



ST MATTHEWS PROJECT

12 Years in the Community 2004-2016

(Company limited by guarantee no. 7007350
registered charity no. 1140964)

REPORT AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2016

ST MATTHEWS PROJECT

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REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2016

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REFERENCE AND ADMINISTRATIVE INFORMATION

FOR THE YEAR ENDED 31 AUGUST 2016

Management committee	Mr James Alexander – Chair Mr Mohammed Topia – Treasurer Ms Jenny Greenfield Mr Ryan Chishick Mr Lekan Ojumu
Management team	Mr Lee Dema – Project Manager and Company Secretary Ms Fiona McGee – M&E Officer
Charity reg. no.	1140964
Company number	7007350
Registered office	90 Gaskarth Road London SW12 9NW
Web-site	www.thesmp.net/
Independent examiner	Charles Ssempijja, ACA 27 Netherford Road London SW4 6AF
Bankers	Santander UK 301 St Vincent Street Glasgow G2 5NT

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TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31 AUGUST 2016

The trustees present their annual report and financial statements of the charity for the year ended 31 August 2016. Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the charity's governing document, and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities (FRSSE) (effective January 2015). Income and expenditure have been analysed on a 'natural basis, taking advantage of sections 4.17 and 4.18 of this SORP.

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

STRUCTURE, GOVERNANCE AND MANAGEMENT

a. Governing document

The organisation is a charitable company limited by guarantee, incorporated on 2 September 2009 and registered as a charity on 22 March 2011. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

b. Method of appointment or election of Board of Trustees

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of one year, after which they must be re-elected at the next Annual General Meeting.

c. Policies adopted for the induction and training of Board of Trustees

The trustees of the St. Matthew's Project believe all trustees bring an equally valued range of experiences, skills and qualities to the Board and consider it essential that all new trustees are well supported in taking up the important role of Director. Trustees are familiar with the practical work of the charity and James Alexander is directly involved with the running of SMFC football teams. Additionally, new trustees are encouraged to attend training workshops facilitated by our principal funder, the Walcot Foundation, to familiarise themselves with the roles and expectations of trustees, the charity and the context within which it operates. Areas covered included::

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- Succession Planning.

The process is seen as an investment which ensures that the new trustees are given the necessary information and support to help them to fulfil the role with confidence and ultimately contribute to the high standards and achievements of the SMP.

d. Organisational structure and decision making

Trustees

Trustees are familiar with the practical work of the charity and with the roles and expectations of trustees, the charity and the context within which it operates, including:

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- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- Succession Planning.

We were very pleased to welcome our latest trustee to the board, Jenny Greenfield. Jenny has over 20 years senior management experience in the charity sector including 7 years as CEO of the Students' Union University of Greenwich working to support around 28,000 students at London's largest university.

Day to day management

Day to day management is by the Project Manager, who draws on the support and expertise of the highly experienced Board of Trustees as needed.

e. Related party relationships

The Charity has considered the disclosure requirements of the SORP for related party relationships, and believes that there are no related party relationships and transactions, other than the Trustees and their close connections.

f. Risk Management

The Board of Trustees fully accepts its responsibilities for ensuring that the major risks to which the Charity is exposed are identified, and that there are systems and procedures in place to mitigate those risks.

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Chair's Report

The St. Matthew's Project believes that football has great transferrable core values, and that involvement in free organised activities can provide young people from disadvantaged backgrounds with enhanced life skills, as well as enabling them to enjoy and benefit from the game. This is also reflected in our development and training programmes for 16-24 year-olds, with the use of football-related courses helping to attract young people from across Lambeth, both male and female.

All youth schemes should be at the centre of the community which they serve and represent and the St. Matthew's Project enjoys a very positive relationship with our community. Over the past year we have worked extremely hard to offer young people the opportunity to participate in a growing number of activities. Our services are free at the point of access, which is also very important in promoting community integration, as many of the young people we work with cannot otherwise afford to make use of the limited local sporting facilities. As the wider community in which SMP operates continues to evolve and become more prosperous, there is a real danger that without activities such as ours, these young people will be further pushed out towards the margins.

The prospects of young people in London today are far from promising, with many facing increasing pressures and challenges. For many of the young people we work with there is a bleak outlook around employment, affordable housing and long term financial security. Evidence shows that the barriers young people face to achieving economic independence, well-being and finding the right support, are disproportionate to the population as a whole. About 15.3% of 5 – 17 year olds in Lambeth have mental health problems. Crime levels, and in particular gang-related activity, are high in our target area. Around 25% of 16-24 year olds in London are currently out of work and youth unemployment stands above the national average in the Tulse Hill and Coldharbour wards – our target areas. Young people aged 16-21 who are long-term unemployed are over four times more likely to have no qualifications than those young people who make a successful transition from education to work in the same age group. A range of academic studies has found that unemployment increases susceptibility to illness, mental stress, and loss of self-esteem leading to depression; and the unemployed young are more likely to get involved in anti-social activity and gang-related crime.

Whilst we can provide the opportunities and facilities for local young people to participate in football and other sports, the community itself can feel very much part of what we are trying to achieve. Stakeholders and other local agencies can now clearly see for themselves that we are not just about football for football's sake and that we really do have a vested interest in the personal development of all local young people. We will continue to work hard to ensure that our funders' investment is maximised and to allow as many young people as possible to enjoy free, structured sporting activities. Thank you for your continued support of the St. Matthew's Project and our aims.

