's activities.

2015/16 Exhibitions programme

2015/16 Offsite programme

Ahmet Öğüt: Happy Together: Collaborators Collaborating Travis Elborough: Victoria Park Residency

(Part of *How to work together*) November 2014 - August 2015 29 April - 31 May 2015

Yuri Pattison: Chisenhale Gallery Create Residency

Nicholas Mangan: *Ancient Lights* 2014-2016 3 July - 30 August 2015

Jumana Manna: A magical substance flows into me 2015/16 21st Century programme artists:

Jumana Manna: *A magical substance flows into me* 18 September – 13 December 2015

Bruce Hainley Leah Clements
Park McArthur: *Poly* Brian Fuata Josh Bitelli
29 January – 3 April 2016 Rachael Pimm Shen Xin

lan Law

Interim programme 2015/16

Wojciech Kosma: *JESSICA LLEWELLYN TIMOTHY DWAYNE WOJCIECH YUNUEN* 9-13 June 2015

2015/2016 Audience Development, Education Programme and Partnerships

Chisenhale Gallery enables greater access to contemporary art by developing new audiences, especially within our local community. All projects position the gallery as a local resource where people are provided with opportunities to experience contemporary art through the agency of artists. The education programme offers multiple platforms for engagement.

For audiences, Chisenhale Gallery provides an opportunity to experience the process of art production – this is a place where art is not collected for presentation but where it is made. We continuously seek to develop new networks and reach new audiences both locally, nationally and internationally through strategic collaborations with partner organisations on the commissioning and production of projects. We are a key organisation for artist led activities within the Tower Hamlets community with a particular focus on providing activities for young people.

In 2015/16 Chisenhale Gallery reached a total audience of **236,743**, through exhibitions and events on site at the gallery, *Offsite* commisions, Online artworks, education programme activities and touring of Chisenhale Gallery commissions to partner venues in the UK and internationally. Most notably, Patrick Staff's film *The Foundation*, commissioned by Chisenhale Gallery in 2014/15 was subsequently included in the British Art Show 8 at Leeds City Art Gallery, reaching an audience of 139,306 people.

Chisenhale Gallery continued to be the lead partner in the *How to work together* project and all funds received for this project were held by Chisenhale Gallery in a separate bank account.

How to work together is a shared programme of contemporary art commissioning and research organised by three partner organisations, Chisenhale Gallery, The Showroom and Studio Voltaire. In April 2015 the galleries opened new commissioned in their gallery spaces by Sanya Kantarovsky, Ahmet Ogut and Wendelien van Oldenborgh. The final round of exhibitions took place in Spring 2016. In addition, contributions have been commissioned from artists and practitioners from a variety of fields for the HTWT Think Tank, an online archive of research around the central question of "How to work together?"

Partnerships

Resource sharing is central to all Chisenhale Gallery's activities and we continuously seek to develop new networks and reach new audiences through collaborations with partner organisations on the commissioning of new work.

Networks

In 2015-16 Chisenhale Gallery continued to be a member of Plus Tate. The network was launched in 2010 with an aim to share collections and expertise and build a network that would use Tate's resources to strengthen the contemporary visual arts ecology in the UK. Chisenhale joined in January 2015 when the network expanded adding a further 16 partners to the original cohort of eighteen.

Chisenhale is also a founding member of Common Practice, London, an advocacy group working for the recognition and fostering of the small-scale contemporary visual arts sector in London. The group aims to promote the value of the sector and its activities, act as a knowledge base and resource for members and affiliated organisations, and develop a dialogue with other visual art organisations on a local, national and international level.