'It's like a job for my son. He knows what he's got to do; he prepares the things he's going to teach them. It keeps him occupied, it keeps him alert; it teaches him a lot of things and it keeps him from that thing where they're hanging around the block.' – **Parent of former SMP participant, turned coach.**

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OBJECTIVES AND ACTIVITIES

Mission statement

To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families.

Our charitable objects

1 - To act as a resource for young people up to the age of 25 living in the south Brixton area by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:

- A) advancing in life and helping young people by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals;
- B) advancing education;
- C) relieving unemployment;
- D) providing recreational and leisure time activity in the interests of social welfare for people living in the south Brixton area who have need by reason for their youth, age, infirmity or disability, poverty or social and economic circumstances, with a view to improving the conditions of life of such persons.

2 - The promotion of community participation in healthy recreation, in particular children and young people aged between 6 and 25 by the provision of facilities for playing football.

Who We Are

The project began life in June 2004, originating from a kick-about in Brockwell Park and has grown incrementally since then. We now work with over 160 young people each week, bringing them together from 3 different housing estates, which historically would not have anything to do with each other. SMP has a dedicated team of staff and trustees, with over 10 years' experience of working with a challenging target group and a thorough understanding of the local community and its needs. We have an established reputation with local residents, the council and our funders for being able to deliver successful and credible programmes.

Principal Activities and Where We Work

The Project operates in the Coldharbour and Tulse Hill wards of Lambeth. The majority of the young people who attend the Project live on the St Matthew's and Tulse Hill estates, which are within the most deprived 10% Super Output Areas in the country. As well as complex deprivation issues, the children and young people we work with also face health related difficulties, including obesity, a growing problem across Lambeth. Crime levels, and in particular gang-related activity, are high in our target area – 1/3 of all 2014 London shootings occurred in Lambeth – and three young men known to us have been murdered since 2011. 68% of our participants are entitled to free school meals; 95% are from a BAME background, 82% of whom are Afro-Caribbean. Our services are free at the point of access, which is extremely important in promoting community integration, as many of the young people we work with cannot otherwise afford to make use of the limited local sporting facilities.

The importance of being firmly rooted in the local community and taking the time to develop the project incrementally has been fundamental to our success over the past 12 years. It has also allowed us to respond appropriately to the evolving needs of our users. Due to the relationship we have built up with local young people over a long period of time, we have earned a legitimacy to advise and help them in a way other organisations cannot. Consequently, more and more young people are benefiting from the services we offer, enhancing their life opportunities.

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ACHIEVEMENTS AND PERFORMANCE

Annual Review

Output

2015-16 saw another year-on-year increase in the total participant throughput at all SMP activities. We engaged with over 300 unique participants, offering 32 hours of contact time per week. Our varied programmes enabled us to engage with young people in a positive and meaningful way, while the commitment, dedication and skillsets of our staff helped to bring out the best of the young people we work with, particularly those with challenging behaviour.