During 2015/16 Chisenhale Gallery worked with the following:

Supporters

Arts Council England A M Qattan Foundation

Bloomberg

Cass Sculpture Foundation Cockayne - Grants for the Arts

Fiorucci Art Trust

Fletcher Gallery Services

Genesis Prize

Jerwood Charitable Foundation

Office for Contemporary Art Norway (OCA)

Polish Cultural Institute
SAHA Association
The Elephant Trust
The Goldsmiths Company
The Harpo Foundation

The Henry Moore Foundation
The London Community Foundation
The Mercers' Charitable Foundation

The Mondriaan Fund

Tower Hamlets Parks & Open Spaces Department

Partners

Artspace, Sydney Allied Editions Biennale of Sydney

Bishop Challoner Catholic Collegiate School

Bloomberg New Contemporaries

Channel 4

Chisenhale Dance Space Chisenhale Primary School

Chisenhale Studios Common Practice, London

Create DAZED

East End Women's Institute

Frieze London Google Campus

Institute of Contemporary Art, London (ICA)

Kingston University London Doctors Choir London Hackspace Malmö Konsthall The Mosiac Rooms Plus Tate

Raines Foundation School

Second Home

Sharjah Art Foundation The Showroom, London

SPACE

Spike Island, Bristol St Paul's Way Trust School Studio Voltaire, London

Tate Modern
THAMES

The Whitworth, the University

of Manchester

Victoria Park

2015/16 Education Programme

Talks & Events

A series of talks and events ran concurrent to the exhibitions programme and featured lectures, screenings and workshops. Recent events have included conversations between exhibiting artists, writers, curators and theorists, guided tours of the exhibitions, as well as presentations and discussions, which expand on ideas within the artists' work.

Our online archive is a dynamic research resource. Visitors can access audio or video recordings of our talks, alongside documentation of projects and weekly news features.

Young People

Stop Play Record is a three-year initiative (2015-18) for young people aged 16-24, who live in London and are interested in experimental film. We are working with six young people over three years on the production of six new short films. A series of talks and workshops runs throughout the programme, offering young people access to a range of expert-led activities and the opportunity to meet their peers and share ideas.

For the first year of the programme in 2015-16, Chisenhale Gallery worked with young film makers Ayo Akingbade and William Glass to commission and produce two new short films. Both films were selected by Channel 4 for screening online through their Random Acts Network website

Stop Play Record forms part of a joint initiative between Arts Council England and Channel 4, which sees the Institute of Contemporary Arts lead a London Network in partnership with Bloomberg New Contemporaries, Chisenhale Gallery, DAZED, Kingston University and SPACE.

Schools and Higher Education

Chisenhale Gallery is an essential resource for the local education sector. In 2015-16 the gallery initiated a new strand titled *Chisenhale Gallery Presents*, comprising a series of presentations at local secondary schools on the gallery's activities, delivered in collaboration with Chisenhale artists who engage directly with young people interested in the arts. For the first year of this new strand we worked with three partner secondary schools - St Pauls Way Trust School and Bishop Challoner Catholic College withwhom we had existing relationships - and Raines Foundation School who had not previously worked with the gallery.

Chisenhale Gallery also welcomes group visits to our exhibitions from schools, universities and colleges. We provide introductions to the exhibitions by members of our curatorial team, as well as the use of our education studio for seminars and further discussion. In 2015-16 we facilitated group visits from 14 higher education institutions and two local primary schools.

CHISENHALE GALLERY TRUSTEES' REPORT (continued)

Participants

Chisenhale Gallery's three main beneficiaries groups are defined as:

- Artists and arts professionals
- · Local community groups, including schools and young people
- London, national and international art audiences

Finance

The gallery is a registered charity and one of Arts Council England's National Portfolio organisations, currently receiving ACE funding respresenting approximately 50% of core running costs (28% of overall income). Further core costs and all programmes are fundraised for in entirety through funding bodies, sponsors, trusts and foundations, private benefactors and earned income streams such as sales of limited edition prints and event ticketing. Resource sharing is central to all our activities and Chisenhale Gallery collaborates with arts agencies and other organisations to co-produce the majority of our projects. We always maximize the potential of available resources, pursuing an entrepreneurial approach and delivering world-class results.

Risk

Chisenhale Art Place Trust (CAPT) holds the lease on the building known as Chisenhale Works owned by the London Borough of Tower Hamlets. Until 2005 Chisenhale Gallery occupied its space under licence but was then granted a formal sub-lease. In 2013 this sub-lease was renewed for a term of 5 years, ending in March 2018. Under that leasethe Gallery has a 12 month notice period. This creates an opportunity for redevelopment, but also associated risk due to unknown variables. The situation is reviewed at each board meeting and Chisenhale Gallery's board has been strengthened in recent years by the appointment of Trustees with particular skills in this area.

Approximately half of Chisenhale Gallery's core costs are covered by the gallery's regular funding from Arts Council England, however the remaining 50% of core costs, and additinally all project funding must be raised from other sources.

The organisation undertakes periodic reviews for different areas of risk including insurance cover, health and safety policies in the workplace and whilst exhibiting, financial affairs, personnel practices, and IT.

Staff - 2015/2016

- Director Polly Staple
- Deputy Director Isabelle Hancock (on Maternity Leave until 30 September 2015)
- Deputy Director Laura Parker (Maternity cover until 30 September 2015)
- Offsite & Education Curator Emma Moore
- · Exhibitions & Events Curator Katie Guggenheim
- · Development Coordinator Ioanna Nitsou
- · Gallery Assistant Rosie Ram
- Exhibitions & Events Assistant Kasia Wlaszczyk
- · Offsite & Education Assistant Tommie Introna

Examiner

A resolution proposing the re-appointment of Frank S Lachman as Independent Examiner will be submitted at the Annual General Meeting.

Public Benefit

The Trustees confirm that in compiling this report they have had due regard to the guidance on public benefit issued by the Charity Commission in compliance with the duty set out in section 4 of the Charities Act 2006.

Small Company Exemption

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small compare gime.

CHISENHALE GALLERY TRUSTEES' REPORT (continued)

Reserves policy

The gallery currently has free reserves of £119,911. Free reserves are needed to provide a safety net from which unexpected costs may be met and to enable the continuation or orderly wind down of the organisation if there should be a funding shortfall.

The Trustees have agreed to hold a designated 'reserve fund' equivalent to three months operating costs, currently estimated at £100,000. Over the course of the current three year Arts Council England funding period, 2015-18, the Trustees aim to reach this target. At the end of the financial year 2015-16, £89,000 is currently designated for this purpose.

DIRECTORS' RESPONSIBILITIES

Law applicable to charitable companies in England and Wales requires the directors, who are also trustees of the company, to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the results of the company for that period. In preparing those financial statements, the directors are required to:

select suitable accounting policies and then apply them consistently; observe the methods and principles in the Charities SORP make judgements and accounting estimates that are reasonable and prudent; state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS

All directors of the company are also trustees of the charity, and there are no other trustees. The Board has the power to appoint additional trustees as it considers fit to do so. The directors set out below have held office during the whole year unless otherwise stated:

Appointed 4th November 2015

Ed Atkins

William Cavendish

Stephen Escritt Andrew Haigh

Andrew Hale

Priya Khanchandani

Mark Leckey

Jimi Lee

Helen Marten

Keir McGuinness Jessica Morgan

Andrea Phillips

Alice Rawsthorn (chair)

Toby Ziegler

Luiza Teixeira de Freitas

Shane Akeroyd

Resigned 15th July 2015 Appointed 15th July 2015

Resigned 15th July 2015

Resigned 4th November 2015

Appointed 10th February 2016

Dated: 2 | 11 | 2016

Alice Rawsthorn

-Trustee

Independent Examiner's Report on the Accounts of Chisenhale Gallery (COMPANY REGISTRATION NUMBER: 02851794)

On accounts for the year ended 31st March 2016 set out on pages 7 to 13.

Respective responsibilities of trustees and examiner

The charity's trustees consider that an audit is not required for this year under the Charities Act 2011 (the Act) and that an independent examination is needed.

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination being a qualified member of the Institute of Chartered Accountants In England and Wales.

It is my responsibility to:

- examine the accounts (under section 145 of the Act, as amended),
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the Act), and
- to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the accounts.