TOTAL PARTICIPANT THROUGHPUT 2015-16

Average weekly engagement = 165 participants

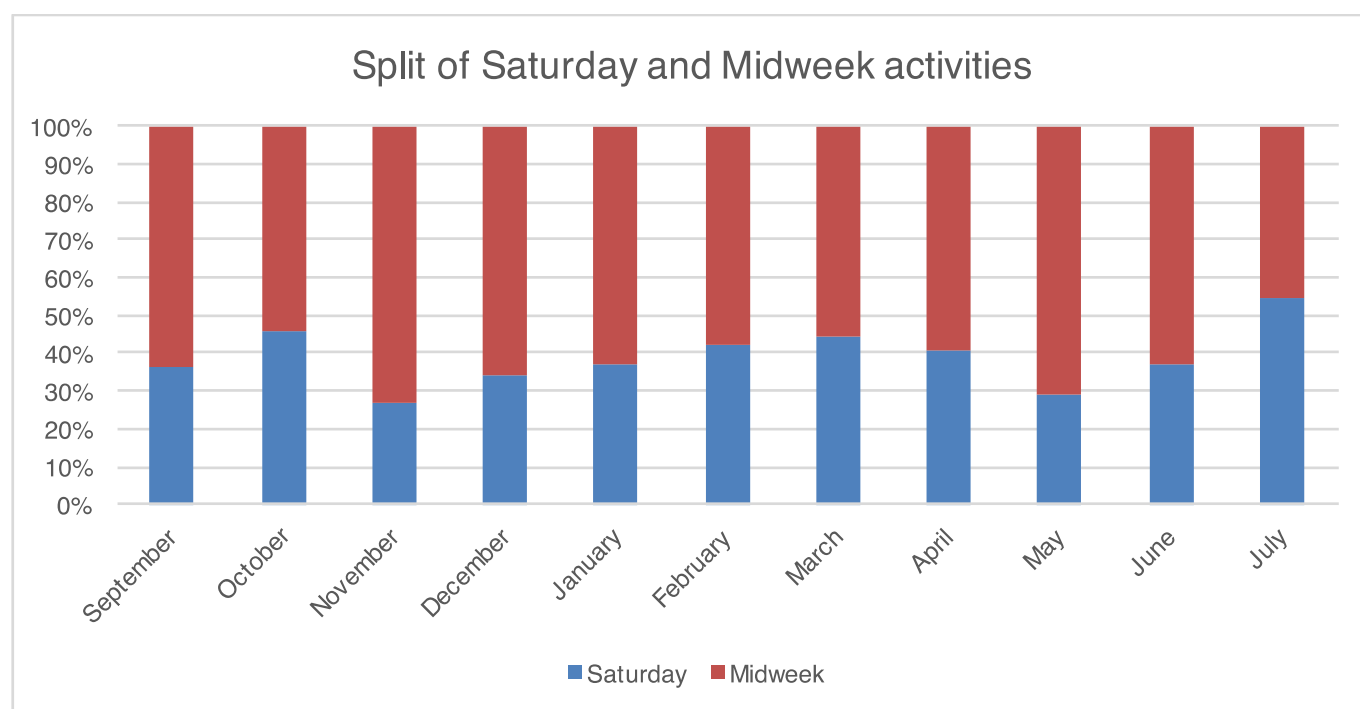
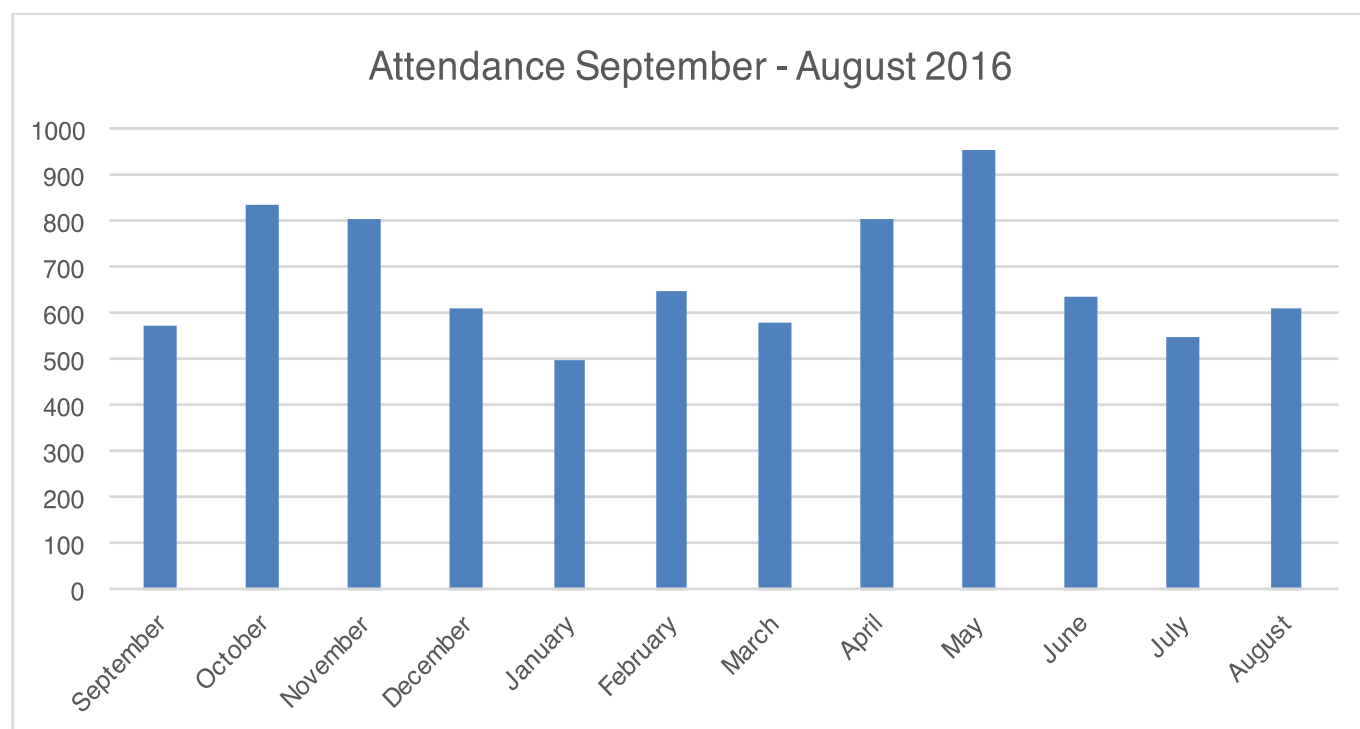
Month	2015-16	2014-15	2013-14
September	571	774	586
October	839	734	750
November	805	684	777
December	614	355	319
January	498	515	342 (No Sats.)
February	648	605	490 (No Sats.)
March	582	723	890
April	806	639	703
May	952	752	780
June	639	757	662
July	548	727	495
August	610	364	451
TOTAL	8,112	7,642	7,245

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St. Matthew's Project Summary 2015-16



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SMFC

SMFC entered 5 teams in the London County Saturday Youth League for the 2015-16 season at U10s, U11s, U12s, U14s and U17s. The U10s and U11s did very well in the non-competitive section, and while the older age groups did not win their divisions, they were all in contention as title challengers for most of the season. Once again the U10s team was recruited almost entirely from the previous summer holiday scheme, which is turning out to be a very dependable production line of local footballing talent. We are proud that the vast majority of SMFC players come from our local target area and that we do not go around 'cherry picking' players from other areas – or from other teams.