Independent examiner's statement

In the course of my examination, no matter has come to my attention

- 1. which gives me reasonable cause to believe that in, any material respect, the trustees have not met the requirements to ensure that:
- proper accounting records are kept (in accordance with section 130 of the Act); and
- · accounts are prepared which agree with the accounting records and comply with the accounting requirements of the Act; or
- 2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Frank & Lachman
Chartered Accountant
Independent Examiner

16b North End Road London NW11 7PH

2/12/2016

Statement of Financial Activities For the Year Ended 31st March 2016

	Notes	Restricted Funds Income	Unrestricted Funds General	Unrestricted Funds Designated	Total Funds 2016	Total Funds 2015
Income from:	Dod tom			nsider that en aux opendent evonsts		
- Grants and donations - Investment income	a way ta	27,000	272,188 222	853 hebetőse én studió a aliman	299,188 222	277,419 184
Charitable activities	Westmann.	136,586	61,564	the accounts for	198,150	212,757
Total income	d postplenati	163,586	333,974	dolou salura) dala	497,560	490,360
Expenditure on:					de meonagobili	
Charitable Activity Costs		207,891	309,030	tuo comes eave n on extendination in	516,921	458,812
Total expenditure		207,891	309,030	Tarne or disclosur	516,921	458,812
Net income/(expenditure)		(44,305)	24,944	Inentalsis	(19,361)	31,548
Total Funds brought forward		contact in my a	46,057	93,215	139,272	107,724
Transfers		44,305	(40,090)	(4,215)	sevip riolītur 1	-
Total Funds carried forward	10	-	30,911	89,000	119,911	139,272

Balance Sheet at 31st March 2016

	Notes		2016		2015
		£	£	£	£
Tangible Fixed Assets	7		28,367		3,952
Current Assets					
Debtors Cash at bank and in hand	8	2,715 179,874		12,715 243,270	
		182,589		255,985	
Creditors: amounts falling due within one year	9	91,045		120,665	
Net Current Liabilities			91,544		135,320
Total Assets less Current Liabilities			119,911		139,272
CAPITAL AND RESERVES			udfablyog a		
Unrestricted Funds	10		119,911		139,272
sized outer their patternated special lives			119,911		139,272

a) For the year ended 31 March 2016 the company was entitled to exemption under section 477(2) of the Companies Act 2006.

(c) The directors acknowledge their responsibility for:

i. ensuring the company keeps accounting records which comply with section 386; and

ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial

(d) The accounts have been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime under Companies Act 2006.

Approved by the directors on

2 | 11 | 2016

, and signed on their behalf by

Alice Rawsthorn - Director

⁽b) No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

Notes to the Financial Statements For the Year Ended 31st March 2016

1 ACCOUNTING POLICIES

(a) The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities published on 16/07/14, the Financial Reporting Standard for Smaller Entities (effective January 2015) and the Companies Act 2006. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

(b) Grants receivable

Grants receivable are credited to the Statement of Financial Activities in the year for which they are received. Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received.

(c) Expenditure

Expenditure is accounted for on an accruals basis and allocated to specific projects where the cost relates directly to that project.

Exhibitions and education costs are those costs directly related to mounting exhibitions and carrying out educational work. Support costs are costs involved in creating the environment in which exhibitions and education work can take place. Management and administration costs are the costs of constitutional and statutory compliance and of providing strategic direction to the organisation.

Since the Trustees provide the overall management of the organisation on a voluntary basis all overhead costs are treated as support costs.

(d) Tangible Fixed Assets

Tangible fixed assets are depreciated on a straight-line basis over their estimated useful lives as follows:

Fixtures, Fittings and Equipment

4 years

(e) Taxation

The company as a registered charity (number 1026175) is exempt from taxation on most investment income insofar as it is applied for charitable purposes. The company is also exempt from taxation on capital gains.