For many youth football clubs nowadays the emphasis is very much on young players 'turning pro', with coaches selling a dream that effectively doesn't exist. While some of these clubs have a high turnover of boys gaining entry into pro club academies, the stark reality remains that only 1 out of 100 players actually signed to an academy will go onto play professionally at any level. The concern for us is that parents who can ill afford it are forking out up to £300 signing on fees to some clubs in pursuit of the 'dream'. This makes us all the more proud that since the creation of SMFC in the 2005-06 season, the signing-on fee has remained the same at £10.

We believe that youth football is still about young players of mixed abilities coming together and enjoying their football as a team, as friends – win, lose or draw. While it is hard to compete with the so-called elite teams, we are pleased that our teams can more than hold their own across all the divisions. We are also beginning to witness a steady rise in ability amongst the players we attract as the penny seems to be slowly dropping that £300 does not guarantee you a place in an academy, and that several boys and girls have still progressed into academies from the SMP.

• 94 SMFC players registered with London County Saturday Youth Football League

The U14s won the *Dia de Portugal* tournament in Kennington Park in May 2016 after a dramatic penalty shootout in the final and were to be presented with their winners' trophy at the *Dia de Portugal* celebrations on 12 June on Streatham Common – had it not been rained off! The trophy was handed over to us, though, by the organisers.

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U14s @ Kennington Park

A big thank you goes out to McEvoy Maintenance for sponsoring our U14s and U17s kits this season.



U17s 2015-16

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Training & Development

SMP ran free F.A Level-1 and -2 football coaching courses in Brockwell Park which were once again fully subscribed. Another 12 young people gained their F.A Level-2 coaching certificate, including 2 SMP coaches. This brings the total number of coaches produced by the SMP from levels 1-3 to over 150.

In total, 48 young people accessed the four accredited courses we ran in 2015-16. The courses, all delivered in Brockwell Park, were F.A Level-1 and Level-2 football coaching awards, in partnership with the London F.A, and a Level-2 Sports Leaders' Award and BTEC Level-2 in Football Industries in partnership with Vi-Ability.



- *The SMP has now produced over 150 local coaches – 111 x Level-1, 41 x Level-2 and 2 x Level-3 (UEFA B).*

In November 2015 our first cohort of BTEC students got to spend 2 weeks on a work placement at the famous AC Milan football club in Italy. As well as attending a Serie A match at the San Siro, they spent time at the AC Milan Academy and in the club's offices and got to see just what it takes to run one of the biggest clubs in world football. They also found a bit of time to take in some of the sights.

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SMP members at the San Siro for AC Milan v Atalanta

In May 2016 a second cohort of BTEC students went on a 2-week work placement in Barcelona. The students were hosted by RCD Espanyol and got to see how a small club can survive in La Liga, in the shadow of one of Europe's footballing giants, by running a top class youth academy and scouting network. They also got to visit the famous Camp Nou stadium, home of Espanyol's city rivals Barcelona F.C. They did manage to enjoy a day off, too, to take in the Pentecost carnival and the beach!

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BTEC students at Espanyol

Training & Development Outcomes

- 18 young people have achieved an FA Level-1 Certificate in Football Coaching
- 12 young people have achieved a BTEC Level-2 Certificate in Football Industries
- 10 young people achieved a Level-2 Award in Sports Leadership
- 8 young people completed a 2-week work placement at AC Milan, Italy
- 16 young people completed a 2-week work placement at RCD Espanyol, Spain
- 12 young people have achieved an FA Level-2 Certificate in Football Coaching

SMP are now working with Brixton Police as part of their new 'Divert' programme and assisting young offenders to turn away from crime. The Project Manager has been allowed access to the custody suite and cells at Brixton Police Station to meet young offenders and tell them about what SMP has to offer to help try and divert them from a life of crime. Coupled with our existing links with the Lambeth Youth Offending Service, this will increase our ability to reach out to young offenders across Lambeth and beyond.

'For me, it's changed me to have more confidence in myself...it's the coaches. I've had a lot of great coaches. Without them, I wouldn't have been as confident as I am now. I always thank them for everything I've done and for what they've done for me...they're always talking to you. Every single one of them, I'd trust them no matter what.' – Calvin, former participant and coach.

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Healthy Holidays

Many of the families SMP work with are often worse off in school holidays because they are dependent on free school meals – 68% of participants at SMP are entitled to free school meals. Financial pressure increases during the holidays on parents due to families having to find extra money for food because of the absence of free school meals. August saw SMP complete its 13th consecutive free summer holiday programme, its 9th as an official Lambeth Summer World Cup host. An average of 60 young people attended per session (twice a week over 5 weeks) with 80 turning up for the final day tournament.



Thanks to funding once again from the St. Luke's Hub Healthy Holiday scheme, we provided over 650 free meals and portions of fresh fruit. A big thank you, too, to local MP Helen Hayes who paid us a visit in Brockwell Park during the holidays and chatted to staff and some of our young people. We also delivered a special 'Christmas Footie & Food' event on Tulse Hill Estate. Almost 60 young people took part in a 5-a-side tournament in the estate's football cage, and then enjoyed a delicious Caribbean meal from the Negril restaurant in Brixton Hill at the TRA's Jubilee Hall.

- **75% of participants stated that they would have gone without a daytime meal had they not eaten at the summer holiday scheme.**

Sporteducate Programme

The Sporteducate programme is now into its final year, delivering after-school English classes and table tennis coaching to the Lambeth Academy secondary school in Clapham for pupils in years 7, 8 and 9; and to year 5 and 6 pupils in Jubilee Primary School, Tulse Hill. A total of 40 young people have now benefitted from the programme. We will be looking at ways of funding the programme when the Sported funding comes to an end in June 2017.

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Sporteducate pupils at Jubilee Primary School

'The children are fully engaged and there is a lovely atmosphere amongst the group, who are now also benefiting from the social side and health positives that this intervention programme has achieved. A big success!' – **Olivia Wilding, Intervention Coordinator, Lambeth Academy**

Doorstep Sports Club

As part of our Streetgames DSC provision, we developed our Boxing & Fitness sessions on St. Matthew's Estate, Brixton for young people aged 11-15. This was a case of 'going back to our roots', to where the SMP started life and from where it took its name. Changes at the St. Matthew's Estate TRA and Bar & Social Club and a more outward looking approach made this possible, and we look forward to building closer links with the estate in the coming year.

Working closely with Carney's Community Boxing Club we were able to send some of our SMFC footballers down to their club in Battersea for a pre-season workout. Through Carney's we also have an exit route for any potential boxers into Fitzroy Lodge ABC, Lambeth.

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Girls' Football

SMP are delivering a new football programme for young women aged 11 – 16 in partnership with Lambeth Council and GLL. The St. Matthew's Project will play a significant role in the three-year programme, linking with local secondary schools and other providers to deliver a robust girls football programme. Based on an identified need, we will be delivering football coaching sessions, leagues and festivals in both a school and community setting to encourage player pathways (school-club links) and a set of sustainable football-related community activities. We will also work closely with the partner agencies included in this Community Sport Activation Fund programme to ensure the participants we engage with are actively signposted to the other opportunities that will be made available to them.

From September to December 2015 SMP ran a pilot league for girls in years 9 & 10 involving 7 schools from across Lambeth, with matches being played every Wednesday after school at Ferndale Community Sports Centre, Brixton. From April to June 2016 we ran a second 7-team league for girls in years 7 & 8. An average of 40 girls per week competed for a total of 24 weeks across both leagues. We also delivered free turn-up-&-play community sessions straight after the league fixtures so that girls could stay on and further improve their skills.

The girls' league also resulted in an increase in our regular Saturday Club attendance, with girls being signposted by our coaches and teaching staff. Another offshoot from the league was SMP being asked to manage the Team Lambeth girls' football team at the London Youth Games at the Crystal Palace Sports Centre in June. Despite failing to qualify for the knockout stages, the girls, and our coaches, had a great experience and learned a great deal – not least that technical ability can only get you so far. To be better prepared we will now be looking to recruit players for the 2016-17 games from September onwards, as opposed to a few weeks prior to the event, which Lambeth had always done in the past.

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Oasis Academy, Year 9 & 10 Champions

Schools competing:

1. Oasis Academy, Waterloo
2. Platanos College, Stockwell
3. The Laurels, Clapham Park
4. Evelyn Grace Academy, Brixton
5. City Heights Academy, Tulse Hill
6. Lambeth Academy, Clapham
7. Norwood, West Norwood
8. Elm Green School, West Norwood.
9. Streatham & Clapham High School, Streatham

'It has been a real pleasure to work with you in this competition. Our girls are so happy and grateful with you and all the staff there. I am looking forward for the next one after Christmas.' **The Laurels**

'Well done to everyone involved in the Girls' League at Ferndale – it was so well organised and great fun!' **Evelyn Grace Academy**

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Platanos College, Year 7 & 8 Champions

As part of the CSAF Programme we also delivered a women's 6-a-side football tournament at the 2016 Lambeth Country Show in partnership with the London F.A. Five teams produced some very entertaining football, attracting quite a few spectators to the show's Activate Zone, with the South London Laces A team being crowned champions on the day.

'Coming to St. Matthew's has really helped me as a person because playing here is like a dream. In Madrid, I used to play football, but on the streets, so never really in a team. Here, I am playing with other girls, as a team. It's really nice.' **Kelfra, aged 14.**

Other highlights were our Saturday Club girls coming away winners of the BKF Football Festival at Kennington Park in February; winning all their games at the London F.A 'Goals For Girls' Festival, also at Kennington Park; and Rhia and Matylda making it into the Crystal Palace F.C development squad.

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Saturday Club girls with the BKF trophy

Staff

We are extremely delighted at the continued progression of former participants into volunteering and coaching roles. These long-term relationships we have built up with young people over a long period of time, have earned us a legitimacy to advise and help them in a way other organisations cannot. Using former participants as coaches not only has a knock-on effect for the individual concerned, but also on the young people they are working with, who begin to see what could be on offer to them in the future.