Notes to the Financial Statements For the Year Ended 31st March 2016

2	GRANTS AND DONATIONS	Restricted Funds	Unrestricted Funds	2016	2015
	Grants for General Running Costs - Arts Council England Catalysts How to year's together contribution to core	A	165,378 11,833	165,378	165,378 12,074
	- Catalyst: How to work together contribution to core - Fiorucci Art Trust	2 1	-	11,833	9,000
	- Nicoletta Fiorucci - The Foyle Foundation	7,000 20,000	in Property	7,000 20,000	7,000
	Sponsorship - Benefactors Programme	- <u> </u>	94,977	94,977	83,967
		27,000	272,188	299,188	277,419
3	CHARITABLE ACTIVITIES Grants and donations	Restricted Funds	Unrestricted Funds	2016	2015
	- Catalyst: How to work together commission income	300	8,333	8,333	17,334
	- Frances Reynolds	-		-	500
	- London Borough of Tower Hamlets - Helen Thorpe	15,000	18 E	15,000	4,100
	- Maria Sukkar	-	J		3,000
	- CREATE - Alex Petalas	12,500		12,500	4,000 2,000
	- Malmo Konsthall	•	-		5,000
	- Nicoletta Fiorucci - SAHA	2,250		2,250	9,000 5,000
	- ICA (Stop Play Record)	11,536		11,536	-
	- Berhold LLP	10,000		10,000	5,000
	- Shane Akeroyd - Elephant Trust	-	2	10,000	3,000
	- Alti Foundation	- C 500	-		2,000
	Henry Moore Foundation Victoria Park (Tower Hamlets Parks & Open Spaces Dept.)	6,500		6,500	2,100
	- Alex Sainsbury	15.1	-	-	500
	- Robert Matta - Maya Rasamny		11	. 50	5,000 5,000
	- Fiorucci Art Trust		-	-	11,000
	- William Burlington - Alastair Cookson				2,389 5,000
	- Mondriaan Fund	-	-	-	6,974
	- The Goldsmiths' Company	-	-		3,000
	- Canal Station - Australia Council for the Arts		-	:	5,000 10,744
	- Karma Liess	-	-		2,000
	- Marie & Joe Donnelly - Norwegian Embassy	10,000 493		10,000 493	4,114
	- Carlos Ishikawa	-		-	4,000
	- Jan Warburton - A M Qattan Foundation	2,000 5,000	-	2,000 5,000	
	- Genesis Foundation	5,000	.065	5,000	10,000
	- Yana Peel	1 500	-	4 500	3,000
	- Polish Cultural Council - Wojciech Kosma	1,500 3,115	-	1,500 3,115	:
	- Luiz Teixeira de Freitas	2,000	ara e	2,000	•
	- Institute Francais - Haro & Bilge Cumbusyan	4,955	-	4,955	2,500
	- Biennial of Sydney	5,000	-	5,000	
	- Keir Foundation - Sirine & Ahmad Abu Ghazieh	-	- 1		4,735 10,000
	- Zaza Jabre	-	-		5,000
	- OCA Norway - Pedro Barbosa	3,035 1,000	-	3,035 1,000	
	- Brooke & Matthew Barzun	5,000	_	5,000	
	- Cass Sculpture Foundation	2,000	-	2.000	5,000
	- Barbara & Howard Morse - Hugh Scott-Douglas	2,000 1,000		2,000 1,000	:
	- Pilar Corrias		-	-	500
	- Andreas Melas - Essex Street (Maxwell Graham)	2,000 2,000	-	2,000 2,000	:
	- General	-	5,083	5,083	5,101
	Deferred Grants brought forward Deferred Grants carried forward	96,537 (72,835)		96,537 (72,835)	71,943 (96,537)
		136,586	13,416	150,002	147,997
	Catalogue sales		242	242	(209)
	Limited Editions Sales	-	31,685	31,685	34,705
	Exhibition Income	-	5,806	5,806	22,367
	Events Programme Income (inc. ticket sales) Sundry Income		329 10,086	329 10,086	7,897
		136,586	61,564	198,150	212,757
4	NET INCOME//EXPENDITIBE\	100	2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
4	NET INCOME/(EXPENDITURE)				
	Net Income/(expenditure) are stated after charging				
	Depreciation of tangible assets	- k L.o.	.51	11,720	2,686
		Page 1	12		