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Former participants Dwight Barnett and Chevone Lawrence with the Saturday Club girls' BKF trophy



Congratulations to Ronald Sobowale, the latest in a long line of former participants to become an official SMP coach.

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Trips

- 30 young people enjoyed a day out at Craven Cottage in February for the Fulham v Derby County match. The group was made up of our U12s Summer World Cup winning team and members of our Girls-Only Saturday Club. A big thank you to the Fulham Foundation and Lambeth Council for the 40 tickets!
- Some of our Saturday morning club girls enjoyed a day out at Wembley in May after their football session to see the Women's FA Cup final between Arsenal and Chelsea.
- In July a group of them went to Thorpe Park for the day.
- The SMFC U11s team went to watch Dulwich Hamlet match and were given a tour of the facilities.



Saturday Club girls en route to Wembley

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Programme 2015-16

- Girls-only Saturday Club
- Girls' Secondary School League
- Girls-only Midweek Community Sessions
- 6-13s Saturday Club
- 9th Lambeth Summer World Cup
- Tulse Hill Estate Christmas Pen Football Tournament
- SW2 Half-Term Tournament
- Streetgames Doorstep Club: Boxing & Fitness
- F.A Football Mash Up Sessions
- St. Matthew's F.C (U10s, U11s, U12s, U14s, U17s)
- Sport Educate After-School Programme: Jubilee Primary School, Lambeth Academy
- F.A Level-1 Coaching Course
- F.A Level-2 Coaching Course
- Level-2 NCFE Award in Sports Leadership
- BTEC Level-2 in Football Industries
- 2-Week placement at AC Milan, Italy
- 2-Week placement at RCD Espanyol, Spain

Future Plans

As we look to the future, our aim is to consolidate, and to make St. Matthew's Project's growth as sustainable and manageable as possible. To maximise income opportunities, SMP will explore ways of developing more collaborative funding bids and look to capitalise on any opportunities that may arise from the Council's need to work with local community groups. In 2015-16, we will be looking to add at least one new member of staff to help us move forward and continue to deliver much needed opportunities to local young people in evermore challenging and uncertain times for them.

Long-term Goals

- To position ourselves as a provider of sport-focused youth activities and not solely a football project / club but at the same time recognising football is still the best 'hook' for most of the young people we engage with.
- Recognition as the main provider of sport-related youth activities in the Tulse Hill and Brixton area, increasing our core staff team so that is able to deliver to a larger number of young people on a weekly basis.

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- Increase the range of activities to include trading activities such as alternative provision, counselling services based on a closer formal relationship with statutory services (schools, health and youth services).
- Move away from restricted grant income as the main source of income.
- Focus the majority of our work on early intervention (ages 6-12).
- Operate all year round from a Brockwell Park hub consisting of changing facilities, Astroturf pitches and a refurbished, expanded pavilion.
- Become a significant local advocate for local young people's need at the highest levels in the council and other statutory services that affect the young people we are here to support.

Our people and supporters

We would like to extend our huge thanks for the continued support of our board of trustees, our staff and volunteers and our partners and funders. This review is a celebration of the efforts and commitment of our staff, trustees, partners, volunteers and participants. We have built a team with a shared vision and together we are making a positive difference. Our staff, volunteers and trustees are the key to our growth and success; they are involved and engaged not just with us but with all the young people we support. I would like to thank them for the time and invaluable resources they are putting into our work, helping to make the SMP the special organisation it is – may their effort and dedication continue to help change the lives of young people in the Tulse Hill and Brixton area.



ST MATTHEWS PROJECT

(Company Limited by Guarantee No. 7007350 (England), registered Charity No. 1140964)

TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31 AUGUST 2016

FINANCIAL REVIEW

Results for the year

The Charity achieved net income for the year of £40,659 (2015 - £22,468), details of which are shown in the Statement of Financial Activities. Total income for the year increased to £140,322 from £115,642 2015. Total expenditure increased to £99,663 from £93,174 2015.

Management & Finance

Our trustees' meetings set out to understand the new, harsher funding landscape and its impact on charities and look at ways of developing our resilience as a small organisation in the voluntary and community sector. It is SMP's intention to develop community access to a Brockwell Park hub consisting of changing facilities, Astroturf pitches and a refurbished, expanded Bowling Green pavilion, providing first-class experiences for the young people we work with. At the request of Lambeth Council, a detailed proposal for the development of the pavilion was drawn up by our treasurer, Mo Topia, and submitted to them in August 2015. One year on we have still to hear back from them and we will continue to chase them for a response as to a definitive outcome. This August the local MP for Brockwell Park, Helen Hayes, wrote to the CEO of Lambeth Council asking for an update on our behalf. Our overall aim is to ensure that the SMP maintains its position within the community as a vital service for hard to reach and disadvantaged young people, recognising the needs and priorities of our members in a rapidly changing landscape.