Notes to the Financial Statements For the Year Ended 31st March 2016

5 CHARITABLE ACTIVITY COSTS

	\$100 Miles M	Support Costs Unrestricted	Charitable Activity Costs Restricted	Governance Costs	Total 2016	Total 2015
	Direct costs					
	Exhibition and education costs	VI 200	180,268	· · · · · · · · · · · · · · · · · · ·	180,268	149,900
	Publicity and marketing	9,791	-	-	9,791	6,756
	Design and printing costs	-	4,437	-	4,437	4,224
	Support costs					
	Staff costs	200,605	22,290		222,895	200,902
	Freelance fees (weekend staff)	8,113	896	Minoral Paragraphs 3 17	9,009	8,100
	Rent	21,100	-	_ 11000	21,100	20,626
	Postage couriers and shipping	425	_		425	579
	Stationery	1,026	-	, · · · -	1,026	1,441
	Fundraising	7,561	-	-	7,561	7,976
	Insurance	1,228	-		1,228	1,341
	Computer software and repair	3,625	-	-	3,625	5,034
	Travel and subsistence	1,147		-	1,147	1,009
	Hospitality and private view costs	5,623	-	-	5,623	5,176
	Website and e-mail	3,998		· · · ·	3,998	9,909
	Telephone and copier	6,134	- (fro	A manipi Projet (Section)	6,134	5,070
	Heat and light	2,123	_	_	2,123	3,588
	Housekeeping and maintenance	11,020	-	· _	11,020	4,903
	Office and gallery equipment	2,090	_	_	2,090	8,151
	Training and membership	1,280	-	-	1,280	1,394
	Bank charges	_	· -	2,410	2,410	2,442
	Examination fee	_	_	2,250	2,250	2,000
	Bookkeeping	-		5,748	5,748	5,592
	Legal and statutory fees	200.00	_	13	13	13
	Depreciation	-		11,720	11,720	2,686
	Total 2016	286,889	207,891	22,141	516,921	458,812
	Total 2015	271,865	174,214	12,733	Commence Commence Commence Commence	458,812
6	EMPLOYEES				2016	2015
	Wages and salaries				210,698	183,357
	Social security costs	(94)			19,157	17,545
					229,855	200,902
	Freelance fees				40	8,100
					229,895	209,002
	The average number of employees, anal	ysed by function,	was:		No.	No.
	Productions				6	6
	Administration				2	2
	Administration				2	2
					8	8

No employee earned more than £60,000 during the year (2015 - none earned more than £60,000)

Notes to the Financial Statements For the Year Ended 31st March 2016

7	TANGIBLE FIXED ASSETS		
		Fixtures Fittings & Equipment	Total
	COST		
	At 1st April 2015 Additions	43,033 36,135	43,033 36,135
	At 31st March 2016	79,168	79,168
	DEPRECIATION	staticed families	(Intra-
	At 1st April 2015 Charge for the year	39,081 11,720	39,081 11,720
	At 31st March 2016	50,801	50,801
	NET BOOK VALUES	THE WISE STEERA THE SC SINY.	Inda .
	At 31st March 2016	28,367	28,367
	At 31st March 2015	3,952	3,952
8	DEBTORS	2016	2015
	Trade Debtors Other debtors	2,715	12,715
		2,715	12,715
	destruction of testaces as	ed to ACSTO problem environmental des	dias .
9	CREDITORS - AMOUNTS FALLING DUE WITHIN ONE YEAR	2016	2015
	Trade creditors Catalyst Deferred Grants Other creditors and accruals	9,746 6,214 72,835 2,250	6,427 15,701 96,537 2,000
		91,045	120,665

Notes to the Financial Statements For the Year Ended 31st March 2016

10	MOV	EMENTS	IN FUNDS
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MOVEMENTS IN FUNDS	At 1 April 2015	Transfers	Incoming Resources	Outgoing Resources	At 31 March 2016
Restricted funds	1.	44,305	163,586	(207,891)	-At 31st Mag
Unrestricted funds	46,057	(40,090)	333,974	(309,030)	30,911
Unrestricted funds Designated	93,215	(4,215)	-	2105	89,000
	139,272	-	497,560	(516,921)	119,911

11 ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS			
28,367	Restricted Funds	Unrestricted Funds	Total Funds
Tangible fixed assets	-	28,367	28,367
Net current assets	-	91,544	91,544
	-	119,911	119,911
IVA . VIVA	×		DMT 100M - 0

12 CATALYST

During the year the company managed a project on behalf of another charity. In the current financial year the company received £61,235 of income and expended £70,721. As at the 31st March 2016 the company was holding £6214 of funds related to this project.