Funders	Partners	Kit Sponsors
Walcot Foundation Children In Need Comic Relief Deutsche Bank Thrale Almhouse The Mercers' Company Street Games Lambeth Council London Youth Jack Petchey Foundation Morley College Tulse Hill Forum Young Lambeth Cooperative Healthy Holidays London Community Foundation Football Foundation Jack Petchey Foundation	ADP Consultants Brixton Police Brockwell Park Community Partners Brockwell Park Management Carney's Community City Heights Academy Fulham F.C Academy Fulham F.C Foundation Fusion Lifestyle Greenwich Leisure Ltd. Jubilee Primary School Lambeth Academy Lambeth Adult Learning Lambeth Safeguarding Children Board Lambeth Sports & Recreation Services London F.A London Youth Morley College Sported St. Luke's Hub St. Matthew's Estate TRA Substance Social Research Tulse Hill Estate TRA Tulse Hill Safer Neighbourhood Team Vi-Ability	McEvoy Maintenance Football Foundation

ST MATTHEWS PROJECT

(Company Limited by Guarantee No. 7007350 (England), registered Charity No. 1140964)

TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31 AUGUST 2016

Going Concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Reserves policy

The charity currently has no formal reserves policy. However the trustees constantly monitor the charity's reserves and are satisfied that the current levels are reasonable and sufficient for the charity's requirements.

TRUSTEES RESPONSIBILITIES

Company and Charity Law requires the trustees to prepare financial statements that give true and fair view of the state of affairs of the charity at the end of the financial year and of its surplus or deficit for the financial year. In doing so the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Follow the methods and principles of the Charity SORP; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the group will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

APPROVAL

This report was approved by the board of Trustees on and signed on their behalf by:-

.....
James Alexander
Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
ST. MATTHEWS PROJECT (Company number 07007350; charity number 1140964)**

I report on the financial statements for the year ended 31 August 2016 set out on pages 26 to 32.

This report is made solely to the Trustees, as a body, in accordance with Section 43(3) of the Charities Act 2011. My work has been undertaken so that I might state to the Trustees matters I am required to state to them in an Independent Examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Trustees for my independent examination work, for this report, or for the statement I have given below.

Respective responsibilities of Trustees and independent examiner

The Trustees, who are the directors of St. Matthews Project for the purposes of company law, and the trustees for the purposes of charity law, are responsible for the preparation of the financial statements. The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the Charity is not subject to an audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- follow the procedures laid down in the general Directions given by the Charity Commissioners under section 145(5)(b) of the 2011 Act; and
- state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity, and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in any material respect the requirements
 - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
 - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charitieshave not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Charles Seempijja ACA
NfP Accountants Ltd
Chartered Accountants
27 Netherford Road
SW4 6AF

Date:

STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 August 2016

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2015 £
INCOME FROM							
Gifts, grants and donations		2,690	136,395	139,085	1,833	113,781	115,614
Investment income: bank interest		-	-	-	3	-	3
Programme income: club fees		60	-	60	25	-	25
Other incoming resources		1,177	-	1,177	-	-	-
TOTAL INCOME		3,927	136,395	140,322	1,861	113,781	115,642
EXPENDITURE ON							
Gross salaries		-	46,155	46,155	-	44,811	44,811
Employer's NI		-	1,131	1,131	-	1,970	1,970
Staff expenses: Mileage		-	725	725	-	719	719
Staff expenses: Work from home		-	1,430	1,430	-	1,500	1,500
Staff expenses: Other		-	579	579	-	569	569
Staff training		-	455	455	-	469	469
Admin		-	1,346	1,346	-	1,152	1,152
Management fees		-	420	420	-	420	420
Volunteer expenses		-	550	550	-	630	630
Facilities		-	995	995	-	6,456	6,456
Participants training		-	5,195	5,195	-	7,500	7,500
Coaching		-	30,063	30,063	-	20,949	20,949
Travel		-	1,108	1,108	-	671	671
Equipment		-	3,447	3,447	-	4,029	4,029
Independent examination fees		-	1,200	1,200	-	1,080	1,080
Sundry expenses		-	4,864	4,864	-	249	249
TOTAL EXPENDITURE		-	99,663	99,663	-	93,174	93,174
NET MOVEMENT IN FUNDS		3,927	36,732	40,659	1,861	20,607	22,468
RECONCILIATION OF FUNDS							
TOTAL FUNDS AT 1 SEPTEMBER 2015		9,341	42,634	51,975	7,480	22,027	29,507
TOTAL FUNDS AT 31 AUGUST 2016		13,268	79,366	92,634	9,341	42,634	51,975

All incoming resources and outgoing resources derive from continuing activities.

ST. MATTHEWS PROJECT
(Registered company no. 07007350, registered charity no. 1140964)

BALANCE SHEET
As at 31 August 2016

	Notes	£	2016 £	£	2015 £
CURRENT ASSETS					
Other debtors	6	66		-	
Cash at bank and in hand		93,768		53,912	
CREDITORS: amounts falling due within one year	7	(1,200)		(1,937)	
NET CURRENT ASSETS			92,634		51,975
NET ASSETS			£ 92,634		£ 51,975
FUNDS					
Restricted funds	8	79,366		42,634	
General fund (unrestricted)	8	13,268		9,341	
TOTAL FUNDS			£ 92,634		£ 51,975

For the year ended 31 August 2016 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- (i) The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476;
- (ii) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the Financial Reporting Standard for Smaller Entities.

They were approved, and authorised for issue, by the directors on and signed on their behalf by:-

James Alexander
Trustee

The annexed notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2016

1. ACCOUNTING POLICIES

Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities 2015 (FRSSE), as applicable to smaller charities preparing their accounts in accordance with the Financial Reporting Framework for Smaller Entities (FRSSE) (effective January 2015), and the Charities Act 2011. Income and expenditure have been analysed on a 'natural basis, taking advantage of sections 4.17 and 4.18 of this SORP.

The effect of events relating to the year ended 31 August 2016 which occurred before the date of approval of the financial statements by the Trustees has been included in the financial statements to the extent required to show a true and fair view of the state of affairs at 31 August 2016 and the results for the year ended on that date.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Key judgements that the charity has made which have a significant effect on the accounts include estimating income and expenditure for the next 12 months.

Statement of Cash Flows

The Company has taken advantage of the exemption conferred by the FRSSE not to prepare a cash flow statement.

Income

All incoming resources are included in the Statement of Financial Activities when the Charity is entitled to the income and the amount can be quantified with reasonable accuracy. Grants which have a restriction as to timing are recognised over the period for which they are given.

The value of services provided by volunteers has not been included in the accounts.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objects of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements. Statutory grants which are given as contributions towards the Charity's core services are treated as unrestricted.

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2016

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is considered all to relate to All the expenditure of the charity is in the furtherance of its charitable activities and includes the costs of delivering services undertaken to further the purposes of the charity and their associated support costs.

Tangible fixed assets

All assets costing more than £2,000 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment	-	5 years
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Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

ST. MATTHEWS PROJECT**(Registered company no. 07007350, registered charity no. 1140964)****NOTES TO THE FINANCIAL STATEMENTS**
for the year ended 31 August 2016**2. GRANTS AND DONATIONS**

	Unrestricted Funds 2016 £	Restricted Funds 2016 £	Total Funds 2016 £	<i>Total Funds 2015 £</i>
Adidas	1,000	-	1,000	-
BBC Children in Need	-	18,924	18,924	19,322
Brockwell Park Community Partners	-	-	-	499
Comic Relief	-	8,541	8,541	38,330
Deutsche Bank	-	-	-	1,000
Football Foundation	-	800	800	1,074
Jack Petchy Foundation	-	1,900	1,900	2,622
Lambeth Council	-	13,719	13,719	1,000
LCSYFL	-	103	103	-
London Community Foundation	-	19,905	19,905	-
London Ambulance Service	-	-	-	220
London FA	-	-	-	900
London Youth	-	-	-	1,744
London Sport	38	-	38	-
McEvoy Maintenance	-	1,000	1,000	-
Mercers	-	5,000	5,000	-
Millwall FC	200	-	200	-
Morley College	112	-	112	1,000
Oasis	200	-	200	-
Santander	45	-	45	-
SEMETRA	160	-	160	-
SMFC	10	-	10	-
Sojourner	-	-	-	7,250
Sporteducate	-	18,000	18,000	-
Street-games	-	2,000	2,000	7,303
Thrale	-	2,940	2,940	-
Tulse Hill Forum	-	-	-	435
Walcot Foundation	-	20,000	20,000	20,000
West London Mission	-	4,563	4,563	2,016
YLC	-	19,000	19,000	10,000
Other donations	925	-	925	899
	£ 2,690	£ 136,395	£ 139,085	£ 115,614

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2016

3. STAFF COSTS AND NUMBERS

	Unrestricted Funds 2016 £	Restricted Funds 2016 £	Total Funds 2016 £	<i>Total Funds 2015 £</i>
Gross salaries	46,155	-	46,155	44,811
Employer's NI	1,131	-	1,131	1,970
TOTAL STAFF COSTS	£ 47,286	£ Nil	£ 47,286	£ 46,781

The average weekly number of staff in the year (headcount) was 2 (2015 - 2). One key management staff received total remuneration of £36,579 (2015 - £35,514).

No employees received remuneration in excess of £60,000 (2015 - the same).

4. TRUSTEES

No trustees received remuneration in the year (2015 - the same). No trustees received reimbursement for out of pocket expenses (2015 - the same).

5. CORPORATION TAX

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

6. DEBTORS

Due within one year	2016 £	<i>2015 £</i>
Overpayment for PAYE/NICs	66	-
	£ 66	£ Nil

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2016 £	<i>2015 £</i>
Social security and other taxes	-	857
Accruals	1,200	1,080
	£ 1,200	£ 1,937

ST. MATTHEWS PROJECT

(Registered company no. 07007350, registered charity no. 1140964)

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2016**8. STATEMENT OF FUNDS**

	Brought Forward	Incoming Resources	Resources Expended	Transfers & Gains / Losses	Carried Forward
	£	£	£	£	£
Restricted funds	42,634	136,395	(99,663)	-	79,366
Unrestricted fund	9,341	3,927	-	-	13,268
Total funds	<u>£ 51,975</u>	<u>£ 140,322</u>	<u>£ (99,663)</u>	<u>£ Nil</u>	<u>£ 92,634</u>

9. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds 2016	Restricted Funds 2016	Total Funds 2016	<i>Total Funds 2015</i>
	£	£	£	£
Current assets	14,402	79,366	93,768	53,912
Creditors due within one year	(1,200)	-	(1,200)	(1,937)
	<u>£ 13,268</u>	<u>£ 79,366</u>	<u>£ 92,568</u>	<u>£ 51,975</u>